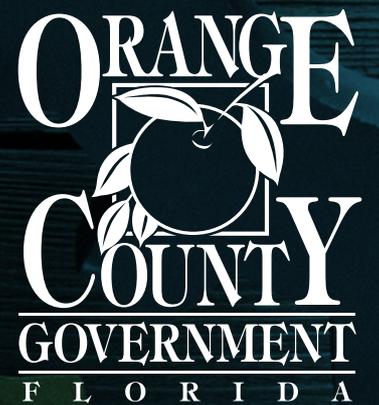


A top-down view of several hands of different skin tones reaching towards the center of a dark wooden table. They are holding large, interlocking gears made of cardboard. Some gears are light blue, and one in the foreground is a larger, tan-colored gear. The scene is lit from above, creating soft shadows.

ORANGE COUNTY FLORIDA

ANNUAL BUDGET

Fiscal Year | 2021-2022



Experimental Prototype Community of Tomorrow
Innovation | Collaboration | Inclusiveness



I am pleased to present my budget for fiscal year 2021-22. The severe impact of the coronavirus pandemic on our community and our economy has made this a challenging budget process. However, our financial outlook remains strong. We have been creative in getting the most from our limited financial resources by maximizing the use of federal financial assistance under the Coronavirus Aid, Relief, and Economic Security (CARES) Act, Consolidated Appropriations Act, and the American Rescue Plan Act. These federal funds are being used to help our businesses and residents regain their livelihoods. Under the CARES Act, 90% of the \$243 million in funding went back into our community. Orange County provided \$69 million in grants to over 7,900 small and home-based businesses so they could get back in operation. Additionally, we provided \$3 million to the United Arts of Central Florida to financially assist 32 large venues, small theatres, and music and dance companies. To help residents who lost their jobs or were furloughed, we allocated \$67 million for individual and family crisis assistance, helping more than 67,000 households. In addition, we allocated \$11 million in state and county CARES funding for eviction diversion, helping 4,700 renters stay in their homes.

Beyond direct financial assistance, we also focused our resources on career training, child care, and emergency food assistance for residents impacted by the pandemic. One of the areas hardest hit by the pandemic was our hospitality industry. In early 2020, tourism activity ground to a halt, and hotels, theme parks, and area attractions closed. This resulted in massive layoffs and furloughs. In response, Orange County worked with CareerSource Central Florida to provide \$7 million in CARES Act funding for the “Help is Here” program. This program was designed to help retrain laid-off workers for available jobs in healthcare, manufacturing, and technology. Valencia College’s short-term skills-based training in construction, mechanics, and other trades is a great example of upskill training that took place in our community. Thanks to this Valencia collaborative, 170 displaced workers completed valuable training at the Orange County Convention Center. In partnership with the City of Orlando, Orange County also provided \$225,000 for the BluePrint 2.0 Job Training Program. Certification programs were offered by Valencia College, University of Central Florida, Global One Networks, Southern Technical Institute, and the Central Florida Urban League. This CARES-funded program was designed for residents who had been laid off or furloughed due to the pandemic. Participating companies provided accelerated skills-based training in technology and healthcare, with over 80 students graduating. Certification programs like these brought new hope, creating enhanced job marketability and new career paths for all participants.

As schools reopened with limited capacity and employees came back to work, we quickly realized that additional childcare services were needed. In an effort to assist our childcare agencies, we partnered with the Early Learning Coalition of Orange County and assisted 173 childcare providers. We also partnered with the Heart of Florida United Way, Homeless Services Network, and other social service agencies to provide much-needed services. We assisted 84 social service agencies in safely reopening their businesses, and over 500 families and individuals were housed or diverted from homelessness. In total, \$11.4 million was allocated for social service agencies.

During the pandemic, many residents faced an increased need for food assistance. To mitigate this need, Orange County partnered with Second Harvest Food Bank and provided over \$8 million for

emergency food assistance. Through Orange County's CARES Act funding, Second Harvest expanded its operations into a new 20,000 square-foot food distribution facility appropriately called, The Mercy Kitchen. Since March 2020, Second Harvest has distributed over 34 million meals to those in crisis.

We also expended a large amount of CARES funding on public safety. Orange County was one of the first counties in Florida to distribute free personal protective equipment to help stop the spread of COVID-19. Orange County has handed out more than 25 million masks and over 1 million bottles of hand sanitizer. Orange County rapidly opened up testing and vaccination sites throughout the community. By the end of the current fiscal year, we will have spent an estimated \$57 million of CARES funding on public safety to combat the pandemic.

As our community recovers, we will continue to support our businesses and residents who have been adversely impacted by COVID-19. Under the American Rescue Plan Act (ARPA) signed by President Biden on March 11, 2021, Orange County will receive \$270 million over two years to help our local recovery. Similar to the CARES Act, the ARPA goal is to infuse a majority of funding directly into affected communities. We are directing this additional financial assistance across the spectrum of needs. In addition to strengthening businesses, we will continue to emphasize social service programs targeting employment, child care, emergency food assistance, mental health, and homelessness, along with other social services. Furthermore, we are looking to invest in broadband connectivity and increase access for residents with limited or no access to the internet. Lastly, we will invest a portion of funding in county infrastructure and equipment that is outdated and needs to be replaced.

Public safety remains one of my top priorities for Orange County. In the span of three weeks in 2020, Orange County experienced seven shootings involving children 17 and younger. Two of these tragic and senseless shootings resulted in fatalities; one child was just three years old. Many of these shootings have been tied to gang violence. In November 2020, I convened the Orange County Citizens Safety Task Force. The purpose of the task force was to prevent and reduce gun violence and violent crime. The citizen-led task force was comprised of 37 members representing diverse backgrounds to help identify solutions to longstanding community problems. The task force met for 120 days and spent over 100 hours developing solutions and strategies focused on four pillars: prevention, intervention, enforcement, and prosecution. In anticipation of the recommendations, the Board of County Commissioners allocated \$2 million in funding to implement the recommendations. A few of the topline recommendations include: support and fund small, grassroots organizations that are rooted in the communities most impacted; increase awareness and access to prevention and intervention programs for youth; expand the use of civil citations by law enforcement, and increase diversion programs and services, and increase awareness and training on trauma-informed care and adverse childhood experiences.

As our community continues to grow, the 2030 Sustainability and Resilience Action Plan was developed. The plan calls for a multi-phased approach in implementing internal practices and communitywide initiatives to preserve our natural environment, create sustainable jobs, and provide a healthy community. A key goal is to achieve 100 percent electricity for county operations from clean, renewable energy by 2035. In addition, the goals include increasing waste diversion rates to 70 percent by 2030 at county facilities and preserving an additional 23,000 acres of environmentally sensitive lands. I'm pleased to say we have budgeted \$100 million in fiscal year 2021-22 to purchase

environmentally sensitive lands to help us preserve our valuable natural landscape. Throughout the budget, departments have also included funding to help achieve the various sustainability goals outlined in the action plan.

To achieve our county priorities and initiatives it will require dedicated funding. In response to the fiscal challenges brought on by the pandemic, we imposed a freeze on non-bargaining employee salaries and all non-essential operating expenses. This measure was necessary to guarantee the long-term health of Orange County's finances given the stark uncertainty of the pandemic. Fortunately, the upcoming fiscal year is looking brighter, and we are seeing a recovery in some of our major revenues. I have instructed the Office of Management and Budget to include a well-deserved 3.5% salary increase for employees in the budget and continue looking for ways to streamline the variety of operational services necessary to meet the needs of our residents.

Orange County's most important and largest single revenue source, property tax, is up 3.85%. This is a lower growth rate than we have seen in the past several years due to the combined effect of a commercial property market negatively impacted by the pandemic and a residential property market on the rise due to an increasing demand for housing. The revenue collected from property tax is based on the taxable value as of January 1, 2021. According to the Property Appraiser's preliminary tax roll, we anticipate a countywide taxable value of \$161 billion, giving us property tax proceeds of about \$716 million or a 3.85% increase over the current fiscal year. As we emerge from a relatively severe economic crisis, I am pleased to announce we are in a position to propose a healthy general fund reserve of \$87 million or 7.5% of the overall fund. Thanks to prudent planning, fiscal constraints, and continuous monitoring, our reserve is at an appropriate level should we face any other emergencies requiring immediate funding.

Sales tax, another major revenue source, is used by Orange County to pay for county services, capital construction, transportation, and debt service. We currently receive about 9% of the sales taxes collected in Orange County from the State of Florida, which we share with our municipalities. As our local economy recovers, we expect sales tax revenue to recover as well. In fiscal year 2021-22, we anticipate an uptick from our current budget of \$173 million to \$191 million, an \$18 million or 10% increase. This will be slightly below fiscal year 2018-19 level when we received \$197 million.

We have four gasoline tax revenue sources in Orange County dedicated to funding our transportation program needs, including road maintenance and repair, new roadways, and stormwater management. As a result of more residents telecommuting, more fuel-efficient, and electric cars on the road, we anticipate maintaining a relatively steady gas tax revenue of \$43 million. This stagnation in transportation funding will continue to hamper the county's ability to meet the growing transportation needs of our dynamic community.

Another key source of revenue, Tourist Development Tax (TDT), is used to pay for the Orange County Convention Center construction debt, Visit Orlando destination advertising, Orlando sport and entertainment venues, arts and cultural programs, Orange County Regional History Center, promotion of sports events, and any Convention Center operating shortfalls. In fiscal year 2019-20, TDT collections dropped to \$167 million after a robust \$284 million in the year prior. The fiscal year 2020-21 TDT budget is at a modest \$150 million due to coronavirus-related impact on tourism and the

associated sharp downturn in the hotel and short-term rental stays. As we welcome back visitors to Orange County in record numbers, our conservative TDT budget could be exceeded.

Orange County Convention Center revenues are also seeing an uptick as events have returned in earnest. As the first convention center in the nation to safely reopen, we will host more than 100 events in the current fiscal year with nearly 700,000 attendees. The outlook for fiscal year 2021-22 is even more encouraging as we expect to host about the same number of events, but with nearly 1.2 million attendees and a total economic impact of more than \$2.5 billion. The Orange County Convention Center has positioned itself as the industry leader coming out of the pandemic. It is benefiting from several events relocating to Orlando from other parts of the country. The reason is that we are open and deemed safe. The preliminary TDT revenue estimate for fiscal year 2021-22 is \$175 million. However, we believe the potential is much higher and will likely be adjusted upward in January as further information becomes available.

Fitch Ratings affirmed that Orange County will still maintain the highest-level AAA credit ratings for general credit, Sales Tax, and Public Service Tax. This Fitch review is an annual financial check-up and with a focus on the impacts of the pandemic. Fitch expressed their confidence in Orange County's leadership to manage the finances through times of both opportunity and challenge.

The pandemic has been challenging for communities across the nation. For 15 months, we have been under an emergency order, the longest period in history. This public health crisis has tested the limits of our healthcare professionals, our essential workers, and our residents. Still, through it all, we have persevered and found strength in one another. I am proud of our collaborative efforts as we responded to the needs of our community. I appreciate the dedication of all county employees, first responders, front-line workers, medical personnel, and the many others who are helping us get through these challenging times. I remain committed to the wise stewardship of all resources necessary to continue reopening our economy safely.

The attached budget plan continues our strategy of fiscal prudence and transparency and provides a blueprint for sustainable service delivery to the community. Orange County's \$5.4 billion budget maintains the current property tax rate while focusing on vital areas such as public safety, housing affordability, transportation, and other services. A detailed overview of the fiscal year 2021-22 budget is included in the following sections of this document.

Sincerely,



Jerry L. Demings
Orange County Mayor



Budget Highlights

Fiscal Year 2021-2022

Budget Summary

Orange County's adopted fiscal year 2021-2022 budget of \$5.4 billion was developed utilizing the following guidelines set forth by Mayor Jerry L. Demings:

- No property tax increases.
- Status-quo operating budgets except for areas of significant need.
- 3.5% salary adjustment except as agreed to in union negotiations.
- New position requests were based on needs analysis, such as life, health, and safety considerations, or the necessity to fulfill service obligations for new or current programs.
- Capital projects were reviewed for necessity and approved based on funding availability.

Orange County is a vibrant community that offers a wide variety of lifestyles, demographics and socioeconomic communities. The current environment has imposed unexpected fiscal constraints and an opportunity to strategically approach the services provided and delivery models employed. The current budget proposal adjusts for those constraints, and adheres to the following strategic objectives:

- **Public Safety and Health** – By engaging Federal and State resources, this budget provides essential services that protect the public's health, safety, and welfare.
- **Sense of Community** – By working with community partners, this budget implements programs and initiatives that reflect community priorities.
- **Economic Development** – This budget uses common vision and direction to become a more economically vibrant and sustainable business community.
- **Infrastructure** – This budget continues to invest in transportation and other critical infrastructure where possible.

This budget plan was crafted in a manner that ensures that all major county services including public safety, physical environment, transportation, human services, culture and recreation, and other general government categories retain current levels of service, while securing savings where possible.

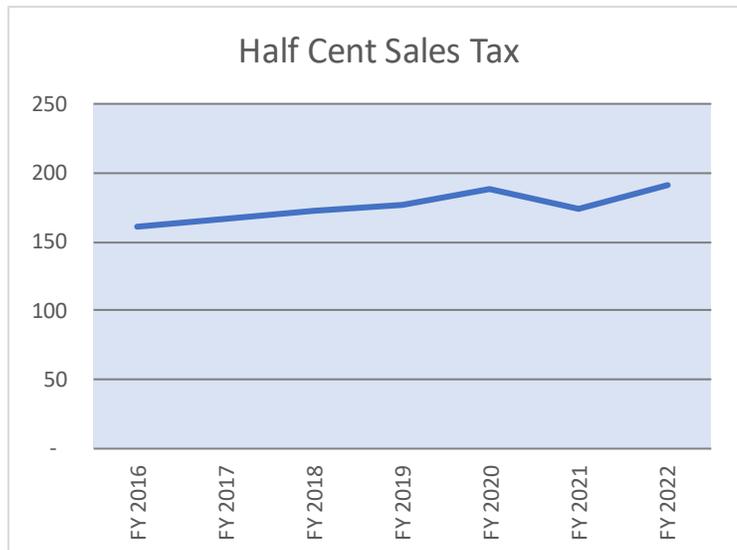
As presented, the adopted budget is about \$172 million less than the current year budget, before factoring in grant rollovers and other adjustments. The budget is balanced and leverages natural growth in revenue sources to avoid raising the countywide tax rate.

The fiscal year 2021-22 personal services budget includes a 3.5% salary increase for non-bargaining employees and a 4% union salary increase for Fire Rescue and Corrections. The Florida Retirement System (FRS) rates were budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$14,000 to \$15,400 per employee to cover medical cost increases. The budget includes a net increase of 86 positions, which includes a reduction of 5 positions in Court Administration and consists of 35 public safety positions and 51 for enterprise operations and the general fund. The attached document details the new positions requests.

Major Revenue Sources

The county’s overall fiscal and economic health is improving from last year. Total Sales Tax revenue for the current fiscal year is expected to increase by roughly \$18 million from the current year’s budget. Long term economic models predict that sales tax revenue will recover to previous levels during this fiscal year.

One of the key components of Orange County’s economic development is the travel and tourism industry. In January 2020, leisure and hospitality accounted for 275,700 jobs, or about 20.6% of total employment in the area. The tourism industry normally accounts for roughly \$75 billion of the total regional economy. The travel tourism industry was hard hit by the pandemic and associated business closings. Unemployment in the Orlando area exceeded 10%, substantially higher than the national average of 8.1% and the Florida average of 7.7%.



This year, unemployment is projected to drop to under 5% across the country, with Florida at 5.0% and the local area at 5.3%. Orange County has made investments in accommodations, technology and amenities to allow the Orlando/Orange County area to remain one of the top convention destinations for many years. Although sales tax and Tourist Development Tax were both hard hit in the early months of the pandemic, both are expected to recover to previous levels within a three-year period.

Most of Orange County’s general use revenue is derived from property taxes. It is anticipated that the total taxable value of property in Orange County will increase 3.8% for the fiscal year 2021-22 budget year. This budget anticipates countywide property tax revenue of about \$716 million – an approximate increase of \$23 million from the current year budget. New construction was anticipated to decline

during the coronavirus pandemic, but residential property values in the area continued to climb, resulting in a roughly 7.4% increase in total residential market values since the pandemic began. Although the total commercial market value in Orange County declined by 5.4%, and certain large projects have been postponed, the overall trend remained positive. The Universal Studios "Epic Universe" theme park construction project is anticipated to be delayed until 2025, but Universal has announced that they still plan to continue with more than 30 million dollars of construction activity centered around the new development. This is one of many positive signs that the local economy will be poised to recover quickly once economic conditions are more certain.

Economic indicators for fiscal year 2021-22 and beyond point to an economic recovery, but Orange County's long-term revenue model shows property tax revenues increasing at a slower rate than during the last five (5) years. Revenue generated by the countywide property tax is used for a wide variety of government services including public safety, health and social programs, children's services, public transportation, parks and recreation, and numerous infrastructure improvements.

There are four (4) gasoline tax revenues in Orange County, and they are used to fund the transportation program, including not only road maintenance and repair, but most new roadways and stormwater management as well. The One Cent Gas Tax is imposed by the state and distributed to county governments. The Local Option Gas Tax is a six-cents tax per gallon tax on motor and diesel fuel imposed by Orange County ordinance. The Local Option Gas Tax is shared with the municipalities based on a population formula. The Ninth Cent tax is a one-cent per gallon tax on diesel fuel only and was imposed by the state in 1994 to equalize intrastate commerce. The Constitutional Gas Tax is a two-cents per gallon tax on motor fuel imposed by the state and distributed to county governments based on the county's proportion of statewide area, population and gas tax receipts. These gas tax revenues are expected to bring in approximately \$43 million in fiscal year 2021 and our current projections are that these revenues will remain mostly flat for FY 2022.

Operating Budget Highlights

The operating budget is where most of the allocations for Orange County's day-to-day services and programs appear. During the budget process each year, existing services are reviewed, unfunded needs are analyzed, and decisions are made on how to best utilize available funds throughout the county. The "General Government" category of expenditures includes the Constitutional Officers and administrative management of the county, as well as the offices and facilities that are needed to keep the government running, such as the budget office, human resources, and legal department. The adopted budget for general government is mostly unchanged from the current budget, and will be slightly higher once the budget is adjusted for "carryforward" of allocated unspent funds, for budgets that are still pending, and for capital projects. Capital projects, for example, are reviewed in detail before being "re-included" in upcoming fiscal years. If capital projects were excluded from the total, the general government category of expenditures is expected to show a decrease a little under 1%, from \$315.7 million to \$313.6 million.

Public Safety

Public safety is often one of the most important funding categories for citizens. The fiscal year 2021-22 budget for public safety and includes \$295.6 million in operating funds for the Orange County Sheriff's Office – 5.1% increase over the current year. This level of funding includes the hiring of an additional for 18 new positions: five (5) Behavioral Response Unit positions, five (5) School Resource Officers, four (4) Information Technology Specialists, three (3) Courthouse Deputies, and one (1) Audio Room Specialist. Other operating cost increases are for body camera contract increases, fuel increases, replacement of patrol vehicles and radio replacements.



Also included in the operating budget for public safety is \$241 million for Fire Rescue services. Funding is included for 17 new positions for Fire Rescue primarily Emergency Medical Technicians in the Fire operations division. The department receives nearly all of its funding from a fire specific property tax levied against all non-exempt properties in the unincorporated area of Orange County.

The public safety portion of the budget also includes the cost to operate Orange County Corrections. The total operating cost of Corrections for the upcoming year is budgeted at \$159 million.

Transportation

Over \$127 million is included in the operating budget for the Public Works Department whose mission is to construct and maintain Orange County's road, drainage, and stormwater networks. This funding ensures that roadways are in safe and working order, traffic signals function properly, and drainage systems are clear. Maintenance of Roadway Systems is budgeted at \$48.9 million and includes funding for maintenance of new roadways, street sweeping, landscape maintenance, right of way mowing maintenance, curb repairs, and other roadway costs to maintain a total of 2,659 road lane miles in Orange County.

Also related to transportation is Orange County's annual contribution to the LYNX transit service. The amount budgeted for this purpose in fiscal year 2021-22 is approximately \$54.6 million – which is about a 1.8% decrease from the current year. The slight decrease from the current FY 2020-21 budget is due to LYNX receiving one-time federal funding under the CARES Act and American Rescue Plan Act of 2021, as result of the coronavirus pandemic. Over the next several years, the funding partners operational contributions will increase as the one-time federal funding is exhausted. LYNX allocates costs to its funding partners according to its regional transportation model that distributes system costs by service hours to each of the participating counties. Public transportation is necessary to serve the growing community and LYNX is a key partner in making sure adequate public transportation is provided.



Economic Environment

Important to the area's economy is the Orange County Convention Center and the visitors and business it attracts. About \$80 million in operating funding is budgeted to support the center's more than 2.1 million square feet of exhibition space and its estimated annual economic impact of more than \$2 billion. The funding for the Convention Center operations comes primarily from fees that the center collects for its services.

Tourist development tax (TDT) collections – levied at 6% on hotel rooms and other short-term rentals – are budgeted at \$175 million, which is an increase from the 2021 budget of \$150 million, but still down substantially from the 2019 actual revenue of \$284 million. Although the travel and tourism industries are starting to recover, the speed of the recovery still depends on the success of vaccines against virus variants, and the effectiveness of various approaches by countries around the world.

Tourist Development Taxes are used to cover the costs of Convention Center construction debt, Visit Orlando destination advertising, Orlando venues, arts and cultural programs, Orange County Regional History Center, sport promotions, and any Convention Center operating shortfalls.

Community and Family Services

Just like public safety, community and family services are part of our core mission. The adopted budget includes over \$119 million in community and family services operating costs, as well as another \$100 million for health services. These programs designed to address social challenges, the welfare of our children, and services to preserve the high quality of life to support and enrich a diverse and productive population. This includes after school programs and summer youth programs that offer a safe haven for youth, as well as community programs to provide outreach services. Our Community and Family Services Department will be working with both public and private partners across the county to provide quality services, expertise, and emergency response. The County Health Services department not only administers the county medical clinic and Medical Examiner's Office, but also mosquito control, animal services, and other programs relating to public health.

Capital Projects

The adopted capital projects budget for fiscal year 2021-22 is \$635.6 million and includes funding for a variety of infrastructure improvements related to transportation, public safety, parks, utilities, general facilities, the convention center, and others.

A few of the capital projects listed in the five-year plan are listed below:

- Environmental Sensitive Land Acquisitions – \$100.0 million (Capital Projects Fund). Project will be used to close the gaps between existing conservation lands and assist in creation of wildlife corridors, as well as provide water quality benefits.
- Corrections Horizon Smoke Control/Replace Smoke Fans – \$7.0 million (Capital Projects Fund). Project will be used to evaluate, design and replace aging smoke control system and associated equipment.
- Parks and Recreation Improvements Projects – \$1.5 million (Parks Fund and Parks and Recreation Impact Fee Fund). Projects will be used to provide LED lighting of East Orange Neighborhood Park ballfields for public safety and to design and construct a neighborhood park (Watermark Park) per community input located in Horizon West.
- Water Utilities Projects – \$193.8 million is included in the FY 2021-22 budget for various water and wastewater utility projects.

- Public Works – \$169 million is included in the FY 2021-22 budget to provide for public works projects. This includes transportation projects for roads, intersection improvements, sidewalks, and pedestrian safety, as well as stormwater management and related projects.

See the Capital Improvements Program section of this budget document for a detailed listing of all projects in the adopted budget.

ORANGE COUNTY, FLORIDA BOARD OF COUNTY COMMISSIONERS



Jerry L. Demings
Orange County Mayor



Nicole Wilson
District 1



Christine Moore
District 2



Mayra Uribe
District 3



Maribel Gomez Cordero
District 4



Emily Bonilla
District 5



Victoria Siplin
District 6

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Roseann Harrington..... Chief of Staff
Carol Burkett.....Deputy Chief of Staff
Awilda Morales..... Executive Assistant to the Mayor
Elizabeth Roby..... Assistant to the Mayor
Gloryanne N. Kilgore..... Administrative Aide to the Chief of Staff and Deputy Chief of Staff

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Daniel Banks.....Deputy County Administrator
Darren Gray.....Deputy County Administrator
Chris Testerman.....Deputy County Administrator
Carla Bell Johnson..... Assistant County Administrator
Lucas D. Boyce.....Assistant to County Administrator
Jeff A. Benavides.....Chief Sustainability & Resilience Officer

CONSTITUTIONAL OFFICERS

Lisa T. Munyon..... Chief Judge
Tiffany Moore Russell..... Clerk of Courts
Phil Diamond..... Comptroller
Amy Mercado.....Property Appraiser
Robert Wesley..... Public Defender
John W. Mina..... Sheriff
Monique H. Worrell..... State Attorney
Bill Cowles.....Supervisor of Elections
Scott Randolph..... Tax Collector

DEPARTMENT DIRECTORS

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Lonnie Bell Community and Family Services Department
Mark Tester Convention Center
Louis Quiñones Corrections Department
Jim Fitzgerald Fire Rescue Department
Yolanda Martinez Health Services Department
Jon Weiss Planning, Environmental and Development Services Department
Joe Kunkel Public Works Department
Ed Torres Utilities Department



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Para más información acerca de este documento, favor de comunicarse con la Oficina de Administración y Presupuesto al número 407-836-7390.

A SPECIAL THANKS...

To all who contributed their time, energy, and talent to the compilation of this document.

ORANGE

COUNTY

GOVERNMENT

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

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**Orange County
Florida**

For the Fiscal Year Beginning

October 01, 2020

Christopher P. Morill

Executive Director

ORANGE

COUNTY

GOVERNMENT

F L O R I D A

How to Use This Book

HOW TO USE THIS BOOK

<i>General</i>	This document details the FY 2021-22 annual budget for the period beginning October 1, 2021 and ending September 30, 2022. It provides useful up-to-date comparisons and analysis, and illustrates proposed budget amounts for FY 2021-22.
<i>Budget in Brief</i>	This section is designed to be a removable executive summary of the budget that is presented in the ensuing pages. It provides various types of comparative statistical information and an organizational chart depicting Orange County government.
<i>Revenues</i>	This section provides a three-year comparison of revenues by fund or fund type, grouped by major revenue category.
<i>Organization Budgets</i>	By organizational component, this section provides a three-year comparison of expenditures (actuals for FY 2019-20, revised budget as of March 31, 2021 for FY 2020-21, and adopted budget for FY 2021-22) and a summary of funding sources. Organizational charts and various budget reports are included in each section. Each budget is presented separately and includes information on service responsibilities, funding source(s), personnel staffing, expenditure appropriation, and comments related to expenditures that can be categorized and explained as follows:
<i>Personal Services</i>	Cost related to compensating employees, including salaries, wages, and fringe benefit costs.
<i>Operating Expenses</i>	Also known as operating and maintenance costs, these are expenses of day-to-day operations such as office supplies, maintenance of equipment, and travel, excluding capital costs.
<i>Capital Outlay</i>	An appropriation for the acquisition or construction of physical assets.
<i>Capital Improvements</i>	Physical assets in the capital improvements program constructed or purchased that have a minimum useful life of 10 years and a minimum cost of \$25,000. These may include buildings, recreational facilities, road and drainage structures, water and wastewater structures, and equipment.
<i>Debt Service</i>	The expense of retiring such debts as leases, loans, commercial paper, and bond issues. It includes principal and interest payments and payments for paying agents, registrars, and escrow agents.
<i>Grants</i>	A contribution of assets, usually cash, by one governmental unit or other organization to another made for a specified purpose.
<i>Other</i>	These include other expenditure items of a non-expense or expenditure nature, other than reserves, such as depreciation expense and transfers to other funds.
<i>Reserves</i>	An account used to indicate that a portion of a fund's balance is legally restricted or designated for a specific purpose and is, therefore, not available for general appropriation.

Where budgets do not fit into major organizational categories, they are included in the *Other Offices* and *Other Appropriations* sections.

Budgeted expenditures for government grants are within the department's budget. In addition, revenue sources specific to a department are shown on the department page where applicable.

HOW TO USE THIS BOOK

<i>Capital Improvements Program</i>	This section presents the complete Five-Year Capital Improvements Program, grouped by department/division and by fund/organization. For a summary of capital projects by organizational component, refer to the appropriate section of this document.
<i>Index</i>	The index provides an alphabetical listing of the major budgetary categories and titles used throughout the budget to facilitate location of information.
<i>Glossary of Terms</i>	A glossary of terms used throughout the <i>General Information</i> section can be found at the end of the Budget In Brief. Please see the Table of Contents or the Index to locate other items in this document.

ORANGE

COUNTY

GOVERNMENT

F L O R I D A

Orange County Organizational Chart

Orange County Citizens

Constitutional Officers

- Supervisor of Elections
- Tax Collector
- Property Appraiser
- Sheriff
- Comptroller
- Clerk of Circuit & County Courts
- Public Defender
- Judiciary
- State Attorney

Orange County Mayor Board of County Commissioners

Chief of Staff

- Communications Division
- Economic, Trade, & Tourism Development
- Legislative Affairs
- Innovation & Technology Officer

County Administrator

- Chief Sustainability Officer
- Assistant to County Administrator
- County Attorney

Convention Center

- Facilities Operations
- Capital Planning
- Security
- Event Operations
- Sales & Marketing
- Strategic Planning & Dev.
- Fiscal and Operational Support

Deputy County Administrator Public Safety

Deputy County Administrator Administration & Fiscal Services

Deputy County Administrator Infrastructure, Community & Development Services

- Corrections
- Fire Rescue
- Health Services

- Assistant County Administrator
- Administrative Services
- Community & Family Services

- Public Works
- Planning, Environ. & Dev. Services
- Utilities

- Community Corrections
- Inmate Admin. Services
- Security Operations
- Support Operations
- Support Services
- Fiscal and Operational Support
- Communications
- Logistics
- Office of Emergency Management
- Operations
- Planning & Technical Services
- Fiscal and Operational Support
- Corrections Health
- EMS/Office of the Medical Director
- Medical Clinic
- Drug Free Community Office
- Medical Examiner
- Animal Services
- Mosquito Control
- Fiscal and Operational Support

- Business Development
- Capital Projects
- Facilities Management
- Fleet Management
- Procurement Division
- Real Estate Management
- Fiscal and Operational Support
- Community & Family Services
- Citizens Resources & Outreach
- Citizens' Commission for Children
- Community Action
- Youth & Family Services
- Head Start
- Mental Health & Homelessness
- Cooperative Extension
- Parks & Recreation
- Regional History Center
- Fiscal and Operational Support
- Fiscal & Business Services
- Human Resources
- ISS
- Office of Management & Budget
- Risk Management
- Office of Professional Standards

- Highway Construction
- Public Works Engineering
- Development Engineering
- Roads and Drainage
- Stormwater Management
- Traffic Engineering
- Fiscal and Operational Support
- Building Safety
- Planning
- Transportation Planning
- Zoning
- Environmental Protection
- Housing & Community Dev.
- Neighborhood Services
- Fiscal and Operational Support
- Engineering
- Customer Service
- Field Services
- Solid Waste
- Water
- Water Reclamation
- Fiscal and Operational Support

Orange County

Budget in Brief

1 - 10



General Information

This section includes:

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GENERAL INFORMATION

Orange County was founded in 1824, and at that time it was named Mosquito County. It was renamed Orange County in 1845 for the fruit that constituted the county's main product. At its peak in the early 1970's, there were some 80,000 acres of citrus.

Orange County is approximately 1,003.3 square miles of which 903.4 square miles are land and 99.9 square miles are water. The county is at the approximate geographic center of the state. Four (4) counties border it: Lake County to the west, Brevard County to the east, Seminole County to the north, and Osceola County to the south. In addition, Orange County is comprised of 13 municipalities in the incorporated area and 17 distinct neighborhoods in the unincorporated area. Orange County has a population of 1,415,260 based on 2020 estimates from the University of Florida Bureau of Economic and Business Research.



Orange County is a leading center for tourism and a premier business center. The Orange County Convention Center is now the second largest convention facility in the country. Orange County is also the first destination in the country that can say it has welcomed 75 million visitors in a single year in 2019. It is home to seven (7) of the ten (10) most visited theme parks in the United States, including Walt Disney World's Magic Kingdom, which is the most visited theme park in the world. Some of the leading tourist attractions located in Orange County includes Walt Disney World, Sea World, and the Universal Orlando Resort. In addition to tourism, some other major businesses include: Orlando Health, AdventHealth, Publix, Orlando Regional Healthcare, Darden Restaurants, and Lockheed Martin.

GOVERNMENT STRUCTURE

In 1986, Orange County became a charter government. A charter form of government has its own constitution and is self-governing. Having a charter gives the county the ability to respond to a changing environment and meet local needs. It enables the county to adopt laws without the need for prior authorization of the Florida state legislature. Orange County established a Charter Review Commission that is appointed every four (4) years to study the charter, propose amendments and revisions, which are then placed on ballots and voted on. The charter was revised first in November 1988, when voters approved major revisions to the county's home rule charter. Subsequent revisions occurred in November 1992, when the charter was amended to create the offices of the Property Appraiser, the Tax Collector, and the Sheriff as charter offices. In 1996, voters amended the charter again to abolish the offices of the Property Appraiser, the Tax Collector, and the Sheriff thereby creating Constitutional Officers governed by the Constitution and the laws of the state of Florida rather than the charter.

In November 2004, the charter was revised as follows:

1. To allow terms of office for the Board of County Commissioners to begin as late as the first Tuesday after the first Monday in January. Require temporary substitutes for board members absent for military service or temporary incapacity. Provide for board-member succession during war, terrorism, and other emergencies. Change the title of "County Chairman" to "County Mayor" (with no change in powers).
2. Created an Orange County/City of Orlando Consolidation of Services Study Commission consisting of citizen volunteer members, who have been charged with conducting a comprehensive study of the consolidation of services between the City of Orlando and Orange County. The commission provided a report to both governments on June 27, 2006.
3. To allow enactment of an ordinance requiring that rezonings or comprehensive-plan amendments (or both) that increase residential density in an overcrowded school zone and for which the school district cannot accommodate the expected additional students, but will only take effect upon approval by each local government located within the boundaries of that school zone.

In November 2008, the following amendments were approved:

1. All future Charter Review Commissions must include, in their reports to the Board of County Commissioners, an analysis and financial impact statement of the estimated increase or decrease in any revenues or costs to county or local governments and the citizens, resulting from the proposed amendments or revisions to the Orange County Charter and that a summary of such analysis be included on the ballot.
2. The Orange County Charter was amended to require that a Local Code of Ethics be adopted that among other things, shall contain provisions requiring the disclosure of financial and business relationships by elected officials and certain county employees, restricting gifts to the Mayor and Board of County Commissioners,

restricting post-county employment for certain employees, providing for enforcement provisions and providing that the board and certain employees receive annual educational sessions on ethics.

3. The Orange County Charter was also amended to provide citizens the right to appear before the Board of County Commissioners for presentations on issues within the county's authority, to require the Board to set aside at least 15 minutes before each meeting for citizens to speak on any matter regardless of whether the item is on the board's agenda and to allow the board to adopt rules for the orderly conduct of meetings.

In November 2012, the following amendments were approved:

1. The Orange County Charter must place proposed amendments and revisions of the charter on the ballot at general elections only, providing a report of the proposed changes has been delivered to the clerk of the Board of County Commissioners no later than the last day for qualifying for election to county office under general law.
2. The Orange County Charter was amended to prescribe, when authorized under Florida law, a method for locally filling offices of Commissioner and Mayor during vacancy or suspension, providing generally for appointment by the Board of County Commissioners to fill vacant and suspended offices until the next general election, and for special election to fill the vacant office of Mayor where the Mayor's remaining term exceeds one (1) year.
3. The Orange County Charter was also amended to provide that Orange County ordinances shall be effective within municipalities and prevail over municipal ordinances when Orange County sets stricter minimum standards for prohibiting or regulating simulated gambling or gambling.

In November 2014, the following amendments were approved:

1. The Orange County Charter was amended to require petition initiatives to have signatures verified at least 150 days prior to the primary, general, or special election.
2. The Orange County Charter was also amended to limit initiative, and the enactment, amendment or repeal of ordinances where the initiative concerns the regulation of employer wages, benefits, or hours of work; or the encumbrance or allocation of tax revenues not authorized by law or conditioned upon a prospective change in law; and, to impose prohibitions on the Board of County Commissioners.
3. The Orange County Charter was also amended for the purpose of establishing term limits and nonpartisan elections for the Orange County Clerk of the Circuit Court, Comptroller, Property Appraiser, Sheriff, Supervisor of Elections, and Tax Collector. This amendment provides for County Constitutional Officers to be elected on a nonpartisan basis and subject to term limits of four (4) consecutive full 4-year terms.

In November 2016, the following amendments were approved:

1. The Orange County Charter was amended to reform the charter's initiative process to provide clarity, accountability and transparency; and, ensure equal treatment of voters.
2. The Orange County Charter was also amended to change County Constitutional Officers to Charter Officers and provide for nonpartisan elections and term limits.
3. The Orange County Charter was also amended to preserve the term limits and nonpartisan elections for County Constitutional Officers and Charter Officers.

In November 2020, the following amendments were approved:

1. The Orange County Charter was amended to establish definitions, create natural rights for the waters of Orange County, the right to clean water, and private right of action and standing for citizens of Orange County to enforce these rights and injunctive remedies.
2. The Orange County Charter was also amended to include additional protections for the wildlife, vegetation, and environment of Split Oak Forest by restricting the Board of County Commissioners' ability to amend, modify, or revoke the current restrictions and covenants limiting the use of Split Oak Forest.
3. The Orange County Charter was also amended to provide petitioners a full 180 days to gather necessary signatures during mandatory reviews and procedures and set a 10-day deadline for the Supervisor of Elections to provide a 1% notification to the Board of County Commissioners, Comptroller, and Legal Review Panel.

The charter establishes the separation between the legislative and executive branches of county government. The legislative branch (the Board of County Commissioners) is responsible for the establishment and adoption of policy and the executive branch (County Mayor) is responsible for the execution of established policy. Additional information on the Orange County Charter is available at the following website: <http://www.orangecountyfl.net/> by clicking on the “Residents” tab, selecting “Open Government”, then “Boards and Special Districts” and finally “Charter Review Commission.”

COUNTY MAYOR & BOARD OF COUNTY COMMISSIONERS

The office of the County Mayor (formerly County Chairman) was first created in 1988. The County Mayor is elected on a countywide basis and serves for a term of four (4) years. The County Mayor serves as the chair of the Board of County Commissioners and manages the operations of all elements of county government under the jurisdiction of the board, consistent with the policies, ordinances, and resolutions enacted by the board. The duties of the County Mayor include appointment of the County Administrator, supervision of the daily activities of employees, convene all regular and special meetings of the board, and prepare and submit the county budget as prescribed by state statute.

The Board of County Commissioners (BCC) consists of the Mayor and six (6) members. Each member is elected by district. The term of office for Board members is four (4) years. The powers, duties, and responsibilities of the BCC are defined by the Orange County Charter and by state statute. The board has the power to originate, terminate and regulate legislative and policy matters including but not limited to adoption or enactment of ordinances and resolutions it deems necessary and proper for the good governance of the county. The board also adopts and amends as necessary the county administrative code to govern the operation of the county and adopts such ordinances of county wide force and effect as are necessary for the health, safety, and welfare of the residents. For more information regarding the Orange County Charter, powers and responsibilities of the County Mayor and the Board of County Commissioners, go to the Orange County website at www.orangecountyfl.net/.

STRATEGIC GOALS AND STRATEGIES

When Mayor Jerry Demings took office, he selected 37 diverse and accomplished citizens who examined some of the issues facing Orange County to assess the existing organization’s structure and capacity to deal with them. The task force focused on four (4) strategic areas the county should focus on to enhance the community for generations to come. Below is a summary of the strategic goals.

Included on the Orange County website <http://www.ocfl.net/BoardofCommissioners/Mayor/InitiativesResources.aspx> is the detailed plan titled Transition Team Report along with other reports, such as the Sustainable Operations and Resilience Action Plan that provide specific action plans and strategies in how these goals will be established.

INNOVATION & TECHNOLOGY TASK FORCE

- Create a Culture of Innovation within Orange County.
- Grow, Attract and Retain Tech Talent.
- Encourage and Support a Culture of Entrepreneurialism
- Update the Orange County “Brand.”
- Establish the new position of Chief Technology Officer.
- Ensure Adequate Technology Infrastructure.

CUSTOMER SERVICE & BUSINESS DEVELOPMENT TASK FORCE

- Implement Strategic Structural Changes to the Organization.
- Invest in Training, Research and Technology.
- Encourage Consistent Outreach and Engagement.
- Foster a Business Development Culture.

SUSTAINABILITY & SMART GROWTH TASK FORCE

- Create an Office of Sustainability and Smart Growth.
- Dramatically expand the county’s clean energy production.
- Lead by example through Green Buildings and Green Infrastructure.
- Cultivate a Local Food Economy through promotion and reducing regulatory barriers.
- Adopt a Sustainable & Smart Growth Vision.
- Implement recommendations from the Regional Affordable Housing Initiative Report, through the Smart Growth Vision.
- Address regional multimodal transportation by refocusing Orange County’s transportation planning toward enhancing transit use, through the Smart Growth Vision.
- Reduce Solid Waste to extend current life of the landfill through education and improved methods.
- Conserve water and improve water quality through Low Impact Development and Florida Friendly Landscaping.

BUILDING A COMMUNITY THAT WORKS FOR EVERYONE TASK FORCE

- Implement the Regional Affordable Housing Initiative Report.
- Review Funding Sources for Orange County's Primary Care Access Network (PCAN).
- Increase Awareness and Communication of Orange County's PCAN Network.
- Pursue Strategies for Telehealth with PCAN partners.
- Advocate and Support Mental Health and Homeless Funding.
- Create a Re-Entry Pilot Program for Inmates at the Work Release Center.
- Enhance Community Collaboration to Further Orange County Heroin Task Force Recommendations.
- Review Corrections Department Facilities Masterplan and Inmate Management System.
- Work with Community Partners to Expand Re-Entry Programs and Transitional Services at Orange County Corrections Department.
- Explore Dedicated Source of Funding for Transportation System.
- Continue to Fund Pedestrian Safety Improvements and Education.
- Monitor and Measure Children's Services and Programs.
- Adopt Organizational Structure Changes.
- Review County and Community Task Forces, Studies and Needs Assessments.
- Engage in Resource Mapping of Health and Social Services.
- Re-establish a County Community Dashboard.

FISCAL POLICY STATEMENT

Orange County has an important responsibility to its citizens to correctly account for public funds, to manage municipal finances wisely, and to plan for adequate funding of services desired by the public. Orange County shall collect public funds through taxes, fees, borrowing, and other legal means to provide for the needs and desires of its citizens. Orange County shall establish and maintain sound financial and budgeting systems to accurately account for all public funds collected and expended for the public good. Orange County shall establish sound fiscal policies and procedures that comply with all applicable state and federal laws.

Annual Budget: The annual operating budget prepared by the County Mayor and approved by the Board of County Commissioners is the basis for all expenditures necessary for conducting daily county business. The budget is a fund budget structured to provide departmental appropriations in conformance with Florida Statutes Chapter 129 and the Uniform Accounting System prescribed by the Florida Department of Financial Services and Generally Accepted Accounting Principles (GAAP) for governments. Orange County shall operate under a unified and uniform budget system. The County Administrator shall be responsible for developing appropriate budgetary procedures consistent with Florida Statutes, which shall be followed by all departments or divisions submitting budgets to the Board of County Commissioners for approval.

Capital Improvement Program and Budget: The Orange County capital improvements program shall include any expenditure for the acquisition, construction, installation and/or renovation of facilities that are expected to be in service for at least 10 years, and have a value in excess of \$25,000. Capital projects are relatively large in scale, nonrecurring projects that may require multi-year financing. The capital improvement budget may have large fluctuations from year-to-year due to project schedules. Revenues for capital projects come from diverse sources, including long-term bonds, impact fees, taxes, and grants.

The Capital Improvements Program and Budget provide the means through which Orange County Government takes a planned and programmed approach to utilize its financial resources in the most responsible and efficient manner in order to meet the service and facility needs of Orange County. All Orange County capital improvements will be made substantially in accordance with the adopted Capital Improvements Program, and as outlined in the Growth Management Policy. A five-year plan for capital improvements will be developed and updated annually. Orange County will enact an annual capital budget based on the five-year capital improvements plan. Future capital expenditures necessitated by changes in population, changes in real estate development, or changes in economic base will be calculated and included in capital budget projections. The Office of Management and Budget will coordinate development of the capital improvement budget and development of the operating budget. Future operating costs associated with new capital improvement will be projected and included in operating budget forecasts. Orange County will finance only those capital improvements that are consistent with the Capital Improvements Program and county priorities, and that have operating and maintenance costs included in operating budget forecasts. Orange County will attempt to maintain all assets at a level adequate to protect Orange County's capital investment, and to minimize future maintenance and replacement costs. The maintenance of existing assets is Orange County's primary capital expenditure consideration. Orange County will project its equipment replacement and maintenance needs for the next several years and will update this projection each year. From this projection a maintenance and replacement schedule will be developed and followed. Orange County will identify the estimated costs and potential funding sources for each capital project proposal before it is submitted for approval. Orange County will determine the least costly financing method for all new projects.

General Operating Budget: The County Mayor shall plan and prepare a balanced budget that conforms to the uniform classification of accounts as prescribed by the Florida Department of Financial Services. The budget shall include operating revenues that equal 95% of all receipts anticipated from all sources including taxes. The budget shall include provisions for balances brought forward, which shall equal total appropriations (expenditures) and reserves. The Office of Management and Budget, under the direction of the County Mayor, shall be responsible for the preparation and monitoring of the Annual County Budget and also for ensuring department compliance with this policy. It is unlawful for the county to expend or contract for the expenditures of more than the amount budgeted in any fund's annual appropriation for any fiscal year. An exception may be made for multi-year construction contracts where funding has been approved in the five-year Capital Improvements Program plan and sufficient monies are available in the current year's budget to meet the progress payments within the current fiscal year. The fiscal year of Orange County shall commence October 1 and end September 30 in accordance with Florida Statutes.

Reserves: Sound fiscal policy dictates some level of reserves for a governmental entity. Reserves serve the following purposes: ensures that funds are available to provide citizens with services and assistance following a natural disaster, such as a hurricane; debt service reserves are a mechanism that ensures there will be no interruption in bond payments should the county experience an unexpected dip in revenues. (These reserves are also required by bond covenants.); and, reserves are used for fiscal management, some because of legal requirements, and some simply to provide a safety net for unexpected expenses.

Budget Amendments and Transfers: Orange County's budgeting process must be dynamic and flexible enough to meet the changing needs of the departments and divisions throughout the fiscal year. A means must be provided through which these changing needs can be accommodated within the framework of applicable Florida Statutes and local ordinances and resolutions. Changes may be made to the budget at any time throughout the fiscal year and up to 60 days after fiscal year end or as permitted by Florida Statute in accordance with the procedures outlined in this regulation.

For Orange County policies in Issuance of Revenue Bonds, Continuing Disclosure for Debt Issues, and Bond Waiver Procedures, please refer to the Debt Management section.

Orange County's Budget complies with all relevant financial policies. For a more in-depth explanation of all Orange County Government's Financial Policies, please see Orange County's Administrative Regulations or contact the Office of Management and Budget at 407-836-7390.

FINANCIAL STRUCTURE

To provide proper accountability for different kinds of resources, "funds" are established. Each fund is a separate entity with its own resources, liabilities, and residual balance. Some homogeneous funds have been consolidated for budget presentation.

Funds with similar objectives, activities and legal restrictions are, for reporting purposes, placed in one (1) of three (3) groups:

- I. **Governmental Funds:** Governmental Funds account for general governmental activities, such as law enforcement, which are largely supported by taxes and fees. They are accounted for on a "spending" or current financial resources basis. Governmental Funds include the following five (5) fund types:
 1. The General Fund reflects all county revenues and expenditures that are not required to be accounted for in another fund. Most countywide activities are accounted for in this fund.
 2. Special Revenue Funds account for resources received from special sources, dedicated or restricted to specific uses.
 3. Debt Service Funds account for the accumulation of resources for, and the payment of, interest, principal, and other costs of debt.
 4. Capital Projects Funds account for the accumulation and use of resources for the acquisition of major buildings and other capital facilities where a specific project is designated or required.
 5. Permanent Funds account for legally restricted resources where only the earnings and not principal, may be used for the benefit of the county or its citizenry.

- II. Proprietary Funds: Proprietary Funds account for those external and internal business-type activities that are provided on a basis consistent with private enterprise. They are accounted for on a cost of service or "capital maintenance" basis. Proprietary Funds include the following two (2) fund types:
1. Enterprise Funds account for activities such as water and water reclamation services that are similar to those provided by private enterprise, and whose costs are paid from user charges or from revenue sources other than general governmental revenue. Orange County's Enterprise Funds consist of the Convention Center, Solid Waste System, and the Water Utilities System.
 2. Internal Service Funds account for operations in which the county provides itself with essential services, which would otherwise be purchased from commercial suppliers. The governmental departments using the services on a cost reimbursement basis pay costs of operating these funds. Orange County's Internal Service Funds consist of Risk Management, Fleet Management, and the Employee Benefits Fund for Medical Benefits.
- III. Fiduciary Funds: Fiduciary Funds account for assets that do not belong to the county, but are under county control for administration. These funds are not available to support county programs. Fiduciary Funds include the following four (4) fund types:
1. Pension Trust Funds account for resources required to be held in trust for the members and beneficiaries of defined benefit pension plans, defined contribution plans, other post employment benefit plans, or other employee benefit plans.
 2. Investment Trust Funds account for external investment pools where legally separate governments commingle or pool their resources in an investment portfolio for the benefit of all participants.
 3. Private-purpose Trust Funds account for assets held by the county in trust for administration, and for disbursement for specific purposes that are not properly reported in a Pension Trust or Investment Trust Fund
 4. Agency Funds account for assets belonging to others that are held in a custodial capacity pending disposition.

BUDGETARY BASIS

Orange County uses the same basis for budgeting and accounting. Orange County adopts budgets for all Government Funds on a modified accrual basis. Under this method, revenues are recognized in the period they become measurable and available to finance expenditures of the period and expenditures are recorded when incurred, with the exception of principal and interest on long term debt, which are recorded when due. The budgets for Proprietary Funds are adopted on a full accrual basis. Under the full accrual basis, revenues and expenditures are recognized in the period in which the transaction takes place. This method is similar to the accounting used for private businesses. Depreciation expense is not budgeted; however, expenditures for capital outlays are budgeted. These outlays are capitalized into fixed assets and eliminated from the results of operations on a Generally Accepted Accounting Principles (GAAP) basis.

Fund balance allocations (residual unappropriated liquid assets resulting from prior years' operations) are budgeted and included as revenue on a budgetary basis, but are eliminated on a GAAP basis for financial reporting.

CAPITAL BUDGETING

Orange County maintains a Capital Improvement Program (CIP), which covers a five-year period. The Office of Management and Budget (OMB) determines the amount of funding available for capital projects. Proposed projects are prioritized and the available funds are allocated accordingly. The CIP projects detail is included in Section 16 of this document; the funding for these projects is also included in the budget within each appropriate department. Projects in the CIP for FY 2021-22 are funded through FY 2025-26 based on estimated revenues and projected annual project costs. Both estimated revenues and expenditures are subject to change, which may require adjustments to the five-year CIP plan.

BUDGET CALENDAR

Budget formulation, adoption, and execution in Orange County involves the year-round interaction of many people at various levels within the county. The purpose of the process is to identify service needs, develop strategies for meeting these needs, and develop detailed revenue and expenditure plans to carry out the strategic plans. As such, the budget process incorporates the following activities:

January-February	Staff meetings with the County Administrator and Board of County Commissioners (BCC) to determine priorities for the FY 2021-22 budget year. Preliminary revenue projections are finalized. Distribution of budget packages to operating units and constitutional officers. Meetings between County Administrator and Department Directors to communicate budget policies and priorities for the budget year.
March	Departments prepare their budget and input the information into the county's budgeting software. The Office of Management and Budget (OMB) conduct budget preparation computer training classes and reviews early departmental budget submission.
April-May	OMB reviews and tabulates operating budgets and capital improvement projects, as well as updates revenue projections. Meetings are held with County Administration and the Departments to review initial budget submissions. Budgets for all Departments, Clerk of Courts, Court Administration, Public Defender, and State Attorney are submitted to OMB by March 31.
May 1	Deadline for submission of budgets from the Sheriff, Comptroller, and Supervisor of Elections.
May	Department budget meetings with the County Mayor and County Administrator.
May-June	Compilation of the budgets – operating and capital improvement. Property Appraiser submits budget request by June 1.
July 1	Deadline for delivery of certified tax roll from Property Appraiser.
July	Distribution of proposed budget to the BCC. Budget review work sessions with the BCC.
August 1	BCC certifies proposed millage rates and public hearing dates to the Property Appraiser. Statutory deadline for the Tax Collector to submit budget request.
August	Notice of proposed property taxes ("TRIM"* Notice) mailed to taxpayers.
September	Two (2) public hearings on proposed budget and millage rates. Two (2) to five (5) days prior to the second public hearing, an advertisement is placed in a newspaper of general circulation noting the proposed budget and millage rates.
October 1	Implementation of the adopted budget.
October	Value Adjustment Board (VAB) meets to hear taxpayers' protests of taxable value assessments. Property Appraiser issues final certification of taxable value. Certification of "TRIM"* compliance with the Florida Department of Revenue (FDR).
November - December	OMB issues adopted budget document. Submits budget to Government Finance Officers Association (GFOA) for judging in Distinguished Budget Presentation Award program. Finance issues final results of prior fiscal year. OMB reconciles final fund balances with budget.

*"TRIM" refers to "Truth in Millage"; the requirements set forth in the Florida Statutes for adopting budgets by local governments.

This calendar complies with the requirements set forth in Florida Statutes Chapter 200, "Determination of Millage." This calendar is subject to revision throughout the budget process due to the changing needs of the BCC or County Administration.

BUDGET PROCESS

This annual budget process for Orange County covers the period from October 1, 2021 to September 30, 2022.

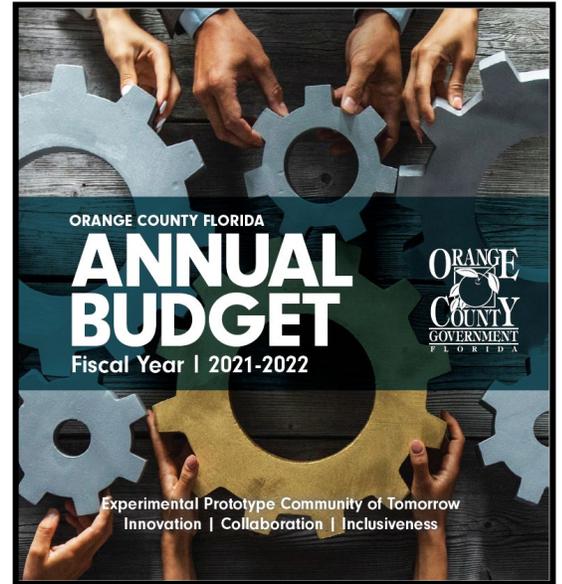
In January, the Office of Management and Budget (OMB) projected revenues and expenditures for the next fiscal year using a financial projection model. Modeling provides the county with a clear vision of the level of financial control needed to develop the upcoming fiscal year budgets.

In late January, meetings were held with the County Mayor and County Administrator to obtain direction for the budget process. Departments and divisions were challenged to prepare a program budget with a focus on maximizing services while maintaining a budget within Orange County's fiscal capacity.

In March 2021, the departments and divisions submitted their proposed budgets to OMB for review based on budget guidelines provided by the County Mayor to all county departments and constitutional officers. Departments were asked to include 3.5% increases to salary budgets and to leave most operating budgets unchanged from fiscal year 2021.

In late May, meetings were held with departments to discuss budget issues and to obtain additional information. These meetings provided department directors with the opportunity to discuss their budgets and programs/services that were being recommended. Finally, budgets were presented to the County Mayor for her review to finalize the proposed budget for the Board of County Commissioners (BCC) budget work sessions in July.

Board work sessions in July are a forum for discussing spending plans, establishing proposed millage rates, and formalizing policy issues. Copies of the proposed budget were distributed to the BCC and county senior staff, and made available for inspection by the general public prior to the final budget public hearings in September. Following Board approval at the final public hearing of the final spending plan, OMB staff prepared the adopted budget for distribution to departments and other interested parties. The budget for this year became effective October 1, 2021.



CAPITAL IMPROVEMENT BUDGET PROCESS

In accordance with the definition of a capital improvement, any county department that requires capital improvements submits a Capital Improvements Program Project Submittal and Budget to the Office of Management and Budget (OMB). Departments submit capital project requests for each five-year period of the Capital Improvements Program and Budget.

Departments prepare capital project requests according to the following steps in order to facilitate the completion of the Capital Improvements Program (CIP) for each five-year period:

1. Departmental staff finalizes and discusses capital project need assessments, concurrency requirements, studies, commissioners' priorities, and unfunded items to determine potential capital improvement projects for the upcoming budget process and the next five-years.
2. Departmental staff reviews the current CIP as of the current fiscal year and updates original project submissions. Departmental staff also discusses and prepares new CIP submittals, which should include detailed project explanations. If existing projects are to be deleted, departments should provide the substantial completion date. **Note:** If capital improvement project(s) involve assistance from the Capital Projects Division, a meeting is necessary with Capital Projects to verify project requirements and capacity.
3. Departmental staff reviews the ongoing programs of the department and forecasts the capital needs for the coming five-years, the first year of which coincides with the adopted operating budget year.
4. All capital projects should be reviewed and prioritized with the Department Director prior to submitting to OMB.
5. Departments submit CIP submittals to OMB.
6. OMB receives all CIP submittals and compiles and submits them to the County Administrator for evaluation and discussion with senior staff.
7. Senior staff reviews the projects to determine those that will be included in the budget presentation to the County Mayor.
8. The County Mayor approves projects to be included in the budget package for the Board work sessions in July.

PERFORMANCE MEASUREMENT BUDGET PROCESS

Orange County's Performance Measurement System (PMS) is a part of this budget document with the inclusion of currently updated key performance data for county departments. Included are selected programs, program descriptions, associated services, and performance measures for these services. The selected measures are designed to monitor the outcome of program services to determine if the purpose of a program is being achieved. Service outcomes are evaluated with regards to workload, effectiveness, and efficiency.

Under the current organizational structure, county departments consist of many operating divisions; therefore, the selected performance measurement information included in the budget document represents selected key measures for each department. The selected information is by no means the full extent of the performance measurement system. Departments and supporting divisions are continuously gathering and evaluating other performance related data to help manage and allocate resources to improve productivity.

The PMS process is continually improved through refined programs, services, and performance measures. This refinement occurs as departments provide quarterly reports on selected performance measurements. Departments report information that is available and establish methods to capture data as needed for quarterly reporting.

GRANTS PROGRAM BUDGET PROCESS

Orange County receives significant funding from federal and state agencies annually. It is the policy of Orange County to encourage the pursuit of federal, state and local grants to supplement county resources. As a matter of equity, it is the goal of Orange County to ensure that local taxpayers get a fair share of federal and state grants, which are funded through their tax dollars.

The Grants Program Budget Process is carried out with a wide range of grants coordination activities to maximize the beneficial impact of federal and state grants funds on Orange County government and its citizens. Specific activities include: a review function for all grant applications under the jurisdiction of the Board of County Commissioners (BCC); provision of information and technical assistance to all county departments in the development and management of federal, state, and local grant programs; preparation of periodic reports describing the status of the federal/state/local grant programs under the BCC; and, oversight of Orange County grant programs to ensure adherence to federal and state regulations, guidelines, and procedures.

During the budget process, it is customary for county departments to submit estimated budgets for grants that Orange County historically receives. A Grants Information Form is used for this purpose, which includes information on the grant program, estimated grant award, required in-kind and/or cash match, a description of the program, and a line-item budget. The Office of Management and Budget (OMB) and the Grants Accounting Section of the Finance and Accounting Department analyze the information for completeness and accuracy. The estimated grant budget is reviewed by the BCC during the budget work sessions and approved at the Budget Public Hearings in September.

The grant periods typically begin on a date other than Orange County's fiscal year, which begins October 1. The majority of grants are federally funded, but awarded through the State of Florida that has a fiscal year beginning on July 1.

New grants are budgeted as they are received and awarded throughout the year. A request for a budget amendment is submitted by the county department receiving the award to Grants Accounting and subsequently submitted by OMB to the BCC, which approves and accepts the grant award.

BUDGET ADOPTION AND MODIFICATION

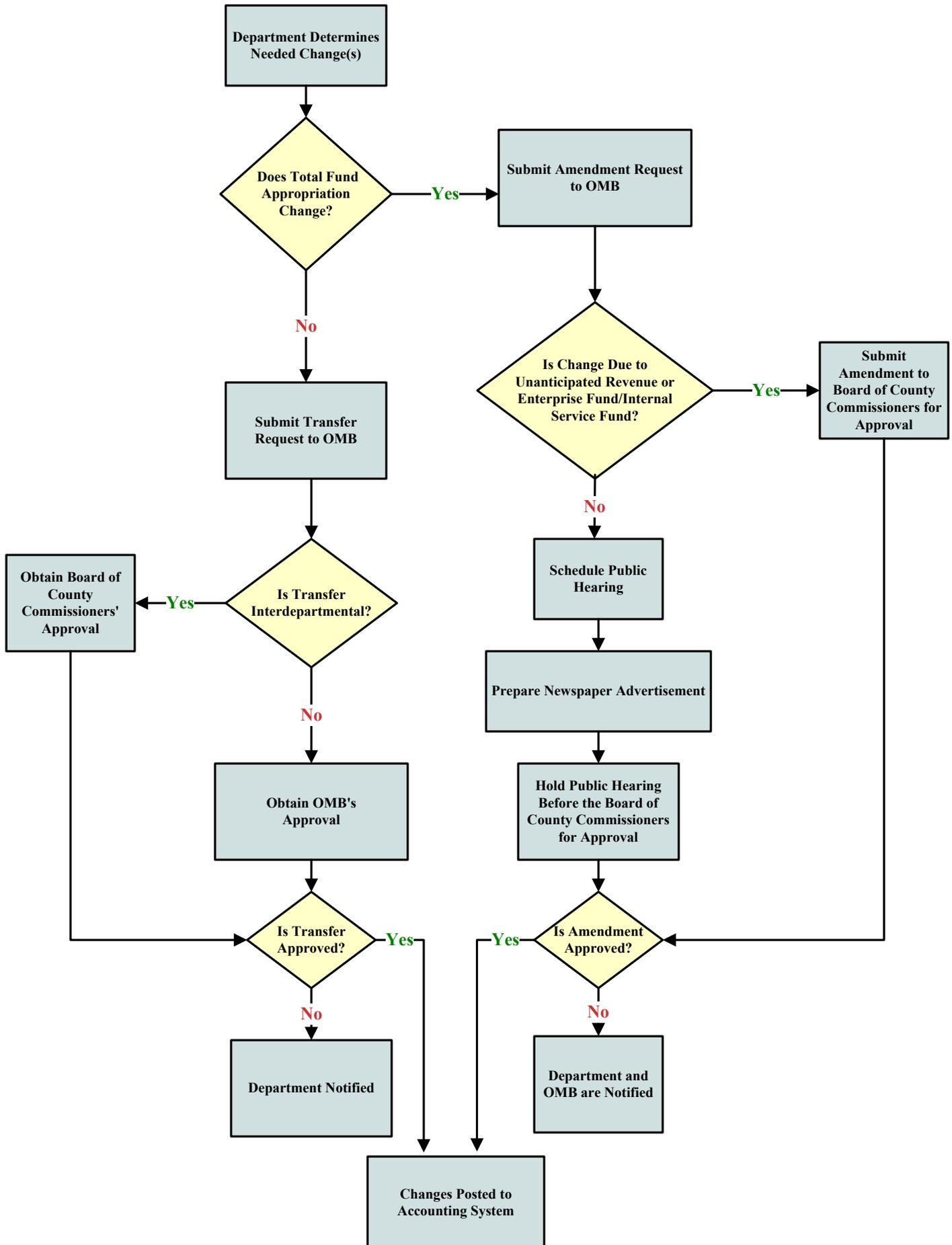
The Board of County Commissioners (BCC) annually adopts the budget by resolution for all funds of Orange County, exclusive of some Agency Funds. Budgetary authority is legally maintained at the fund level; however, Orange County's computerized financial system imposes budget controls at the appropriation level, by division. By state law, the revenue and expenditure budgets for each fund must remain in balance at all times.

Amendments to the adopted budget can occur at any time during the fiscal year through action of the BCC or the County Administrator in the following manner:

<i>Budget Amendments</i>	Fund revenue and expenditure amounts may be increased or decreased by formal action of the BCC following proper public notice, as specified in Chapter 129.03(a) of the Florida Statutes. Amendments to adopted budgets normally result from either: (a) the desire to recognize an unanticipated excess amount of an anticipated revenue, or (b) the unanticipated decrease of an anticipated revenue. The BCC may increase fund revenue and expenditure amounts without public notification in the event of unanticipated revenue from an unanticipated source, or in the proprietary funds. The purpose of the amendment process is to adjust fund amounts to reflect the level of revenues reasonably anticipated to be received, and to balance expenditures to these revenues in accordance with state law and sound fiscal practices.
<i>Budget Transfers</i>	Operating unit budgets may be amended by formal transfer action. Budget transfers which are intradepartmental in nature may be approved by the County Administrator or his designee. The Office of Management and Budget maintains a list of such intradepartmental transfers. Budget transfers between departments, or which involve fund reserve distributions, must be reviewed and formally approved by the Board.

Additions to approved positions during the budget year will require BCC review and approval. As previously delegated by the BCC, the County Administrator may approve personnel reclassifications.

Budget Amendment / Budget Transfer Process



BUDGET PRIORITIZATION PROCESS

Because the amount of funding available is typically not enough to meet all of the desired requests during a given fiscal year, the budget process is designed to effectively allocate funding for those projects and programs, which are determined to be the highest priorities. The final prioritization is the result of several factors:

<i>Public Wants and Needs</i>	Departments periodically conduct surveys of citizens to review and discuss upcoming priorities. Results of the surveys are published so that Orange County can use the results in providing response to public wants and needs in the budget.
<i>Evaluate Needs, Resources, and Service Priorities</i>	Meetings are conducted with the County Mayor, the Board of County Commissioners, and the County Administrator to determine priorities. Revenue projections are performed in order to assess available resources.
<i>Establish Annual Goals</i>	Based on the information above, the County Mayor issues budget instructions, overall policy goals, and targeted budget levels.
<i>Meet and Prioritize</i>	The departments meet with their divisions and often times with external groups, such as advisory boards, to determine priorities and allocate funds accordingly.
<i>Prepare and Refine Proposed Budget Recommendations</i>	Office of Management and Budget (OMB) reviews and prepares budget recommendations. The County Mayor, the County Administrator, OMB, and the departments review and discuss the budget proposal in an effort to resolve issues and priorities.
<i>Budget Discussion</i>	The County Mayor submits the budget recommendation to the Board of County Commissioners. The Board of County Commissioners reviews the recommendations during a series of budget work sessions.
<i>Deliberate, Revise, and Adopt Budget</i>	The budget is finalized and adopted by the Board of County Commissioners during two (2) advertised public hearings where citizens may provide input.

FY 2021-22 BUDGET ASSUMPTIONS

The FY 2021-22 revenue and expenditure budget assumptions are as follows:

Revenues:

- The countywide millage rate (4.4347), Fire MSTU (2.2437), and Special Tax MSTU (1.8043) remained the same for FY 2021-22.
- All revenues except for non-operating revenues, internal service funds, and grant funds include the 5.0% statutory deduction required by Florida Statutes.
- The budget for state-shared revenues, including sales tax revenue, was prepared based on year-to-date actual figures and various economic and legislative assumptions.

Expenditures:

- *Personal Services:* The FY 2021-22 personal services budget includes a 3.5% salary increase for non-bargaining employees and 4.0% union salary increase for Fire Rescue and Corrections. The Florida Retirement System (FRS) rates were budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$14,000 to \$15,400 per employee to cover medical cost increases.

The existing Florida Retirement System (FRS) contribution rates are shown below. Depending on the retirement category under FRS, employee retirement contributions are budgeted at the following rates to coincide with the County fiscal year:

Contribution Category	FRS Rates FY 2021-22
Regular	10.66%
Elected Officials	51.26%
Special Risk	25.73%
Special Risk Administration	37.60%
Senior Management	28.85%
Deferred Retirement Option Program (DRO)	18.20%

The rate for FICA (Social Security) contributions is budgeted at 7.65% of total salaries and overtime. The current Old-Age, Survivors, and Disability Insurance (OASDI) program limits the amount of earnings subject to taxation for a given year. For earnings in 2021, this amount is \$142,800.

- *Operating Expenses:* Departments were requested to submit a status quo operating budget for FY 2021-22; with detailed justification for all increases for including non-discretionary expenditures such as legislative impacts with appropriate justification and other uncontrollable costs that were deemed critical to meet an acceptable level of service were considered for funding.
- *Capital Outlay:* Departments were requested to submit a status quo capital outlay budget for FY 2021-22. Capital outlay expenses should be evaluated and reduced for one-time acquisitions from the prior fiscal year. All rolling stock purchases (excluding law enforcement) are reviewed by the Vehicle Requirement Utilization Committee (VRUC).
- *Capital Improvements:* Only new or increased capital improvement projects (CIP) of significant importance were considered, as well as projects necessary to maintain Orange County's current facilities or other assets. Please refer to the Capital Improvement Plan section for the detailed five-year CIP.
- *Internal Services:* Charges for departmental internal services such as fleet maintenance and self-insurance are based on anticipated needs by the internal service departments and projected usage by county departments.
- *Reserves:* Budgeted reserves for most funds are at 5.0% or higher of total revenue budget. Efforts have been made to maintain reserves at a healthy level while providing services to citizens.

LONG-RANGE FINANCIAL PLANNING

The Office of Management and Budget (OMB) utilizes modeling tools to project revenues and expenditures at least five (5) years into the future. In creating these projections, OMB staff utilizes all available information, including current and projected micro and macro-economic data, historical trends for specific revenues and expenditures, legislative changes, and input from staff regarding long-term operating plans. The results equip Orange County's leaders with the information necessary to make good decisions today that are also prudent for the long-term financial health of the county. Projections are updated several times throughout the budget process and any time a significant change occurs to the inputs influencing the projections. Scenario based projections are also produced to illustrate the financial impacts of competing choices.

Long-range planning is an integral part of Orange County's Capital Improvements Program. A significant amount of effort by OMB staff is put into ensuring that all projects in the five-year capital plan are fully funded from beginning to end in order to prevent mid-construction delays or stoppages. Projects are not submitted for inclusion in the capital plan if they cannot be fully funded or if the resulting operating costs cannot be paid for. Planning in this area relies on financial modeling as described above, as well as close coordination with project managers to verify project budgets and timelines. Projections for capital projects are updated any time significant changes occur that affect project cost or schedules.

Charts and Tables

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CHARTS AND TABLES

The following section of the Budget in Brief contains charts, tables and graphs, which contain budgetary comparisons and information. The charts are provided to give the reader historical data for up to three (3) fiscal years which can be used to determine historical trends. The following represents a brief explanation of the charts, tables, and graphs:

<i>Major Revenue Sources</i>	These charts provide a three (3) year comparison of revenue between the FY 2019-20 Actuals, the FY 2020-21 Budget as of March 31, 2021, and the FY 2021-22 Adopted Budget for several major revenue sources.
<i>Schedule of Changes Summary</i>	This table has been included to provide the adjustments and summary of the changes by division for all funds that were made between the FY 2021-22 Work Session Budget, which is tentatively approved during the BCC July Work Sessions and FY 2021-22 Proposed Budget, which will be adopted during the Budget Public Hearings.
<i>Budgeted Fund Structure</i>	This table provides a three (3) year comparison of budgeted fund structure to include the following funds: General Fund, Special Revenue Funds, Capital Construction Funds, Enterprise Funds, Internal Service Funds, Debt Funds, and Other Funds.
<i>Budget Summary</i>	This table provides a summary of the entire budget for Orange County.
<i>How the County Allocates Money</i>	This table is a listing of the data used to prepare the Total Expenditure Chart. It explains departments/functions included in the major expenditure categories as required by Florida Statutes.
<i>Sources of Funds and Uses of Funds Countywide</i>	These charts represent a comparison between FY 2020-21 Budget as of March 31, 2021 and FY 2021-22 Adopted Budget of major revenue sources and expenditure categories. The Revenues and Expenditures Summary Sections (see Section 2) of the adopted budget document provides additional details on revenues by funding source and expenditures by appropriations of expenses.
<i>General Fund Comparisons</i>	This table has been included to provide a detailed listing of all General Fund departments with budgetary comparisons along with a chart displaying major expenditure categories.
<i>Sources of Funds and Uses of Funds General Fund</i>	These charts represent a comparison between FY 2020-21 Budget as of March 31, 2021 and FY 2021-22 Adopted Budget of major revenue sources and expenditure categories for the general fund. More general fund detailed revenue information by funding source and expenditures by appropriation of expenses are included in the Revenues and Expenditures Summary Sections (see Section 2) of the adopted budget document.
<i>Interfund Transfers In and Out</i>	These tables represent the budgeted interfund transfers for FY 2021-22 by funding source.
<i>Estimated Fund Balances</i>	This table shows the budgeted cash brought forward for all funds FY 2021-22.

<i>Millage and Property Value Detail</i>	This table provides the millage and property value information in detail for the following categories: Countywide, Special Tax – MSTU, and Independent Special District. Also, it shows the county aggregate comparison information.
<i>Millage Summary</i>	This table shows the summary millage information for the following categories: Countywide, Special Tax – MSTU, and Independent Special District. It also shows the county aggregate comparison information.
<i>Millage Computation Process Flowcharts</i>	These flowcharts provide examples of how the millage rolled-back rate is calculated and the maximum millage.
<i>Changes in Authorized Positions</i>	This table provides a summary of changes in authorized positions for FY 2020-21 Budget as of March 31, 2021 and position requests for FY 2021-22 Adopted Budget by departments/divisions. It also includes one (1) year of position history for comparison purposes.
<i>Total Positions by Function FY 2020-21 Versus FY 2021-22</i>	This graph compares FY 2020-21 and FY 2021-22 authorized positions by the major expenditure categories as required by Florida Statutes, such as General Government, Public Safety, Physical Environment, etc.

REVENUE FORECASTING PROCEDURES

The Office of Management and Budget develops revenue forecasts by reviewing current and projected economic data, historical trends of specific revenue sources, and input from operating departments responsible for collecting the revenue. State revenue estimates are analyzed and modified to reflect local experience.

The Ad Valorem (property tax) revenue is calculated from actual tax roll information certified by the Orange County Property Appraiser and millage rates approved by the Board of County Commissioners. This revenue will increase for FY 2021-22.

The Half-Cent Sales Tax revenue is expected to increase in FY 2021-22. The performance of this significant revenue source is directly related to sales tax receipts generated within Orange County and the county's unincorporated population as a percentage of the whole.

The revenue from State Revenue Sharing, consisting primarily of state sales tax revenue, is also expected to increase in FY 2021-22.

Revenues from the four (4) main gas taxes received by Orange County take into account gallons per capita, growth, and the idiosyncrasies of the state's distribution formulas. Gas tax revenue budgets for FY 2021-22 are projected to maintain their FY 2020-21 levels.

Local Option Tourist Development Tax revenue is expected to increase for FY 2021-22.

The forecast for Public Service Tax and Communications Services Tax revenue assumes actual revenue for recent years is typical and anticipates continued population growth. Public Service Tax revenue is projected to increase, while Communications Services Tax revenue is projected to maintain its FY 2020-21 level. The combined projection for these revenues reflects an increase for FY 2021-22.

The overall performance of capital impact fees is expected to increase slightly for FY 2021-22.

Projections for interest revenue were conservatively based on historical performance.

Interfund transfers track the flow of various revenue sources between funds. The interfund transfer schedule is based on revenue availability and funding required in individual funds.

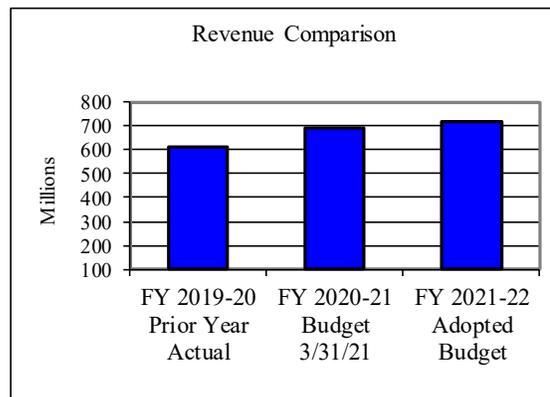
MAJOR REVENUE SOURCES

Ad Valorem Taxes

This revenue is derived from the levy of taxes on tangible personal property and real property. Countywide ad valorem receipts are budgeted at \$716,042,312 for FY 2021-22, a 3.8% increase over FY 2020-21 proceeds. The increase is due to new construction and property value appreciation.

The countywide ad valorem millage supports Orange County's General Fund, the Capital Projects Fund, and the Parks Fund.

In addition to the countywide millage levy, Orange County has dependent taxing districts, numerous municipal service taxing units (MSTU's), and an independent taxing district. These additional ad valorem collections and millage levies are shown on the Millage and Property Value Detail Report in this section.



Half-Cent Local Government Sales Tax

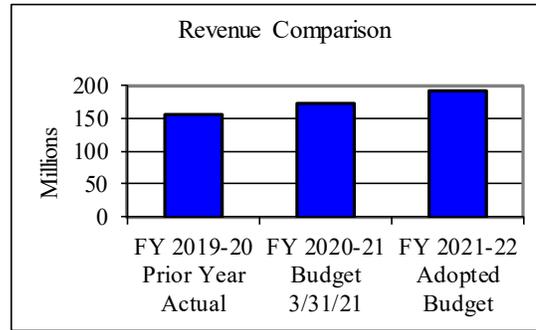
In October 1982, Orange County began receiving a distribution of funds equal to 9.653% of net sales tax collections (approximately one-half cent of the net sales tax collected in Orange County). These funds are collected and distributed on a monthly basis by the Florida Department of Revenue. Due to state implementation of related legislation, the distribution percentage changes periodically and currently stands at 8.9744% as of July 1, 2015.

Funds distributed to each county are proportioned as follows:

Distribution Factor	<u>Unincorporated County Population</u>	+	<u>2/3 Incorporated Population</u>
	Total County Population	+	2/3 Incorporated Population

County Share = Distribution Factor x Half-Cent Sales Tax Collected in County.

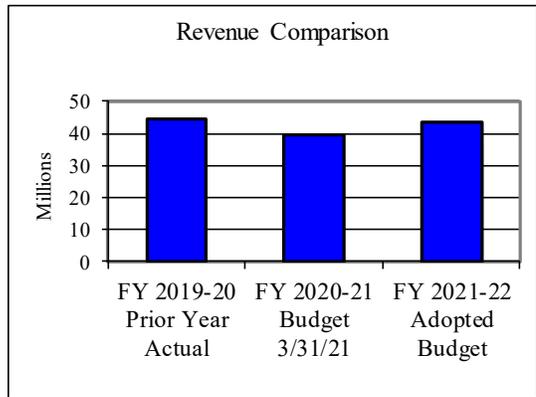
The FY 2020-21 sales tax revenue is expected to increase compared to the prior year level, meeting or exceeding of its budget of \$173,135,000. Orange County's Half-Cent Sales Tax revenue is budgeted at \$191,195,000 for FY 2021-22.



State Revenue Sharing

The Florida Revenue Sharing Act of 1972 originally earmarked two (2) revenue sources for sharing with counties: 2.9% of net cigarette tax collections and 41.3% of net intangible tax collections. Effective FY 1999-00, the State of Florida eliminated intangible taxes as a source of county revenue and replaced that revenue stream with a 2.25% distribution of state sales tax. Due to state implementation of related legislation, the distribution percentage changes periodically and currently stand at 2.0810% as of July 1, 2015.

The FY 2020-21 revenue from State Revenue Sharing is projected to meet or exceed its budget of \$39,475,000. For FY 2021-22, this revenue is budgeted at \$43,617,000.

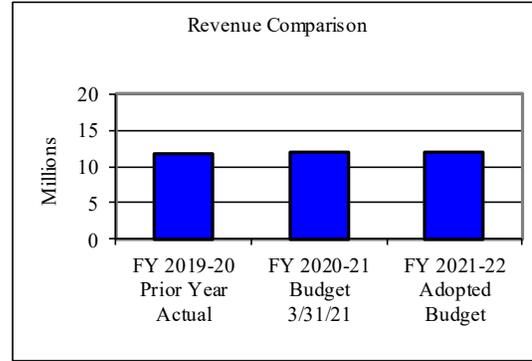


Constitutional Gas Tax

The Constitutional Gas Tax is collected by the Florida Department of Revenue and is transferred by the State Board of Administration (SBA) to the counties. This is a tax of two cents per gallon on gasoline. The distribution factor is calculated based on a formula contained in Article XII of the Constitution. The formula calculates the sum of three (3) weighted ratios. One fourth is the ratio of county area to state area. One fourth is the ratio of the county population to state population. And one half is the ratio of the total Constitutional Gas Tax collected in each county to the total collected in all counties of the state during the previous fiscal year.

Distribution is divided into two (2) parts, an 80% portion and a 20% portion. The SBA is entitled to keep the 80% portion to meet debt service requirements. However, the SBA does not administer bond issues for Orange County. Orange County, therefore, receives both portions of this tax. Constitutional Gas Tax Fund (Fund 1003) receives the 80% portion and Transportation Trust Fund (Fund 1002) receives the 20% portion.

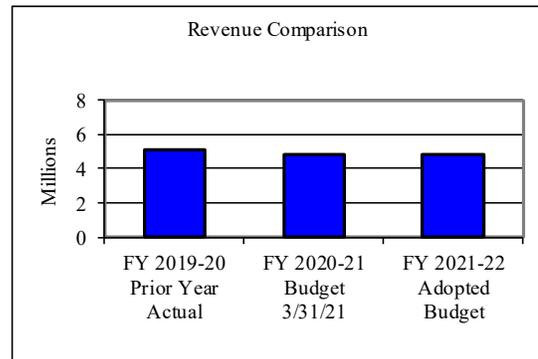
Total Constitutional Gas Tax is budgeted at \$11,902,000 for FY 2021-22, holding steady at the FY 2020-21 level.



County Gas Tax

The County Gas Tax is a one-cent per gallon tax on gasoline. It is distributed to counties by the Florida Department of Revenue based on the same formula used to distribute Constitutional Gas Tax. Up through FY 2001-02, this revenue was budgeted in the Gas Tax Revenue 1977 Debt Service Fund (Fund 2312). Beginning in FY 2002-03, the County Gas Tax revenue was budgeted in the Transportation Trust Fund due to the completion of related debt service payments.

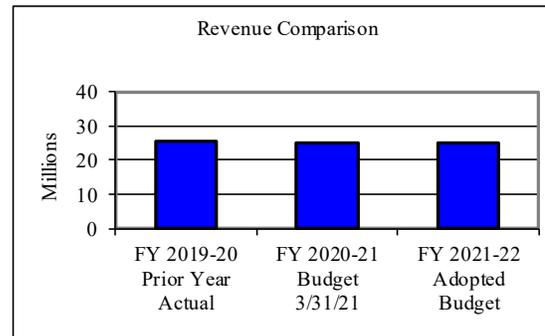
For FY 2021-22, County Gas Tax revenue is budgeted at \$4,800,000, holding steady at the FY 2020-21 level.



Local Option Gas Tax

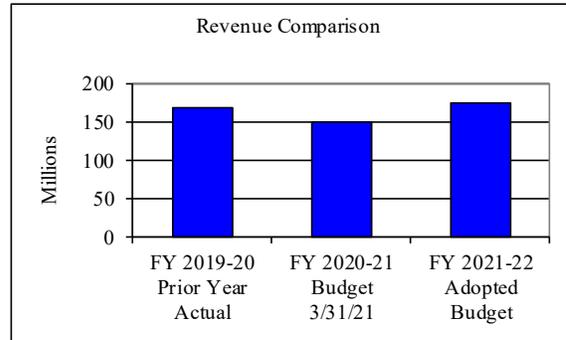
A six-cent per gallon gas tax is levied in Orange County as provided by the Florida legislature. This tax is distributed according to annual population estimates presented by the Bureau of Economic and Business Research. Receipts are collected by the Florida Department of Revenue and distributed monthly to the local governments.

The Local Option Gas Tax revenue is budgeted at \$25,000,000 for FY 2021-22, holding steady at the FY 2020-21 level.



Local Option Tourist Development Tax

On authority granted by the state legislature, Orange County has elected to levy a 6% tax on most rents, leases or lets, and living accommodations in hotels, motels, apartments, houses, and mobile home parks which have been contracted for periods of six (6) months or less. In FY 1991-92, Orange County assumed responsibility for enforcement of this tax and collection of the revenue. This service was previously performed by the Florida Department of Revenue, which assessed a 1% administrative charge on the proceeds. The switch to local enforcement and collection by the Orange County Comptroller has eliminated the one-month delay in receiving funds, reduced administration cost, and increased compliance and collection levels.

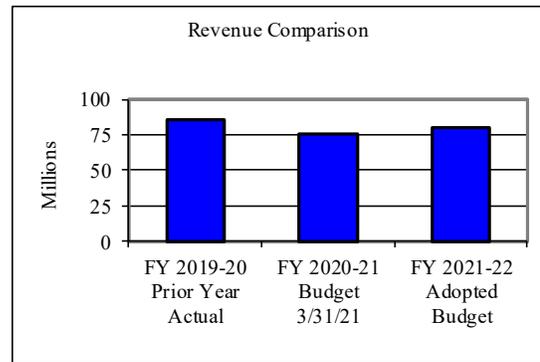


Tourist Development Tax revenue is expected to decrease for FY 2020-21 and then to increase for FY 2021-22. Revenue for the 6% Tourist Development Tax is budgeted at \$175,000,000 for FY 2021-22.

Public Service Tax

Florida Statutes 166.231 authorizes municipalities and charter counties, such as Orange County, to levy a public service tax.

The Board of County Commissioners approved this tax in 1991. As of October 1991, the tax was levied on purchases of electricity, fuel oil, metered or bottled gas (natural liquefied petroleum gas or manufactured), water service, and telecommunication services. The 1993 State Legislature approved an exemption of the tax on fuel oil and gas for agricultural purposes, resulting in recurring savings for agricultural businesses. The 2000 State Legislature enacted law changing the way communications services were taxed. The Communications Services Tax revenue is discussed separately below.

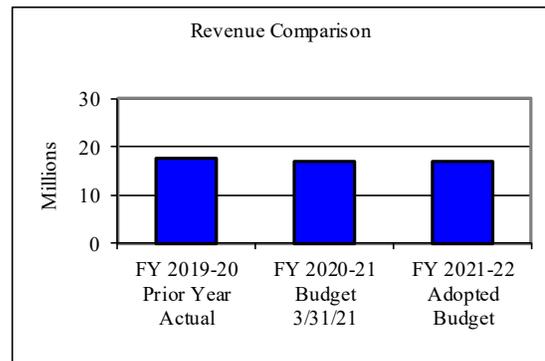


Public Service Tax revenue (excluding the Communications Services Tax) was budgeted at \$75,125,160 in FY 2020-21. For FY 2021-22, this revenue is budgeted at \$80,003,289.

Communications Services Tax

Florida Statutes 202 established the Communications Services Tax Simplification Law. Effective October 1, 2001, the law provided that communications services be subject to a uniform statewide tax rate and a local tax administered by the Florida Department of Revenue. This replaced the prior practice of local governments imposing public service tax on communications services and franchise fees on cable television providers, and was intended to have no adverse effect on net revenue.

The Communications Services Tax (CST) has two (2) components, state and local. The standard state CST is 7.44%, consisting of a 4.92% state tax plus a 2.52% gross receipts tax. (For direct-to-home satellite service, the state CST is 11.44%, consisting of a 9.07% state tax plus a 2.37% gross receipts tax.) The local CST is 4.98% for unincorporated Orange County. Up through FY 2009-10, CST revenue was budgeted in the Public Service Tax 1995 Fund (Fund 2319). In order to align with GASB Statement #54, however, between FY 2010-11 and FY 2012-13, CST revenue was budgeted in the Transportation Trust Fund (Fund 1002) and beginning in FY 2013-14 is budgeted in the Special Tax MSTU Fund (Fund 1005).



Communications Services Tax revenue is budgeted at \$17,000,000 for FY 2021-22, holding steady at the FY 2020-21 level.

Capital Impact Fees

The Board of County Commissioners has instituted six (6) impact fees on new development: 1) Water and Sewer Connection Fee; 2) Fire Impact Fee; 3) Law Enforcement Impact Fee; 4) Transportation Impact Fee; 5) Parks and Recreation Impact Fee; and, 6) School Impact Fee. School impact fees are remitted quarterly to the Orange County School Board. Other impact fees are used for the purchase and construction of capital assets to serve new growth.

Water and Sewer Connection Fee revenue is budgeted at \$31.7 million for FY 2021-22, down from \$32.1 million budgeted in FY 2020-21. Fire Impact Fee revenue is budgeted at \$2.4 million for FY 2021-22, maintaining the prior year level. Law Enforcement Impact Fee revenue is budgeted at \$2.8 million for FY 2021-22, down from \$3.0 million in the prior year. Transportation Impact Fee revenue (not including capacity reservation fees) is budgeted at \$13.6 million for FY 2021-22, up from \$13.4 million in the prior year. Parks Impact Fee revenue is budgeted at \$6.5 million for FY 2021-22, up from \$6.0 million in the prior year. School Impact Fees are a pass-through revenue and the budget for FY 2021-22 is established at \$115 million to allow flexibility for revenue growth.

Water and Sewer Service

The Orange County Water and Wastewater Utilities System is an enterprise fund, and operates in a manner similar to a private business. Their normal operations are financed primarily by water and water reclamation charges to commercial, residential, and industrial customers. These charges taken as a whole would represent one of the largest revenue sources of Orange County, but all Utilities revenues are restricted in use, and are not available for general county expenditures. See the Utilities section of the budget book for an additional description of these revenues.

Schedule of Changes Summary by Division - All Funds

Agency Name / Comments	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Worksession Budget	FY 2021 - 22 Adopted Adjustments	FY 2021 - 22 Adopted Budget
Constitutional Officers				
BCC Capital Projects	\$ 17,894,584	\$ 4,000,000	\$ 0	\$ 4,000,000
Board of County Commissioners	2,389,033	2,489,854	0	2,489,854
Clerk of Courts	6,423,786	440,000	0	440,000
Comptroller	6,635,096	6,612,475	0	6,612,475
County Mayor	982,361	1,010,008	0	1,010,008
Court Administration	1,939,617	1,424,695	(14,858)	1,409,837
Property Appraiser	16,641,672	18,075,155	1,375	18,076,530
Public Defender	867,276	145,855	0	145,855
Sheriff	306,872,622	309,234,231	0	309,234,231
State Attorney	75,000	75,000	0	75,000
Supervisor of Elections	14,164,767	15,348,777	0	15,348,777
Tax Collector	40,620,000	41,439,000	0	41,439,000
Total	\$ 415,505,814	\$ 400,295,050	\$ (13,483)	\$ 400,281,567

The Court Administration Jury Services expenditure budget has been adjusted to balance with anticipated revenues.

The Property Appraiser General Fund expenditure for commissions and fees increased slightly due to an increase in the Property Appraiser's budget, as approved by the Florida Department of Revenue.

Administration and Fiscal Services

911 System	\$ 26,957,735	\$ 25,408,619	\$ 0	\$ 25,408,619
Fiscal and Business Services	506,453	520,185	0	520,185
Human Resources	10,972,536	11,308,056	0	11,308,056
Information Systems and Services	63,894,064	61,907,770	(102,590)	61,805,180
Management and Budget	1,428,288	1,494,381	74,520	1,568,901
Medical Benefits Fund	206,557,955	212,500,000	0	212,500,000
Professional Standards	1,504,202	1,533,858	0	1,533,858
Risk Management Operations	11,931,251	3,398,337	0	3,398,337
Risk Management Program	78,385,011	84,994,669	0	84,994,669
Total	\$ 402,137,495	\$ 403,065,875	\$ (28,070)	\$ 403,037,805

The Information Systems and Services Division budget has been adjusted for updated fund balance projections for fund 2315 (Orange County Note Series 2010) under the Radio Services section.

The Management and Budget expenditure budget has been increased for a new Management and Budget Analyst position that will focus on grant compliance, monitoring, and reporting associated with the American Rescue Plan Act and other federal and state grants.

Agency Name / Comments	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Worksession Budget	FY 2021 - 22 Adopted Adjustments	FY 2021 - 22 Adopted Budget
Administrative Services				
Business Development	\$ 1,545,433	\$ 1,077,845	\$ 0	\$ 1,077,845
Capital Projects	16,731,476	9,566,047	0	9,566,047
Facilities Management	111,088,790	91,971,544	0	91,971,544
Fiscal & Operational Support	3,496,267	1,152,270	0	1,152,270
Fleet Management	21,131,248	21,241,506	800,000	22,041,506
Procurement	2,974,741	2,934,233	179,760	3,113,993
Real Estate Management	11,709,294	12,650,128	0	12,650,128
Total	\$ 168,677,249	\$ 140,593,573	\$ 979,760	\$ 141,573,333

The Fleet Management Division budget has been adjusted for updated fund balance projections and timing of capital expenditures that will be rebudgeted in FY 2022.

The Procurement Division budgeted has been adjusted for two (2) Contracts Supervisor positions to support oversight and compliance with procurement standards relating to the American Rescue Plan Act and other federal state grants.

Community & Family Services

Citizen Resource & Outreach	\$ 39,873,852	\$ 6,580,799	\$ 0	\$ 6,580,799
Citizens' Commission for Children	60,643,867	48,593,847	(1,826,478)	46,767,369
Community Action	17,950,047	11,965,055	170,547	12,135,602
Cooperative Extension Services	1,374,207	1,474,940	0	1,474,940
Fiscal & Operational Support	2,045,700	1,834,735	0	1,834,735
Head Start	25,175,681	19,816,833	71,105	19,887,938
Mental Health & Homeless Issues	19,317,885	16,870,148	489,880	17,360,028
Parks & Recreation	129,104,718	103,656,281	8,418,235	112,074,516
Regional History Center	5,443,232	3,720,752	0	3,720,752
Youth and Family Services	27,442,870	22,544,761	(82,118)	22,462,643
Total	\$ 328,372,059	\$ 237,058,151	\$ 7,241,171	\$ 244,299,322

The Citizens' Commission for Children Division budget has been adjusted downward to correct an overstatement of budget due to the initial rebudget of the Children Services funds.

The Community Action Division budget reflects an increase for updated grants funding.

The Head Start Division budget reflects an increase for updated grants funding.

The Mental Health & Homeless Issues Division budget reflects an increase for funds transferred from Corrections for the Criminal Justice Reinvestment grant and the addition of one (1) Senior Program Manager position that will oversee the grant.

The Parks and Recreation Division has been adjusted for updated ad valorem projections and timing of capital expenditures that will be rebudgeted in FY 2022.

Youth and Family Services Division reflects a decrease for updated grants funding.

Agency Name / Comments	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Worksession Budget	FY 2021 - 22 Adopted Adjustments	FY 2021 - 22 Adopted Budget
Convention Center				
Convention Center Capital Planning	\$ 42,799,585	\$ 20,626,613	\$ 0	\$ 20,626,613
Convention Center Event Operations	13,697,236	17,101,066	0	17,101,066
Convention Center Facility Operations	31,405,157	35,028,811	0	35,028,811
Convention Center Non-Operating	345,415,272	331,347,840	0	331,347,840
Convention Center Sales & Marketing	2,429,279	2,455,495	0	2,455,495
Convention Center Security	4,284,195	4,781,365	0	4,781,365
Convention Center Strategic Planning	2,521,235	3,054,531	0	3,054,531
Fiscal & Operational Support	12,626,810	16,247,817	0	16,247,817
Total	\$ 455,178,769	\$ 430,643,538	\$ 0	\$ 430,643,538

No changes have been made to the Proposed Budget.

Corrections

Community Corrections	\$ 12,384,102	\$ 11,974,659	\$ 1,500,457	\$ 13,475,116
Corrections Admin / Command	8,493,714	8,409,136	0	8,409,136
Corrections CIP	23,672,836	14,507,842	0	14,507,842
Corrections Support Services	16,540,528	16,030,127	30,287	16,060,414
Fiscal & Operational Support	6,283,784	6,595,474	0	6,595,474
In-Custody Security Operations	59,683,584	62,300,131	182,783	62,482,914
In-Custody Support Services	39,992,040	41,216,791	489,609	41,706,400
Inmate Administrative Services	12,666,410	13,201,471	(386,807)	12,814,664
Total	\$ 179,716,998	\$ 174,235,631	\$ 1,816,329	\$ 176,051,960

The Corrections Department budget has been updated for a proposed Fraternal Order of Police (FOP) union employees salary increase from a 3.5% to a 4.0% increase.

The Community Corrections Division budget has also been adjusted for updated fund balance estimates for the Inmate Commissary Fund.

The In-Custody Support Division budget has also been adjusted to rebudget \$350K for the Drone Detection System that will not be expended in FY 2021.

The Inmate Administrative Services Division budget has also been adjusted to transfer out the \$400K required county grant match funds for the Criminal Justice Reinvestment grant to the Community and Family Services Department.

Fire Rescue

Fire Communication	\$ 9,374,892	\$ 7,874,171	\$ 0	\$ 7,874,171
Fire Logistics Division	59,083,467	34,159,665	14,496,589	48,656,254
Fire Operations	185,494,560	171,308,843	1,650,000	172,958,843
Fire Planning & Technical Services	5,687,152	5,703,376	0	5,703,376
Fiscal & Operational Support	62,395,258	51,007,521	(208,489)	50,799,032
Office of Emergency Management	2,784,620	3,419,825	0	3,419,825
State Fire Control	24,700	24,700	0	24,700
Total	\$ 324,844,649	\$ 273,498,101	\$ 15,938,100	\$ 289,436,201

The Fire Rescue Department budget has been adjusted for updated fund balance projections, updated interlocal agreements revenue projections for fire services, and unspent funds due to timing of capital project expenditures that will be rebudgeted in FY 2022. Additional adjustments include updated salary projections based on a proposed 4.0% increase for International Association of Fire Fighters (IAFF) personnel and new paramedic incentive pay.

Agency Name / Comments	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Worksession Budget	FY 2021 - 22 Adopted Adjustments	FY 2021 - 22 Adopted Budget
Health Services				
Animal Services	\$ 10,606,633	\$ 11,467,379	\$ 2,500,000	\$ 13,967,379
Corrections Health Services	29,813,926	31,037,251	0	31,037,251
Drug Free Community Office	3,726,634	1,791,524	0	1,791,524
Fiscal & Operational Support	27,896,879	18,282,159	0	18,282,159
Health EMS	7,498,364	2,258,215	0	2,258,215
Medical Clinic	39,124,227	37,949,902	0	37,949,902
Medical Examiner	6,313,218	6,230,378	0	6,230,378
Mosquito Control	5,687,738	3,834,480	0	3,834,480
Public Health	1,955,000	1,980,000	0	1,980,000
Total	\$ 132,622,619	\$ 114,831,288	\$ 2,500,000	\$ 117,331,288

The Animal Services budget has been adjusted by \$2.5 million to include funding for design of a new Animal Services Facility. Once the full project schedule is known, the remaining funding for the Animal Services Facility will be allocated in future budgets according to the schedule.

Planning, Environmental & Development Services

Building Safety	\$ 62,927,259	\$ 64,936,980	\$ 0	\$ 64,936,980
Environmental Protection	58,418,482	142,480,569	(742,563)	141,738,006
Fiscal & Operational Support	6,737,431	6,684,939	0	6,684,939
Housing and Community Development	97,902,218	75,713,838	0	75,713,838
Neighborhood Services	12,573,438	11,472,116	(112,000)	11,360,116
Planning	4,309,056	4,874,316	(90,000)	4,784,316
Transportation Planning	3,879,101	5,255,329	(445,000)	4,810,329
Zoning	2,601,352	2,729,065	0	2,729,065
Total	\$ 249,348,337	\$ 314,147,152	\$(1,389,563)	\$ 312,757,589

The Environmental Protection Division budget includes updated fund balance projections for lake funds and the conservation trust fund.

The Neighborhood Services Division budget includes updated fund balance projections for the Crime Prevention Ordinance.

The Planning Division budget has been adjusted to budget for only Law Enforcement Impact Fee study. The Fire and Parks Impact Fee studies are budgeted in their respective budgets.

The Transportation Division budget includes updated fund balance projections for the Lakeside Village Adequate Public Facility.

Public Works

Development Engineering	\$ 4,191,003	\$ 4,450,956	\$ 0	\$ 4,450,956
Fiscal & Operational Support	14,207,056	14,489,041	0	14,489,041
Highway Construction	2,754,602	2,735,246	0	2,735,246
Public Works Engineering	126,511,793	110,883,120	30,000	110,913,120
Public Works Reserves & Refunds	173,240,631	116,802,322	19,398,122	136,200,444
Public Works Stormwater Mgt.	34,542,170	29,261,554	0	29,261,554
Roads & Drainage	113,759,188	106,385,941	0	106,385,941
Traffic Engineering	25,918,020	23,401,560	0	23,401,560
Total	\$ 495,124,463	\$ 408,409,740	\$ 19,428,122	\$ 427,837,862

The Public Works Engineering Division has been adjusted for updated fund balance projections to the Roadway Median Tree Program and \$100,000 has been added to the Roadway Lighting Program to further fund lighting of existing roadways.

Reserves has been adjusted for updated fund balance projections due to timing of capital project expenditures that will be rebudgeted in FY 2022.

Agency Name / Comments	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Worksession Budget	FY 2021 - 22 Adopted Adjustments	FY 2021 - 22 Adopted Budget
Utilities				
Fiscal & Operational Support	\$ 113,245,660	\$ 113,853,553	\$(7,679,879)	\$ 106,173,674
Solid Waste	197,640,550	190,220,689	(131,172)	190,089,517
Utilities Customer Service	18,116,583	18,519,177	0	18,519,177
Utilities Engineering	251,688,065	229,330,693	0	229,330,693
Utilities Field Services	60,703,308	53,732,471	0	53,732,471
Water Reclamation	47,643,207	47,317,854	0	47,317,854
Water Utilities	34,226,144	33,397,718	0	33,397,718
Total	\$ 723,263,517	\$ 686,372,155	\$(7,811,051)	\$ 678,561,104

The Utilities Fiscal and Operational Support and Solid Waste Divisions budgets have been adjusted for updated fund balance projections.

Capital Projects

Capital Improvements Bond Fund	\$ 88,303,902	\$ 99,123,245	\$ 5,000,000	\$ 104,123,245
Capital Projects Fund Reserves	92,332,547	11,560,134	94,863,204	106,423,338
Total	\$ 180,636,449	\$ 110,683,379	\$ 99,863,204	\$ 210,546,583

The Capital Improvement Bond/State Revenue Sharing budget has been adjusted for updated fund balance projections.

The Capital Projects Fund Reserves and Provision for CIP Rebudgets have been adjusted for updated fund balance projections and rebudget amounts for capital improvement projects that are underway, but not yet complete.

MSTUs

Int'l Drive Bus Service MSTU	\$ 5,392,551	\$ 5,045,960	\$ 10,236	\$ 5,056,196
Int'l Drive Planning MSTU	2,566,455	2,360,589	4,439	2,365,028
MSTU / MSBU Funds	25,450,300	26,338,042	(306)	26,337,736
North I-Drive Improvement MSTU	189,916	189,540	(649)	188,891
Orlando Central Park Drainage	4,537,376	3,516,487	39,707	3,556,194
Total	\$ 38,136,598	\$ 37,450,618	\$ 53,427	\$ 37,504,045

MSTU budget changes reflect changes in taxable values and fund balance adjustments for some MSTUs.

Other Appropriations

Arts & Science Agencies	\$ 1,480,340	\$ 1,509,520	\$ 0	\$ 1,509,520
CARES Act Funds	102,160,867	0	0	0
Charter Review	56,895	0	0	0
East Central Florida Regional Planning	289,552	295,648	0	295,648
Interfund Transfers	45,103,418	44,813,030	335,022	45,148,052
LYNX	55,564,736	54,590,239	0	54,590,239
MetroPlan	520,938	531,343	0	531,343
Non-Departmental	49,614,736	48,247,593	1,372,836	49,620,429
OBT Crime Prevention Fund	266,504	249,484	0	249,484
Reserves - General Fund	94,177,737	86,544,281	87,005	86,631,286
SunRail	120,000	0	0	0
Total	\$ 349,355,723	\$ 236,781,138	\$ 1,794,863	\$ 238,576,001

The increase in Interfund Transfers from the General Fund is due to an increase in transfers to the International Drive CRA and the Orange Blossom Trail CRA due to an increase in taxable values for the CRAs.

The Non-Departmental budget includes adjustments for taxable value increases for the CRAs.

Reserves-General Fund equates to 7.5% of the total General Fund budget. The increase represents the net result of all adjustments to both revenues and expenditures within the General Fund.

Agency Name / Comments	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Worksession Budget	FY 2021 - 22 Adopted Adjustments	FY 2021 - 22 Adopted Budget
Other Court Funds				
Court Facilities	\$ 8,165,194	\$ 6,773,543	\$ 1,087,774	\$ 7,861,317
Court Technology	7,332,793	6,290,134	0	6,290,134
Juvenile Court Programs	389,581	307,927	0	307,927
Law Library	285,475	285,475	0	285,475
Legal Aid Programs	1,292,357	1,292,357	0	1,292,357
Local Court Programs	1,339,987	1,424,546	0	1,424,546
Total	\$ 18,805,387	\$ 16,373,982	\$ 1,087,774	\$ 17,461,756

Court Facilities Fund budget has been adjusted for updated fund balance and timing of capital project expenditures that will be rebudgeted in FY 2022.

Other Offices				
Agenda Development	\$ 288,229	\$ 309,476	\$ 0	\$ 309,476
Arts and Cultural Affairs	797,161	728,602	0	728,602
Communications	4,343,641	4,536,676	0	4,536,676
County Administrator	2,564,013	2,377,529	0	2,377,529
County Attorney	5,012,292	5,226,430	0	5,226,430
Economic Trade & Tourism Development	4,211,539	5,321,612	0	5,321,612
Innovation and Technology	4,327,372	2,006,814	2,250,000	4,256,814
Legislative Affairs	763,562	780,537	0	780,537
Total	\$ 22,307,809	\$ 21,287,676	\$ 2,250,000	\$ 23,537,676

The Innovation and Technology budget increased due to rebudget for capital improvement project and the Economic Stimulus Strategy programs.

Special Revenue				
Donations Fund	\$ 120,522	\$ 128,250	\$ 0	\$ 128,250
Drivers Safety Education	560,906	522,975	0	522,975
Drug Abuse Trust Fund	411,891	326,744	0	326,744
Int'l Drive CRA	98,241,443	103,402,733	686,269	104,089,002
Orange Blossom Trail CRA	2,166,583	2,074,323	124,303	2,198,626
Orange Blossom Trail MSTU	756,382	793,408	7,092	800,500
Orange Blossom Trail Neighborhood	1,064,734	889,671	26,675	916,346
Public Service Tax	172,190,535	170,434,571	6,000,000	176,434,571
Sales Tax	437,455,647	579,287,155	0	579,287,155
School Impact Fees	109,345,000	109,345,000	0	109,345,000
Special Tax MSTU	227,298,373	237,964,221	0	237,964,221
Total	\$ 1,049,612,016	\$ 1,205,169,051	\$ 6,844,339	\$ 1,212,013,390

The International Drive CRA budget increased due to an increase in taxable values for the CRA.

The Orange Blossom Trail CRA and Orange Blossom Trail MSTU Funds has been adjusted for increase in taxable values, Tax Collector and Property Appraiser fees.

The Orange Blossom Trail Neighborhood Fund budget has been adjusted for updated Tax Collector and Property Appraiser fees.

The Public Service Tax Fund budget has been adjusted for updated fund balance projections.

County Total	\$ 5,533,645,951	\$ 5,210,896,098	\$ 150,554,922	\$ 5,361,451,020
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Budgeted Fund Structure

Fund Group / Fund	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
General Fund and Sub Funds				
General Fund and Subfunds	\$ 921,122,046	\$ 1,196,217,015	\$ 1,191,720,163	(0.4)%
Total:	\$ 921,122,046	\$ 1,196,217,015	\$ 1,191,720,163	(0.4)%
Special Revenue Funds				
7000 Level (Federal) Grant - Funds	\$ 75,547,671	\$ 149,798,622	\$ 73,654,671	(50.8)%
8000 Level (State) Grants - Funds	7,568,281	28,400,922	5,386,633	(81.0)%
911 Fee	7,152,315	26,957,735	25,408,619	(5.7)%
Air Pollution Control	1,006,083	1,611,240	1,553,148	(3.6)%
Air Quality Improvement	-	449,334	395,016	(12.1)%
Animal Services Trust Funds	52,354	234,459	214,432	(8.5)%
Aquatic Weed (Non-Tax) Districts	25,481	626,913	479,821	(23.5)%
Aquatic Weed (Tax) Districts	466,029	6,757,882	5,860,128	(13.3)%
Boating Improvement Program	318,854	1,600,082	1,634,573	2.2%
Building Safety	29,722,682	62,882,157	64,936,980	3.3%
Conservation Trust and Subfunds	451,093	5,715,125	4,927,891	(13.8)%
Constitutional Gas Tax	7,662,509	41,952,581	38,447,506	(8.4)%
Coronavirus Grant Funds	145,363,220	155,043,188	-	(100.0)%
Court Facilities	4,500,591	8,165,194	7,861,317	(3.7)%
Court Technology	5,061,719	7,332,793	6,290,134	(14.2)%
Crime Prevention ORD 98-01	78,711	272,126	186,026	(31.6)%
Cyber Safety	-	1,238	1,057	(14.6)%
Driver Education Safety Trust Fund	402,914	560,906	522,975	(6.8)%
Drug Abuse Trust Fund	148,815	411,891	326,744	(20.7)%
Energy Efficiency Renew Energy & Conservation	-	14,635	14,582	(0.4)%
I-Drive MSTU Funds	7,642,522	8,148,922	7,610,115	(6.6)%
Inmate Commissary Fund	1,244,435	4,604,926	5,407,633	17.4%
International Drive CRA	1,526,184	104,541,580	119,495,667	14.3%
Juvenile Court Programs	217,459	389,581	307,927	(21.0)%
Law Enf. Federal Forfeiture Funding	-	2,022,000	3,449,500	70.6%
Law Enforce Educ-Corrections	92,701	849,665	811,435	(4.5)%
Law Enforcement / Education Sheriff	134,423	661,189	589,400	(10.9)%
Law Enforcement/Confiscated Prop	155,485	1,778,690	1,399,250	(21.3)%
Law Library	193,891	285,475	285,475	0.0%
Legal Aid Programs	1,292,357	1,292,357	1,292,357	0.0%
Local Court Programs	1,216,752	1,339,987	1,424,546	6.3%
Local Housing Asst (SHIP)	7,929,739	7,324,073	10,391,654	41.9%
Local Option Gas Tax	42,940,628	67,915,723	52,765,171	(22.3)%
Mandatory Refuse Collection	48,211,972	72,478,954	77,876,327	7.4%
Municipal Service Districts	22,083,909	53,928,178	51,459,687	(4.6)%
OBT Comm Redev Area Trust Fund	295,847	2,166,583	2,198,626	1.5%
OC Fire Prot & EMS/MSTU	189,072,756	282,340,337	268,683,829	(4.8)%
Orange Blossom Trail NID 90-24	57,190	266,504	249,484	(6.4)%
Parks and Recreation Scholarship	-	49,434	-	(100.0)%
Parks Fund	38,382,086	61,929,123	58,739,019	(5.2)%
Pine Hills Local Govt NID	118,028	393,489	381,709	(3.0)%
Pollutant Storage Tank	-	21,523	7,994	(62.9)%
School Impact Fees	64,637,990	109,345,000	109,345,000	0.0%
Special Tax MSTU	210,492,324	227,298,373	237,964,221	4.7%
Teen Court	609,655	784,515	611,250	(22.1)%
Transportation Trust	94,672,804	141,175,094	145,134,397	2.8%
Tree Replacement Trust	1,701,036	843,465	192,500	(77.2)%
Water and Navigation Funds	909,868	14,938,812	13,749,522	(8.0)%
Total:	\$ 1,021,361,361	\$ 1,667,902,575	\$ 1,409,925,948	(15.5)%

Budgeted Fund Structure

Fund Group / Fund	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
<u>Enterprise Funds</u>				
Convention Center Funds	\$ 335,983,079	\$ 455,178,769	\$ 430,643,538	(5.4)%
Other Enterprise Funds	149,023	1,395,367	-	(100.0)%
Solid Waste System	60,898,404	125,161,596	112,213,190	(10.3)%
Water Utilities System	318,560,022	523,727,600	488,471,587	(6.7)%
Water Utilities System MSTUs	162,007	98,682	329,081	233.5%
Total:	\$ 715,752,534	\$ 1,105,562,014	\$ 1,031,657,396	(6.7)%
<u>Internal Service Funds</u>				
Employees Benefits	\$ 116,106,298	\$ 206,557,955	\$ 212,500,000	2.9%
Fleet Management Dept	14,283,361	21,131,248	22,041,506	4.3%
Risk Management Program	28,619,593	90,316,262	88,393,006	(2.1)%
Total:	\$ 159,009,252	\$ 318,005,465	\$ 322,934,512	1.5%
<u>Capital Construction Funds</u>				
Fire Impact Fees	\$ 1,266,529	\$ 14,599,737	\$ 14,457,483	(1.0)%
Horizons West Village H Adequate Public Facility	-	574,002	513,018	(10.6)%
Lakeside Village Adequate Public Facility	264,764	295,898	110,023	(62.8)%
Law Enforce Impact Fees	2,569,523	11,558,532	7,555,000	(34.6)%
Misc Construction Projects	39,585,654	309,569,505	330,809,890	6.9%
Parks & Recreation Impact Fees	2,275,063	46,239,260	51,700,924	11.8%
Transportation - Deficient Segment Funds	3,618,951	16,950,482	17,266,682	1.9%
Transportation Impact Fees	18,064,190	146,078,442	121,441,610	(16.9)%
Total:	\$ 67,644,674	\$ 545,865,858	\$ 543,854,630	(0.4)%
<u>Debt Service Funds</u>				
Capital Improvement Bonds	\$ 28,795,392	\$ 88,303,902	\$ 104,123,245	17.9%
Orange County Promissory Note Series 2010	1,539,774	2,142,940	1,513,400	(29.4)%
Public Facilities Bonds	4,497,322	-	-	0.0%
Public Service Tax Bonds	83,788,580	172,190,535	176,434,571	2.5%
Sales Tax Trust Fund	224,845,006	437,455,647	579,287,155	32.4%
Total:	\$ 343,466,073	\$ 700,093,024	\$ 861,358,371	23.0%
County Total:	\$ 3,228,355,939	\$ 5,533,645,951	\$ 5,361,451,020	(3.1)%

Note: General Fund Subfunds include the Mosquito Control Fund, the Affordable Housing Trust Fund, as well as donations funds. MSBU agency funds and other fiduciary activities may be presented separately.

BUDGET SUMMARY
ORANGE COUNTY BOARD OF COUNTY COMMISSIONERS FISCAL YEAR 2021-22

Orange County

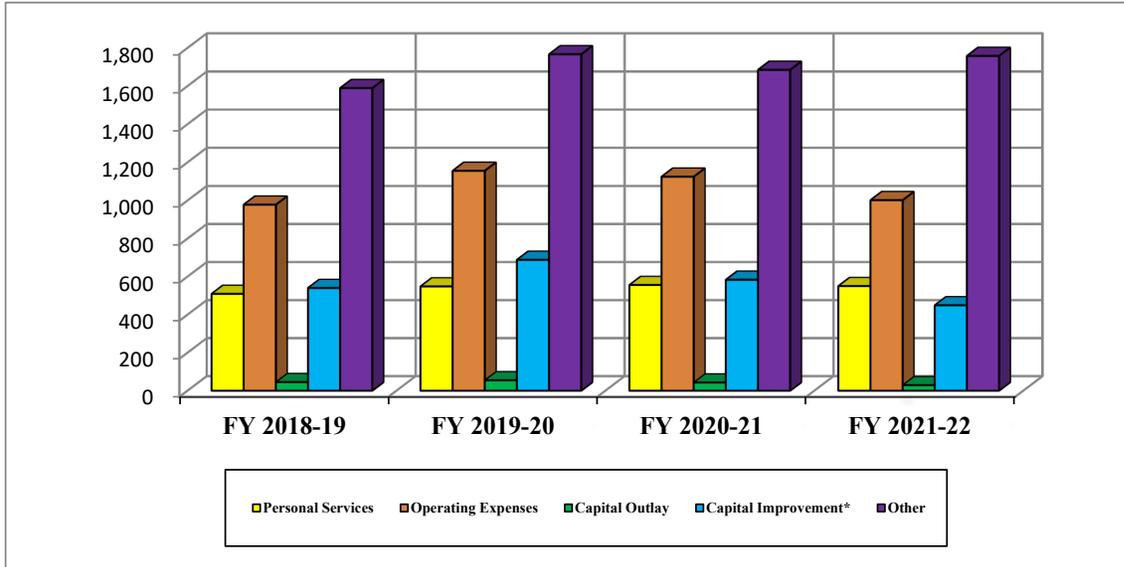
Budget in Brief

CLASSIFICATION	General Revenue Fund	Transportation Trust Fund	Grant Funds	Fire & EMS District Funds	Special Tax Equalization Fund	Debt Service Funds	Capital Construction Funds	Other Revenue Funds	Enterprise Funds	Internal Service Funds	Total
REVENUES :											
Ad Valorem Taxes	\$ 652,974,658	\$ 0	\$ 0	\$ 191,516,517	\$ 154,083,141	\$ 0	\$ 36,329,294	\$ 39,576,069	\$ 0	\$ 0	\$ 1,074,479,679
Other General Taxes	2,509,000	1,050,000	0	0	17,000,000	80,003,289	0	25,155,250	175,000,000	0	300,717,539
Permits and Fees	1,151,900	1,983,500	0	2,450,000	0	0	29,535,214	161,150,243	32,774,002	0	229,044,859
Grants	2,520,120	0	69,391,537	0	0	0	0	0	0	0	71,911,657
Shared Revenues	1,206,600	7,200,000	0	360,000	0	234,812,000	0	19,043,661	0	0	262,622,261
Service Charges	47,620,163	1,074,000	0	33,628,326	0	0	0	76,829,883	312,462,509	185,105,846	656,720,727
Fines and Forfeitures	1,064,025	3,326,000	0	0	0	1,100,000	0	2,857,579	21,899	0	8,369,503
Interest and Other	13,012,750	139,550	6,409,767	1,150,500	20,000	192,000	2,607,293	4,392,791	7,664,057	7,351,100	42,939,808
Total Revenues	722,059,216	14,773,050	75,801,304	229,105,343	171,103,141	316,107,289	68,471,801	329,005,476	527,922,467	192,456,946	2,646,806,033
Less: Statutory Deduction	(37,202,961)	(738,653)	0	(11,530,267)	(8,587,657)	(15,805,364)	(3,423,592)	(16,450,686)	(26,396,124)	(367,555)	(120,502,859)
Net Revenues	\$ 684,856,255	\$ 14,034,397	\$ 75,801,304	\$ 217,575,076	\$ 162,515,484	\$ 300,301,925	\$ 65,048,209	\$ 312,554,790	\$ 501,526,343	\$ 192,089,391	\$ 2,526,303,174
NON-REVENUES:											
Bond/Loan Proceeds	76,500	0	0	0	0	100,000,000	0	0	80,000,000	0	180,076,500
Interfund Transfers	196,509,097	20,000,000	0	49,608,753	3,382,268	461,056,446	297,806,421	296,563,727	449,804,650	130,845,121	1,905,576,483
Fund Balance	288,278,311	111,100,000	3,240,000	0	71,416,469	0	181,000,000	69,975,518	326,403	0	725,336,701
Other Sources	22,000,000	0	0	1,500,000	650,000	0	0	8,162	0	0	24,158,162
TOTALS	\$ 1,191,720,163	\$ 145,134,397	\$ 79,041,304	\$ 268,683,829	\$ 237,964,221	\$ 861,358,371	\$ 543,854,630	\$ 679,102,197	\$ 1,031,657,396	\$ 322,934,512	\$ 5,361,451,020
EXPENDITURES/EXPENSES:											
General Government	\$ 296,056,088	\$ 0	\$ 61,400	\$ 0	\$ 0	\$ 255,964	\$ 45,709,918	\$ 18,050,600	\$ 1,000,000	\$ 0	\$ 361,133,970
Public Safety	509,038,726	0	1,589,425	242,417,724	0	15,878	45,855,572	63,906,805	0	0	862,824,130
Physical Environment	13,866,372	10,237,380	103,357	0	0	0	102,824,000	88,678,121	419,584,819	0	635,294,049
Transportation	57,277,527	124,544,690	0	0	0	0	77,512,901	88,567,862	0	0	347,902,980
Economic Environment	38,685,041	0	36,084,092	0	0	0	0	13,740,280	168,099,528	0	256,608,941
Human Services	139,758,197	0	38,869,894	0	0	0	9,239,919	111,504,569	0	0	299,372,579
Internal Services	0	0	0	0	0	0	0	0	0	255,991,206	255,991,206
Culture and Recreation	5,258,874	0	0	0	0	0	10,139,100	54,270,967	5,700,000	0	75,368,941
Total Expenditures/Expenses	\$ 1,059,940,825	\$ 134,782,070	\$ 76,708,168	\$ 242,417,724	\$ 0	\$ 271,842	\$ 291,281,410	\$ 438,719,204	\$ 594,384,347	\$ 255,991,206	\$ 3,094,496,796
NON-EXPENSE DISBURSEMENTS:											
Debt Service	0	0	0	0	0	39,908,164	0	0	107,141,825	0	147,049,989
Reserves	86,631,286	10,232,327	0	26,266,105	0	395,712,855	252,573,220	239,403,614	316,804,821	66,943,306	1,394,567,534
Interfund Transfers	45,148,052	120,000	2,333,136	0	237,964,221	425,465,510	0	979,379	13,326,403	0	725,336,701
TOTALS	\$ 1,191,720,163	\$ 145,134,397	\$ 79,041,304	\$ 268,683,829	\$ 237,964,221	\$ 861,358,371	\$ 543,854,630	\$ 679,102,197	\$ 1,031,657,396	\$ 322,934,512	\$ 5,361,451,020

Millages:	
County Wide	4.4347
Special Tax Equal. MSTU	1.8043
Orange County Fire & EMS	2.2437
OBT Corridor Imp.	0.5932
OBT Neighborhoods Imp.	0.2554
Orlando Central Park MSTU	1.1549
I-Drive Master Transit	0.2334
I-Drive Bus Service	0.7523
N. I-Drive Improvements	0.1601
Apopka-Vineland Improvements	0.6000
Bass Lake	1.3872
Big Sand Lake	0.1378
Lake Holden	2.5337
Little Lake Fairview	0.5000
South Lake Fairview	0.1707
Lake Conway	0.4107
Windermere Navigation	0.2528
Lake Irma	0.6200
Lake Jean	0.1638
Lake Jessamine	0.6545
Lake Killarney	0.8613
Lake Mary	3.0000
Lake Ola	2.0000
Lake Pickett	1.7597
Lake Price	1.1910
Lake Rose	2.0125

The tentative, adopted, and/or final budgets are on file in the Office of Management and Budget as a public record.

FUNDING PER CAPITA BY OBJECT CATEGORY
FY 2018-19 THROUGH FY 2021-22



	Modified Budget FY 2018-19	Funding Per Capita FY 2018-19	Modified Budget FY 2019-20	Funding Per Capita FY 2019-20	Modified Budget FY 2020-21	Funding Per Capita FY 2020-21	Adopted Budget FY 2021-22	Funding Per Capita FY 2021-22
Personal Services	\$668,936,039	\$509	\$739,910,921	\$548	\$770,386,711	\$556	\$778,595,004	\$550
Operating Expenses	1,284,966,932	\$978	1,559,627,889	\$1,156	1,558,947,658	\$1,125	1,417,783,144	\$1,002
Capital Outlay	59,318,697	\$45	74,224,531	\$55	59,840,411	\$43	41,174,124	\$29
Capital Improvement*	709,633,936	\$540	928,966,359	\$688	808,704,518	\$583	635,622,385	\$449
Other (Includes debt service, grants, reserves, and interfund transfers)	2,088,273,625	\$1,589	2,384,369,099	\$1,767	2,335,766,653	\$1,685	2,488,276,363	\$1,758
TOTAL	\$4,811,129,229	\$3,662	\$5,687,098,799	\$4,214	\$5,533,645,951	\$3,992	\$5,361,451,020	\$3,788

	<u>FY 2018-19</u>	<u>FY 2019-20</u>	<u>FY 2020-21</u>	<u>Projected FY 2021-22</u>
Population**	1,313,880	1,349,597	1,386,080	1,415,260
BCC Employees	7,592	7,789	7,905	7,977
Constitutional Officers Employees	3,086	3,194	3,243	3,260

*Capital Improvement expenditures fluctuate and do not follow traditional expenditure patterns. In this comparison, historical capital improvement expenditures are the result of large bond issues related to one-time capital projects.

**Population Source: 2020 University of Florida Bureau of Economic and Business Research (BEBR).

ORANGE

COUNTY

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F L O R I D A

How the County Allocates Money

Orange County Government	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
General Government	\$ 292,271,964	\$ 397,267,149	\$ 361,133,970	(9.1)%
Board of County Commissioners, Constitutional Officers, County Administrator, Procurement, Office of Management and Budget, Human Resources, Technology, Facilities Management, Non-Departmental Expenditures, Planning, and Legal				
Public Safety	\$ 700,350,295	\$ 954,764,865	\$ 862,824,130	(9.6)%
Sheriff, Corrections, Law Enforcement Impact Fees, Fire Impact Fees, Fire Rescue Services, Medical Examiner, Emergency Management, Emergency Medical Services, Building, and Zoning				
Physical Environment	\$ 439,200,104	\$ 606,929,470	\$ 635,294,049	4.7 %
Solid Waste, Mandatory Refuse, Lake District MSTUs / MSBUs, Water and Wastewater Utilities, Air Pollution Control, Environmental Protection, Retention Ponds, and Cooperative Extension				
Transportation	\$ 245,783,263	\$ 378,025,721	\$ 347,902,980	(8.0)%
Traffic Engineering, Local Option Gas Tax, Roads and Drainage, Highway Construction, Street Light Districts, Transportation Impact Fees, Transit Authority (LYNX), and Engineering				
Economic Environment	\$ 300,489,922	\$ 304,611,805	\$ 256,608,941	(15.8)%
Veterans Services, Community Development, Convention Center, and Office of Economic Development				
Human Services	\$ 340,506,755	\$ 433,260,739	\$ 299,372,579	(30.9)%
Mosquito Control, Animal Services, Medical Clinic, Social Services, Great Oaks Village, Human Service Agencies, Head Start, and Citizens' Commission for Children				
Culture & Recreation	\$ 58,099,623	\$ 147,669,134	\$ 75,368,941	(49.0)%
Parks and Recreation and Cultural Agencies				

How the County Allocates Money

Orange County Government	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
Interfund Transfers	\$ 476,342,254	\$ 612,049,423	\$ 725,336,701	18.5 %
Transfers between individual funds of a governmental unit which are not repayable and are not considered charges for goods or services.				
Debt Service	\$ 216,624,249	\$ 141,288,827	\$ 147,049,989	4.1 %
The expense of retiring such debts as loans and bond issues				
Reserves	\$ 0	\$ 1,313,051,019	\$ 1,394,037,534	6.2 %
An account used to indicate that a portion of a fund's balance is legally restricted or designated for a specific purpose, and is therefore, not available for general appropriation				
Internal Service	\$ 158,687,511	\$ 244,727,799	\$ 256,521,206	4.8 %
Risk Management, Employee Medical Benefits, and Fleet Management				
Grand Total	<u><u>\$ 3,228,355,939</u></u>	<u><u>\$ 5,533,645,951</u></u>	<u><u>\$ 5,361,451,020</u></u>	<u><u>(3.1)%</u></u>

Allocations by Fund Type	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
Capital Construction Funds	\$ 67,644,674	\$ 545,865,858	\$ 543,854,630	(0.4)%
Debt Service Funds	343,466,073	700,093,024	861,358,371	23.0%
Enterprise Funds	715,752,534	1,105,562,014	1,031,657,396	(6.7)%
General Fund and Sub Funds	921,122,046	1,196,217,015	1,191,720,163	(0.4)%
Internal Service Funds	159,009,252	318,005,465	322,934,512	1.5%
Special Revenue Funds	1,021,361,361	1,667,902,575	1,409,925,948	(15.5)%
Grand Total	<u><u>\$ 3,228,355,939</u></u>	<u><u>\$ 5,533,645,951</u></u>	<u><u>\$ 5,361,451,020</u></u>	<u><u>(3.1)%</u></u>

Note: General Fund Subfunds include the Mosquito Control Fund and Affordable Housing Trust Fund, as well as donations funds. MSBU agency funds and other fiduciary activities may be presented separately.

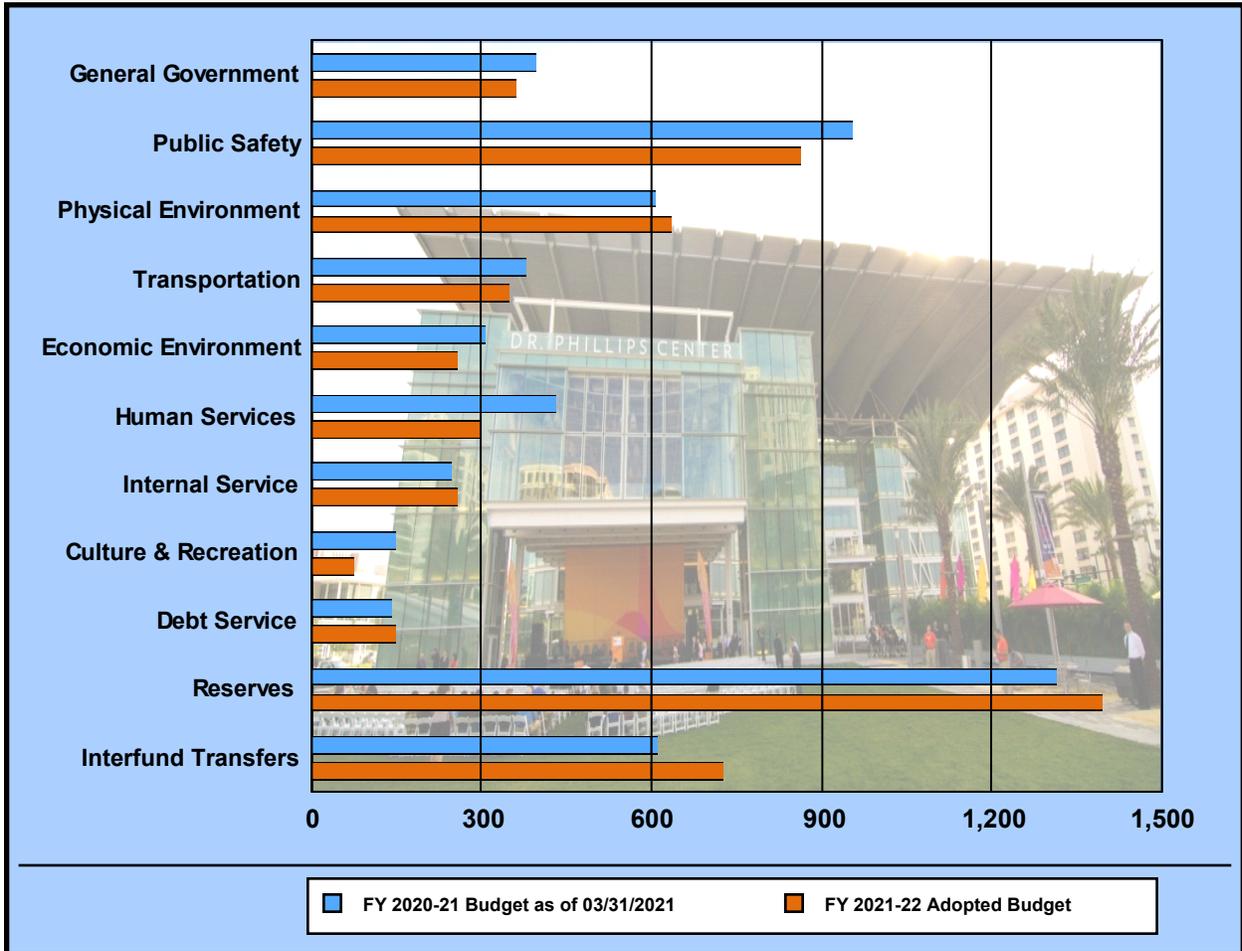
**Sources of Funds
Countywide
FY 2020-21 Versus FY 2021-22
(Chart - \$'s in millions)**



Sources	FY 2020 - 21 Budget as of 03/31/2021	Percent of Total	FY 2021 - 22 Adopted Budget	Percent of Total
Fund Balance	\$ 2,167,082,408	39.2%	\$ 1,905,576,483	35.5%
Ad Valorem Taxes	1,037,815,088	18.8%	1,074,479,679	20.0%
Other General Taxes	270,839,410	4.9%	300,717,539	5.6%
Shared Revenues	236,526,390	4.3%	262,622,261	4.9%
Service Charges	616,335,404	11.1%	656,720,727	12.2%
Interfund Transfers	610,326,954	11.0%	725,336,701	13.5%
Interest and Other	48,851,451	0.9%	42,939,808	0.8%
Permits and Fees	228,444,117	4.1%	229,044,859	4.3%
Fines and Forfeits	8,200,124	0.1%	8,369,503	0.2%
Grants	229,267,427	4.1%	71,911,657	1.3%
Debt and Lease Proceeds	185,500,000	3.4%	180,076,500	3.4%
Other Sources	6,896,816	0.1%	24,158,162	0.5%
5% Statutory Deduction*	(112,439,638)	(2.0)%	(120,502,859)	(2.2)%
Total Revenues	\$ 5,533,645,951	100.0%	\$ 5,361,451,020	100.0%

* For budgeting purposes Florida Statute Chapter 129.01 requires a 5% statutory deduction in projected revenues for certain revenues.

**Uses of Funds
Countywide
FY 2020-21 Versus FY 2021-22
(Chart - \$'s in millions)**



Uses	FY 2020 - 21 Budget as of 03/31/2021	Percent of Total	FY 2021 - 22 Adopted Budget	Percent of Total
General Government	\$ 397,267,149	7.2%	\$ 361,133,970	6.7%
Public Safety	954,764,865	17.3%	862,824,130	16.1%
Physical Environment	606,929,470	11.0%	635,294,049	11.8%
Transportation	378,025,721	6.8%	347,902,980	6.5%
Economic Environment	304,611,805	5.5%	256,608,941	4.8%
Human Services	433,260,739	7.8%	299,372,579	5.6%
Internal Service	244,727,799	4.4%	255,991,206	4.8%
Culture & Recreation	147,669,134	2.7%	75,368,941	1.4%
Debt Service	141,288,827	2.6%	147,049,989	2.7%
Reserves	1,313,051,019	23.7%	1,394,567,534	26.0%
Interfund Transfers	612,049,423	11.1%	725,336,701	13.5%
Total Expenditures	\$ 5,533,645,951	100.0%	\$ 5,361,451,020	100.0%

General Fund Comparison

Dept / Division	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
<u>Constitutional Officers</u>				
Board of County Commissioners	\$ 2,204,506	2,389,033	\$ 2,489,854	4.2%
Clerk of Courts	1,639,031	210,000	210,000	0.0%
Comptroller	5,194,699	6,635,096	6,612,475	(0.3)%
County Mayor	931,706	982,361	1,010,008	2.8%
Court Administration	679,499	1,035,178	798,587	(22.9)%
Property Appraiser	16,130,634	16,641,672	18,076,530	8.6%
Public Defender	74,811	70,294	70,294	0.0%
Sheriff	268,560,241	281,232,928	295,647,092	5.1%
State Attorney	41,469	75,000	75,000	0.0%
Supervisor of Elections	16,313,862	14,164,767	15,348,777	8.4%
Tax Collector	35,353,503	40,620,000	41,439,000	2.0%
Total :	\$ 347,123,962	364,056,329	\$ 381,777,617	4.9%
<u>Administration and Fiscal Services</u>				
Fiscal and Business Services	\$ 475,859	506,453	\$ 520,185	2.7%
Human Resources	9,761,296	10,972,536	11,308,056	3.1%
Information Systems and Services	42,855,457	52,938,213	52,281,780	(1.2)%
Management and Budget	1,255,459	1,428,288	1,568,901	9.8%
Professional Standards	1,180,380	1,504,202	1,533,858	2.0%
Total :	\$ 55,528,450	67,349,692	\$ 67,212,780	(0.2)%
<u>Administrative Services</u>				
Business Development	\$ 818,525	1,545,433	\$ 1,077,845	(30.3)%
Capital Projects	2,154,487	2,229,240	2,367,547	6.2%
Facilities Management	37,175,353	43,401,016	41,771,134	(3.8)%
Fiscal & Operational Support	1,062,180	3,496,267	1,152,270	(67.0)%
Procurement	2,591,977	2,974,741	3,113,993	4.7%
Real Estate Management	10,285,046	11,709,294	12,350,128	5.5%
Total :	\$ 54,087,568	65,355,991	\$ 61,832,917	(5.4)%
<u>Community & Family Services</u>				
Citizen Resource & Outreach	\$ 3,517,625	6,427,119	\$ 6,580,799	2.4%
Citizens' Commission for Children	22,235,350	60,393,867	45,892,369	(24.0)%
Community Action	3,695,961	4,225,932	4,572,231	8.2%
Cooperative Extension Services	1,064,607	1,348,515	1,439,940	6.8%
Fiscal & Operational Support	1,509,076	2,045,700	1,834,735	(10.3)%
Head Start	224,974	546,261	450,006	(17.6)%
Mental Health & Homeless Issues	14,354,454	19,317,885	17,360,028	(10.1)%
Regional History Center	2,295,182	4,893,232	3,020,752	(38.3)%
Youth and Family Services	12,346,837	15,580,524	15,733,274	1.0%
Total :	\$ 61,244,065	114,779,035	\$ 96,884,134	(15.6)%

Note: General Fund includes subfunds such as the Mosquito Control Fund, as well as donations funds.

General Fund Comparison

Dept / Division	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
<u>Corrections</u>				
Community Corrections	\$ 7,194,020	7,779,176	\$ 8,067,483	3.7%
Corrections Admin / Command	7,501,233	8,493,714	8,409,136	(1.0)%
Corrections Support Services	12,985,726	16,540,528	16,060,414	(2.9)%
Fiscal & Operational Support	4,372,643	5,323,299	5,784,039	8.7%
In-Custody Security Operations	55,576,701	59,683,584	62,482,914	4.7%
In-Custody Support Services	39,575,490	39,992,040	41,706,400	4.3%
Inmate Administrative Services	10,680,405	12,666,410	12,814,664	1.2%
Total :	\$ 137,886,218	150,478,751	\$ 155,325,050	3.2%
<u>Fire Rescue</u>				
Fire Communication	\$ 249,101	338,085	\$ 350,364	3.6%
Office of Emergency Management	698,623	1,314,352	1,059,270	(19.4)%
State Fire Control	23,970	24,700	24,700	0.0%
Total :	\$ 971,694	1,677,137	\$ 1,434,334	(14.5)%
<u>Health Services</u>				
Animal Services	\$ 8,358,298	9,151,841	\$ 9,386,528	2.6%
Corrections Health Services	27,345,615	29,813,926	31,037,251	4.1%
Drug Free Community Office	886,711	2,069,676	1,730,124	(16.4)%
Fiscal & Operational Support	1,805,415	2,231,585	2,217,557	(0.6)%
Health EMS	1,543,505	7,227,550	2,057,530	(71.5)%
Medical Clinic	32,768,982	39,124,227	37,949,902	(3.0)%
Medical Examiner	5,599,842	6,238,572	6,230,378	(0.1)%
Mosquito Control	2,231,783	3,013,916	2,781,913	(7.7)%
Public Health	1,959,197	1,955,000	1,980,000	1.3%
Total :	\$ 82,499,347	100,826,293	\$ 95,371,183	(5.4)%
<u>Other Appropriations</u>				
Arts & Science Agencies	\$ 1,443,857	1,480,340	\$ 1,509,520	2.0%
Charter Review	273,057	56,895	-	(100.0)%
East Central Florida Regional Planning	281,931	289,552	295,648	2.1%
Interfund Transfers	37,323,087	45,103,418	45,148,052	0.1%
LYNX	55,564,736	55,564,736	54,590,239	(1.8)%
MetroPlan	506,411	520,938	531,343	2.0%
Non-Departmental	40,861,726	49,614,736	49,620,429	0.0%
Reserves - General Fund	-	94,177,737	86,631,286	(8.0)%
SunRail	-	120,000	-	(100.0)%
Total :	\$ 136,254,806	246,928,352	\$ 238,326,517	(3.5)%

Note: General Fund includes subfunds such as the Mosquito Control Fund, as well as donations funds.

General Fund Comparison

Dept / Division	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
<u>Other Offices</u>				
Agenda Development	\$ 216,397	288,229	\$ 309,476	7.4%
Arts and Cultural Affairs	412,382	797,161	728,602	(8.6)%
Communications	4,003,602	4,343,641	4,536,676	4.4%
County Administrator	2,246,995	2,564,013	2,377,529	(7.3)%
County Attorney	4,477,344	5,012,292	5,226,430	4.3%
Economic Trade & Tourism Development	4,687,586	4,211,539	4,171,612	(0.9)%
Innovation and Technology	136,909	4,327,372	2,256,814	(47.8)%
Legislative Affairs	584,406	763,562	780,537	2.2%
Total :	\$ 16,765,622	22,307,809	\$ 20,387,676	(8.6)%
<u>Planning, Environmental & Development Services</u>				
Environmental Protection	\$ 8,746,754	12,187,855	\$ 12,426,432	2.0%
Fiscal & Operational Support	5,170,809	6,737,431	6,684,939	(0.8)%
Housing and Community Development	314,479	21,702,709	33,876,463	56.1%
Neighborhood Services	7,490,366	11,796,200	10,791,324	(8.5)%
Planning	2,845,057	4,302,356	3,844,194	(10.6)%
Transportation Planning	2,122,115	3,009,201	2,687,288	(10.7)%
Zoning	2,047,453	2,601,352	2,729,065	4.9%
Total :	\$ 28,737,033	62,337,104	\$ 73,039,705	17.2%
<u>Special Revenue</u>				
Donations Fund	\$ 23,281	120,522	\$ 128,250	6.4%
Total :	\$ 23,281	120,522	\$ 128,250	6.4%
Grand Total:	\$ 921,122,046	1,196,217,015	\$ 1,191,720,163	(0.4)%

Note: General Fund includes subfunds such as the Mosquito Control Fund, as well as donations funds.

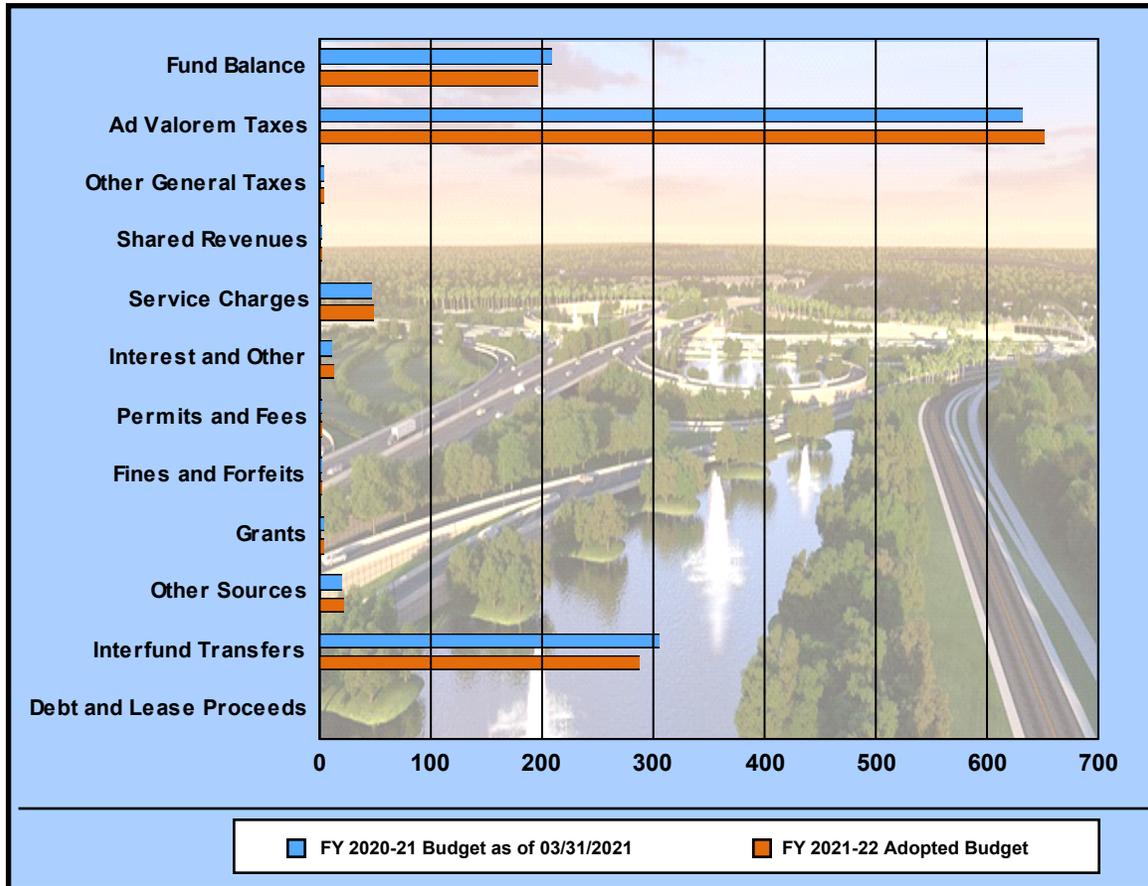
ORANGE

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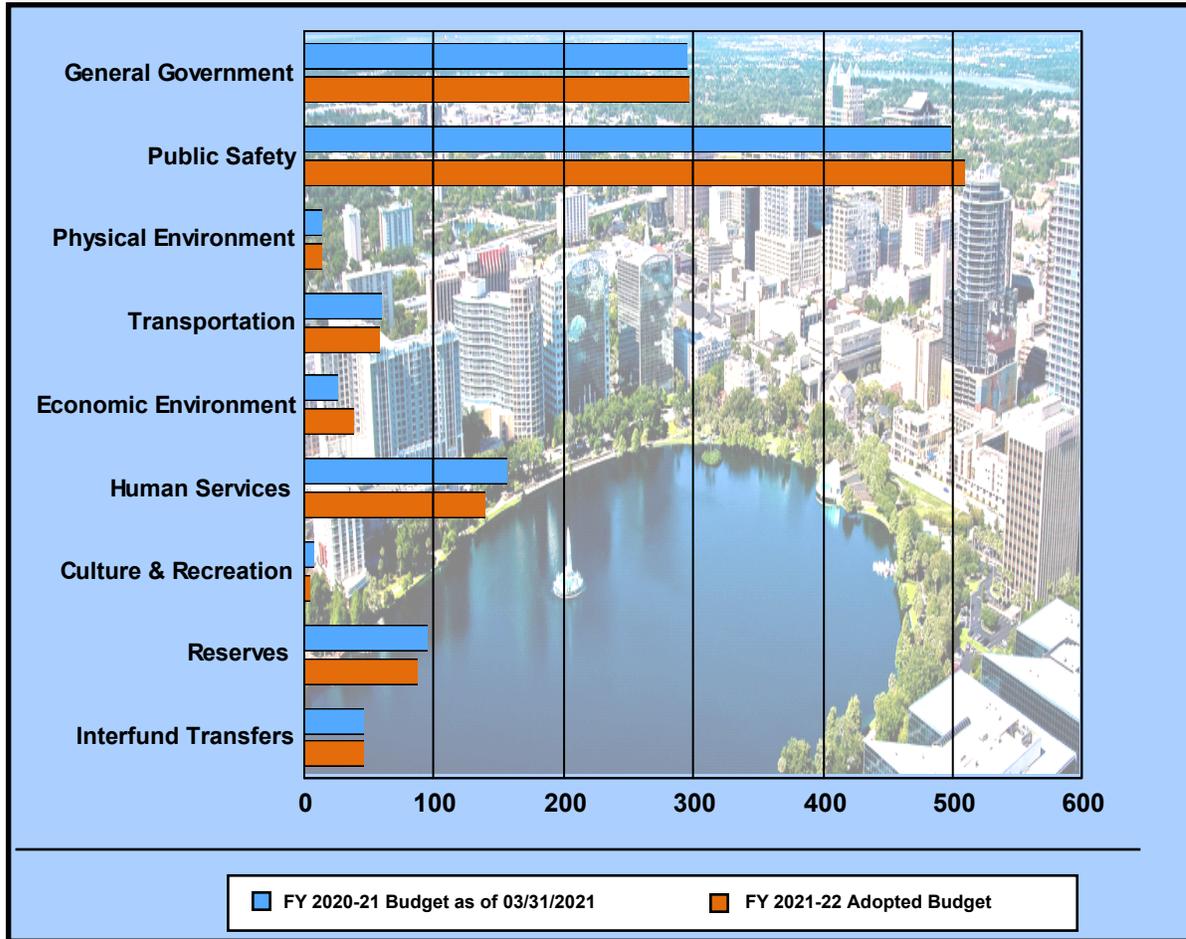
Sources of Funds
General Fund (and Subfunds)
FY 2020-21 Versus FY 2021-22
 (Chart - \$'s in millions)



Sources	FY 2020 - 21 Budget as of 03/31/2021	Percent of Total	FY 2021 - 22 Adopted Budget	Percent of Total
Fund Balance	\$ 208,695,019	17.4%	\$ 196,509,097	16.5%
Ad Valorem Taxes	631,675,954	52.8%	652,974,658	54.8%
Other General Taxes	2,509,000	0.2%	2,509,000	0.2%
Shared Revenues	1,316,600	0.1%	1,206,600	0.1%
Interfund Transfers	305,135,312	25.5%	288,278,311	24.2%
Service Charges	45,480,316	3.8%	47,620,163	4.0%
Interest and Other	11,388,880	1.0%	13,012,750	1.1%
Permits and Fees	1,192,700	0.1%	1,151,900	0.1%
Fines and Forfeits	1,143,250	0.1%	1,064,025	0.1%
Grants	3,316,015	0.3%	2,520,120	0.2%
Other Sources	20,250,000	1.7%	22,000,000	1.8%
Debt and Lease Proceeds	-	0.0%	76,500	0.0%
5% Statutory Deduction*	(35,886,031)	(3.0)%	(37,202,961)	(3.1)%
Total Revenues	\$ 1,196,217,015	100.0%	\$ 1,191,720,163	100.0%

* For budgeting purposes Florida Statute Chapter 129.01 requires a 5% statutory deduction in projected revenues for certain revenues.

Uses of Funds
General Fund (and Subfunds)
FY 2020-21 Versus FY 2021-22
 (Chart - \$'s in millions)



Uses	FY 2020 - 21 Budget as of 03/31/2021	Percent of Total	FY 2021 - 22 Adopted Budget	Percent of Total
General Government	\$ 295,630,128	24.7%	\$ 296,056,088	24.8%
Public Safety	498,080,043	41.6%	509,038,726	42.7%
Physical Environment	13,536,370	1.1%	13,866,372	1.2%
Transportation	59,154,065	4.9%	57,277,527	4.8%
Economic Environment	26,520,981	2.2%	38,685,041	3.2%
Human Services	156,473,842	13.1%	139,758,197	11.7%
Culture & Recreation	7,170,733	0.6%	5,258,874	0.4%
Reserves	94,547,435	7.9%	86,631,286	7.3%
Interfund Transfers	45,103,418	3.8%	45,148,052	3.8%
Total Expenditures	\$ 1,196,217,015	100.0%	\$ 1,191,720,163	100.0%

Selected Outside Agency Funding Summary

Outside Agencies	FY 2020-21 Budget as of 3/31/21	FY 2021-22 Adopted Budget
Best Foot Forward	\$ 60,000	\$ 60,000
East Central Florida Regional Planning Council	289,552	295,648
LYNX	55,564,736	56,676,031
Martin Luther King Parade - Town of Eatonville	7,684	7,684
Martin Luther King Parade - Downtown Orlando	7,650	7,650
Martin Luther King Parade - South Apopka Ministerial Alliance	7,500	7,500
Metropolitan Planning Organization (Metroplan)	520,938	531,343
Oakland Nature Preserve	15,000	15,000
Orlando Science Center	94,260	94,260
United Arts of Central Florida (General Fund Only)	1,386,080	1,415,260
<i>Subtotal of Selected Outside Agencies</i>	\$ 57,953,400	\$ 59,110,376
<u>Economic Development Agencies</u>		
Innovation & Technology Grants	\$ 3,885,930	\$ 1,584,500
Quality Target Industries (QTI) & Quick Action Closing Fund (QACF)	231,551	210,676
Orlando Economic Partnership	695,537	695,537
Economic Branding	500,000	500,000
Black Business Investment Fund (BBIF)	152,847	152,847
Prospera	139,050	139,050
Metro Orlando Defense Task Force	25,000	25,000
UCF Business Incubation Program - Central FL Research Park	271,164	271,164
UCF Small Business Development Center	106,121	106,121
UCF Institute for Economic Competitiveness	212,242	212,242
UCF Small Business Advisory Board Council	106,121	106,121
UCF Soft Landing Incubation Program	10,927	10,927
UCF National Entrepreneur Center - Foreign Trade Office	70,359	70,359
UCF GrowFL	27,087	27,087
UCF Florida Virtual Entrepreneur Center	7,803	7,803
UCF Downtown Campus	750,000	750,000
National Center for Simulation	37,885	37,885
<i>Subtotal of Economic Development Agencies</i>	\$ 7,229,624	\$ 4,907,319
Total	\$ 65,183,024	\$ 64,017,695

ORANGE

COUNTY

GOVERNMENT

F L O R I D A

INTERFUND TRANSFERS IN			
TO	FY 21-22 ADOPTED	FROM	FY 21-22 ADOPTED
General Fund / 0001	\$273,371,398	Special Tax MSTU / 1005	\$237,964,221
		School Impact Fees / 1040	925,000
		Sales Tax Trust Fund / 2314	11,981,759
		Capital Improvement / 2317	7,167,282
		Water Utilities System / 4420	9,900,000
		Convention Center / 4430	3,100,000
		Grants	2,333,136
Subtotal General Fund / 0001	273,371,398		273,371,398
Mosquito Control / 0230	2,781,913	General Fund / 0001	2,781,913
Affordable Housing Trust / 0231	12,100,000	General Fund / 0001	12,100,000
CFS Board Donations / 0235	25,000	General Fund / 0001	25,000
Subtot. Gen. Fund Subfunds	14,906,913		14,906,913
Transportation Trust / 1002	111,100,000	Sales Tax Trust Fund / 2314	111,100,000
Local Option Gas Tax / 1004	24,100,000	Sales Tax Trust Fund / 2314	24,100,000
Local Option Gas Tax / 1004	54,379	MSTUs / 1125, 1169, 1170, 1175	54,379
Special Tax MSTU / 1005	71,416,469	Public Service Tax / 2319	71,416,469
Capital Projects Fund / 1023	181,000,000	Sales Tax Trust Fund / 2314	181,000,000
Orange County CRA / 1025	660,305	General Fund / 0001	660,305
Drug Abuse Trust Fund / 1027	120,900	General Fund / 0001	120,900
Parks / 1050	18,700,000	Public Service Tax / 2319	18,700,000
MSTU / 1188	120,000	Transportation Trust / 1002	120,000
I-Drive CRA / 1246	20,617,000	General Fund / 0001	20,617,000
Court Technology / 1247	3,150,384	General Fund / 0001	3,150,384
Local Court Programs / 1251	1,233,596	General Fund / 0001	1,233,596
Legal Aid Programs / 1252	1,101,977	General Fund / 0001	1,101,977
Juvenile Court Programs / 1254	116,977	General Fund / 0001	116,977
Water Utilities System / 4420	326,403	MSTU / 4427	326,403
Grants	3,240,000	General Fund / 0001	3,240,000
TOTAL	\$725,336,701	TOTAL	\$725,336,701

INTERFUND TRANSFERS OUT			
FROM	FY 21-22 ADOPTED	TO	FY 21-22 ADOPTED
General Fund / 0001	\$45,148,052	Grants	\$3,240,000
		Mosquito Control / 0230	2,781,913
		Affordable Housing Trust / 0231	12,100,000
		CFS Board Donations / 0235	25,000
		Orange County CRA / 1025	660,305
		Drug Abuse Trust Fund / 1027	120,900
		I-Drive CRA / 1246	20,617,000
		Court Technology / 1247	3,150,384
		Local Court Programs / 1251	1,233,596
		Legal Aid Programs / 1252	1,101,977
		Juvenile Court Programs / 1254	116,977
Subtotal General Fund / 0001	45,148,052		45,148,052
Transportation Trust / 1002	120,000	MSTU / 1188	120,000
Special Tax MSTU / 1005	237,964,221	General Fund / 0001	237,964,221
School Impact Fees / 1040	925,000	General Fund / 0001	925,000
MSTU / 1103	498	Local Option Gas Tax / 1004	498
MSTU / 1125	1,136	Local Option Gas Tax / 1004	1,136
MSTU / 1169	25,000	Local Option Gas Tax / 1004	25,000
MSTU / 1170	25,000	Local Option Gas Tax / 1004	25,000
MSTU / 1175	2,745	Local Option Gas Tax / 1004	2,745
Sales Tax Trust Fund / 2314	328,181,759	General Fund / 0001	11,981,759
		Transportation Trust / 1002	111,100,000
		Local Option Gas Tax / 1004	24,100,000
		Capital Projects Fund / 1023	181,000,000
Subtot. Sales Tax Trust / 2314	328,181,759		328,181,759
Capital Improvement / 2317	7,167,282	General Fund / 0001	7,167,282
Public Service Tax / 2319	90,116,469	Special Tax MSTU / 1005	71,416,469
		Parks / 1050	18,700,000
Subtot. Public Serv. Tax / 2319	90,116,469		90,116,469
Water Utilities System / 4420	9,900,000	General Fund / 0001	9,900,000
MSTU / 4422	141,189	Water Utilities System / 4420	141,189
MSTU / 4427	185,214	Water Utilities System / 4420	185,214
Convention Center / 4430	3,100,000	General Fund / 0001	3,100,000
Grants	2,333,136	General Fund / 0001	2,333,136
TOTAL	\$725,336,701	TOTAL	\$725,336,701

FUND BALANCES

A significant portion of the county budget consists of "fund balances." Fund balance, also called Cash Brought Forward (CBF), consists of all unused funds rolled over from the previous year to the current year. The accounting principles that provide for fund balance are unique to governmental and nonprofit accounting. Fund balance is essentially the difference between current fund assets and current fund liabilities.

GASB STATEMENT NO. 54 FUND BALANCE REPORTING AND GOVERNMENTAL FUND

In March of 2009, the Governmental Accounting Standards Board (GASB) released Statement 54 to enhance the usefulness of fund balance information by providing clearer fund balance classifications that can be more consistently applied and by clarifying the existing governmental fund type definitions. This statement establishes fund balance classifications that comprise a hierarchy based primarily on the extent to which a government is bound to observe constraints imposed upon the use of the resources reported in governmental funds. Orange County has fully complied with the new requirements for financial statements for periods beginning after June 15, 2010.

FUND BALANCE FOR FY 2021-22

Fund Balance (or Cash Brought Forward) for the upcoming fiscal year represents approximately 35.5% of the county's available revenues. The table below shows some of Orange County's largest funds, their budgeted FY 2021-22 fund balances, and how fund balance varies as a percentage of total budget.

Fund Name	FY 2021-22 Budgeted Cash Brought Forward	FY 2021-22 Total Revenue Budgeted	CBF As Percent of Revenue Budget
General Fund and Subfunds	\$196,509,097	\$1,191,720,163	16.5%
Convention Center	204,752,244	430,643,538	47.5%
Water Utilities System	169,599,679	488,471,587	34.7%
Sales Tax Trust Fund	267,555,005	579,287,155	46.2%
Fire Rescue	49,608,753	268,683,829	18.5%
Special Tax MSTU (Sheriff Operations)	3,382,268	237,934,221	1.4%
Solid Waste	75,325,228	112,213,190	67.1%
Transportation Impact Fees	102,978,665	121,441,310	84.8%

FUND BALANCE TARGETS

Unrestricted Fund Balance Target

It shall be the goal of the Board of County Commissioners (BCC) that the general governmental unrestricted fund balance is budgeted at no less than 7% of projected operating revenues for that fund for the fiscal year. This amount includes reserves for cash balance, reserve for contingency, and designated reserves.

Restricted Fund Balance

The BCC shall budget restricted fund balance, and the associated restricted reserves for all statutory and contractual obligations.

The BCC shall budget restricted fund balance, and the associated restricted reserves for all currently due debt repayment obligations, as required by the debt instrument, and as needed to maintain the appropriate credit ratings.

Fund balance in the self-insurance funds shall be designated for payment for future claims in an amount adequate to meet estimated liabilities, plus an amount necessary for rate stabilization. The fund balance shall be restricted to such purposes as appropriate for the fund.

Committed and Assigned Fund Balance

It is the goal of the BCC to also commit and assign fund balance for any known future land acquisition, one-time nonrecurring expenditures, finance operations, capital projects, or in any other case where the estimated costs of such designation are lower than the estimated costs of borrowing to meet such obligations. Designations should include all known or contemplated events within the five-year budget planning period.

Utilization of Fund Balance

Designated fund balance is counted as part of the unrestricted fund balance and may be appropriated by the BCC, as needed, in case of emergencies, rate stabilization needs, unpredicted revenue shortfalls, or in cases where maintaining the fund balance target would be a clear financial detriment to Orange County. Designated fund balance may also be counted in computations of “working capital” and considered to be unrestricted for purposes of computing cash flow needs during the budget year.

FUND TYPES

Special Revenue Funds

Special revenue funds account for the proceeds of revenue sources that are legally restricted to expenditure for a specified purpose. The BCC shall exercise their responsibility to ensure that all special revenue funds are budgeted in a prudent manner, consistent with the legal authority underlying the creation of the individual funds. Fund balance shall be budgeted in such a way as to provide for operating cash flow, contingency, and any appropriate designations of reserves.

Debt Service Funds

Debt service funds normally are subject to ordinance, resolution, or other legal requirements that dictate the amount of reserves required, and therefore dictate fund balance budgeting. The BCC has discretion over the budgeting of fund balance; the fund balance shall be budgeted in such a way as to provide for budgeted cash flow, contingency, and any appropriate designations of reserves.

Capital Project Funds

Capital project funds are created to account for resources designated for the construction or acquisition of infrastructure or other major improvements. The BCC has the responsibility to ensure that fund balance plus future revenues are sufficient for the intended expenditures. The fund balance shall be budgeted in such a way as to provide for operating cash flow, contingency, and all appropriate designations of reserves.

Enterprise Funds

Enterprise funds have the responsibility to provide for cash flow, contingency, and designations, but they must do so in an environment that may include numerous restrictions on reserves, such as debt service, provision for facility closure costs, and non-cash accumulation of fund balance.

Internal Service Funds

Internal service funds have the responsibility to provide for cash flow, contingency, and designations, but they may also be asked to provide reserves for routine asset replacement, reserves for actuarial valuation of liabilities, and non-cash accumulation of fund balance.

Estimated Fund Balances

Fund Group / Fund	FY 2019 - 20 Budget	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
General Fund and Sub Funds				
General Fund and Subfunds	\$ 177,640,388	\$ 208,695,019	\$ 196,509,097	(5.8)%
Total General Fund and Sub Funds	\$ 177,640,388	\$ 208,695,019	\$ 196,509,097	(5.8)%
Special Revenue Funds				
7000 Level (Federal) Grant - Funds	\$ 1,514,920	\$ 585,294	\$ -	(100.0)%
8000 Level (State) Grants - Funds	1,293,737	1,175,344	-	(100.0)%
911 Fee	19,716,672	20,046,485	18,497,369	(7.7)%
Air Pollution Control	375,658	551,240	489,420	(11.2)%
Air Quality Improvement	347,014	400,884	347,015	(13.4)%
Animal Services Trust Funds	187,651	198,027	178,000	(10.1)%
Aquatic Weed (Non-Tax) Districts	439,754	535,567	399,927	(25.3)%
Aquatic Weed (Tax) Districts	5,126,844	5,681,394	4,788,635	(15.7)%
Boating Improvement Program	1,568,938	1,433,543	1,463,608	2.1 %
Building Safety	45,800,447	40,875,454	41,875,454	2.4 %
Conservation Trust and Subfunds	5,367,544	5,291,957	4,785,315	(9.6)%
Constitutional Gas Tax	30,366,015	32,756,344	29,251,269	(10.7)%
Coronavirus Grant Funds	-	106,949,853	-	(100.0)%
Court Facilities	3,721,871	3,614,694	3,310,817	(8.4)%
Court Technology	825,078	397,905	-	(100.0)%
Crime Prevention ORD 98-01	206,827	180,926	94,826	(47.6)%
Cyber Safety	962	1,238	962	(22.3)%
Driver Education Safety Trust Fund	34,923	37,931	-	(100.0)%
Drug Abuse Trust Fund	95,040	185,066	99,919	(46.0)%
Energy Efficiency Renew Energy & Conservation	14,300	14,597	14,300	(2.0)%
I-Drive MSTU Funds	165,405	105,397	24,462	(76.8)%
Inmate Commissary Fund	2,908,778	3,273,881	3,493,288	6.7 %
International Drive CRA	60,989,670	81,632,858	97,803,579	19.8 %
Juvenile Court Programs	106,703	84,344	-	(100.0)%
Law Enf. Federal Forfeiture Funding	-	1,300,000	1,350,000	3.8 %
Law Enforce Educ-Corrections	428,508	583,665	545,435	(6.5)%
Law Enforcement / Education Sheriff	287,948	398,039	350,000	(12.1)%
Law Enforcement/Confiscated Prop	1,237,428	1,479,440	1,100,000	(25.6)%
Law Library	1,001	-	-	0.0 %
Local Housing Asst (SHIP)	10,194,028	5,899,073	5,576,104	(5.5)%
Local Option Gas Tax	23,326,436	18,379,383	4,827,542	(73.7)%
Mandatory Refuse Collection	17,879,569	20,637,572	24,721,375	19.8 %
Municipal Service Districts	26,680,882	29,867,240	27,077,184	(9.3)%
OBT Comm Redev Area Trust Fund	737,012	1,195,633	1,003,116	(16.1)%
OC Fire Prot & EMS/MSTU	59,522,828	72,055,458	49,608,753	(31.2)%
Orange Blossom Trail NID 90-24	59,017	141,504	124,484	(12.0)%
Parks and Recreation Scholarship	47,991	49,054	-	(100.0)%
Parks Fund	11,287,472	18,740,397	10,807,500	(42.3)%
Pine Hills Local Govt NID	262,959	274,739	262,959	(4.3)%
Pollutant Storage Tank	2,199	11,738	2,199	(81.3)%
Special Tax MSTU	4,489,023	4,169,409	3,382,268	(18.9)%
Teen Court	492,984	304,765	179,000	(41.3)%
Transportation Trust	44,681,345	36,547,697	20,000,000	(45.3)%
Tree Replacement Trust	2,028,926	700,965	50,000	(92.9)%
Water and Navigation Funds	11,668,663	12,925,020	11,668,664	(9.7)%
Total Special Revenue Funds	\$ 396,490,970	\$ 531,671,014	\$ 369,554,748	(30.5)%

Estimated Fund Balances

Fund Group / Fund	FY 2019 - 20 Budget	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
<u>Enterprise Funds</u>				
Convention Center Funds	\$ 404,015,763	\$ 282,322,710	\$ 204,752,244	(27.5)%
Solid Waste System	107,571,987	90,752,050	75,325,228	(17.0)%
Water Utilities System	147,797,348	92,195,062	169,599,679	84.0 %
Water Utilities System MSTUs	19,932	(14,512)	127,499	(978.6)%
Total Enterprise Funds	\$ 659,405,030	\$ 465,255,310	\$ 449,804,650	(3.3)%
<u>Internal Service Funds</u>				
Employees Benefits	\$ 62,429,643	\$ 69,357,955	\$ 70,800,000	2.1 %
Fleet Management Dept	2,690,523	3,264,756	3,092,620	(5.3)%
Risk Management Program	51,279,406	57,952,263	56,952,501	(1.7)%
Total Internal Service Funds	\$ 116,399,572	\$ 130,574,974	\$ 130,845,121	0.2 %
<u>Capital Construction Funds</u>				
Fire Impact Fees	\$ 11,161,621	\$ 12,129,737	\$ 11,987,483	(1.2)%
Horizons West Village H Adequate Public Facility	508,268	520,802	508,268	(2.4)%
Lakeside Village Adequate Public Facility	550,273	295,898	105,273	(64.4)%
Law Enforce Impact Fees	8,226,670	8,613,532	4,800,000	(44.3)%
Misc Construction Projects	200,914,837	199,288,323	115,000,000	(42.3)%
Parks & Recreation Impact Fees	34,491,024	40,340,079	45,192,917	12.0 %
Transportation - Deficient Segment Funds	15,256,249	16,917,617	17,233,815	1.9 %
Transportation Impact Fees	130,214,363	127,774,783	102,978,665	(19.4)%
Total Capital Construction Funds	\$ 401,323,305	\$ 405,880,771	\$ 297,806,421	(26.6)%
<u>Others</u>				
Capital Improvement Bonds	\$ 34,984,799	\$ 50,800,752	\$ 62,685,195	23.4 %
Orange County Promissory Note Series 2010	1,253,147	803,022	400,000	(50.2)%
Public Facilities Bonds	4,497,322	-	-	0.0 %
Public Service Tax Bonds	97,880,230	100,806,433	100,416,246	(0.4)%
Sales Tax Trust Fund	233,090,450	272,595,113	297,555,005	9.2 %
Total Others	\$ 371,705,948	\$ 425,005,320	\$ 461,056,446	8.5 %
County Total	\$ 2,122,965,213	\$ 2,167,082,408	\$ 1,905,576,483	(12.1)%

Note: General Fund Subfunds include the Mosquito Control Fund, the Affordable Housing Trust Fund as well as donations funds. MSBU agency funds and other fiduciary activities may be presented separately.

Fund Balances Brought Forward

FY 2020 - 21 Budget as of 03/31/2021

Fund Group	Beginning	Budgeted Sources	Budgeted Uses	Ending
General Fund and Sub Funds	\$ 208,695,019	\$ 987,521,996	\$ 999,707,918	\$ 196,509,097
Enterprise Funds	465,255,310	640,306,704	655,757,364	449,804,650
Capital Construction Funds	405,880,771	139,985,087	248,059,437	297,806,421
Debt Service Funds	425,005,320	275,087,704	239,036,578	461,056,446
Special Revenue Funds	531,671,014	1,136,231,561	1,298,347,827	369,554,748
Internal Service Funds	130,574,974	187,430,491	187,160,344	130,845,121
Total All Funds	\$ 2,167,082,408	\$ 3,366,563,543	\$ 3,628,069,468	\$ 1,905,576,483

FY 2021 - 22 Adopted Budget

Fund Group	Beginning	Budgeted Sources	Budgeted Uses	Ending
General Fund and Sub Funds	\$ 196,509,097	\$ 995,211,066	\$ 1,105,050,655	\$ 86,669,508
Enterprise Funds	449,804,650	581,852,746	714,852,575	316,804,821
Capital Construction Funds	297,806,421	246,048,209	291,281,410	252,573,220
Debt Service Funds	461,056,446	400,301,925	465,645,516	395,712,855
Special Revenue Funds	369,554,748	1,040,371,200	1,133,934,519	275,991,429
Internal Service Funds	130,845,121	192,089,391	256,521,206	66,413,306
Total All Funds	\$ 1,905,576,483	\$ 3,455,874,537	\$ 3,967,285,881	\$ 1,394,165,139

TAX AND MILLAGE INFORMATION

The five (5) pages that follow provide information on the millages levied by Orange County. Orange County has, in addition to its countywide tax millage, several additional millages, which may be levied in special taxing districts encompassing territory smaller than the overall county. These special taxing districts provide services ranging from cleaning of lakes to provision of law enforcement services by the Sheriff in the unincorporated area.

Under Florida law, counties are required to sum all ad valorem revenues derived from the countywide levy and all special taxing districts (excluding voted levies and taxing districts independent of the county), and divide this revenue by the countywide tax roll. This is called the "aggregate millage" and is the rate that determines whether or not the county is required to advertise its intent to increase taxes.

The millage schedule presents the rolled back millage compared with the prior year's millage and the current year's millage levy.

QUESTIONS AND ANSWERS

1. What is included in the countywide millage?

The countywide millage of 4.4347 consists of three (3) components: 1) General Fund (4.0441), 2) Capital Projects Fund (0.2250), and 3) Parks Fund (0.1656). The General Fund is the backbone of the county's financial structure. The bulk of Orange County's services are paid for out of this fund.

Given the major infrastructure needs in our ever-growing community, the Board of County Commissioners decided in 1985 to levy a separate millage to pay for major capital projects. FY 1997-98 was the first year a portion of the countywide millage was dedicated for Parks & Recreation's operation and capital improvements.

2. Are millage rates changing for FY 2021-22?

The only millage change is for the Lake Jean MSTU (municipal services taxing unit), going down from 0.2048 to 0.1638 mills. All other millages are remaining unchanged.

For FY 2021-22 the Library Operating millage is also remaining unchanged at 0.3748 mills.

3. How are property taxes calculated?

All taxes are computed based upon taxable value.

$(\text{Taxable value} / 1000) * \text{millage rate} = \text{property tax}$

Example:

Assessed value:	\$250,000
Less homestead exemption:	<u>(50,000)</u>
Taxable value:	\$200,000

First, $(\$200,000 / 1000) = \200.00

Then, $\$200.00 * 5.0000 \text{ mills} = \$1,000.00 \text{ property tax}$
(sample millage)

Common Terms used in budgeting:

Millage: The rate charged per \$1,000 of taxable value. (For example: On a house with a taxable value of \$100,000 each mill would equal \$100 in taxes.)

Tax Base: The total value of land and personal property on which a taxing entity, such as the county, can levy property taxes. Because some land is partially or completely exempt from taxes, the tax base is usually smaller than the actual value of the property in the county.

Rolled-Back Rate: The millage which, exclusive of new construction, additions to structures, deletions, increases in the value of improvements that have undergone a substantial rehabilitation which increased the assessed value of such improvements by at least 100%, property added due to geographic boundary changes, total taxable value of tangible personal property within the jurisdiction in excess of 115% of the previous year's total taxable value, and any dedicated increment value, will provide the same ad valorem tax revenue for each taxing authority as was levied during the prior year less the amount, if any, paid or applied as a consequence of an obligation measured by the dedicated increment value.

Aggregate Millage Rate: That millage rate obtained from the quotient of the sum of all ad valorem taxes levied by the county for countywide purposes plus the ad valorem taxes levied for all districts dependent to the county, divided by the total taxable value of the county.

Exemptions: Exemptions are granted by the state and either lower the taxable value of property or can result in removing it from the tax rolls completely. Available exemptions include the following: Homestead Exemption, Widow/Widower, Disability, Limited Income Senior, Military/Veterans, Fallen Hero, and Total and Permanent Disability.

**MILLAGE AND PROPERTY VALUE DETAIL
FISCAL YEAR 2021-2022**

Orange County														[3]		Percent	Percent	Percent
				[1]				[2]	Current Year		[4]	Current Year	Current Year	Change	Change	Change		
	Prior Millage	Prior Year Value	Prior Year Proceeds	Adjusted Prior Year Proceeds	Current Year Adjusted Value	Current Year Adjusted Value	Rolled-Back Proceeds	Current Year Rolled-Back	Current Year Max. Millage Allowed	Current Year Adopted	Current Year Gross Taxable Value	Current Year Estimated Final Proceeds	Change Over Rolled-Back	Change to FY 21	Change in Taxable Value			
COUNTY-WIDE																		
General Fund	4.0441	155,481,115,193	628,781,178	572,272,257	157,733,280,304	145,213,242,415	636,311,622	3.9409		4.0441	161,463,529,029	652,974,658	N/A	0.00%	3.85%			
Capital Projects Fund	0.2250	155,481,115,193	34,983,251	34,983,251	157,733,280,304	145,213,242,415	38,896,564	0.2409		0.2250	161,463,529,029	36,329,294	N/A	0.00%	3.85%			
Parks Fund	0.1656	155,481,115,193	25,747,673	25,747,673	157,733,280,304	145,213,242,415	28,627,484	0.1773		0.1656	161,463,529,029	26,738,360	N/A	0.00%	3.85%			
Total County-Wide	4.4347	155,481,115,193	689,512,102	633,003,181	157,733,280,304	145,213,242,415	703,835,670	4.3591	7.2893	4.4347	161,463,529,029	716,042,312	1.73%	0.00%	3.85%			
Special Tax - MSTU																		
Service Districts																		
Cnty - Unincorporated	1.8043	81,914,149,286	147,797,700	147,797,700	83,334,366,763	83,334,366,763	151,461,431	1.7736	2.1419	1.8043	85,397,739,424	154,083,141	1.73%	0.00%	4.25%			
County Fire And EMS	2.2437	81,820,551,314	183,580,771	183,580,771	83,294,080,329	83,294,080,329	188,127,826	2.2040	2.6657	2.2437	85,357,452,990	191,516,517	1.80%	0.00%	4.32%			
OBT Corridor Improvements	0.5932	908,607,141	538,986	538,986	922,705,276	922,705,276	539,199	0.5841	0.6100	0.5932	923,127,934	547,599	1.56%	0.00%	1.60%			
OBT Neighborhood Improv.	0.2554	1,940,482,148	495,599	495,599	2,061,777,453	2,061,777,453	495,467	0.2404	0.2552	0.2554	2,061,010,979	526,382	6.24%	0.00%	6.21%			
Orlando Central Park MSTU	1.1549	933,056,022	1,077,586	1,077,586	1,031,932,400	1,031,932,400	1,080,311	1.0442	1.2360	1.1549	1,034,582,066	1,194,839	10.60%	0.00%	10.88%			
I-Drive Master Transit	0.2334	11,189,987,829	2,611,743	2,611,743	10,183,567,585	10,183,567,585	2,652,167	0.2565	0.2679	0.2334	10,339,831,040	2,413,317	-9.01%	0.00%	-7.60%			
I-Drive Bus Service	0.7523	6,307,151,861	4,744,870	4,744,870	5,893,851,731	5,893,851,731	4,864,848	0.8051	0.8408	0.7523	6,042,539,232	4,545,802	-6.56%	0.00%	-4.20%			
N. I-Drive Improvement	0.1601	1,171,917,196	187,624	187,624	1,124,219,445	1,124,219,445	205,401	0.1669	0.1743	0.1601	1,230,685,018	197,033	-4.07%	0.00%	5.01%			
Apopka-Vineland Improv.	0.6000	392,612,209	235,567	235,567	399,647,203	399,647,203	241,311	0.5894	0.7113	0.6000	409,417,866	245,651	1.80%	0.00%	4.28%			
Lake Districts																		
Bass Lake	1.3872	12,139,014	16,839	16,839	12,978,337	12,978,337	16,874	1.2975	1.3550	1.3872	13,004,843	18,040	6.91%	0.00%	7.13%			
Big Sand Lake	0.1378	1,716,868,564	236,584	236,584	1,658,353,920	1,658,353,920	244,858	0.1427	0.1776	0.1378	1,715,895,848	236,450	-3.43%	0.00%	-0.06%			
Lake Holden	2.5337	69,643,133	176,455	176,455	71,714,213	71,714,213	176,510	2.4605	2.9603	2.5337	71,737,476	181,761	2.98%	0.00%	3.01%			
Lake Horseshoe	-	10,147,805	-	-	11,436,054	11,436,054	-	-	-	-	11,436,054	-	N/A	N/A	12.69%			
Lake Irma	0.6200	38,498,426	23,869	23,869	39,614,367	39,614,367	24,031	0.6025	0.6807	0.6200	39,886,004	24,729	2.90%	0.00%	3.60%			
Lake Jean	0.2048	33,126,313	6,784	6,784	34,487,798	34,487,798	6,790	0.1967	1.7875	0.1638	34,519,798	5,654	-16.73%	-20.02%	4.21%			
Lake Jessamine	0.6545	201,850,370	132,111	132,111	213,468,187	213,468,187	132,739	0.6189	0.8416	0.6545	214,474,974	140,374	5.75%	0.00%	6.25%			
Lake Killarney	0.8613	25,542,124	21,999	21,999	26,226,831	26,226,831	22,183	0.8388	0.8878	0.8613	26,446,155	22,778	2.68%	0.00%	3.54%			
Lake Mary	3.0000	14,851,941	44,556	44,556	14,982,482	14,982,482	44,556	2.9739	3.1056	3.0000	14,982,482	44,947	0.88%	0.00%	0.88%			
Lake Ola	2.0000	37,463,936	74,928	74,928	38,841,826	38,841,826	77,835	1.9291	2.0233	2.0000	40,347,694	80,695	3.68%	0.00%	7.70%			
Lake Pickett	1.7597	99,621,518	175,304	175,304	110,124,242	110,124,242	201,101	1.5919	1.8176	1.7597	126,327,875	222,299	10.54%	0.00%	26.81%			
Lake Price	1.1910	19,117,935	22,769	22,769	19,265,382	19,265,382	24,032	1.1819	1.8371	1.1910	20,333,263	24,217	0.77%	0.00%	6.36%			
Lake Rose	2.0125	22,275,891	44,830	44,830	23,121,005	23,121,005	44,849	1.9389	2.0248	2.0125	23,131,005	46,551	3.80%	0.00%	3.84%			
Lake Sue	-	20,675,533	-	-	21,450,315	21,450,315	-	-	-	-	21,458,315	-	N/A	N/A	3.79%			
Lake Whipoorwill	-	154,617,773	-	-	159,914,530	159,914,530	-	-	-	-	163,966,252	-	N/A	N/A	6.05%			
Little Lake Fairview	0.5000	23,986,625	11,993	11,993	25,400,992	25,400,992	12,436	0.4721	0.4942	0.5000	26,342,786	13,171	5.91%	0.00%	9.82%			
South Lake Fairview	0.1707	20,851,229	3,559	3,559	22,219,900	22,219,900	3,560	0.1602	0.2147	0.1707	22,221,700	3,793	6.55%	0.00%	6.57%			
Water And Navigation																		
Lake Conway Water & Nav.	0.4107	1,131,119,685	464,551	464,551	1,187,383,015	1,187,383,015	467,144	0.3912	0.4629	0.4107	1,194,131,343	490,430	4.98%	0.00%	5.57%			
Windermere Navigation	0.2528	6,115,388,497	1,545,970	1,545,970	6,263,037,284	6,263,037,284	1,572,957	0.2468	0.3467	0.2528	6,373,406,140	1,611,197	2.43%	0.00%	4.22%			
COUNTY:																		
Aggregate Comparison	6.6443	155,481,115,193	1,033,785,649	977,276,728	157,733,280,304	145,213,242,415	1,086,633,404	6.7299		6.6546	161,463,529,029	1,074,479,679	-1.12%	0.16%	3.85%			
Indep. Spec. Dist.-Voted Millage																		
Library Operating	0.3748	145,969,268,864	54,709,282	54,709,282	147,829,484,191	147,829,484,191	56,047,214	0.3701	0.4368	0.3748	151,438,028,611	56,758,973	1.27%	0.00%	3.75%			

Notes: [1] The *Adjusted Prior Year Proceeds* amount equals the *Prior Year Proceeds* amount less the tax increment revenue amount paid in the prior year to community redevelopment area (CRA) trust funds. In the prior year, the General Fund paid \$56,508,921 to CRAs.

[2] The *Adjusted Current Year Adjusted Value* amount equals the *Current Year Adjusted Value* amount less the CRAs' current year dedicated increment value of \$12,520,037,889. This adjustment applies only to Countywide computations.

[3] The current year maximum millage allowed with a majority vote is computed in accordance with Florida Department of Revenue guidance. If the prior year operating millage was less than the prior year maximum millage allowed with a majority vote, then an adjusted current year rolled-back rate is computed as if the maximum millage allowed with a majority vote had been adopted in the prior year. The current year rolled-back rate (or adjusted current year rolled-back rate) is then increased by a factor of 4.43% to adjust for the percent change in per capita Florida personal income. The result is the current year maximum millage allowed with a majority vote.

[4] With the exception of Lake Jean, the adopted millage for each entity is the prior year adopted millage.

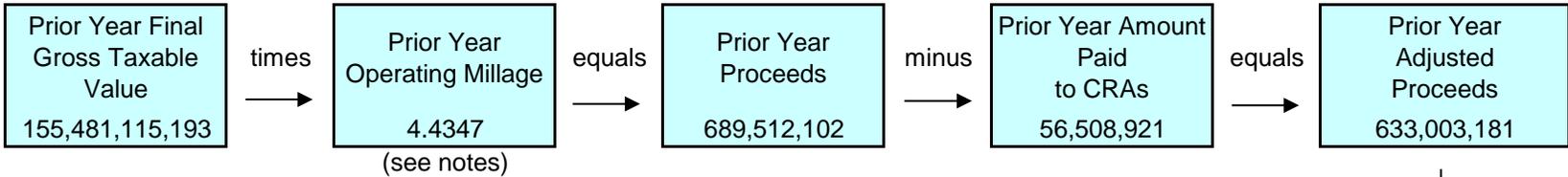
Orange County

Budget in Brief

Millage Computation Process

General County (County-Wide) Rolled-Back Millage Rate

Prior Year Data



Current Year Data



divided by

equals



Notes:

Millage - The term "millage" is used throughout the budget book, and is defined in our Glossary as a tax rate per \$1,000 of taxable value. So in the computations above, for example, the "millage" rate is divided by 1,000 before being multiplied by the taxable value.

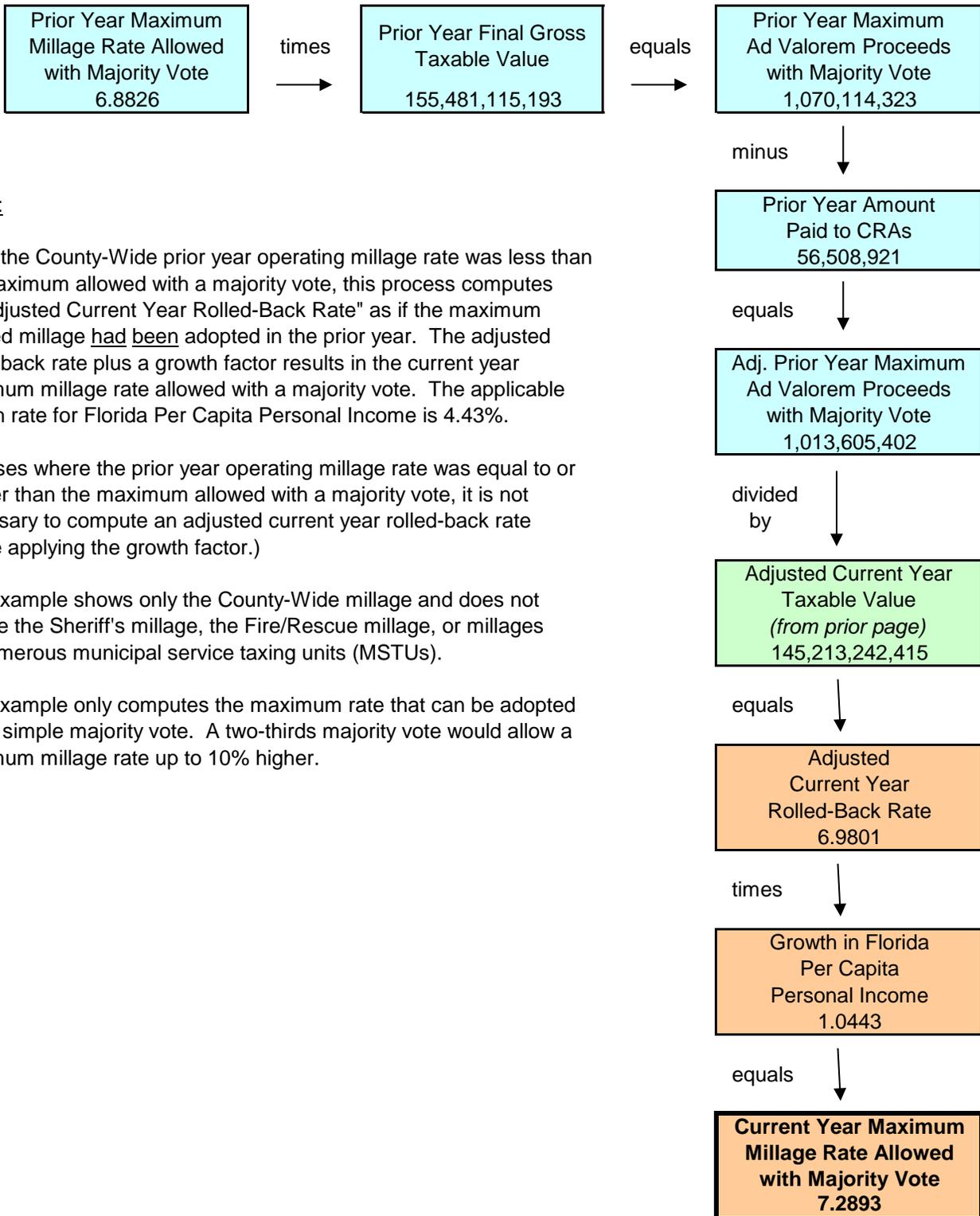
This example shows only the general county millage and does not include unincorporated areas such as the Sheriff's millage, the Fire/Rescue millage, or millages of other dependent districts.

The rolled-back rate, in aggregate, is the rate used for Truth in Millage ("TRIM") advertisements. Any rate above the rolled-back rate must be advertised as a "tax increase", under Florida Statutes. The "Millage and Property Value Detail" schedule shows how each rate relates to the aggregate.

The Adjusted Current Year Taxable Value corresponds to the Florida Department of Revenue Form DR-420, line 15. This number is sometimes called "Adjusted Value".

Millage Computation Process

General County (County-Wide) Maximum Millage Rate Allowed with a Majority Vote



Notes:

Since the County-Wide prior year operating millage rate was less than the maximum allowed with a majority vote, this process computes an "Adjusted Current Year Rolled-Back Rate" as if the maximum allowed millage had been adopted in the prior year. The adjusted rolled-back rate plus a growth factor results in the current year maximum millage rate allowed with a majority vote. The applicable growth rate for Florida Per Capita Personal Income is 4.43%.

(In cases where the prior year operating millage rate was equal to or greater than the maximum allowed with a majority vote, it is not necessary to compute an adjusted current year rolled-back rate before applying the growth factor.)

This example shows only the County-Wide millage and does not include the Sheriff's millage, the Fire/Rescue millage, or millages for numerous municipal service taxing units (MSTUs).

This example only computes the maximum rate that can be adopted with a simple majority vote. A two-thirds majority vote would allow a maximum millage rate up to 10% higher.

**MILLAGE SUMMARY
FISCAL YEAR 2021-2022**

	Prior Millage	Current Year Rolled-Back	Current Year Adopted	Percent Change Over Rolled- Back	Percent Change FY 21 to FY 22
COUNTY-WIDE					
General Fund	4.0441	3.9409	4.0441	N/A	0.00%
Capital Projects Fund	0.2250	0.2409	0.2250	N/A	0.00%
Parks Fund	0.1656	0.1773	0.1656	N/A	0.00%
Total County-Wide	4.4347	4.3591	4.4347	1.73%	0.00%
Special Tax - MSTU					
Service Districts					
Cnty - Unincorporated	1.8043	1.7736	1.8043	1.73%	0.00%
County Fire And EMS	2.2437	2.2040	2.2437	1.80%	0.00%
OBT Corridor Improvements	0.5932	0.5841	0.5932	1.56%	0.00%
OBT Neighborhood Improv.	0.2554	0.2404	0.2554	6.24%	0.00%
Orlando Central Park MSTU	1.1549	1.0442	1.1549	10.60%	0.00%
I-Drive Master Transit	0.2334	0.2565	0.2334	-9.01%	0.00%
I-Drive Bus Service	0.7523	0.8051	0.7523	-6.56%	0.00%
N. I-Drive Improvement	0.1601	0.1669	0.1601	-4.07%	0.00%
Apopka-Vineland Improv.	0.6000	0.5894	0.6000	1.80%	0.00%
Lake Districts					
Bass Lake	1.3872	1.2975	1.3872	6.91%	0.00%
Big Sand Lake	0.1378	0.1427	0.1378	-3.43%	0.00%
Lake Holden	2.5337	2.4605	2.5337	2.98%	0.00%
Lake Horseshoe	-	-	-	N/A	N/A
Lake Irma	0.6200	0.6025	0.6200	2.90%	0.00%
Lake Jean	0.2048	0.1967	0.1638	-16.73%	-20.02%
Lake Jessamine	0.6545	0.6189	0.6545	5.75%	0.00%
Lake Killarney	0.8613	0.8388	0.8613	2.68%	0.00%
Lake Mary	3.0000	2.9739	3.0000	0.88%	0.00%
Lake Ola	2.0000	1.9291	2.0000	3.68%	0.00%
Lake Pickett	1.7597	1.5919	1.7597	10.54%	0.00%
Lake Price	1.1910	1.1819	1.1910	0.77%	0.00%
Lake Rose	2.0125	1.9389	2.0125	3.80%	0.00%
Lake Sue	-	-	-	N/A	N/A
Lake Whippoorwill	-	-	-	N/A	N/A
Little Lake Fairview	0.5000	0.4721	0.5000	5.91%	0.00%
South Lake Fairview	0.1707	0.1602	0.1707	6.55%	0.00%
Water And Navigation					
Lake Conway Water & Nav.	0.4107	0.3912	0.4107	4.98%	0.00%
Windermere Navigation	0.2528	0.2468	0.2528	2.43%	0.00%
COUNTY:					
Aggregate Comparison	6.6443	6.7299	6.6546	-1.12%	0.16%
Indep. Spec. Dist.-Voted Millage					
Library Operating	0.3748	0.3701	0.3748	1.27%	0.00%

Note: With the exception of Lake Jean, the adopted millage for each entity is the prior year adopted millage.

FIFTEEN YEAR MILLAGE AND BUDGET INFORMATION

FISCAL YEAR	COUNTYWIDE BASE MILLAGE	UNADJUSTED GENERAL FUND BUDGET	UNADJUSTED TOTAL COUNTY BUDGET	ADJUSTED COUNTYWIDE ASSESSMENT ROLL	PROPERTY VALUE-PERCENT CHANGE OVER PRIOR FY
2021-22	4.4347	\$1,191,720,163	\$5,361,451,020	\$161,463,529,029 *	3.8%
2020-21	4.4347	\$1,107,392,612	\$4,794,904,709	\$155,481,115,193	8.5%
2019-20	4.4347	\$1,041,726,003	\$4,697,639,572	\$143,362,277,614	9.8%
2018-19	4.4347	\$965,169,687	\$4,252,062,369	\$130,523,063,811	9.3%
2017-18	4.4347	\$900,212,864	\$3,955,492,824	\$119,396,004,935	9.3%
2016-17	4.4347	\$849,510,491	\$3,597,733,185	\$109,249,340,243	9.0%
2015-16	4.4347	\$811,088,247	\$3,500,858,268	\$100,254,907,511	11.2%
2014-15	4.4347	\$774,739,300	\$3,299,008,158	\$90,146,239,935	7.2%
2013-14	4.4347	\$746,979,888	\$3,203,981,726	\$84,092,787,233	3.7%
2012-13	4.4347	\$724,049,754	\$3,216,649,308	\$81,060,443,665	-0.3%
2011-12	4.4347	\$711,428,926	\$3,250,733,363	\$81,290,439,264	-2.7%
2010-11	4.4347	\$717,095,160	\$3,106,165,813	\$83,586,769,561	-12.6%
2009-10	4.4347	\$748,697,920	\$3,142,182,982	\$95,585,196,775	-10.7%
2008-09	4.4347	\$774,489,749	\$3,471,062,611	\$107,014,869,077	-0.3%
2007-08	4.4347	\$752,796,213	\$3,421,686,729	\$107,296,271,146	16.9%

Note: Budgets include interfund transfers.

* The FY 2021-22 figure is an estimate. The FY 2021-22 Adjusted Countywide Assessment Roll figure will be available upon completion of the Value Adjustment Board process.

TAX EQUALIZATION CALCULATION

FY 2021-22

The tax burden on property owners throughout Orange County is equalized by the following formula. The calculation includes Ad Valorem, Public Service Tax and Communications Services Tax revenue from the unincorporated areas of the county to support services provided to those same residents.

EXPENDITURES:	FY 2021-22
Code Enforcement	\$7,453,529
State Fire Control	24,700
Reserve for Contingency	0
85% of Sheriff's Law Enforcement Budget	237,365,875
Less: Municipal Shortfall	(6,879,883)
TOTAL EXPENDITURES	\$237,964,221

REVENUES:	
Ad Valorem Tax	\$154,083,141
Communications Services Tax	\$17,000,000
Interest and Other Misc. Revenues	670,000
Statutory Deduction	(8,587,657)
Fund Balance	3,382,268
Interfund Transfer (Public Service Tax)	71,416,469
TOTAL REVENUES	\$237,964,221

Millage Levies:

FY 2021-22	1.8043
FY 2020-21	1.8043
FY 2019-20	1.8043
FY 2018-19	1.8043
FY 2017-18	1.8043

Note - Ad Valorem Tax revenue represents projected revenue from the Sheriff's millage for FY 2021-22.

Changes in Authorized Positions

Department/Division	FY 2019-20	FY 2020-21			FY 2021-22				
	Auth Positions	Auth Positions	Net Change	Positions	Addition	Deletion	Net Transfer	Positions	
<u>Constitutional Officers</u>									
Board of County Commissioners	20	20	0	20	0	0	0	20	
Comptroller	230	230	0	230	1	0	0	231	
County Mayor	6	6	0	6	0	0	0	6	
Court Administration	17	20	0	20	0	-5	0	15	
Property Appraiser	153	153	0	153	4	0	0	157	
Sheriff	2,418	2,442	0	2,442	18	0	0	2,460	
Supervisor of Elections	49	49	0	49	0	0	0	49	
Tax Collector	322	322	0	322	10	0	0	332	
Total	3,215	3,242	0	3,242	33	-5	0	3,270	
<u>Administration and Fiscal Services</u>									
911 Fees	6	6	0	6	0	0	0	6	
Fiscal and Business Services	3	3	0	3	0	0	0	3	
Human Resources	105	105	0	105	0	0	0	105	
Information Systems and Services	192	192	0	192	0	0	0	192	
Management and Budget	13	13	0	13	1	0	0	14	
Professional Standards	13	14	0	14	0	0	0	14	
Risk Management Operations	21	21	0	21	0	0	0	21	
Total	353	354	0	354	1	0	0	355	
<u>Administrative Services</u>									
Business Development	8	8	1	9	0	0	0	9	
Capital Projects	15	15	0	15	2	0	0	17	
Facilities Management	166	167	0	167	2	0	0	169	
Fiscal & Operational Support	12	12	0	12	0	0	0	12	
Fleet Management	69	69	0	69	0	0	0	69	
Procurement	34	35	-1	34	2	0	0	36	
Real Estate Management	25	25	0	25	0	0	0	25	
Total	329	331	0	331	6	0	0	337	

Changes in Authorized Positions

Department/Division	FY 2019-20	FY 2020-21			FY 2021-22				
	Auth Positions	Auth Positions	Net Change	Positions	Addition	Deletion	Net Transfer	Positions	
<u>Community & Family Services</u>									
Citizen Resource & Outreach	49	49	0	49	0	0	0	49	
Citizens' Commission for Children	19	20	0	20	0	0	0	20	
Community Action	65	65	0	65	3	0	0	68	
Cooperative Extension Services	22	22	0	22	0	0	0	22	
Fiscal & Operational Support	20	20	0	20	0	0	0	20	
Head Start	293	297	3	300	0	0	0	300	
Mental Health & Homeless Issues	11	12	0	12	1	0	0	13	
Parks & Recreation	299	299	0	299	0	0	0	299	
Regional History Center	15	15	0	15	1	0	0	16	
Youth and Family Services	150	150	0	150	3	0	0	153	
Total	943	949	3	952	8	0	0	960	
<u>Convention Center</u>									
Convention Center Capital Planning	15	15	0	15	0	0	0	15	
Convention Center Event Operations	176	176	0	176	0	0	0	176	
Convention Center Facility Operations	128	128	0	128	0	0	0	128	
Convention Center Sales/Event Mgt.	20	20	0	20	0	0	0	20	
Convention Center Security	68	68	0	68	0	0	0	68	
Convention Center Strategic Planning	20	20	0	20	0	0	0	20	
Fiscal & Operational Support	45	45	0	45	0	0	0	45	
Total	472	472	0	472	0	0	0	472	
<u>Corrections</u>									
Community Corrections	116	116	0	116	0	0	0	116	
Corrections Admin / Command	28	26	0	26	0	0	0	26	
Corrections Support Services	116	131	-10	121	0	0	0	121	
Fiscal & Operational Support	49	49	0	49	0	0	0	49	
In-Custody Security Operations	707	698	11	709	0	0	0	709	
In-Custody Support Services	437	433	-1	432	0	0	0	432	
Inmate Administrative Services	167	167	0	167	0	0	0	167	
Total	1,620	1,620	0	1,620	0	0	0	1,620	

Changes in Authorized Positions

Department/Division	FY 2019-20	FY 2020-21			FY 2021-22				
	Auth Positions	Auth Positions	Net Change	Positions	Addition	Deletion	Net Transfer	Positions	
<u>Fire Rescue</u>									
Fire Communications	66	66	0	66	0	0	0	66	
Fire Logistics Division	48	48	0	48	0	0	0	48	
Fire Operations	1,282	1,308	0	1,308	16	0	0	1,324	
Fire Planning & Technical Services	59	59	0	59	1	0	0	60	
Fiscal & Operational Support	25	25	0	25	0	0	0	25	
Office of Emergency Management	9	9	0	9	0	0	0	9	
Total	1,489	1,515	0	1,515	17	0	0	1,532	
<u>Health Services</u>									
Animal Services	99	99	0	99	1	0	0	100	
Corrections Health Services	162	164	0	164	1	0	0	165	
Drug Free Community Office	3	4	0	4	0	0	0	4	
Health EMS	11	11	0	11	0	0	0	11	
Health Fiscal & Operational Support	29	29	0	29	1	0	0	30	
Medical Clinic	41	41	0	41	0	0	0	41	
Medical Examiner	39	39	0	39	0	0	0	39	
Mosquito Control	32	32	0	32	0	0	0	32	
Total	416	419	0	419	3	0	0	422	
<u>Other Appropriations</u>									
Charter Review	1	1	0	1	0	0	0	1	
Total	1	1	0	1	0	0	0	1	
<u>Other Court Funds</u>									
Court Technology	21	21	0	21	0	0	0	21	
Juvenile Court Programs	3	3	0	3	0	0	0	3	
Local Court Programs	14	14	0	14	0	0	0	14	
Total	38	38	0	38	0	0	0	38	

Changes in Authorized Positions

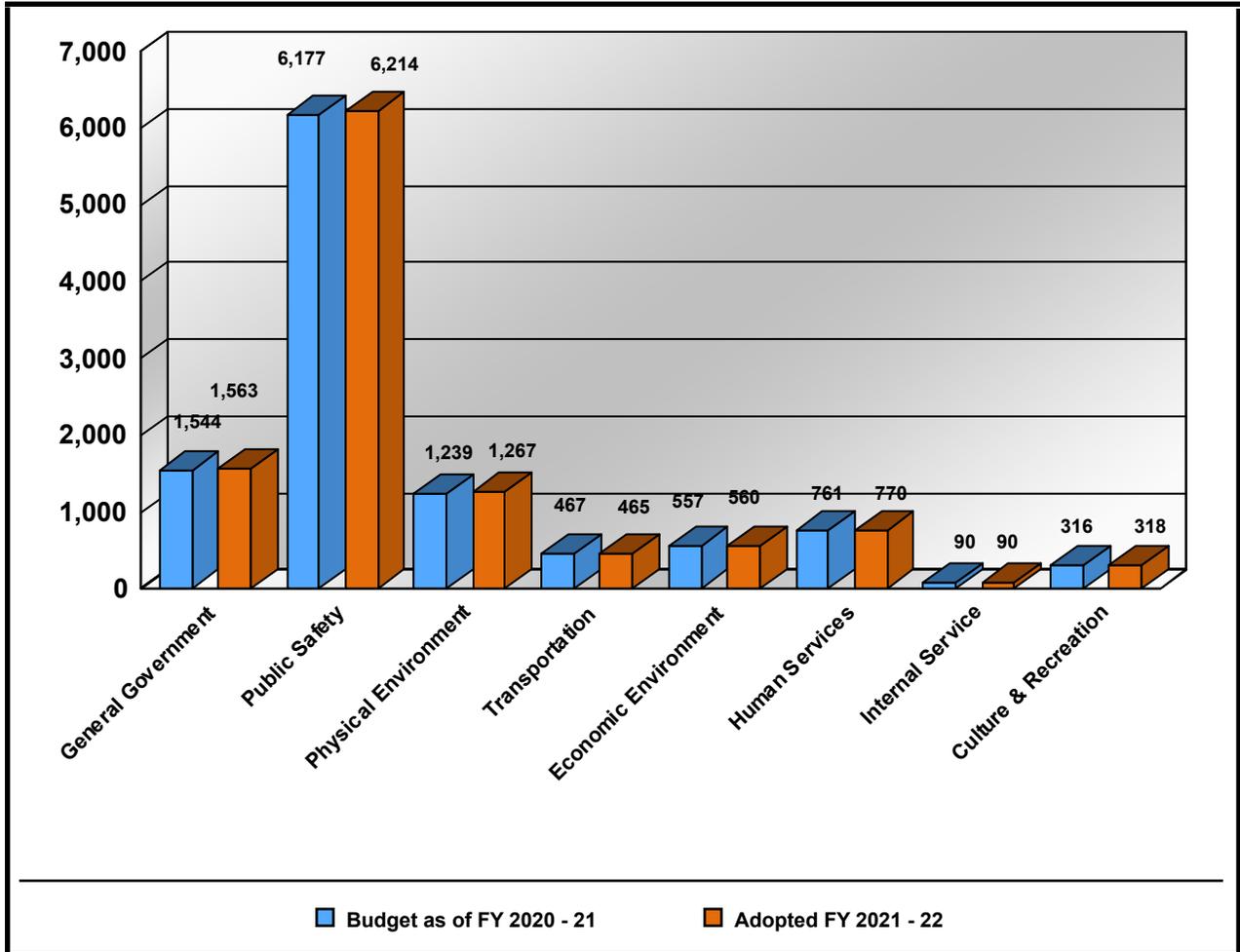
Department/Division	FY 2019-20	FY 2020-21			FY 2021-22				
	Auth Positions	Auth Positions	Net Change	Positions	Addition	Deletion	Net Transfer	Positions	
<u>Other Offices</u>									
Agenda Development	3	3	0	3	0	0	0	3	
Arts and Cultural Affairs	2	2	0	2	1	0	0	3	
Communications	34	34	0	34	0	0	0	34	
County Administrator	14	14	0	14	0	0	0	14	
County Attorney	34	34	0	34	0	0	0	34	
Economic Trade & Tourism Development	2	2	0	2	0	0	0	2	
Innovation and Technology	1	1	0	1	0	0	0	1	
Legislative Affairs	3	3	0	3	0	0	0	3	
Total	93	93	0	93	1	0	0	94	
<u>Planning, Environmental & Development Svc.</u>									
Building Safety	186	186	0	186	0	0	0	186	
Environmental Protection	102	103	0	103	2	0	0	105	
Fiscal & Operational Support	53	53	0	53	1	0	0	54	
Housing and Community Development	50	55	0	55	3	0	0	58	
Neighborhood Services	81	81	0	81	0	0	0	81	
Planning	28	28	0	28	0	0	0	28	
Transportation Planning	18	18	0	18	0	0	0	18	
Zoning	29	29	0	29	0	0	0	29	
Total	547	553	0	553	6	0	0	559	
<u>Public Works</u>									
Development Engineering	44	44	0	44	0	0	0	44	
Fiscal & Operational Support	34	35	0	35	0	0	0	35	
Highway Construction	26	26	0	26	0	0	0	26	
Public Works Engineering	40	40	0	40	0	0	0	40	
Public Works Stormwater Mgt.	108	108	0	108	0	0	0	108	
Roads & Drainage	235	234	0	234	0	0	0	234	
Traffic Engineering	68	68	0	68	0	0	0	68	
Total	555	555	0	555	0	0	0	555	

Changes in Authorized Positions

Department/Division	FY 2019-20	FY 2020-21			FY 2021-22				
	Auth Positions	Auth Positions	Net Change	Positions	Addition	Deletion	Net Transfer	Positions	
Utilities									
Fiscal & Operational Support	78	80	0	80	1	0	0	81	
Solid Waste	162	163	0	163	2	0	0	165	
Utilities Customer Service	156	156	1	157	0	0	0	157	
Utilities Engineering	81	82	-1	81	1	0	0	82	
Utilities Field Services	270	271	0	271	0	0	0	271	
Water Reclamation	122	123	0	123	13	0	0	136	
Water Utilities	130	131	0	131	9	0	0	140	
Total	999	1,006	0	1,006	26	0	0	1,032	
Total	11,070	11,148	3	11,151	101	-5	0	11,247	
<i>Total excluding Constitutional Officers</i>	<i>7,855</i>	<i>7,906</i>	<i>3</i>	<i>7,909</i>	<i>68</i>	<i>0</i>	<i>0</i>	<i>7,977</i>	

Total Positions by Function

FY 2020 - 21 Versus FY 2021 - 22



Debt Management

This section includes:

- General Overview 1-80
- Pledged Revenue for Debt 1-82
- Credit Ratings 1-83
- Long-Term Debt Summary 1-86
- Legal Debt Limits 1-87
- Detailed Long-Term Debt 1-87

GENERAL OVERVIEW

The basic purpose of debt management is to contribute to the continued financial health and stability of the organization by assuring future access to debt markets to meet both scheduled and unscheduled needs. In practice, the limits within which debt management can be developed and implemented are usually very confined by the constraints of financial markets and regulatory processes.

The legal, economic, financial, and market conditions associated with the issuance of debt are dynamic, unpredictable and in a constant mode of change. Consequently, the decision to issue a debt is best made on a case-by-case basis, and only after careful and timely analysis and evaluation of all relevant factors. Some of the factors that should be considered include, but are not limited to, the following:

- Legal constraints on debt capacity and various financing alternatives.
- The urgency of the capital requirements to be met and the economic costs of delays.
- Willingness and financial ability of the taxpayers to pay for the capital improvements.
- Determination as to whether to employ a "pay as you acquire" versus a "pay as you use" approach.
- Proper balance between internal and external financing.
- Current interest rates and other market considerations.
- The financial condition of Orange County.
- The types, availability, and stability of revenues to be pledged for repayment of the debt.
- Type of debt to be issued.
- The nature of the projects to be financed (i.e., approved schedule of improvements, non-recurring improvements, etc.).
- Specifics for debt management are to be found in Orange County Code, Part II, Chapter 17, Article II Financing of Capital Projects, Etc., Divisions 1-10, and Administrative Regulation 06.02.04, as seen below.

Administrative Regulation 06.02.04

6.02.04 ISSUANCE OF REVENUE BONDS

I. POLICY

- A. Orange County has the authority to issue revenue bonds or general obligation bonds pursuant to a competitive bid process or a negotiated sale.
- B. It is the policy of Orange County to sell its bonds in the manner which will result in the lowest overall cost to the county while meeting the county's operational and program needs and deadlines.
- C. The competitive bid process should be utilized in the sale of bonds unless otherwise recommended by the County Administrator or the Orange County Comptroller, or both, and approved by the Board of County Commissioners (BCC).

II. PROCEDURES

- A. The county's revenue bonds and general obligation bonds shall be sold by a competitive bid process except as otherwise authorized by this Administrative Regulation.
- B. The county's bonds may be sold by a negotiated transaction only if:
 1. Such negotiated sale is recommended by the County Administrator or the County Comptroller, or both;
 2. Such recommendation is set forth in writing and contains the specific reasons why a competitive bid process would not be in the best interests of the county;
 3. Such reasons include one or more of the reasons set forth in paragraph C, below; and,
 4. The BCC approves the recommendation by majority vote of the members present.

- C. The County Administrator or the County Comptroller, or both, may recommend that a particular issue of the county's bonds be sold pursuant to a negotiated sale only if at least one (1) of the following criteria exists:
1. The primary security or source of payment for the bonds is new or untested in the market;
 2. The particular structure of the bond issue is highly complex or is new and untested;
 3. The bond transaction involves innovative financing techniques or "derivative products";
 4. Market conditions are unstable or chaotic;
 5. A sudden or dramatic credit rating deterioration has occurred for the county, the State of Florida, or the surrounding region;
 6. The particular source of revenue pledged to the proposed bond issue has experienced a sudden or dramatic deterioration in its credit rating or marketability, or is otherwise a weak credit;
 7. The size of the bond issue is considerably larger than the county has previously brought to market for that particular revenue source or is otherwise of such size that it would be difficult to sell the bonds through competitive bids;
 8. There is evidence or reason to conclude that a competitive bid process will result in higher borrowing costs for the county;
 9. There is reason to conclude that a competitive bid process will not meet the county's operational or program needs or deadlines, and a negotiated sale will; and,
 10. The county wants to ensure participation by minority- and women-owned investment banking firms and/or by local and regional firms.
- D. When a negotiated sale is approved by the BCC, underwriters will be selected pursuant to the applicable county code and Administrative Regulations.
- E. Nothing in this regulation shall prohibit the use of set asides, auctions, and other devices which will encourage or ensure the participation of minority- and/or women-owned businesses and/or local or regional underwriting firms in competitively bid bond sales, all as may be approved from time to time by the BCC.
- F. This regulation applies only to bonds issued by Orange County, Florida, and does not apply to any special districts within the county, either dependent or independent.
- G. Failure to comply, in whole or in part, with this regulation pertaining to the method of sale of Orange County bonds shall have no affect whatsoever on the validity of any such bonds. Furthermore, nothing in this regulation shall create either a cause of action or standing to sue for, or on the part of, any person or firm.

Conclusion

The conduct of County Debt Management is ongoing and is constantly reviewed to produce the best results in an ever-changing marketplace. The Administrative Regulations are periodically reviewed.

Currently, Orange County has no outstanding General Obligation bonds approved by voter referendum. Administrative Regulation 06.02.04 and Orange County Code, Part II, Chapter 17, Article II Financing of Capital Projects, Etc., Divisions 1-10 has provided guidelines for the issuance of the various outstanding revenue bonds. In addition, for each pledged revenue source, there are resolutions and indentures, which set forth covenants with bond holders. Those board approved resolutions and indentures form a record of the evolution of rules and guidelines for the management of county debt, which has been approved by the BCC, the investors, and market participants.

PLEGDED REVENUE FOR DEBT

Orange County takes a planned and programmed approach to the management of its outstanding debt with a view toward funding from internally generated capital, where appropriate, and external financing, when appropriate. Outstanding debt is constantly monitored for opportunities to find savings on future scheduled debt service costs.

Orange County has 13 long-term bond issues outstanding with an original par amount of \$1,371,300,000. Currently, Orange County has \$1,073,920,000 in principal and \$372,351,211 in interest payments remaining. The schedule of bonded debt for FY 2021-22 totals \$124,960,473; \$79,125,000 for principal; and \$45,835,473 for interest. The schedule of bonded debt for FY 2022-23 totals \$121,431,979; \$79,470,000 for principal; and \$41,961,979 for interest. In addition to the outstanding bonded debt, the county has a bank loan for public safety communications infrastructure. There are also several State Revolving Fund loans for Utilities water system projects paid solely from system revenues. The county contracts with Digital Assurance Certification, LLC to maintain an online repository of detailed debt information for the county at the website: www.dacbond.com, where more information is available.

County bonding has been concentrated in the following areas: resource recovery projects, new jail construction, construction and rehabilitation of county facilities, expansion of the Convention Center, funding for the Dr. Phillips Performing Arts Center and Camping World Stadium, construction of the Courthouse Complex, purchase of environmentally-sensitive lands, and to acquire and improve park and recreational facilities.

Jail construction and the construction and rehabilitation of county facilities are funded primarily from debt supported by Sales Tax revenue and Guaranteed and Second Guaranteed Entitlement of State Revenue Sharing. Debt for construction of the Orange County's Courthouse Complex is secured by sales tax revenues.

Debt for the expansion of the Convention Center, the Dr. Phillips Performing Arts Center, and Camping World Stadium is supported by revenue from the Tourist Development Tax. This tax enacted by ordinance on March 16, 1978, and by a referendum approved by the voters of the county was first levied in May 1978. On December 13, 1994, the county increased the rate of the tax from 4% to 5%; on July 18, 2006, the rate was increased to 6%. The first 5% of the tax is pledged to debt service.

Debt to purchase environmentally-sensitive lands and acquire and improve park and recreational facilities is supported by revenue from the Public Service Tax (PST). This PST levy was put into effect on November 1, 1991.

Operating cost implications of each of these capital improvements have been reflected in each of the respective operating budgets. A history of rating actions, a schedule of long-term debt and a brief outline of the outstanding debt issues are presented on the following pages for further information.

SELECTED CREDIT RATINGS ACTIONS

<u>DATE</u>	<u>CREDIT</u>	<u>RATING ACTION</u>
1992	Commercial Paper Program	Upgrade from "A1" to "A1+" from S&P.
1992	Water Utilities System Bonds	Upgrade from "Baa" to "Aa", "A+" & "A+" from Moody's, S & P, and Fitch.
1993	Library District Bonds	Upgrade from "AA-" to "AA" from S&P, Moody's confirmed "Aa" rating.
1993	Sales Tax Bonds	Moody's & S&P confirmed "A1" & "A+".
1993	Solid Waste Bonds	Upgrade from "A" to "A1" from Moody's.
1994	Tourist Development Tax Bonds	S&P assigned "A" rating; Moody's and Fitch confirmed "A" rating.
1995	Public Service Tax Bonds	Received first time ratings of "A", "A", & "A+" from Moody's, S&P, and Fitch.
1997	Tourist Development Tax Bonds	Moody's revised rating to "A3".
1998	Water Utilities System Refunding Refunding Revenue Bonds	Received rating from Moody's of "Aa-3".
1998	Sales Tax Revenue Bonds	Insured Ratings of "Aaa", "AAA" and "AAA" from Moody's, S&P, and Fitch. Uninsured Ratings of "A1" and "A+" from Moody's and S&P.
1998	Tourist Development Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A3", "A", "A" from Moody's, S&P, and Fitch.
1999	Sales Tax Revenue Bonds	Uninsured Ratings of "A1" and "A+" from Moody's and S&P.
2000	Tourist Development Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2" (upgrade from A3), "A", "A+" (upgrade from A) from Moody's, S&P, and Fitch.
2002	Tourist Development Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2", "A", "A+" from Moody's, S&P, and Fitch.
2002	Sales Tax Revenue Bonds	Upgrade from "A+" to "AA-" from S&P.
2002	Sales Tax Revenue Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A1", "AA-", "AA-" from Moody's, S&P, and Fitch.
2003	Solid Waste Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2", "A+", "A" from Moody's, S&P, and Fitch.
2003	Public Service Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A1", "A+", "AA-" from Moody's, S&P, and Fitch.

SELECTED CREDIT RATINGS ACTIONS

<u>DATE</u>	<u>CREDIT</u>	<u>RATING ACTION</u>
2003	Tourist Development Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2", "A", "A+" from Moody's, S&P, and Fitch.
2005	Tourist Development Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2", "A", "A+" from Moody's, S&P, and Fitch.
2005	Capital Improvement Bonds	Upgrade from "A" to "A+" from S&P.
2006	Sales Tax Revenue Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A1", "AA-", "AA-" from Moody's, S&P, and Fitch.
2006	Tourist Development Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2", "A", "A+" from Moody's, S&P, and Fitch.
2006	Sales Tax Revenue Bonds	S&P upgraded rating from "AA-" to "AA".
2007	Tourist Development Tax Bonds	Upgrade from "A" to "A+" from S&P.
2007	Tourist Development Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2", "A+", "A+" from Moody's, S&P, and Fitch.
2007	Sales Tax Bonds	Upgrade from "AA-" to "AA" from Fitch.
2007	Public Service Tax Bonds	Upgrade from "AA-" to "AA" from Fitch.
2009	Capital Improvement Bonds	Received ratings of "AA" from Fitch; Upgrade from "A+" to "AA" from S&P.
2010	Tourist Development Tax Bonds	Recalibrated from Moody's from "A2" to "A1" to be consistent with the Global Scale Rating (GSR).
2010	Sales Tax Bonds	Recalibrated from Moody's from "A1" to "Aa3" to be consistent with the Global Scale Rating (GSR).
2010	Water Utility Bonds	Recalibrated from Moody's from "Aa3" to "Aa2" to be consistent with the Global Scale Rating (GSR).
2010	Public Service Tax Bonds	Recalibrated from Moody's from "A1" to "Aa3" to Be consistent with the Global Scale Rating (GSR).
2010	Tourist Development Tax Bonds	Recalibrated from Fitch from "A+" to "AA-" to be consistent with the Global Scale Rating (GSR).
2010	Sales Tax Bonds	Recalibrated from Fitch from "AA" to "AA+" to be consistent with the Global Scale Rating (GSR).
2010	Capital Improvement Bonds	Recalibrated from Fitch from "AA" to "AA+" to be consistent with the Global Scale Rating (GSR).

SELECTED CREDIT RATINGS ACTIONS

<u>DATE</u>	<u>CREDIT</u>	<u>RATING ACTION</u>
2010	Public Service Tax Bonds	Recalibrated from Fitch from "AA" to "AA+" to be consistent with the Global Scale Rating (GSR).
2011	Public Service Tax Bonds	Upgrade from "A+" to "AA-" from S&P.
2012	Orange County	Implied general obligation rating of "AAA" from Fitch.
2012	Sales Tax Bonds	Upgrade from "Aa3" to "Aa2" from Moody's.
2012	Sales Tax Bonds	Rated as "AA+" from Kroll Bond Rating Agency.
2012	Orange County	Implied general obligation rating of "AA+" from Kroll Bond Rating Agency.
2013	Public Service Tax Bonds	Upgrade from "Aa3" to "Aa2" from Moody's.
2013	Public Service Tax Bonds	Upgrade from "AA-" to "AA" from S&P.
2014	Orange County	Implied general obligation rating upgrade from "AA+" to "AAA" from Kroll.
2015	Water Utility Bonds	All outstanding bonds were paid off and ratings terminated.
2015	Tourist Development Tax Bonds	Upgrade from "AA-" to "AA" from Fitch.
2015	Tourist Development Tax Bonds	Upgrade from "A+" to "AA-" from S&P.
2015	Tourist Development Tax Bonds	Upgrade from "A1" to "Aa3" from Moody's.
2016	Water Utility Bonds	Rated as "AAA" from S&P and Fitch.
2016	Sales Tax Bonds	Upgrade from "AA+" to "AAA" from Fitch.
2016	Public Service Tax Bonds	Upgrade from "AA+" to "AAA" from Fitch.
2018	Orange County	Implied general obligation rating of "Aaa" from Moody's.
2018	Tourist Development Tax Bonds	Upgrade from "Aa3" to "Aa2" from Moody's.
2018	Sales Tax Bonds	Upgrade from "AA+" to "AAA" from Kroll.
2019	Sales Tax Bonds	Upgrade from "Aa2" to "Aa1" from Moody's.
2019	Capital Improvement Bonds	Upgrade from "AA" to "AA+" from S&P.
2019	Sales Tax Bonds	Upgrade from "AA" to "AA+" from S&P.
2019	Public Service Tax Bonds	Upgrade from "AA" to "AA+" from S&P.

Source: Fiscal & Business Services Division

LONG-TERM DEBT SUMMARY

	BONDS	SERIES	BOND DEBT	PRINCIPAL	INTEREST	PRINCIPAL AND INTEREST TOTAL
1	Capital Improvement Refunding Revenue	2009	25,480,000	2,685,000	140,963	2,825,963
2	Tourist Development Tax Refunding Revenue	2010	144,395,000	122,335,000	12,432,250	134,767,250
3	Sales Tax Revenue Refunding	2012C	96,195,000	40,940,000	3,042,750	43,982,750
4	Public Service Tax Refunding Revenue	2013	37,895,000	8,010,000	957,000	8,967,000
5	Tourist Development Tax Refunding Revenue	2015	154,195,000	104,605,000	30,935,000	135,540,000
6	Sales Tax Revenue Refunding Bonds	2015A	30,110,000	18,500,000	1,412,510	19,912,510
7	Water & Wastewater Utility Revenue Bonds	2016	89,035,000	74,960,000	17,608,350	92,568,350
8	Tourist Development Tax Refunding Revenue Bonds	2016	63,025,000	63,025,000	26,240,600	89,265,600
9	Tourist Development Tax Revenue Bonds	2016A	88,940,000	88,940,000	44,388,425	133,328,425
10	Tourist Development Tax Refunding Revenue Bonds	2016B	202,745,000	202,745,000	101,816,500	304,561,500
11	Tourist Development Tax Refunding Revenue Bonds	2017	194,740,000	103,585,000	33,960,750	137,545,750
12	Sales Tax Taxable Refunding Revenue Bonds	2019	103,805,000	102,850,000	18,888,114	121,738,114
13	Water & Wastewater Utility Revenue Bonds	2020	140,740,000	140,740,000	80,528,000	221,268,000
	Total		\$ 1,371,300,000	\$ 1,073,920,000	\$ 372,351,211	\$ 1,446,271,211

LEGAL DEBT LIMITS

Neither the Orange County Board of County Commissioners nor the Florida Statutes provide for a limit on the amount of general obligation bonds that Orange County can issue following authorization by a successful referendum of Orange County voters approving the use of ad valorem property taxes to repay the general obligation bonds issued. Currently, there are only Library District General Obligation Bonds outstanding.

County revenue bonds do not pledge the full faith and credit of the county, but rather give bondholders a pledge against the actual collection of a given revenue. Since revenue bond holders cannot force the county to increase general taxes, financial markets require that revenue bonds only be issued for a portion of the available capacity. This issuance limitation is included in the resolutions and indentures and acts as another form of debt limit.

DETAILED LONG-TERM DEBT

1. \$25,480,000 Capital Improvement Refunding Revenue Bonds, Series 2009

Revenue pledged: Orange County's annual Guaranteed Entitlement and Second Guaranteed Entitlement from the State Revenue Sharing Trust Fund provided by Chapter 218.255 Florida Statutes.

Purpose: To currently refund all of the outstanding Capital Improvement Revenue Bonds, Series 1998.

Final Maturity: 10/01/22; Interest Rates: 2.50% to 5.25%.

FY	Principal	Interest	Total
21-22	\$2,685,000	\$140,963	\$2,825,963
22-23	0	0	0
23-24	0	0	0
24-25	0	0	0
25-26	0	0	0
Thereafter	0	0	0
Total	\$2,685,000	\$140,963	\$2,825,963

2. \$144,395,000 Tourist Development Tax Refunding Revenue Bonds, Series 2010

Revenue pledged: Tourist Development Tax and Convention/Civic Center net operating revenues.

Purpose: To refund a portion of the county's outstanding Tourist Development Tax Refunding Revenue Bonds, Series 1998A and a portion of the outstanding Tourist Development Tax Revenue Bonds, Series 1998B.

Final Maturity: 10/01/24; Interest Rates: 5.00%.

FY	Principal	Interest	Total
21-22	\$38,805,000	\$6,116,750	\$44,921,750
22-23	40,750,000	4,176,500	44,926,500
23-24	42,780,000	2,139,000	44,919,000
24-25	0	0	0
25-26	0	0	0
Thereafter	0	0	0
Total	\$122,335,000	\$12,432,250	\$134,767,250

3. \$96,195,000 Sales Tax Revenue Refunding Bonds, Series 2012C

Revenue pledged: Local Government Half - Cent Sales Tax.

Purpose: To refund all of the outstanding Sales Tax Revenue Refunding Bonds Series 2002A maturing on and after January 1, 2013.

Final Maturity: 01/01/24; Interest Rates: 2.00% to 5.00%.

FY	Principal	Interest	Total
21-22	\$13,605,000	\$1,706,875	\$15,311,875
22-23	14,285,000	1,009,625	15,294,625
23-24	13,050,000	326,250	13,376,250
24-25	0	0	0
25-26	0	0	0
Thereafter	0	0	0
Total	\$40,940,000	\$3,042,750	\$43,982,750

4. \$37,895,000 Public Service Tax Refunding Revenue Bonds, Series 2013

Revenue pledged: Public Service Tax levied by the county on utilities services sold or consumed in the unincorporated areas of the county.

Purpose: To refund all outstanding Public Service Tax Revenue Bonds, Series 2003.

Final Maturity: 10/01/25; Interest Rates: 3.00% to 5.00%.

FY	Principal	Interest	Total
21-22	\$2,075,000	\$400,500	\$2,475,500
22-23	2,190,000	296,750	2,486,750
23-24	2,295,000	187,250	2,482,250
24-25	1,450,000	72,500	1,522,500
25-26	0	0	0
Thereafter	0	0	0
Total	\$8,010,000	\$957,000	\$8,967,000

5. \$154,195,000 Tourist Development Tax Refunding Revenue Bond, Series 2015

Revenue pledged: Tourist Development Tax and Convention/Civic Center net operating revenues.

Purpose: To refund all outstanding Tourist Development Tax Refunding Revenue Bonds, Series 2005.

Final Maturity: 10/01/31; Interest Rate: 2.00% to 5.00%.

FY	Principal	Interest	Total
21-22	\$8,125,000	\$5,230,250	\$13,355,250
22-23	8,525,000	4,824,000	13,349,000
23-24	8,950,000	4,397,750	13,347,750
24-25	9,820,000	3,950,250	13,770,250
25-26	10,280,000	3,459,250	13,739,250
Thereafter	58,905,000	9,073,500	67,978,500
Total	\$104,605,000	\$30,935,000	\$135,540,000

6. \$30,110,000 Sales Tax Revenue Refunding Bond, Series 2015A

Revenue pledged: Local Government Half - Cent Sales Tax.

Purpose: To refund all outstanding Sales Tax Revenue Refunding Bonds, Series 2006.

Final Maturity: 01/01/28; Interest Rate: 2.13%.

FY	Principal	Interest	Total
21-22	\$2,480,000	\$367,638	\$2,847,638
22-23	2,530,000	314,282	2,844,282
23-24	2,585,000	259,807	2,844,807
24-25	2,640,000	204,161	2,844,161
25-26	2,695,000	147,343	2,842,343
Thereafter	5,570,000	119,280	5,689,280
Total	\$18,500,000	\$1,412,510	\$19,912,510

7. \$89,035,000 Water and Wastewater Utility Revenue Bonds, Series 2016

Revenue pledged: Net operating revenues and all moneys, including investments thereof, in the funds and accounts to pay the operating expenses of the system.

Purpose: To finance certain costs relating to the acquisition, construction and equipping of various capital improvements to the county's Water & Wastewater Utility System.

Final Maturity: 10/01/36; Interest Rate: 2.00 % to 5.00%.

FY	Principal	Interest	Total
21-22	\$3,970,000	\$2,202,144	\$6,172,144
22-23	4,170,000	2,003,644	6,173,644
23-24	4,375,000	1,795,144	6,170,144
24-25	4,595,000	1,576,394	6,171,394
25-26	4,685,000	1,484,494	6,169,494
Thereafter	53,165,000	8,546,531	61,711,531
Total	\$74,960,000	\$17,608,350	\$92,568,350

8. \$63,025,000 Tourist Development Tax Refunding Revenue Bonds, Series 2016

Revenue pledged: Tourist Development Tax and Convention/Civic Center net operating revenues.

Purpose: To refund all outstanding Tourist Development Tax Refunding Revenue Bonds, Series 2006.

Final Maturity: 10/01/32; Interest Rate: 4.00% to 5.00%.

FY	Principal	Interest	Total
21-22	\$0	\$2,541,000	\$2,541,000
22-23	1,000,000	2,541,000	3,541,000
23-24	1,000,000	2,491,000	3,491,000
24-25	0	2,441,000	2,441,000
25-26	0	2,441,000	2,441,000
Thereafter	61,025,000	13,785,600	74,810,600
Total	\$63,025,000	\$26,240,600	\$89,265,600

9. \$88,940,000 Tourist Development Tax Revenue Bonds, Series 2016A

Revenue pledged: Tourist Development Tax and Convention/Civic Center net operating revenues.

Purpose: To finance Phase II of the Dr. Phillip Performing Arts Center pursuant to the Interlocal Agreement.

Final Maturity: 10/01/36; Interest Rate: 3.25% to 5.00%.

FY	Principal	Interest	Total
21-22	\$0	\$3,741,138	\$3,741,138
22-23	0	3,741,138	3,741,138
23-24	0	3,741,138	3,741,138
24-25	2,385,000	3,741,138	6,126,138
25-26	2,510,000	3,621,888	6,131,888
Thereafter	84,045,000	25,801,988	109,846,988
Total	\$88,940,000	\$44,388,425	\$133,328,425

10. \$202,745,000 Tourist Development Tax Refunding Revenue Bonds, Series 2016B

Revenue pledged: Tourist Development Tax and Convention/Civic Center net operating revenues.

Purpose: To defease the City of Orlando Venues Bonds, fulfilling the county's commitment for the Venues 1st-5th cent TDT funds under the Interlocal Agreement.

Final Maturity: 10/01/32; Interest Rate: 4.00% to 5.00%.

FY	Principal	Interest	Total
21-22	\$0	\$8,632,300	\$8,632,300
22-23	0	8,632,300	8,632,300
23-24	0	8,632,300	8,632,300
24-25	5,430,000	8,632,300	14,062,300
25-26	5,705,000	8,360,800	14,065,800
Thereafter	191,610,000	58,926,500	250,536,500
Total	\$202,745,000	\$101,816,500	\$304,561,500

11. \$194,740,000 Tourist Development Tax Refunding Revenue Bonds, Series 2017

Revenue pledged: Tourist Development Tax and Convention/Civic Center net operating revenues.

Purpose: To refund all outstanding Tourist Development Tax Refunding Revenue Bonds, Series 2007 and 2007A.

Final Maturity: 10/01/30; Interest Rate: 5.00%.

FY	Principal	Interest	Total
21-22	\$1,615,000	\$5,179,250	\$6,794,250
22-23	0	5,098,500	5,098,500
23-24	0	5,098,500	5,098,500
24-25	14,950,000	5,098,500	20,048,500
25-26	15,715,000	4,351,000	20,066,000
Thereafter	71,305,000	9,135,000	80,440,000
Total	\$103,585,000	\$33,960,750	\$137,545,750

12. **\$103,805,000 Taxable Sales Tax Refunding Revenue Bonds, Series 2019**

Revenue pledged: Local Government Half - Cent Sales Tax.

Purpose: To refund all outstanding Sales Tax Revenue Refunding Bonds, Series 2012B.

Final Maturity: 01/01/32; Interest Rate: 1.79% to 2.70%.

FY	Principal	Interest	Total
21-22	\$1,160,000	\$2,539,666	\$3,699,666
22-23	1,180,000	2,517,491	3,697,491
23-24	1,205,000	2,493,873	3,698,873
24-25	9,670,000	2,376,240	12,046,240
25-26	9,880,000	2,158,205	12,038,205
Thereafter	79,755,000	6,802,639	86,557,639
Total	\$102,850,000	\$18,888,114	\$121,738,114

13. **\$140,740,000 Water and Wastewater Utility Revenue Bonds, Series 2020**

Revenue pledged: Net operating revenues and all moneys, including investments thereof, in the funds and accounts to pay the operating expenses of the system.

Purpose: To finance certain costs relating to the acquisition, construction and equipping of various capital improvements to the county's Water & Wastewater Utility System.

Final Maturity: 10/01/40; Interest Rate: 5.00 %.

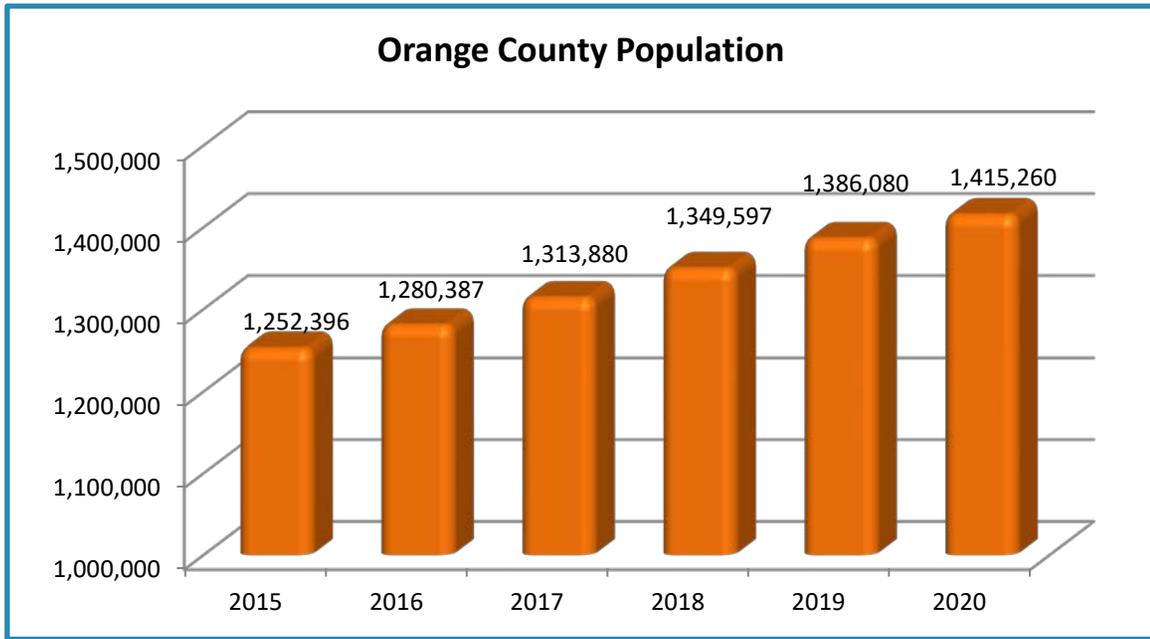
FY	Principal	Interest	Total
21-22	\$4,605,000	\$7,037,000	\$11,642,000
22-23	4,840,000	6,806,750	11,646,750
23-24	5,080,000	6,564,750	11,644,750
24-25	5,335,000	6,310,750	11,645,750
25-26	5,600,000	6,044,000	11,644,000
Thereafter	115,280,000	47,764,750	163,044,750
Total	\$140,740,000	\$80,528,000	\$221,268,000

Statistical Information

This section includes:

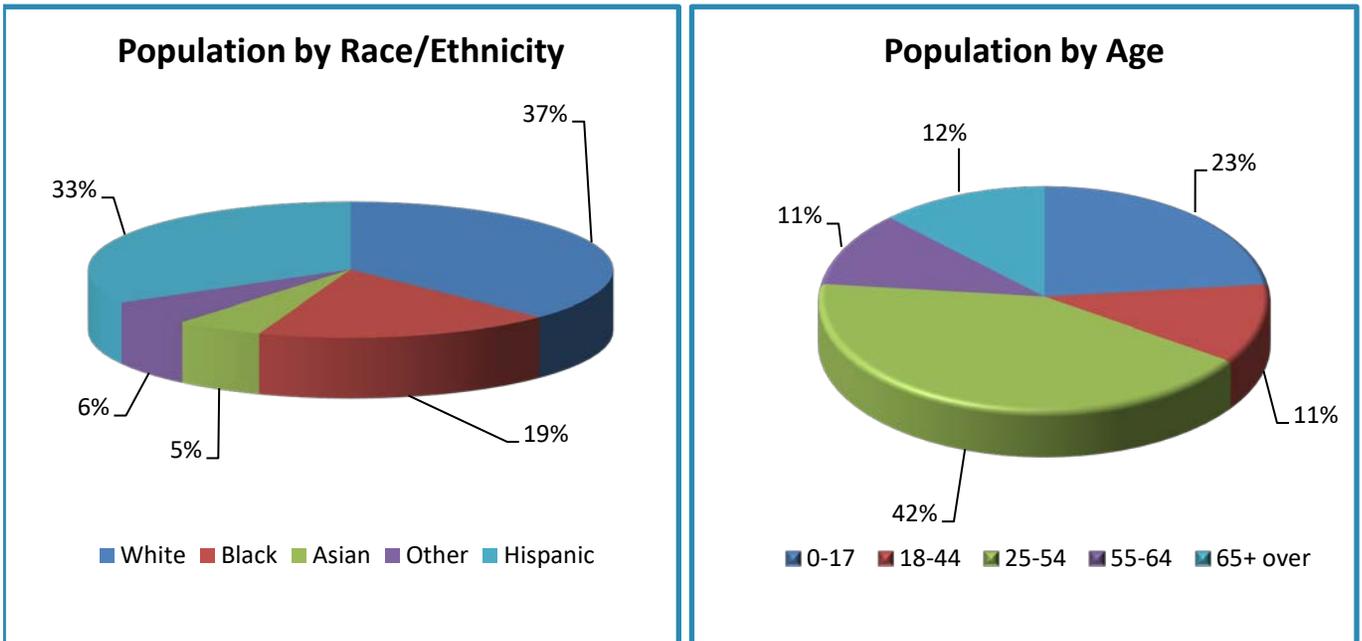
- Demographic and Economic Indicators 1-92

ORANGE COUNTY DEMOGRAPHIC AND ECONOMIC INDICATORS



Source: 2020 Bureau of Economic and Business Research (BEBR) Orange County Population

Population growth is on a slight upward trend as employment opportunities increase and the housing market improves.

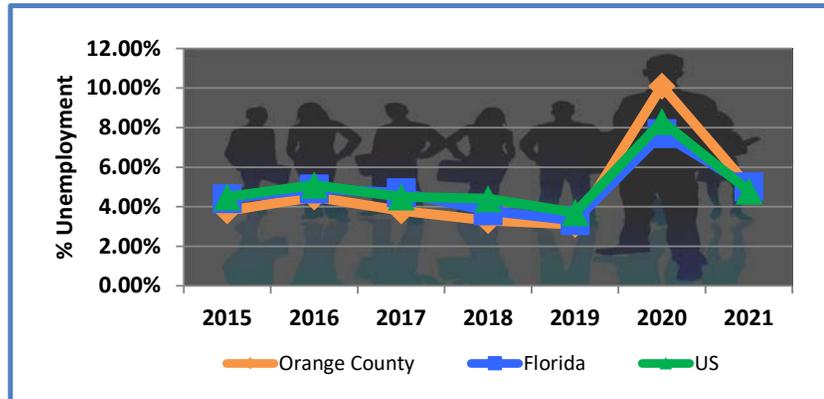


Source: United States Census Bureau; BEBR June 2021

Orange County has a diverse population with 76% of the population under the age of 55. The predominant race in the county is White at 37%. Hispanic ethnicity currently makes up 33% of the population and includes both white and black races. The Black/African American population is 19%. The Asian population is approximately 5% and includes Native Hawaiian, Alaska Native, and other Pacific Islander. Those who identify as two or more races make up 6% of the population.

ORANGE COUNTY DEMOGRAPHIC AND ECONOMIC INDICATORS

Unemployment Rate Comparison



Source: United States Department of Labor July 2020

Florida's unemployment rate is 5.0% and the national unemployment rate is 4.8%, as of August 2021. Orange County was higher at a 5.0% unemployment rate.

Metro Orlando Employment by Industry	Employees
Leisure & Hospitality	186,300
Professional & Business Services	227,200
Education & Health Services	154,500
Retail Trade	142,300
Government	121,500
Financial Activities	77,600
Construction	83,600
Wholesale Trade	46,100
Manufacturing	48,800
Other Services	39,600
Transportation, Warehousing, & Utilities	46,800
Information	24,100
Mining and Logging	300



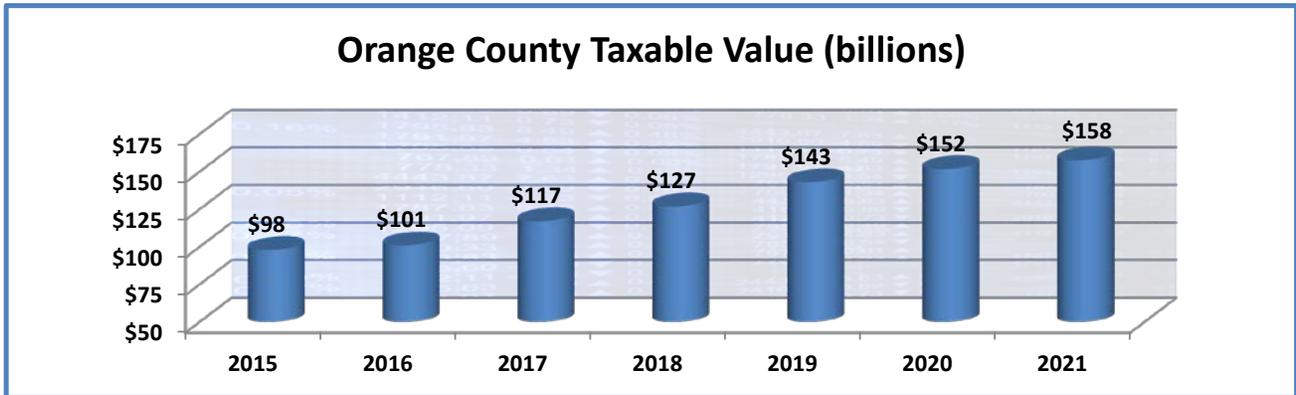
Source: Orlando Economic Partnership, June 2020

Top 10 Metro Orlando Employers *	Employees	Industry
Walt Disney World Resort	58,478	Leisure & Hospitality
Adventist Health System	37,000	Healthcare
Universal Orlando (+ Resort)	21,143	Leisure & Hospitality
Orlando Health	19,657	Healthcare
Orlando International Airport	15,783	Air Transportation
Publix Super Market Inc.	15,511	Retail
University of Central Florida	12,354	Education
Lockheed Martin	10,000	Aerospace/Defense
Siemens Energy	5,541	Advanced Manufacturing
Westgate Resorts	4,975	Leisure & Hospitality

*Excludes government and retail operations

Source: Orlando Economic Partnership, July 2021

**ORANGE COUNTY
DEMOGRAPHIC AND ECONOMIC INDICATORS**



Source: Orange County Property Appraiser website

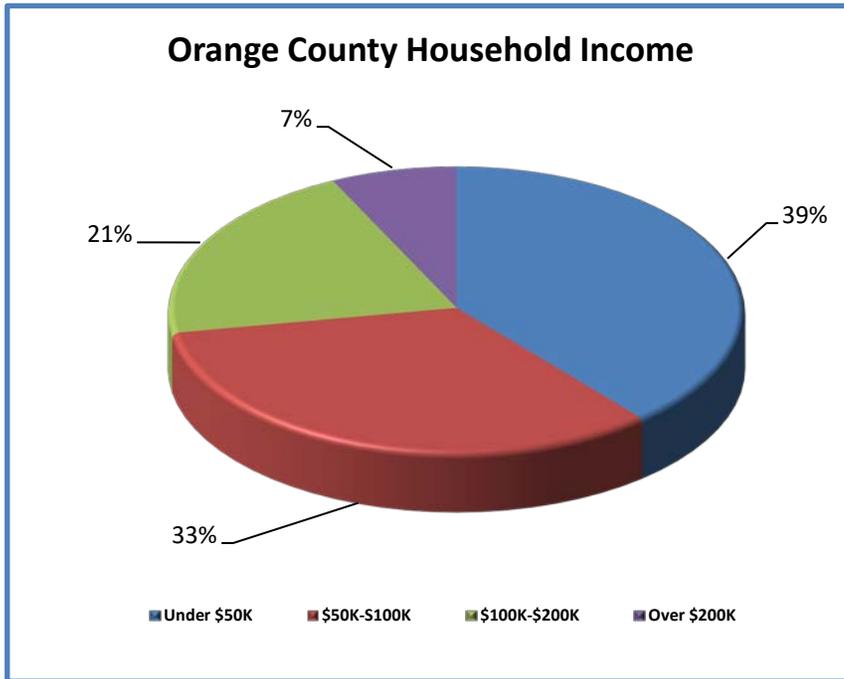
The taxable value of property in Orange County is anticipated to increase by \$9.0 billion in 2020. Since 2014, taxable values have increased as a result of consumer demand and new construction.

Population & Millage Rates

Orange County	2020	2020	2021	% Change
	Population Estimate	Final	Proposed	
Eatonville	2,351	7.2938	7.2938	0.0%
Oakland	3,809	6.5000	6.5000	0.0%
Ocoee	49,781	5.1500	5.1500	0.0%
Orlando	298,943	6.6500	6.6500	0.0%
Edgewood	2,791	5.2500	5.3500	1.9%
Orange County (unincorporated)	893,300	4.4347	4.4347	0.0%
Winter Park	30,630	4.5211	4.3814	-3.1%
Belle Isle	7,378	4.4018	4.4018	0.0%
Maitland	21,113	4.5983	4.8413	5.3%
Winter Garden	48,469	4.5000	4.5000	0.0%
Windermere	3,024	3.7425	3.7425	0.0%
Apopka	53,632	4.2876	4.2876	0.0%
Lake Buena Vista	24	1.5915	2.1366	34.3%
Bay Lake	15	1.6237	2.0936	28.9%
Total	1,415,260			

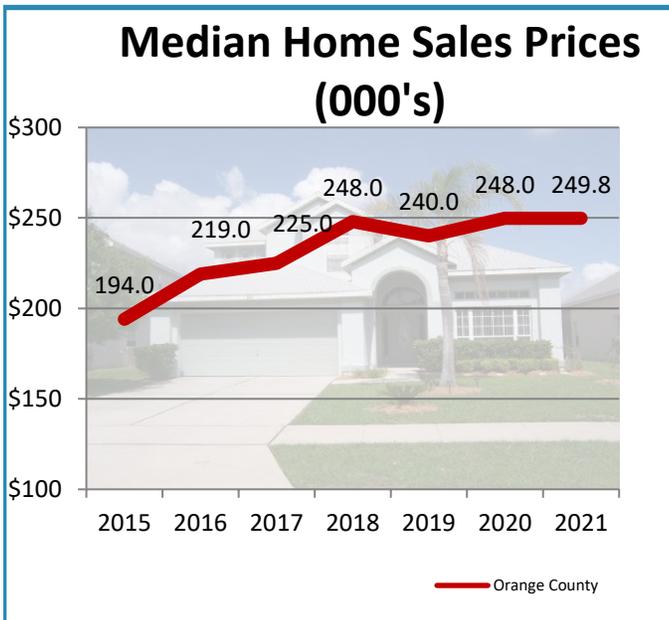
Source: BEBR and Orange County Property Appraiser

ORANGE COUNTY DEMOGRAPHIC AND ECONOMIC INDICATORS

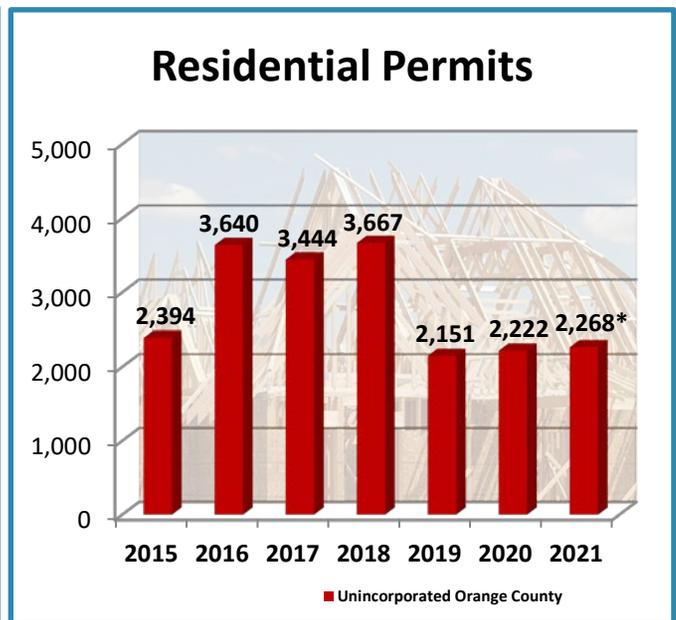


Source: United States Census Bureau, 2019 American Community Survey Census Report

According to the United States Census Bureau, 33% of households have an income between \$50,000 to \$100,000.



Source: Orlando Regional Realtors Association - March 2021



* through September 2021

Median home sales prices has remained the same since 2020. The number of single family residential permits issued increase 3.0% from 2019 to 2020 but is projected to increase in 2021, which is shown through September 2021. The FY 2014-15 to current figures have been adjusted to reflect amended permitting data.

ORANGE

COUNTY

GOVERNMENT

F L O R I D A



Guide to Other Useful References



A GUIDE TO OTHER USEFUL REFERENCES

Annual Budget Document - A document containing detailed summaries of the budget, finances, personnel, and capital projects. Each year, this document is printed in proposed and final form as follows: The proposed budget represents the County Mayor's recommended budget as presented to the Board of County Commissioners, and the final budget represents the budget as adopted by the Board of County Commissioners.

Budget Reference Manual - This manual is updated and distributed annually to department fiscal staff at the budget kickoff held prior to budget preparation. This guide provides detailed timetables and general instructions for preparing budget requests for personal services (including new positions), operating, and capital outlay (including rolling stock). Additional information is presented for Performance Measures and Capital Improvement Program (CIP) submissions. This manual is available in the Office of Management and Budget (OMB).

Citizens Annual Financial Report - This document, prepared by the Comptroller's Office, is a summarized operational and financial report prepared especially for the citizens of Orange County. It is a high-level overview that explains how the county is organized, how the budget process works, as well as primary sources and uses of funds. Additionally, it provides information regarding the impact of County taxes and fees on a typical residential home and other useful information. This document and prior year's reports are available on the Comptroller's Office website at: <http://www.occompt.com/> by scrolling down to the "Financial Reports" link on the home page.

Comprehensive Annual Financial Report - This document is an all encompassing audited financial report for Orange County as a whole. It includes financial statements for all operations, narrative information, and reports and opinions from the County's independent auditor. It also includes financial and non-financial data and trends. Current and prior year's reports are available at <http://www.occompt.com/> by scrolling down to the "Financial Reports" link on the home page. This link also contains investment reports, revenue monitoring reports, and bond disclosure reports.

Fee Directory - A directory of fees and user charges for county services. This document can be found on the county's website <http://www.orangecountyfl.net/> by using the keyword "Fee Directory" in the "Search our site" box or under the heading "Open Government" then "Budget and Reports" option followed by scrolling to the "Schedule of Fees" section.

Orange County Administrative Regulations - A detailed listing of policies and procedures utilized by Orange County Government in conducting various aspects of county business. This document is available in the Comptroller's Office Clerk of the BCC and Orange County Attorney's Office.

Orange County Charter - A Charter sets up the county government structure and sets forth how it must function. The Orange County Charter and information regarding the Charter Review Commission can be found on the county's website <http://www.orangecountyfl.net/> by using the keyword "Charter" in the "Search our site" box or clicking on "Open Government" and selecting "Boards and Special Districts" then "Charter Review Commission."

Orange County Code of Ordinances - A detailed listing of all ordinances adopted by the Orange County Board of County Commissioners can be found on the county's website <http://www.orangecountyfl.net/> by using the keyword "Ordinances" in the "Search our site" box or clicking on "Permits and Licenses" and selecting "Code of Ordinances". Alternately, the information is available on Municode's website at <http://www.municode.com>.

Quarterly Fiscal Performance Report - This report is an informational source that reviews the performance of revenues and expenditures, and reserve levels for each quarter. Additionally, in the second and fourth quarter, it includes capital project spending, the Grants Program Report, and the Performance Measurement Report. This report is available in the Office of Management and Budget (OMB).

Revenue Manual - Provides the following information about more than 200 County Revenue sources: authorization, account codes, description, collection history and information regarding the fee schedule, collection frequency, restrictions and administration.

Glossary of Budget Terms

GLOSSARY

Accrual - A revenue or expense which gets recognized in the accounting period it is earned or incurred, even if it is received or paid in a subsequent period.

Accrual Accounting - A system that recognizes revenues and expenses as they occur, regardless of when the final revenue or payment is received or paid. This system is used by businesses and by certain government funds that operate like businesses.

Ad Valorem Tax - A tax levied on the assessed value (net of any exemptions) of real or personal property. This is commonly referred to as "property tax."

Adjusted Final Millage - Under Florida law, the actual tax rate levied by a local government when tax bills are issued. The rate is adjusted for corrected errors in property assessments for tax purposes and for changes in assessments made by property appraisal adjustment boards in each county. Usually, such changes are very slight and the adjusted millage sometimes does not change from the levy set by the taxing authority.

Adopted Budget - The financial plan of revenues and expenditures for a fiscal year as adopted by the Board of County Commissioners.

Aggregate Millage Rate - The sum of all property tax levies imposed by the governing body of a county excluding debt service and other voted millages, divided by the total taxable value.

Amendment - A change to an adopted budget, which may increase or decrease a fund total. The Board of County Commissioners must approve the change.

Appropriation - A specific amount of funds authorized by the Board of County Commissioners to which financial obligations and expenditures may be made.

Approved Budget - Board of County Commissioners budget, to be legally adopted in following fiscal year in accordance with state statutes.

Assessed Value - A value established by the County Property Appraiser for all real or personal property for use as a basis for levying property taxes.

Balanced Budget - A budget in which revenues are equal to expenditures.

Board of County Commissioners - The governing body of Orange County is composed of six (6) persons elected from single member districts and one (1) County Mayor elected countywide.

Bond - A written promise to pay a sum of money on a specific date at a specified interest rate as detailed in a bond ordinance.

Budget - A financial plan for a specified period of time (fiscal year) that matches anticipated revenues with proposed expenditures.

Budget Adjustment - A revision to the adopted budget occurring during the fiscal year as approved by the Board of County Commissioners via an amendment or a transfer.

Budget Calendar - The schedule of key dates involved in the process of preparing, adopting, and executing an adopted budget.

Budget Document - The official written statement of the annual fiscal year financial plan for the county as presented by the County Mayor.

Budget Hearing - The public hearing conducted by the Board of County Commissioners to consider and adopt the annual budget.

Budget Message - A brief written statement presented by the County Mayor to explain principal budget issues and to provide policy recommendations to the Board of County Commissioners.

Capital Expenditures - Funds spent for the acquisition, construction, or improvements of capital facilities and other capital assets.

Capital Improvements - Physical assets constructed or purchased that has a minimum useful life of 10 years and a minimum cost of \$25,000. These may include buildings, recreational facilities, road and drainage structures, water and wastewater structures, and equipment.

Capital Improvements Budget - A financial plan for the construction or acquisition of capital improvements adopted as part of the annual budget and approved in the first year of the five-year Capital Improvements Program.

Capital Improvements Program - A five-year plan for providing public physical improvements. The program provides the following information for each project: a time frame for completion, the location, description, an annual estimated expenditure, and the proposed method of financing.

Capital Outlay - Appropriation for the acquisition or construction of physical assets or purchase of items with a unit cost of \$1,000 or more.

Capital Project - Detailed information for a capital improvement to include the time frame for completion, the location, description, the estimated total expenditure, and the proposed method of financing.

Certificates of Participation (COPs) - Certificates issued by a Trustee pursuant to a Trust Agreement, the proceeds from the sale of which shall be used to finance the acquisition, construction, and installation of a project.

Community Redevelopment Agency (“CRA”) - Under Florida law (Chapter 163, Part III), local governments are able to designate areas as “Community Redevelopment Agency” to help deal with insufficient infrastructure. In a CRA, the tax revenues from increases in real property value are directed to the CRA trust fund, to be used to address the specified need. Because the tax revenues from the increase in value are dedicated, this is also referred to as “tax increment financing.”

Contingency - A budgetary reserve to provide for emergency or unanticipated expenditures during the fiscal year.

County Administrator - The Chief Executive Officer of the county appointed by the County Mayor subject to approval by the Board of County Commissioners.

Debt Service - The expense of retiring such debts as loans and bond issues. It includes principal and interest payments, and payments for paying agents, registrars, and escrow agents.

Deficit - The excess of expenditures over revenues during a fiscal year.

Department - An organizational unit of the county responsible for carrying out a major governmental function, such as Fire Rescue or Community and Family Services.

Depreciation - The periodic expiration of an asset's useful life. Depreciation is a requirement in proprietary type funds (such as enterprise and internal service funds).

Division - A basic organizational unit of the county which is functionally unique in its service delivery.

Effectiveness Indicator - Extent to which the service has been achieved or customers are satisfied with the quality of service.

Efficiency Indicator - Cost of labor or materials per unit of output/service or number of full-time equivalent positions (FTE's) or staff hours per output to accomplish a task.

Encumbrance - The commitment of appropriated funds to purchase goods or service.

Enterprise Fund - A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business enterprise, i.e., through user charges, such as Utilities Department.

Exempt, Exemption, Non-exempt - Amounts determined by state law to be deducted from the assessed value of property for tax purposes. Tax rates are applied to the balance, which is called the non-exempt portion of the assessment. A 1980 amendment to the Florida Constitution sets the exemptions for homesteads at \$25,000. In January of 2008, an additional exemption was added of up to an additional \$25,000, for assessed value between \$50,000 and \$75,000. That means that a homeowner with property assessed at \$75,000 would have to pay taxes on \$25,000 of the assessment. Eligible homeowners must apply for the exemptions by March 1 of each year. Other exemptions apply to agricultural land and property owned by widows, elderly, the blind, and permanently and totally disabled people who meet certain income criteria.

Expenditure - Decreases in fund financial resources for the procurement of assets or the cost of goods and/or services received.

Fiduciary Fund - A governmental accounting fund that is used to account for assets held in trust by the government for the benefit of individuals or other entities.

Final Millage - The tax rate adopted in the final public budget hearing of a taxing authority.

Fiscal Year - The annual budget year for the county which runs from October 1 through September 30. The abbreviation used to designate this accounting period is FY.

Function - A major class or grouping of tasks directed toward a common goal, such as improvements to public safety, improvement of the physical environment, etc. For the purposes utilized in budgetary analysis, the categories of functions have been established by the State of Florida and financial reports must be grouped according to those established functions.

Fund - A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

Fund Balance - The excess of fund assets over liabilities. These unspent funds can be included as revenue in the following year's budget. A negative fund balance is sometimes referred to as a deficit.

General Fund - Governmental accounting fund supported by ad valorem (property) taxes, licenses and permits, service charges, and other general revenues to provide countywide operating services. This may be referred to as the Operating Fund.

Goal - A statement that describes the purpose toward which an endeavor is directed, such as a target or target area.

Governmental Fund - A governmental accounting fund that does not account for profit and loss.

Grant - A contribution of assets (usually cash) by one governmental unit or other organization to another made for a specified purpose.

Homestead Exemption - Refer to definition for exempt, exemption, and non-exempt.

Indirect Costs - Costs associated with, but not directly attributable to, the providing of a product or service. These are usually costs incurred by other departments in the support of operating departments.

Interfund Transfers - Budgeted amounts transferred from one governmental accounting fund to another for services provided or for operational purposes. These represent a "double counting" of expenditures. Therefore, these amounts are deducted from the total county operating budget to calculate the "net" budget.

Intergovernmental Revenue - Revenue received from another government unit for a specific purpose.

Internal Service Fund - A governmental accounting fund used to account for the financing of goods or services provided by one county department to another on a cost reimbursement basis.

Levy - To impose taxes, special assessments, or service charges. Or, another term used for millage rate.

Line-Item Budget - A budget that lists each account category separately along with the dollar amount budgeted for each account, such as office supplies, overtime, or rolling stock purchases.

Long-Term Debt - Debt with a maturity of more than one (1) year after the date of issuance.

Maximum Millage - Florida Statutes 200.185 sets limits on how high the millage (tax) rate can be set. An example of the computation process appears within the "Charts and Tables" area of this section.

Mandate - Any responsibility, action, or procedure that is imposed by one sphere of government on another through constitutional, legislative, administrative, executive, or judicial action as a direct order, or that is required as a condition of aid.

Mill, Millage - 1/1000 of one dollar; used in computing taxes as the tax rate per \$1,000 of taxable value.

Modified Accrual Basis of Accounting - Revenues are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for immature interest on general long-term debt, which is recognized when due.

Municipal Services Benefit Unit (MSBU) – A specific taxing unit established by the Board of County Commissioners via an adopted ordinance, which derives a specific benefit for which a levy or a special assessment is imposed to defray part or all of the cost of providing lake cleaning, water quality improvement, maintenance, and aquatic plant control services. This unit may be referred to as an MSBU.

Municipal Services Taxing Unit (MSTU) - A specific taxing unit established by the Board of County Commissioners via an adopted ordinance, which derives a specific benefit for which a levy or special assessment is imposed to defray part or all of the cost of providing that benefit. This unit may be referred to as an MSTU.

Object Code - An account to which an expense or expenditure is recorded in order to accumulate and categorize the various types of payments that are made by governments. These are normally grouped into Personal Services, Operating Expenses, Capital Outlay, and Other categories for budgetary analysis and financial reporting purposes. The State of Florida Uniform Accounting System mandates certain object codes.

Objective - A defined method to accomplish an established goal.

Operating Expenses - Also known as Operating and Maintenance costs, these are expenses of day-to-day operations which exclude capital costs, such as office supplies, maintenance of equipment, and travel.

Other Expenditures - These include items of a non-expense or expenditure nature such as depreciation expense and transfers to other funds.

Other Revenues - These include revenues unearned in the current fiscal year, such as fund balance or prior year reimbursements.

Performance Measures - Specific qualitative and/or quantitative measures of work performed as an objective of a department.

Personal Property - Livestock, commercial equipment and furnishings, attachments to mobile homes, railroad cars, and similar possessions that are taxable under state law.

Personal Services - Costs related to compensating employees, including salaries and wages and fringe benefit costs.

Policy - A high-level overall plan embracing the general goals and acceptable procedures especially of a governmental body.

Property Appraiser - The elected county official responsible for setting property valuations for tax purposes and for preparing the annual tax roll.

Property Tax - Refer to the definition for ad valorem tax.

Property Tax Reform - There is no single bill or amendment. A number of legislative and constitutional initiatives relating to local government ad valorem taxes are referred to collectively as “property tax reform.”

Proposed Millage - The tax rate certified to a property appraiser by each taxing authority within a county. The proposed millage is to be sent to the County Property Appraiser within 35 days after a county's tax roll is certified.

Real Property - Land and the buildings and other structures attached to it that is taxable under state law.

Reserve - An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

Revenue - Funds that a government receives as income. These receipts may include tax payments, interest earnings, service charges, grants, and intergovernmental payments.

Revenue Bonds - Bonds usually sold for constructing a capital project that will produce revenue for the governmental unit issuing the bonds. The repayment of the bond is secured solely by the revenue produced.

Revenue Estimate - A formal estimate of how much revenue will be earned from a specific revenue source for some future period, such as the next fiscal year.

Rolled Back/Roll Back Rate - That millage rate which, when multiplied times the tax roll, exclusive of new construction added to that tax roll, would yield the same amount of revenue for the taxing authority as was yielded by the millage rate levied in the previous year. In normal circumstances, as the tax roll rises by virtue of reassessment, the rolled back rate will be slightly lower than the previous year's millage levy. This reduced rate multiplied by the value of the new construction/annexations added to the roll during the year provides the only source of additional tax revenue if the rolled back rate is levied. This rolled-back rate excludes the effect of dedicated increment financing (see “CRA”). An example of the computation process appears within the “Charts and Tables” area of this section.

Special Assessment - A compulsory levy imposed on certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

Special Revenue Fund - A governmental accounting fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

Tax Base - The total property valuations on which each taxing authority levies its tax rates.

Tax Roll - The certification of assessed/taxable values prepared by the Property Appraiser and presented to the taxing authority by July 1 (or later if an extension is granted by the State of Florida) each year.

Tax Year - The calendar year in which ad valorem property taxes are levied to finance the ensuing fiscal year budget. For example, the tax roll for the 2021 calendar year would be used to compute the ad valorem taxes levied for the FY 2021-22 budget.

Tentative Millage - The tax rate adopted in the first public budget hearing of a taxing agency. Under state law, the agency may reduce, but not increase, the tentative millage during the final budget hearing.

Truth in Millage Law - Also called the TRIM bill. A 1980 law enacted by the Florida legislature, which changed the budget process for local taxing agencies; it was designed to keep the public informed about the taxing intentions of the various taxing authorities.

Uniform Accounting System - The chart of accounts prescribed by the Office of the State Comptroller designed to standardize financial information to facilitate comparison and evaluation of reports.

User Fees - The fees charged for direct receipt of public services.

Unencumbered Balance - The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of funds still available for future needs.

Voted Millage - Property tax levies authorized by voters within a taxing authority. Bond issues that are backed by property taxes are a common form of voted millage in the State of Florida. Such issues are called general obligation bonds.

Workload Indicator - A measurement of the amount of work that affects a division or service. It is indicative of workload, but does not necessarily measure effectiveness or efficiency. It is used to quantify levels of service.

ORANGE

COUNTY

GOVERNMENT

F L O R I D A

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REVENUE CATEGORIES

Revenues in this section have been categorized according to the Uniform Accounting System structured by the State of Florida Department of Financial Services. Categories include:

Taxes

Charges levied by a local unit against the income or wealth of a person or corporation, or based on consumption of specific products and services. Examples are: ad valorem (property) taxes, local option gas taxes, and local option resort taxes.

Permits, Fees, Special Assessments

Revenues derived from local permits and fees. Examples include: building permits and certain kinds of impact fees.

Intergovernmental Revenue

Revenues received from federal, state and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes. Half-Cent Sales Tax, State Revenue Sharing, and state grants are examples.

Charges for Services

All revenues stemming from charges for current services, excluding revenues of internal service funds. Examples are refuse collection fees, water and wastewater fees, park entrance fees, and court fees. This category also includes fees collected on behalf of the county by the Tax Collector and certain other Constitutional Officers.

Fines and Forfeitures

Revenues received from fines and penalties imposed for the commission of statutory offenses, violation of lawful administrative rules and regulations, and for neglect of official duty. Examples include: parking violations and code enforcement violations.

Miscellaneous Revenue

Revenue from sources not otherwise provided in the above categories. Interest earnings, contributions, rents, and impact fees are examples of miscellaneous revenues.

Statutory Deduction

Florida Statutes Chapter 129.01 requires counties to budget 95% of anticipated revenues. The calculated reduction therefore amounts to 5%. This deduction is applied against operating revenues in all funds except grant and internal service funds.

Interfund Transfers

Transfers between individual funds of a governmental unit that are not repayable and are not considered charges for goods or services. An example is an interfund transfer from the Sales Tax Trust Fund (sales tax revenue) to the General Fund to support general county operations.

Debt and Lease Proceeds

Revenue derived from the issuance of long-term debt, such as bonds or commercial paper. Proceeds are deposited into capital project funds and/or debt service funds. This category also includes the accounting entries used to record the initiation of lease liabilities

Fund Balance

Funds collected but not expended from the previous year. This balance carries forward to support current year activities. Refer to the Budget in Brief Section of this document for additional information.

Other Non-Revenues

Includes non-operating revenues such as repayment of a loan from the General Fund by a separate operating fund. This category also includes non-itemized transfers from the Constitutional Officers, such as the return of unspent funds.

Internal Service Charges

Revenues derived from goods and services furnished by central service agencies of the governmental unit to other departments of the same governmental unit. The three (3) current Internal Service Funds in Orange County are Fleet Management, Risk Management, and Medical Benefits.

EXPENDITURE CATEGORIES

Personal Services

The costs related to compensating employees, including salaries and wages and fringe benefit costs.

Operating Expenses

The costs of day-to-day operations that include office supplies, equipment, maintenance of equipment, utilities, and insurance.

Capital Outlay

The appropriation for the acquisition or construction of physical assets or items with a unit cost of \$1,000 or more.

Capital Improvements

Physical assets constructed or purchased that have a minimum useful life of 10 years and a minimum cost of \$25,000. These may include buildings, recreational facilities, road and drainage structures, water and wastewater structures, and equipment.

Debt Service

The expense of retiring such debts as loans and bond issues that includes principal and interest payments, payments for paying agents, registrars, and escrow agents.

Grants

A contribution of assets by the County to another organization for a specific purpose.

Reserves

An account used to indicate that a portion of a fund's balance is set aside because of legal requirements or to provide a safety net for unexpected expenses, such as a natural disaster. Reserves are also used for debt service to ensure no interruption in bond payments as required by bond covenants.

Interfund Transfers

Budgeted amounts transferred from one governmental accounting fund to another for services provided or for operational purposes.

Other

Other expenses include items such as depreciation expense and transfers to other funds.

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 000X General Fund and Subfunds			
REVENUES:			
Ad Valorem Taxes	\$ 556,929,409	\$ 631,675,954	\$ 652,974,658
Other General Taxes	2,633,955	2,509,000	2,509,000
Permits and Fees	1,128,076	1,192,700	1,151,900
Grants	2,638,071	3,316,015	2,520,120
Shared Revenues	1,015,958	1,316,600	1,206,600
Service Charges	43,301,140	45,480,316	47,620,163
Fines and Forfeits	822,417	1,143,250	1,064,025
Interest and Other	23,082,758	11,388,880	13,012,750
Total Revenues	\$ 631,551,783	\$ 698,022,715	\$ 722,059,216
5% Statutory Deduction	\$ 0	\$(35,886,031)	\$(37,202,961)
Net Revenues	\$ 631,551,783	\$ 662,136,684	\$ 684,856,255
NON-REVENUES:			
Debt and Lease Proceeds	\$ 141,648	\$ 0	\$ 76,500
Fund Balance	0	208,695,019	196,509,097
Other Sources	32,838,290	20,250,000	22,000,000
Revenue Total	\$ 664,531,721	\$ 891,081,703	\$ 903,441,852
Interfund Transfers	\$ 287,021,844	\$ 305,135,312	\$ 288,278,311
Net Revenues	\$ 951,553,564	\$ 1,196,217,015	\$ 1,191,720,163
EXPENDITURES:			
General Government	\$ 255,662,204	\$ 295,630,128	\$ 296,056,088
Public Safety	452,292,758	498,080,043	509,038,726
Physical Environment	9,811,361	13,536,370	13,866,372
Transportation	58,025,147	59,154,065	57,277,527
Economic Environment	5,516,473	26,520,981	38,685,041
Human Services	98,339,595	156,473,842	139,758,197
Culture & Recreation	4,151,421	7,170,733	5,258,874
Total Expenditures	\$ 883,798,959	\$ 1,056,566,162	\$ 1,059,940,825
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 94,547,435	\$ 86,631,286
Interfund Transfers	37,323,087	45,103,418	45,148,052
Total Expenditures / Non-Expense	\$ 921,122,046	\$ 1,196,217,015	\$ 1,191,720,163

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 1002 Transportation Trust			
REVENUES:			
Other General Taxes	\$ 1,225,798	\$ 1,050,000	\$ 1,050,000
Permits and Fees	1,834,374	1,983,500	1,983,500
Grants	814,171	0	0
Shared Revenues	7,568,092	7,200,000	7,200,000
Service Charges	2,545,166	1,074,000	1,074,000
Fines and Forfeits	3,325,628	4,266,000	3,326,000
Interest and Other	1,425,928	139,550	139,550
Total Revenues	\$ 18,739,156	\$ 15,713,050	\$ 14,773,050
5% Statutory Deduction	\$ 0	\$(785,653)	\$(738,653)
Net Revenues	\$ 18,739,156	\$ 14,927,397	\$ 14,034,397
NON-REVENUES:			
Fund Balance	\$ 0	\$ 36,547,697	\$ 20,000,000
Revenue Total	\$ 18,739,156	\$ 51,475,094	\$ 34,034,397
Interfund Transfers	\$ 67,800,000	\$ 89,700,000	\$ 111,100,000
Net Revenues	\$ 86,539,156	\$ 141,175,094	\$ 145,134,397
EXPENDITURES:			
Physical Environment	\$ 8,209,762	\$ 8,703,080	\$ 10,237,380
Transportation	86,343,041	114,510,140	124,544,690
Total Expenditures	\$ 94,552,804	\$ 123,213,220	\$ 134,782,070
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 17,841,874	\$ 10,232,327
Interfund Transfers	120,000	120,000	120,000
Total Expenditures / Non-Expense	\$ 94,672,804	\$ 141,175,094	\$ 145,134,397

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 1003 Constitutional Gas Tax			
REVENUES:			
Shared Revenues	\$ 9,315,410	\$ 9,600,000	\$ 9,600,000
Interest and Other	737,429	80,250	80,250
Total Revenues	\$ 10,052,839	\$ 9,680,250	\$ 9,680,250
5% Statutory Deduction	\$ 0	\$(484,013)	\$(484,013)
Net Revenues	\$ 10,052,839	\$ 9,196,237	\$ 9,196,237
NON-REVENUES:			
Fund Balance	\$ 0	\$ 32,756,344	\$ 29,251,269
Revenue Total	\$ 10,052,839	\$ 41,952,581	\$ 38,447,506
EXPENDITURES:			
Transportation	\$ 7,662,509	\$ 20,505,094	\$ 15,339,232
Total Expenditures	\$ 7,662,509	\$ 20,505,094	\$ 15,339,232
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 21,447,487	\$ 23,108,274
Total Expenditures / Non-Expense	\$ 7,662,509	\$ 41,952,581	\$ 38,447,506

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 1004 Local Option Gas Tax			
REVENUES:			
Other General Taxes	\$ 25,307,757	\$ 25,000,000	\$ 25,000,000
Service Charges	7,000	0	0
Interest and Other	513,318	35,000	35,000
Total Revenues	\$ 25,828,075	\$ 25,035,000	\$ 25,035,000
5% Statutory Deduction	\$ 0	\$(1,251,750)	\$(1,251,750)
Net Revenues	\$ 25,828,075	\$ 23,783,250	\$ 23,783,250
NON-REVENUES:			
Fund Balance	\$ 0	\$ 18,379,383	\$ 4,827,542
Revenue Total	\$ 25,828,075	\$ 42,162,633	\$ 28,610,792
Interfund Transfers	\$ 12,165,500	\$ 25,753,090	\$ 24,154,379
Net Revenues	\$ 37,993,575	\$ 67,915,723	\$ 52,765,171
EXPENDITURES:			
Physical Environment	\$ 5,367,506	\$ 8,697,324	\$ 6,200,000
Transportation	37,573,122	50,052,054	42,959,998
Total Expenditures	\$ 42,940,628	\$ 58,749,378	\$ 49,159,998
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 9,166,345	\$ 3,605,173
Total Expenditures / Non-Expense	\$ 42,940,628	\$ 67,915,723	\$ 52,765,171

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 1005 Special Tax MSTU			
REVENUES:			
Ad Valorem Taxes	\$ 131,388,781	\$ 148,136,957	\$ 154,083,141
Other General Taxes	17,566,050	17,000,000	17,000,000
Interest and Other	358,769	20,000	20,000
Total Revenues	\$ 149,313,600	\$ 165,156,957	\$ 171,103,141
5% Statutory Deduction	\$ 0	\$(8,290,348)	\$(8,587,657)
Net Revenues	\$ 149,313,600	\$ 156,866,609	\$ 162,515,484
NON-REVENUES:			
Fund Balance	\$ 0	\$ 4,169,409	\$ 3,382,268
Other Sources	1,099,689	650,000	650,000
Revenue Total	\$ 150,413,290	\$ 161,686,018	\$ 166,547,752
Interfund Transfers	\$ 59,759,419	\$ 65,612,355	\$ 71,416,469
Net Revenues	\$ 210,172,709	\$ 227,298,373	\$ 237,964,221
EXPENDITURES:			
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 1,757,878	\$ 0
Interfund Transfers	210,492,324	225,540,495	237,964,221
Total Expenditures / Non-Expense	\$ 210,492,324	\$ 227,298,373	\$ 237,964,221

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 1006 Mandatory Refuse Collection			
REVENUES:			
Service Charges	\$ 49,817,238	\$ 54,195,486	\$ 55,713,914
Interest and Other	1,078,875	374,390	238,667
Total Revenues	\$ 50,896,112	\$ 54,569,876	\$ 55,952,581
5% Statutory Deduction	\$ 0	\$(2,728,494)	\$(2,797,629)
Net Revenues	\$ 50,896,112	\$ 51,841,382	\$ 53,154,952
NON-REVENUES:			
Fund Balance	\$ 0	\$ 20,637,572	\$ 24,721,375
Revenue Total	\$ 50,896,112	\$ 72,478,954	\$ 77,876,327
 EXPENDITURES:			
Physical Environment	\$ 48,211,972	\$ 52,923,438	\$ 55,632,587
Total Expenditures	\$ 48,211,972	\$ 52,923,438	\$ 55,632,587
 NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 19,555,516	\$ 22,243,740
Total Expenditures / Non-Expense	\$ 48,211,972	\$ 72,478,954	\$ 77,876,327

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 1009 OC Fire Prot & EMS/MSTU			
REVENUES:			
Ad Valorem Taxes	\$ 163,135,371	\$ 184,007,253	\$ 191,516,517
Permits and Fees	2,431,403	3,423,000	2,450,000
Grants	679,400	0	0
Shared Revenues	350,539	360,000	360,000
Service Charges	30,911,626	30,911,752	33,628,326
Interest and Other	2,588,251	1,150,500	1,150,500
Total Revenues	\$ 200,096,590	\$ 219,852,505	\$ 229,105,343
5% Statutory Deduction	\$ 0	\$(11,067,626)	\$(11,530,267)
Net Revenues	\$ 200,096,590	\$ 208,784,879	\$ 217,575,076
NON-REVENUES:			
Fund Balance	\$ 0	\$ 72,055,458	\$ 49,608,753
Other Sources	1,506,419	1,500,000	1,500,000
Revenue Total	\$ 201,603,009	\$ 282,340,337	\$ 268,683,829
EXPENDITURES:			
Public Safety	\$ 187,930,889	\$ 245,676,296	\$ 242,417,724
Total Expenditures	\$ 187,930,889	\$ 245,676,296	\$ 242,417,724
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 36,378,657	\$ 26,266,105
Interfund Transfers	1,141,867	285,384	0
Total Expenditures / Non-Expense	\$ 189,072,756	\$ 282,340,337	\$ 268,683,829

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 1010 Air Pollution Control			
REVENUES:			
Shared Revenues	\$ 1,170,774	\$ 1,114,790	\$ 1,118,661
Interest and Other	10,891	1,000	1,053
Total Revenues	\$ 1,181,665	\$ 1,115,790	\$ 1,119,714
5% Statutory Deduction	\$ 0	\$(55,790)	\$(55,986)
Net Revenues	\$ 1,181,665	\$ 1,060,000	\$ 1,063,728
NON-REVENUES:			
Fund Balance	\$ 0	\$ 551,240	\$ 489,420
Revenue Total	\$ 1,181,665	\$ 1,611,240	\$ 1,553,148
EXPENDITURES:			
Physical Environment	\$ 1,006,083	\$ 1,611,240	\$ 1,553,148
Total Expenditures	\$ 1,006,083	\$ 1,611,240	\$ 1,553,148
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 0	\$ 0
Total Expenditures / Non-Expense	\$ 1,006,083	\$ 1,611,240	\$ 1,553,148

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 1011 Building Safety			
REVENUES:			
Other General Taxes	\$ 101,978	\$ 155,250	\$ 155,250
Permits and Fees	22,972,461	22,206,801	23,317,141
Service Charges	542,969	600,000	600,000
Interest and Other	1,180,281	202,900	202,900
Total Revenues	\$ 24,797,688	\$ 23,164,951	\$ 24,275,291
5% Statutory Deduction	\$ 0	\$(1,158,248)	\$(1,213,765)
Net Revenues	\$ 24,797,688	\$ 22,006,703	\$ 23,061,526
NON-REVENUES:			
Fund Balance	\$ 0	\$ 40,875,454	\$ 41,875,454
Revenue Total	\$ 24,797,688	\$ 62,882,157	\$ 64,936,980
EXPENDITURES:			
Public Safety	\$ 29,722,682	\$ 30,133,949	\$ 26,090,472
Total Expenditures	\$ 29,722,682	\$ 30,133,949	\$ 26,090,472
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 32,748,208	\$ 38,846,508
Total Expenditures / Non-Expense	\$ 29,722,682	\$ 62,882,157	\$ 64,936,980

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 1013 Air Quality Improvement			
REVENUES:			
Permits and Fees	\$ 14,200	\$ 25,000	\$ 24,474
Shared Revenues	31,410	25,000	25,000
Interest and Other	8,259	1,000	1,053
Total Revenues	\$ 53,869	\$ 51,000	\$ 50,527
5% Statutory Deduction	\$ 0	\$(2,550)	\$(2,526)
Net Revenues	\$ 53,869	\$ 48,450	\$ 48,001
NON-REVENUES:			
Fund Balance	\$ 0	\$ 400,884	\$ 347,015
Revenue Total	\$ 53,869	\$ 449,334	\$ 395,016
 EXPENDITURES:			
Physical Environment	\$ 0	\$ 106,115	\$ 127,578
Total Expenditures	\$ 0	\$ 106,115	\$ 127,578
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 343,219	\$ 267,438
Total Expenditures / Non-Expense	\$ 0	\$ 449,334	\$ 395,016

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 1014 Law Enforcement/Confiscated Prop			
REVENUES:			
Fines and Forfeits	\$ 367,793	\$ 300,000	\$ 300,000
Interest and Other	29,704	15,000	15,000
Total Revenues	\$ 397,497	\$ 315,000	\$ 315,000
5% Statutory Deduction	\$ 0	\$(15,750)	\$(15,750)
Net Revenues	\$ 397,497	\$ 299,250	\$ 299,250
NON-REVENUES:			
Fund Balance	\$ 0	\$ 1,479,440	\$ 1,100,000
Revenue Total	\$ 397,497	\$ 1,778,690	\$ 1,399,250
EXPENDITURES:			
Public Safety	\$ 155,485	\$ 1,778,690	\$ 1,399,250
Total Expenditures	\$ 155,485	\$ 1,778,690	\$ 1,399,250
Total Expenditures / Non-Expense	\$ 155,485	\$ 1,778,690	\$ 1,399,250

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 1015 Law Enforce Educ-Corrections			
REVENUES:			
Service Charges	\$ 237,153	\$ 275,000	\$ 275,000
Interest and Other	10,705	5,000	5,000
Total Revenues	\$ 247,858	\$ 280,000	\$ 280,000
5% Statutory Deduction	\$ 0	\$(14,000)	\$(14,000)
Net Revenues	\$ 247,858	\$ 266,000	\$ 266,000
NON-REVENUES:			
Fund Balance	\$ 0	\$ 583,665	\$ 545,435
Revenue Total	\$ 247,858	\$ 849,665	\$ 811,435
EXPENDITURES:			
Public Safety	\$ 92,701	\$ 849,665	\$ 811,435
Total Expenditures	\$ 92,701	\$ 849,665	\$ 811,435
Total Expenditures / Non-Expense	\$ 92,701	\$ 849,665	\$ 811,435

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 1016 Law Enforcement / Education Sheriff			
REVENUES:			
Service Charges	\$ 237,153	\$ 275,000	\$ 250,000
Interest and Other	7,360	2,000	2,000
Total Revenues	\$ 244,513	\$ 277,000	\$ 252,000
5% Statutory Deduction	\$ 0	\$(13,850)	\$(12,600)
Net Revenues	\$ 244,513	\$ 263,150	\$ 239,400
NON-REVENUES:			
Fund Balance	\$ 0	\$ 398,039	\$ 350,000
Revenue Total	\$ 244,513	\$ 661,189	\$ 589,400
EXPENDITURES:			
Public Safety	\$ 134,423	\$ 661,189	\$ 589,400
Total Expenditures	\$ 134,423	\$ 661,189	\$ 589,400
Total Expenditures / Non-Expense	\$ 134,423	\$ 661,189	\$ 589,400

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 1017 Law Enf. Federal Forfeiture Funding			
REVENUES:			
Fines and Forfeits	\$ 0	\$ 750,000	\$ 2,200,000
Interest and Other	0	10,000	10,000
Total Revenues	\$ 0	\$ 760,000	\$ 2,210,000
5% Statutory Deduction	\$ 0	\$(38,000)	\$(110,500)
Net Revenues	\$ 0	\$ 722,000	\$ 2,099,500
NON-REVENUES:			
Fund Balance	\$ 0	\$ 1,300,000	\$ 1,350,000
Revenue Total	\$ 0	\$ 2,022,000	\$ 3,449,500
EXPENDITURES:			
Public Safety	\$ 0	\$ 2,022,000	\$ 3,449,500
Total Expenditures	\$ 0	\$ 2,022,000	\$ 3,449,500
Total Expenditures / Non-Expense	\$ 0	\$ 2,022,000	\$ 3,449,500

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 1023 Misc Construction Projects			
REVENUES:			
Ad Valorem Taxes	\$ 30,979,391	\$ 35,144,306	\$ 36,329,294
Interest and Other	4,979,748	309,570	312,696
Total Revenues	\$ 35,959,139	\$ 35,453,876	\$ 36,641,990
5% Statutory Deduction	\$ 0	\$(1,772,694)	\$(1,832,100)
Net Revenues	\$ 35,959,139	\$ 33,681,182	\$ 34,809,890
NON-REVENUES:			
Fund Balance	\$ 0	\$ 199,288,323	\$ 115,000,000
Revenue Total	\$ 35,959,139	\$ 232,969,505	\$ 149,809,890
Interfund Transfers	\$ 2,000,000	\$ 76,600,000	\$ 181,000,000
Net Revenues	\$ 37,959,139	\$ 309,569,505	\$ 330,809,890
EXPENDITURES:			
General Government	\$ 12,967,020	\$ 80,048,652	\$ 45,709,918
Public Safety	10,454,394	62,634,308	39,908,572
Physical Environment	1,807,174	18,892,583	102,824,000
Transportation	11,480,561	29,629,381	23,004,143
Economic Environment	18,534	5,172,949	0
Human Services	192,231	7,965,081	9,239,919
Culture & Recreation	2,665,740	12,894,004	3,700,000
Total Expenditures	\$ 39,585,654	\$ 217,236,958	\$ 224,386,552
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 92,332,547	\$ 106,423,338
Total Expenditures / Non-Expense	\$ 39,585,654	\$ 309,569,505	\$ 330,809,890

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 1025 OBT Comm Redev Area Trust Fund			
REVENUES:			
Interest and Other	\$ 361,117	\$ 457,559	\$ 563,374
Total Revenues	\$ 361,117	\$ 457,559	\$ 563,374
5% Statutory Deduction	\$ 0	\$(22,878)	\$(28,169)
Net Revenues	\$ 361,117	\$ 434,681	\$ 535,205
NON-REVENUES:			
Fund Balance	\$ 0	\$ 1,195,633	\$ 1,003,116
Revenue Total	\$ 361,117	\$ 1,630,314	\$ 1,538,321
Interfund Transfers	\$ 393,351	\$ 536,269	\$ 660,305
Net Revenues	\$ 754,468	\$ 2,166,583	\$ 2,198,626
EXPENDITURES:			
Economic Environment	\$ 295,847	\$ 2,166,583	\$ 2,198,626
Total Expenditures	\$ 295,847	\$ 2,166,583	\$ 2,198,626
Total Expenditures / Non-Expense	\$ 295,847	\$ 2,166,583	\$ 2,198,626

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 1027 Drug Abuse Trust Fund			
REVENUES:			
Service Charges	\$ 113,484	\$ 110,000	\$ 110,000
Interest and Other	4,457	1,500	1,500
Total Revenues	\$ 117,941	\$ 111,500	\$ 111,500
5% Statutory Deduction	\$ 0	\$(5,575)	\$(5,575)
Net Revenues	\$ 117,941	\$ 105,925	\$ 105,925
NON-REVENUES:			
Fund Balance	\$ 0	\$ 185,066	\$ 99,919
Revenue Total	\$ 117,941	\$ 290,991	\$ 205,844
Interfund Transfers	\$ 120,900	\$ 120,900	\$ 120,900
Net Revenues	\$ 238,841	\$ 411,891	\$ 326,744
EXPENDITURES:			
Human Services	\$ 148,815	\$ 411,891	\$ 326,744
Total Expenditures	\$ 148,815	\$ 411,891	\$ 326,744
Total Expenditures / Non-Expense	\$ 148,815	\$ 411,891	\$ 326,744

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 1029 Tree Replacement Trust			
REVENUES:			
Service Charges	\$ 254,185	\$ 150,000	\$ 150,000
Interest and Other	29,581	0	0
Total Revenues	\$ 283,766	\$ 150,000	\$ 150,000
5% Statutory Deduction	\$ 0	\$(7,500)	\$(7,500)
Net Revenues	\$ 283,766	\$ 142,500	\$ 142,500
NON-REVENUES:			
Fund Balance	\$ 0	\$ 700,965	\$ 50,000
Revenue Total	\$ 283,766	\$ 843,465	\$ 192,500
EXPENDITURES:			
Physical Environment	\$ 4,748	\$ 25,692	\$ 35,000
Transportation	1,696,288	817,773	157,500
Total Expenditures	\$ 1,701,036	\$ 843,465	\$ 192,500
Total Expenditures / Non-Expense	\$ 1,701,036	\$ 843,465	\$ 192,500

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 102X Conservation Trust and Subfunds			
REVENUES:			
Service Charges	\$ 256,051	\$ 420,000	\$ 125,000
Interest and Other	119,456	25,440	25,080
Total Revenues	\$ 375,507	\$ 445,440	\$ 150,080
5% Statutory Deduction	\$ 0	\$(22,272)	\$(7,504)
Net Revenues	\$ 375,507	\$ 423,168	\$ 142,576
NON-REVENUES:			
Fund Balance	\$ 0	\$ 5,291,957	\$ 4,785,315
Revenue Total	\$ 375,507	\$ 5,715,125	\$ 4,927,891
EXPENDITURES:			
Physical Environment	\$ 451,093	\$ 1,190,461	\$ 1,185,675
Total Expenditures	\$ 451,093	\$ 1,190,461	\$ 1,185,675
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 4,524,664	\$ 3,742,216
Total Expenditures / Non-Expense	\$ 451,093	\$ 5,715,125	\$ 4,927,891

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 1035 Law Enforce Impact Fees			
REVENUES:			
Permits and Fees	\$ 2,771,242	\$ 3,000,000	\$ 2,800,000
Interest and Other	185,144	100,000	100,000
Total Revenues	\$ 2,956,386	\$ 3,100,000	\$ 2,900,000
5% Statutory Deduction	\$ 0	\$(155,000)	\$(145,000)
Net Revenues	\$ 2,956,386	\$ 2,945,000	\$ 2,755,000
NON-REVENUES:			
Fund Balance	\$ 0	\$ 8,613,532	\$ 4,800,000
Revenue Total	\$ 2,956,386	\$ 11,558,532	\$ 7,555,000
 EXPENDITURES:			
Public Safety	\$ 2,569,523	\$ 11,558,532	\$ 4,000,000
Total Expenditures	\$ 2,569,523	\$ 11,558,532	\$ 4,000,000
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 0	\$ 3,555,000
Total Expenditures / Non-Expense	\$ 2,569,523	\$ 11,558,532	\$ 7,555,000

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 103T Transportation Impact Fees			
REVENUES:			
Permits and Fees	\$ 12,626,865	\$ 17,567,010	\$ 17,734,680
Interest and Other	2,997,745	1,700,000	1,700,000
Total Revenues	\$ 15,624,610	\$ 19,267,010	\$ 19,434,680
5% Statutory Deduction	\$ 0	\$(963,351)	\$(971,735)
Net Revenues	\$ 15,624,610	\$ 18,303,659	\$ 18,462,945
NON-REVENUES:			
Fund Balance	\$ 0	\$ 127,774,783	\$ 102,978,665
Revenue Total	\$ 15,624,610	\$ 146,078,442	\$ 121,441,610
EXPENDITURES:			
Transportation	\$ 18,064,190	\$ 47,231,094	\$ 48,568,169
Total Expenditures	\$ 18,064,190	\$ 47,231,094	\$ 48,568,169
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 98,847,348	\$ 72,873,441
Total Expenditures / Non-Expense	\$ 18,064,190	\$ 146,078,442	\$ 121,441,610

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 1040 School Impact Fees			
REVENUES:			
Permits and Fees	\$ 64,512,060	\$ 115,000,000	\$ 115,000,000
Interest and Other	125,930	100,000	100,000
Total Revenues	\$ 64,637,990	\$ 115,100,000	\$ 115,100,000
5% Statutory Deduction	\$ 0	\$(5,755,000)	\$(5,755,000)
Net Revenues	\$ 64,637,990	\$ 109,345,000	\$ 109,345,000
EXPENDITURES:			
Human Services	\$ 63,912,990	\$ 108,420,000	\$ 108,420,000
Total Expenditures	\$ 63,912,990	\$ 108,420,000	\$ 108,420,000
NON-EXPENSE DISBURSEMENTS:			
Interfund Transfers	\$ 725,000	\$ 925,000	\$ 925,000
Total Expenditures / Non-Expense	\$ 64,637,990	\$ 109,345,000	\$ 109,345,000

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 1046 Fire Impact Fees			
REVENUES:			
Permits and Fees	\$ 1,978,437	\$ 2,450,000	\$ 2,450,000
Interest and Other	256,208	150,000	150,000
Total Revenues	\$ 2,234,646	\$ 2,600,000	\$ 2,600,000
5% Statutory Deduction	\$ 0	\$(130,000)	\$(130,000)
Net Revenues	\$ 2,234,646	\$ 2,470,000	\$ 2,470,000
NON-REVENUES:			
Fund Balance	\$ 0	\$ 12,129,737	\$ 11,987,483
Revenue Total	\$ 2,234,646	\$ 14,599,737	\$ 14,457,483
EXPENDITURES:			
Public Safety	\$ 1,266,529	\$ 14,425,367	\$ 1,947,000
Total Expenditures	\$ 1,266,529	\$ 14,425,367	\$ 1,947,000
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 174,370	\$ 12,510,483
Total Expenditures / Non-Expense	\$ 1,266,529	\$ 14,599,737	\$ 14,457,483

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 1050 Parks Fund			
REVENUES:			
Ad Valorem Taxes	\$ 22,803,365	\$ 25,866,209	\$ 26,738,360
Grants	10,801	0	0
Service Charges	1,638,901	3,793,660	3,808,660
Interest and Other	481,945	223,000	223,000
Total Revenues	\$ 24,935,011	\$ 29,882,869	\$ 30,770,020
5% Statutory Deduction	\$ 0	\$(1,494,143)	\$(1,538,501)
Net Revenues	\$ 24,935,011	\$ 28,388,726	\$ 29,231,519
NON-REVENUES:			
Fund Balance	\$ 0	\$ 18,740,397	\$ 10,807,500
Revenue Total	\$ 24,935,011	\$ 47,129,123	\$ 40,039,019
Interfund Transfers	\$ 20,900,000	\$ 14,800,000	\$ 18,700,000
Net Revenues	\$ 45,835,011	\$ 61,929,123	\$ 58,739,019
EXPENDITURES:			
Culture & Recreation	\$ 38,382,086	\$ 57,343,290	\$ 52,536,394
Total Expenditures	\$ 38,382,086	\$ 57,343,290	\$ 52,536,394
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 4,585,833	\$ 6,202,625
Total Expenditures / Non-Expense	\$ 38,382,086	\$ 61,929,123	\$ 58,739,019

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 1051 Parks and Recreation Scholarship			
REVENUES:			
Interest and Other	\$ 1,063	\$ 400	\$ 0
Total Revenues	\$ 1,063	\$ 400	\$ 0
5% Statutory Deduction	\$ 0	\$(20)	\$ 0
Net Revenues	\$ 1,063	\$ 380	\$ 0
NON-REVENUES:			
Fund Balance	\$ 0	\$ 49,054	\$ 0
Revenue Total	\$ 1,063	\$ 49,434	\$ 0
 EXPENDITURES:			
Culture & Recreation	\$ 0	\$ 49,434	\$ 0
Total Expenditures	\$ 0	\$ 49,434	\$ 0
Total Expenditures / Non-Expense	\$ 0	\$ 49,434	\$ 0

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 1054 911 Fee			
REVENUES:			
Shared Revenues	\$ 4,463,739	\$ 4,300,000	\$ 4,300,000
Service Charges	2,523,979	2,800,000	2,800,000
Interest and Other	494,410	175,000	175,000
Total Revenues	\$ 7,482,128	\$ 7,275,000	\$ 7,275,000
5% Statutory Deduction	\$ 0	\$(363,750)	\$(363,750)
Net Revenues	\$ 7,482,128	\$ 6,911,250	\$ 6,911,250
NON-REVENUES:			
Fund Balance	\$ 0	\$ 20,046,485	\$ 18,497,369
Revenue Total	\$ 7,482,128	\$ 26,957,735	\$ 25,408,619
EXPENDITURES:			
Public Safety	\$ 7,152,315	\$ 26,957,735	\$ 25,408,619
Total Expenditures	\$ 7,152,315	\$ 26,957,735	\$ 25,408,619
Total Expenditures / Non-Expense	\$ 7,152,315	\$ 26,957,735	\$ 25,408,619

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 1059 Pollutant Storage Tank			
REVENUES:			
Service Charges	\$ 1,500	\$ 5,000	\$ 1,000
Fines and Forfeits	8,000	5,000	5,000
Interest and Other	39	300	100
Total Revenues	\$ 9,539	\$ 10,300	\$ 6,100
5% Statutory Deduction	\$ 0	\$(515)	\$(305)
Net Revenues	\$ 9,539	\$ 9,785	\$ 5,795
NON-REVENUES:			
Fund Balance	\$ 0	\$ 11,738	\$ 2,199
Revenue Total	\$ 9,539	\$ 21,523	\$ 7,994
 EXPENDITURES:			
Physical Environment	\$ 0	\$ 21,523	\$ 7,994
Total Expenditures	\$ 0	\$ 21,523	\$ 7,994
Total Expenditures / Non-Expense	\$ 0	\$ 21,523	\$ 7,994

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 1060 Energy Efficiency Renew Energy & Conservation			
REVENUES:			
Interest and Other	\$ 297	\$ 40	\$ 297
Total Revenues	<u>\$ 297</u>	<u>\$ 40</u>	<u>\$ 297</u>
5% Statutory Deduction	\$ 0	\$(2)	\$(15)
Net Revenues	<u>\$ 297</u>	<u>\$ 38</u>	<u>\$ 282</u>
NON-REVENUES:			
Fund Balance	\$ 0	\$ 14,597	\$ 14,300
Revenue Total	<u><u>\$ 297</u></u>	<u><u>\$ 14,635</u></u>	<u><u>\$ 14,582</u></u>
 EXPENDITURES:			
Physical Environment	\$ 0	\$ 14,635	\$ 14,582
Total Expenditures	<u>\$ 0</u>	<u>\$ 14,635</u>	<u>\$ 14,582</u>
Total Expenditures / Non-Expense	<u><u>\$ 0</u></u>	<u><u>\$ 14,635</u></u>	<u><u>\$ 14,582</u></u>

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 109W Water and Navigation Funds			
REVENUES:			
Ad Valorem Taxes	\$ 1,854,696	\$ 2,012,189	\$ 2,101,627
Service Charges	26,584	30,000	25,000
Interest and Other	283,311	47,750	62,450
Total Revenues	\$ 2,164,591	\$ 2,089,939	\$ 2,189,077
5% Statutory Deduction	\$ 0	\$(105,989)	\$(109,519)
Net Revenues	\$ 2,164,591	\$ 1,983,950	\$ 2,079,558
NON-REVENUES:			
Fund Balance	\$ 0	\$ 12,925,020	\$ 11,668,664
Other Sources	1,633	29,842	1,300
Revenue Total	\$ 2,166,224	\$ 14,938,812	\$ 13,749,522
EXPENDITURES:			
Physical Environment	\$ 909,868	\$ 5,207,025	\$ 6,394,016
Total Expenditures	\$ 909,868	\$ 5,207,025	\$ 6,394,016
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 9,731,787	\$ 7,355,506
Total Expenditures / Non-Expense	\$ 909,868	\$ 14,938,812	\$ 13,749,522

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 10NT Aquatic Weed (Non-Tax) Districts			
REVENUES:			
Permits and Fees	\$ 82,480	\$ 78,463	\$ 66,049
Service Charges	6,652	15,000	15,000
Interest and Other	32,160	2,690	3,049
Total Revenues	\$ 121,292	\$ 96,153	\$ 84,098
5% Statutory Deduction	\$ 0	\$(4,807)	\$(4,204)
Net Revenues	\$ 121,292	\$ 91,346	\$ 79,894
NON-REVENUES:			
Fund Balance	\$ 0	\$ 535,567	\$ 399,927
Revenue Total	\$ 121,292	\$ 626,913	\$ 479,821
 EXPENDITURES:			
Physical Environment	\$ 25,481	\$ 203,389	\$ 200,344
Total Expenditures	\$ 25,481	\$ 203,389	\$ 200,344
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 423,524	\$ 279,477
Total Expenditures / Non-Expense	\$ 25,481	\$ 626,913	\$ 479,821

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 10TA Aquatic Weed (Tax) Districts			
REVENUES:			
Ad Valorem Taxes	\$ 878,337	\$ 999,440	\$ 1,065,459
Permits and Fees	8,139	8,448	8,096
Service Charges	510	30,000	1,500
Interest and Other	124,221	81,581	45,972
Total Revenues	\$ 1,011,207	\$ 1,119,469	\$ 1,121,027
5% Statutory Deduction	\$ 0	\$(56,657)	\$(56,396)
Net Revenues	\$ 1,011,207	\$ 1,062,812	\$ 1,064,631
NON-REVENUES:			
Fund Balance	\$ 0	\$ 5,681,394	\$ 4,788,635
Other Sources	9,371	13,676	6,862
Revenue Total	\$ 1,020,578	\$ 6,757,882	\$ 5,860,128
EXPENDITURES:			
Physical Environment	\$ 466,029	\$ 2,963,770	\$ 2,315,754
Total Expenditures	\$ 466,029	\$ 2,963,770	\$ 2,315,754
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 3,794,112	\$ 3,544,374
Total Expenditures / Non-Expense	\$ 466,029	\$ 6,757,882	\$ 5,860,128

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 110M Municipal Service Districts			
REVENUES:			
Ad Valorem Taxes	\$ 2,074,965	\$ 2,334,658	\$ 2,514,471
Permits and Fees	22,246,093	22,585,019	22,734,483
Service Charges	5,400	3,000	3,000
Interest and Other	804,314	278,314	287,524
Total Revenues	\$ 25,130,772	\$ 25,200,991	\$ 25,539,478
5% Statutory Deduction	\$ 0	\$(1,260,053)	\$(1,276,975)
Net Revenues	\$ 25,130,772	\$ 23,940,938	\$ 24,262,503
NON-REVENUES:			
Fund Balance	\$ 0	\$ 29,867,240	\$ 27,077,184
Other Sources	19,493	0	0
Revenue Total	\$ 25,150,266	\$ 53,808,178	\$ 51,339,687
Interfund Transfers	\$ 120,000	\$ 120,000	\$ 120,000
Net Revenues	\$ 25,270,266	\$ 53,928,178	\$ 51,459,687
EXPENDITURES:			
Physical Environment	\$ 9,687,010	\$ 13,526,127	\$ 14,822,552
Transportation	12,331,399	14,036,041	12,822,071
Total Expenditures	\$ 22,018,409	\$ 27,562,168	\$ 27,644,623
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 26,312,920	\$ 23,760,685
Interfund Transfers	65,500	53,090	54,379
Total Expenditures / Non-Expense	\$ 22,083,909	\$ 53,928,178	\$ 51,459,687

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 117M I-Drive MSTU Funds			
REVENUES:			
Ad Valorem Taxes	\$ 6,667,700	\$ 7,638,122	\$ 7,156,152
Service Charges	824,846	824,846	824,846
Interest and Other	33,798	3,900	3,900
Total Revenues	\$ 7,526,344	\$ 8,466,868	\$ 7,984,898
5% Statutory Deduction	\$ 0	\$(423,343)	\$(399,245)
Net Revenues	\$ 7,526,344	\$ 8,043,525	\$ 7,585,653
NON-REVENUES:			
Fund Balance	\$ 0	\$ 105,397	\$ 24,462
Other Sources	56,172	0	0
Revenue Total	\$ 7,582,516	\$ 8,148,922	\$ 7,610,115
EXPENDITURES:			
General Government	\$ 2,437,710	\$ 2,566,455	\$ 2,365,028
Physical Environment	162,675	189,916	188,891
Transportation	5,042,137	5,392,551	5,056,196
Total Expenditures	\$ 7,642,522	\$ 8,148,922	\$ 7,610,115
Total Expenditures / Non-Expense	\$ 7,642,522	\$ 8,148,922	\$ 7,610,115

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 1232 Local Housing Asst (SHIP)			
REVENUES:			
Shared Revenues	\$ 1,836,505	\$ 0	\$ 4,000,000
Interest and Other	1,395,840	1,500,000	1,069,000
Total Revenues	\$ 3,232,345	\$ 1,500,000	\$ 5,069,000
5% Statutory Deduction	\$ 0	\$(75,000)	\$(253,450)
Net Revenues	\$ 3,232,345	\$ 1,425,000	\$ 4,815,550
NON-REVENUES:			
Fund Balance	\$ 0	\$ 5,899,073	\$ 5,576,104
Revenue Total	\$ 3,232,345	\$ 7,324,073	\$ 10,391,654
EXPENDITURES:			
Economic Environment	\$ 7,929,739	\$ 7,324,073	\$ 10,391,654
Total Expenditures	\$ 7,929,739	\$ 7,324,073	\$ 10,391,654
Total Expenditures / Non-Expense	\$ 7,929,739	\$ 7,324,073	\$ 10,391,654

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 1241 Teen Court			
REVENUES:			
Service Charges	\$ 413,310	\$ 500,000	\$ 450,000
Interest and Other	8,126	5,000	5,000
Total Revenues	\$ 421,436	\$ 505,000	\$ 455,000
5% Statutory Deduction	\$ 0	\$(25,250)	\$(22,750)
Net Revenues	\$ 421,436	\$ 479,750	\$ 432,250
NON-REVENUES:			
Fund Balance	\$ 0	\$ 304,765	\$ 179,000
Revenue Total	\$ 421,436	\$ 784,515	\$ 611,250
EXPENDITURES:			
General Government	\$ 609,655	\$ 739,750	\$ 582,291
Total Expenditures	\$ 609,655	\$ 739,750	\$ 582,291
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 44,765	\$ 28,959
Total Expenditures / Non-Expense	\$ 609,655	\$ 784,515	\$ 611,250

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 1242 Crime Prevention ORD 98-01			
REVENUES:			
Fines and Forfeits	\$ 46,785	\$ 96,000	\$ 96,000
Interest and Other	6,025	0	0
Total Revenues	\$ 52,811	\$ 96,000	\$ 96,000
5% Statutory Deduction	\$ 0	\$(4,800)	\$(4,800)
Net Revenues	\$ 52,811	\$ 91,200	\$ 91,200
NON-REVENUES:			
Fund Balance	\$ 0	\$ 180,926	\$ 94,826
Revenue Total	\$ 52,811	\$ 272,126	\$ 186,026
EXPENDITURES:			
Public Safety	\$ 78,711	\$ 272,126	\$ 186,026
Total Expenditures	\$ 78,711	\$ 272,126	\$ 186,026
Total Expenditures / Non-Expense	\$ 78,711	\$ 272,126	\$ 186,026

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 1243 Orange Blossom Trail NID 90-24			
REVENUES:			
Fines and Forfeits	\$ 125,000	\$ 131,579	\$ 131,579
Interest and Other	630	0	0
Total Revenues	\$ 125,630	\$ 131,579	\$ 131,579
5% Statutory Deduction	\$ 0	\$(6,579)	\$(6,579)
Net Revenues	\$ 125,630	\$ 125,000	\$ 125,000
NON-REVENUES:			
Fund Balance	\$ 0	\$ 141,504	\$ 124,484
Revenue Total	\$ 125,630	\$ 266,504	\$ 249,484
EXPENDITURES:			
Public Safety	\$ 57,190	\$ 266,504	\$ 249,484
Total Expenditures	\$ 57,190	\$ 266,504	\$ 249,484
Total Expenditures / Non-Expense	\$ 57,190	\$ 266,504	\$ 249,484

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 1246 International Drive CRA			
REVENUES:			
Interest and Other	\$ 2,615,394	\$ 1,016,550	\$ 1,131,672
Total Revenues	\$ 2,615,394	\$ 1,016,550	\$ 1,131,672
5% Statutory Deduction	\$ 0	\$(50,828)	\$(56,584)
Net Revenues	\$ 2,615,394	\$ 965,722	\$ 1,075,088
NON-REVENUES:			
Fund Balance	\$ 0	\$ 81,632,858	\$ 97,803,579
Revenue Total	\$ 2,615,394	\$ 82,598,580	\$ 98,878,667
Interfund Transfers	\$ 19,553,979	\$ 21,943,000	\$ 20,617,000
Net Revenues	\$ 22,169,373	\$ 104,541,580	\$ 119,495,667
EXPENDITURES:			
Transportation	\$ 1,526,184	\$ 6,301,337	\$ 12,232,865
Economic Environment	0	0	1,150,000
Human Services	0	0	1,925,000
Culture & Recreation	0	0	100,000
Total Expenditures	\$ 1,526,184	\$ 6,301,337	\$ 15,407,865
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 98,240,243	\$ 104,087,802
Total Expenditures / Non-Expense	\$ 1,526,184	\$ 104,541,580	\$ 119,495,667

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 1247 Court Technology			
REVENUES:			
Service Charges	\$ 3,755,896	\$ 3,200,000	\$ 3,300,000
Interest and Other	47,333	5,022	5,000
Total Revenues	\$ 3,803,229	\$ 3,205,022	\$ 3,305,000
5% Statutory Deduction	\$ 0	\$(160,250)	\$(165,250)
Net Revenues	\$ 3,803,229	\$ 3,044,772	\$ 3,139,750
NON-REVENUES:			
Fund Balance	\$ 0	\$ 397,905	\$ 0
Revenue Total	\$ 3,803,229	\$ 3,442,677	\$ 3,139,750
Interfund Transfers	\$ 831,337	\$ 3,890,116	\$ 3,150,384
Net Revenues	\$ 4,634,566	\$ 7,332,793	\$ 6,290,134
EXPENDITURES:			
General Government	\$ 5,061,719	\$ 7,332,793	\$ 6,290,134
Total Expenditures	\$ 5,061,719	\$ 7,332,793	\$ 6,290,134
Total Expenditures / Non-Expense	\$ 5,061,719	\$ 7,332,793	\$ 6,290,134

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 1248 Court Facilities			
REVENUES:			
Service Charges	\$ 4,167,415	\$ 4,750,000	\$ 4,750,000
Interest and Other	81,844	40,000	40,000
Total Revenues	\$ 4,249,259	\$ 4,790,000	\$ 4,790,000
5% Statutory Deduction	\$ 0	\$(239,500)	\$(239,500)
Net Revenues	\$ 4,249,259	\$ 4,550,500	\$ 4,550,500
NON-REVENUES:			
Fund Balance	\$ 0	\$ 3,614,694	\$ 3,310,817
Revenue Total	\$ 4,249,259	\$ 8,165,194	\$ 7,861,317
EXPENDITURES:			
General Government	\$ 4,500,591	\$ 6,455,330	\$ 5,598,260
Total Expenditures	\$ 4,500,591	\$ 6,455,330	\$ 5,598,260
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 1,709,864	\$ 2,263,057
Total Expenditures / Non-Expense	\$ 4,500,591	\$ 8,165,194	\$ 7,861,317

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 1249 Pine Hills Local Govt NID			
REVENUES:			
Fines and Forfeits	\$ 125,000	\$ 125,000	\$ 125,000
Interest and Other	4,808	0	0
Total Revenues	\$ 129,808	\$ 125,000	\$ 125,000
5% Statutory Deduction	\$ 0	\$(6,250)	\$(6,250)
Net Revenues	\$ 129,808	\$ 118,750	\$ 118,750
NON-REVENUES:			
Fund Balance	\$ 0	\$ 274,739	\$ 262,959
Revenue Total	\$ 129,808	\$ 393,489	\$ 381,709
EXPENDITURES:			
Public Safety	\$ 118,028	\$ 309,038	\$ 313,929
Total Expenditures	\$ 118,028	\$ 309,038	\$ 313,929
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 84,451	\$ 67,780
Total Expenditures / Non-Expense	\$ 118,028	\$ 393,489	\$ 381,709

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 1250 Boating Improvement Program			
REVENUES:			
Service Charges	\$ 150,515	\$ 155,304	\$ 159,963
Interest and Other	32,944	20,000	20,000
Total Revenues	\$ 183,459	\$ 175,304	\$ 179,963
5% Statutory Deduction	\$ 0	\$(8,765)	\$(8,998)
Net Revenues	\$ 183,459	\$ 166,539	\$ 170,965
NON-REVENUES:			
Fund Balance	\$ 0	\$ 1,433,543	\$ 1,463,608
Revenue Total	\$ 183,459	\$ 1,600,082	\$ 1,634,573
EXPENDITURES:			
Culture & Recreation	\$ 318,854	\$ 1,600,082	\$ 1,634,573
Total Expenditures	\$ 318,854	\$ 1,600,082	\$ 1,634,573
Total Expenditures / Non-Expense	\$ 318,854	\$ 1,600,082	\$ 1,634,573

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 1251 Local Court Programs			
REVENUES:			
Service Charges	\$ 192,783	\$ 200,000	\$ 200,000
Interest and Other	2,732	1,000	1,000
Total Revenues	\$ 195,515	\$ 201,000	\$ 201,000
5% Statutory Deduction	\$ 0	\$(10,050)	\$(10,050)
Net Revenues	\$ 195,515	\$ 190,950	\$ 190,950
Interfund Transfers	\$ 1,021,237	\$ 1,149,037	\$ 1,233,596
Net Revenues	\$ 1,216,752	\$ 1,339,987	\$ 1,424,546
EXPENDITURES:			
General Government	\$ 1,121,334	\$ 1,221,107	\$ 1,329,128
Human Services	95,418	95,418	95,418
Total Expenditures	\$ 1,216,752	\$ 1,316,525	\$ 1,424,546
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 23,462	\$ 0
Total Expenditures / Non-Expense	\$ 1,216,752	\$ 1,339,987	\$ 1,424,546

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 1252 Legal Aid Programs			
REVENUES:			
Service Charges	\$ 192,783	\$ 200,000	\$ 200,000
Interest and Other	3,111	400	400
Total Revenues	\$ 195,894	\$ 200,400	\$ 200,400
5% Statutory Deduction	\$ 0	\$(10,020)	\$(10,020)
Net Revenues	\$ 195,894	\$ 190,380	\$ 190,380
Interfund Transfers	\$ 1,096,463	\$ 1,101,977	\$ 1,101,977
Net Revenues	\$ 1,292,357	\$ 1,292,357	\$ 1,292,357
EXPENDITURES:			
General Government	\$ 1,292,357	\$ 1,292,357	\$ 1,292,357
Total Expenditures	\$ 1,292,357	\$ 1,292,357	\$ 1,292,357
Total Expenditures / Non-Expense	\$ 1,292,357	\$ 1,292,357	\$ 1,292,357

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 1253 Law Library			
REVENUES:			
Service Charges	\$ 192,783	\$ 300,000	\$ 300,000
Interest and Other	107	500	500
Total Revenues	\$ 192,890	\$ 300,500	\$ 300,500
5% Statutory Deduction	\$ 0	\$(15,025)	\$(15,025)
Net Revenues	\$ 192,890	\$ 285,475	\$ 285,475
EXPENDITURES:			
General Government	\$ 193,891	\$ 285,475	\$ 285,475
Total Expenditures	\$ 193,891	\$ 285,475	\$ 285,475
Total Expenditures / Non-Expense	\$ 193,891	\$ 285,475	\$ 285,475

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 1254 Juvenile Court Programs			
REVENUES:			
Service Charges	\$ 192,783	\$ 200,000	\$ 200,000
Interest and Other	2,317	1,000	1,000
Total Revenues	\$ 195,100	\$ 201,000	\$ 201,000
5% Statutory Deduction	\$ 0	\$(10,050)	\$(10,050)
Net Revenues	\$ 195,100	\$ 190,950	\$ 190,950
NON-REVENUES:			
Fund Balance	\$ 0	\$ 84,344	\$ 0
Revenue Total	\$ 195,100	\$ 275,294	\$ 190,950
Interfund Transfers	\$ 0	\$ 114,287	\$ 116,977
Net Revenues	\$ 195,100	\$ 389,581	\$ 307,927
EXPENDITURES:			
General Government	\$ 217,459	\$ 366,119	\$ 307,927
Total Expenditures	\$ 217,459	\$ 366,119	\$ 307,927
NON-EXPENSE DISBURSEMENTS:			
Interfund Transfers	\$ 0	\$ 23,462	\$ 0
Total Expenditures / Non-Expense	\$ 217,459	\$ 389,581	\$ 307,927

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 1255 Cyber Safety			
REVENUES:			
Service Charges	\$ 259	\$ 0	\$ 100
Interest and Other	17	0	0
Total Revenues	\$ 276	\$ 0	\$ 100
5% Statutory Deduction	\$ 0	\$ 0	\$(5)
Net Revenues	\$ 276	\$ 0	\$ 95
NON-REVENUES:			
Fund Balance	\$ 0	\$ 1,238	\$ 962
Revenue Total	\$ 276	\$ 1,238	\$ 1,057
 EXPENDITURES:			
Public Safety	\$ 0	\$ 1,238	\$ 1,057
Total Expenditures	\$ 0	\$ 1,238	\$ 1,057
Total Expenditures / Non-Expense	\$ 0	\$ 1,238	\$ 1,057

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 1265 Parks & Recreation Impact Fees			
REVENUES:			
Permits and Fees	\$ 7,001,709	\$ 6,009,664	\$ 6,550,534
Interest and Other	843,598	200,000	300,000
Total Revenues	\$ 7,845,307	\$ 6,209,664	\$ 6,850,534
5% Statutory Deduction	\$ 0	\$(310,483)	\$(342,527)
Net Revenues	\$ 7,845,307	\$ 5,899,181	\$ 6,508,007
NON-REVENUES:			
Fund Balance	\$ 0	\$ 40,340,079	\$ 45,192,917
Revenue Total	\$ 7,845,307	\$ 46,239,260	\$ 51,700,924
EXPENDITURES:			
Culture & Recreation	\$ 2,275,063	\$ 45,650,528	\$ 6,439,100
Total Expenditures	\$ 2,275,063	\$ 45,650,528	\$ 6,439,100
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 588,732	\$ 45,261,824
Total Expenditures / Non-Expense	\$ 2,275,063	\$ 46,239,260	\$ 51,700,924

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 1272 Driver Education Safety Trust Fund			
REVENUES:			
Service Charges	\$ 401,757	\$ 550,000	\$ 550,000
Interest and Other	4,166	500	500
Total Revenues	\$ 405,923	\$ 550,500	\$ 550,500
5% Statutory Deduction	\$ 0	\$(27,525)	\$(27,525)
Net Revenues	\$ 405,923	\$ 522,975	\$ 522,975
NON-REVENUES:			
Fund Balance	\$ 0	\$ 37,931	\$ 0
Revenue Total	\$ 405,923	\$ 560,906	\$ 522,975
EXPENDITURES:			
Human Services	\$ 402,914	\$ 560,906	\$ 522,975
Total Expenditures	\$ 402,914	\$ 560,906	\$ 522,975
Total Expenditures / Non-Expense	\$ 402,914	\$ 560,906	\$ 522,975

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 129X Animal Services Trust Funds			
REVENUES:			
Service Charges	\$ 2,374	\$ 1,800	\$ 1,800
Interest and Other	60,356	36,550	36,550
Total Revenues	\$ 62,730	\$ 38,350	\$ 38,350
5% Statutory Deduction	\$ 0	\$(1,918)	\$(1,918)
Net Revenues	\$ 62,730	\$ 36,432	\$ 36,432
NON-REVENUES:			
Fund Balance	\$ 0	\$ 198,027	\$ 178,000
Revenue Total	\$ 62,730	\$ 234,459	\$ 214,432
EXPENDITURES:			
Human Services	\$ 52,354	\$ 234,459	\$ 214,432
Total Expenditures	\$ 52,354	\$ 234,459	\$ 214,432
Total Expenditures / Non-Expense	\$ 52,354	\$ 234,459	\$ 214,432

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 130X Transportation - Deficient Segment Funds			
REVENUES:			
Permits and Fees	\$ 4,275,336	\$ 0	\$ 0
Interest and Other	1,004,984	34,597	34,597
Total Revenues	\$ 5,280,320	\$ 34,597	\$ 34,597
5% Statutory Deduction	\$ 0	\$(1,732)	\$(1,730)
Net Revenues	\$ 5,280,320	\$ 32,865	\$ 32,867
NON-REVENUES:			
Fund Balance	\$ 0	\$ 16,917,617	\$ 17,233,815
Revenue Total	\$ 5,280,320	\$ 16,950,482	\$ 17,266,682
EXPENDITURES:			
Transportation	\$ 3,618,951	\$ 7,894,915	\$ 5,940,589
Total Expenditures	\$ 3,618,951	\$ 7,894,915	\$ 5,940,589
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 9,055,567	\$ 11,326,093
Total Expenditures / Non-Expense	\$ 3,618,951	\$ 16,950,482	\$ 17,266,682

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 1450 Lakeside Village Adequate Public Facility			
REVENUES:			
Interest and Other	\$ 10,389	\$ 0	\$ 5,000
Total Revenues	\$ 10,389	\$ 0	\$ 5,000
5% Statutory Deduction	\$ 0	\$ 0	\$(250)
Net Revenues	\$ 10,389	\$ 0	\$ 4,750
NON-REVENUES:			
Fund Balance	\$ 0	\$ 295,898	\$ 105,273
Revenue Total	\$ 10,389	\$ 295,898	\$ 110,023
EXPENDITURES:			
Culture & Recreation	\$ 264,764	\$ 200,041	\$ 0
Total Expenditures	\$ 264,764	\$ 200,041	\$ 0
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 95,857	\$ 110,023
Total Expenditures / Non-Expense	\$ 264,764	\$ 295,898	\$ 110,023

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 1451 Horizons West Village H Adequate Public Facility			
REVENUES:			
Interest and Other	\$ 12,534	\$ 56,000	\$ 5,000
Total Revenues	\$ 12,534	\$ 56,000	\$ 5,000
5% Statutory Deduction	\$ 0	\$(2,800)	\$(250)
Net Revenues	\$ 12,534	\$ 53,200	\$ 4,750
NON-REVENUES:			
Fund Balance	\$ 0	\$ 520,802	\$ 508,268
Revenue Total	\$ 12,534	\$ 574,002	\$ 513,018
 EXPENDITURES:			
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 574,002	\$ 513,018
Total Expenditures / Non-Expense	\$ 0	\$ 574,002	\$ 513,018

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 1660 Inmate Commissary Fund			
REVENUES:			
Service Charges	\$ 1,544,126	\$ 1,401,100	\$ 2,015,100
Interest and Other	65,413	0	0
Total Revenues	\$ 1,609,538	\$ 1,401,100	\$ 2,015,100
5% Statutory Deduction	\$ 0	\$(70,055)	\$(100,755)
Net Revenues	\$ 1,609,538	\$ 1,331,045	\$ 1,914,345
NON-REVENUES:			
Fund Balance	\$ 0	\$ 3,273,881	\$ 3,493,288
Revenue Total	\$ 1,609,538	\$ 4,604,926	\$ 5,407,633
EXPENDITURES:			
Public Safety	\$ 1,244,435	\$ 4,604,926	\$ 5,407,633
Total Expenditures	\$ 1,244,435	\$ 4,604,926	\$ 5,407,633
Total Expenditures / Non-Expense	\$ 1,244,435	\$ 4,604,926	\$ 5,407,633

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 2314 Sales Tax Trust Fund			
REVENUES:			
Shared Revenues	\$ 154,570,577	\$ 173,135,000	\$ 191,195,000
Interest and Other	4,832,225	102,000	102,000
Total Revenues	\$ 159,402,802	\$ 173,237,000	\$ 191,297,000
5% Statutory Deduction	\$ 0	\$(8,661,850)	\$(9,564,850)
Net Revenues	\$ 159,402,802	\$ 164,575,150	\$ 181,732,150
NON-REVENUES:			
Debt and Lease Proceeds	\$ 103,805,000	\$ 0	\$ 100,000,000
Fund Balance	0	272,595,113	297,555,005
Revenue Total	\$ 263,207,802	\$ 437,170,263	\$ 579,287,155
Interfund Transfers	\$ 1,141,867	\$ 285,384	\$ 0
Net Revenues	\$ 264,349,669	\$ 437,455,647	\$ 579,287,155
EXPENDITURES:			
NON-EXPENSE DISBURSEMENTS:			
Debt Service	\$ 126,533,628	\$ 35,164,199	\$ 33,049,179
Reserves	0	189,993,155	218,056,217
Interfund Transfers	98,311,378	212,298,293	328,181,759
Total Expenditures / Non-Expense	\$ 224,845,006	\$ 437,455,647	\$ 579,287,155

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 2315 Orange County Promissory Note Series 2010			
REVENUES:			
Fines and Forfeits	\$ 997,656	\$ 1,350,000	\$ 1,100,000
Interest and Other	99,909	60,440	72,000
Total Revenues	\$ 1,097,565	\$ 1,410,440	\$ 1,172,000
5% Statutory Deduction	\$ 0	\$(70,522)	\$(58,600)
Net Revenues	\$ 1,097,565	\$ 1,339,918	\$ 1,113,400
NON-REVENUES:			
Fund Balance	\$ 0	\$ 803,022	\$ 400,000
Revenue Total	\$ 1,097,565	\$ 2,142,940	\$ 1,513,400
 EXPENDITURES:			
Public Safety	\$ 39,906	\$ 66,000	\$ 15,878
Total Expenditures	\$ 39,906	\$ 66,000	\$ 15,878
NON-EXPENSE DISBURSEMENTS:			
Debt Service	\$ 1,499,868	\$ 1,499,145	\$ 1,497,522
Reserves	0	577,795	0
Total Expenditures / Non-Expense	\$ 1,539,774	\$ 2,142,940	\$ 1,513,400

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 2317 Capital Improvement Bonds			
REVENUES:			
Shared Revenues	\$ 44,433,773	\$ 39,475,000	\$ 43,617,000
Interest and Other	177,572	2,000	2,000
Total Revenues	\$ 44,611,345	\$ 39,477,000	\$ 43,619,000
5% Statutory Deduction	\$ 0	\$(1,973,850)	\$(2,180,950)
Net Revenues	\$ 44,611,345	\$ 37,503,150	\$ 41,438,050
NON-REVENUES:			
Fund Balance	\$ 0	\$ 50,800,752	\$ 62,685,195
Revenue Total	\$ 44,611,345	\$ 88,303,902	\$ 104,123,245
EXPENDITURES:			
NON-EXPENSE DISBURSEMENTS:			
Debt Service	\$ 2,825,213	\$ 2,848,463	\$ 2,855,963
Reserves	0	55,513,345	94,100,000
Interfund Transfers	25,970,179	29,942,094	7,167,282
Total Expenditures / Non-Expense	\$ 28,795,392	\$ 88,303,902	\$ 104,123,245

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 2319 Public Service Tax Bonds			
REVENUES:			
Other General Taxes	\$ 85,253,060	\$ 75,125,160	\$ 80,003,289
Interest and Other	1,461,723	16,000	16,000
Total Revenues	\$ 86,714,783	\$ 75,141,160	\$ 80,019,289
5% Statutory Deduction	\$ 0	\$(3,757,058)	\$(4,000,964)
Net Revenues	\$ 86,714,783	\$ 71,384,102	\$ 76,018,325
NON-REVENUES:			
Fund Balance	\$ 0	\$ 100,806,433	\$ 100,416,246
Revenue Total	\$ 86,714,783	\$ 172,190,535	\$ 176,434,571
EXPENDITURES:			
General Government	\$ 294,161	\$ 114,992	\$ 255,964
Total Expenditures	\$ 294,161	\$ 114,992	\$ 255,964
NON-EXPENSE DISBURSEMENTS:			
Debt Service	\$ 2,835,000	\$ 2,604,000	\$ 2,505,500
Reserves	0	89,059,188	83,556,638
Interfund Transfers	80,659,419	80,412,355	90,116,469
Total Expenditures / Non-Expense	\$ 83,788,580	\$ 172,190,535	\$ 176,434,571

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
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Fund 41XX Municipal Proprietary Funds

REVENUES:

Interest and Other	\$ 3,889,946	\$ 0	\$ 0
Total Revenues	\$ 3,889,946	\$ 0	\$ 0

EXPENDITURES:

Total Expenditures / Non-Expense

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 4410 Solid Waste System			
REVENUES:			
Permits and Fees	\$ 7,500	\$ 7,033	\$ 7,034
Service Charges	32,492,244	33,578,566	36,453,114
Interest and Other	2,567,234	2,634,976	2,369,286
Total Revenues	\$ 35,066,977	\$ 36,220,575	\$ 38,829,434
5% Statutory Deduction	\$ 0	\$(1,811,029)	\$(1,941,472)
Net Revenues	\$ 35,066,977	\$ 34,409,546	\$ 36,887,962
NON-REVENUES:			
Fund Balance	\$ 0	\$ 90,752,050	\$ 75,325,228
Revenue Total	\$ 35,066,977	\$ 125,161,596	\$ 112,213,190
 EXPENDITURES:			
General Government	\$ 115,283	\$ 0	\$ 0
Public Safety	1,388	0	0
Physical Environment	60,781,733	67,222,075	42,399,058
Total Expenditures	\$ 60,898,404	\$ 67,222,075	\$ 42,399,058
 NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 57,939,521	\$ 69,814,132
Total Expenditures / Non-Expense	\$ 60,898,404	\$ 125,161,596	\$ 112,213,190

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 4420 Water Utilities System			
REVENUES:			
Permits and Fees	\$ 68,580,510	\$ 32,789,392	\$ 32,557,220
Grants	652,621	0	0
Service Charges	211,327,269	223,252,534	215,920,189
Fines and Forfeits	32,975	33,295	21,899
Interest and Other	2,978,255	2,804,680	2,601,224
Total Revenues	\$ 283,571,629	\$ 258,879,901	\$ 251,100,532
5% Statutory Deduction	\$ 0	\$(12,943,995)	\$(12,555,027)
Net Revenues	\$ 283,571,629	\$ 245,935,906	\$ 238,545,505
NON-REVENUES:			
Debt and Lease Proceeds	\$ 48,988	\$ 185,500,000	\$ 80,000,000
Fund Balance	0	92,195,062	169,599,679
Revenue Total	\$ 283,620,617	\$ 523,630,968	\$ 488,145,184
Interfund Transfers	\$ 160,000	\$ 96,632	\$ 326,403
Net Revenues	\$ 283,780,617	\$ 523,727,600	\$ 488,471,587
EXPENDITURES:			
General Government	\$ 5,441,806	\$ 1,000,000	\$ 1,000,000
Public Safety	234	0	0
Physical Environment	291,412,610	408,917,603	377,183,083
Total Expenditures	\$ 296,854,650	\$ 409,917,603	\$ 378,183,083
NON-EXPENSE DISBURSEMENTS:			
Debt Service	\$ 12,805,372	\$ 23,008,583	\$ 27,136,137
Reserves	0	81,101,414	73,252,367
Interfund Transfers	8,900,000	9,700,000	9,900,000
Total Expenditures / Non-Expense	\$ 318,560,022	\$ 523,727,600	\$ 488,471,587

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 442W Water Utilities System MSTUs			
REVENUES:			
Permits and Fees	\$ 144,350	\$ 118,087	\$ 209,748
Interest and Other	3,144	1,065	2,444
Total Revenues	\$ 147,495	\$ 119,152	\$ 212,192
5% Statutory Deduction	\$ 0	\$(5,958)	\$(10,610)
Net Revenues	\$ 147,495	\$ 113,194	\$ 201,582
NON-REVENUES:			
Fund Balance	\$ 0	\$(14,512)	\$ 127,499
Revenue Total	\$ 147,495	\$ 98,682	\$ 329,081
EXPENDITURES:			
Physical Environment	\$ 2,007	\$ 2,050	\$ 2,678
Total Expenditures	\$ 2,007	\$ 2,050	\$ 2,678
NON-EXPENSE DISBURSEMENTS:			
Interfund Transfers	\$ 160,000	\$ 96,632	\$ 326,403
Total Expenditures / Non-Expense	\$ 162,007	\$ 98,682	\$ 329,081

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 443X Convention Center Funds			
REVENUES:			
Other General Taxes	\$ 167,386,036	\$ 150,000,000	\$ 175,000,000
Grants	2,793	0	0
Service Charges	41,343,922	27,318,594	60,089,206
Interest and Other	9,119,422	2,975,254	2,691,103
Total Revenues	\$ 217,852,173	\$ 180,293,848	\$ 237,780,309
5% Statutory Deduction	\$ 0	\$(7,437,789)	\$(11,889,015)
Net Revenues	\$ 217,852,173	\$ 172,856,059	\$ 225,891,294
NON-REVENUES:			
Fund Balance	\$ 0	\$ 282,322,710	\$ 204,752,244
Revenue Total	\$ 217,852,173	\$ 455,178,769	\$ 430,643,538
EXPENDITURES:			
General Government	\$ 2,034,133	\$ 0	\$ 0
Public Safety	44,562	0	0
Economic Environment	252,100,509	187,824,199	168,099,528
Culture & Recreation	6,479,485	7,431,865	5,700,000
Total Expenditures	\$ 260,658,688	\$ 195,256,064	\$ 173,799,528
NON-EXPENSE DISBURSEMENTS:			
Debt Service	\$ 70,125,169	\$ 76,164,437	\$ 80,005,688
Reserves	0	180,658,268	173,738,322
Interfund Transfers	5,199,222	3,100,000	3,100,000
Total Expenditures / Non-Expense	\$ 335,983,079	\$ 455,178,769	\$ 430,643,538

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 49EE Other Enterprise Funds			
REVENUES:			
Grants	\$ 6,087,527	\$ 1,874,396	\$ 0
Interest and Other	479,035	0	0
Total Revenues	\$ 6,566,562	\$ 1,874,396	\$ 0
NON-REVENUES:			
Other Sources	\$ 0	\$(479,029)	\$ 0
Revenue Total	\$ 6,566,562	\$ 1,395,367	\$ 0
 EXPENDITURES:			
Physical Environment	\$ 149,023	\$ 1,395,367	\$ 0
Total Expenditures	\$ 149,023	\$ 1,395,367	\$ 0
Total Expenditures / Non-Expense	\$ 149,023	\$ 1,395,367	\$ 0

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 5510 Risk Management Program			
REVENUES:			
Grants	\$ 405,339	\$ 0	\$ 0
Service Charges	25,420,539	30,273,999	30,253,005
Interest and Other	4,581,543	2,200,000	1,250,000
Total Revenues	\$ 30,407,422	\$ 32,473,999	\$ 31,503,005
5% Statutory Deduction	\$ 0	\$(110,000)	\$(62,500)
Net Revenues	\$ 30,407,422	\$ 32,363,999	\$ 31,440,505
NON-REVENUES:			
Fund Balance	\$ 0	\$ 57,952,263	\$ 56,952,501
Revenue Total	\$ 30,407,422	\$ 90,316,262	\$ 88,393,006
EXPENDITURES:			
General Government	\$ 170,585	\$ 0	\$ 0
Internal Service	28,449,008	80,684,751	87,396,922
Total Expenditures	\$ 28,619,593	\$ 80,684,751	\$ 87,396,922
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 9,631,511	\$ 996,084
Total Expenditures / Non-Expense	\$ 28,619,593	\$ 90,316,262	\$ 88,393,006

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 5530 Fleet Management Dept			
REVENUES:			
Service Charges	\$ 14,735,966	\$ 17,865,447	\$ 18,947,841
Interest and Other	47,751	1,100	1,100
Total Revenues	\$ 14,783,717	\$ 17,866,547	\$ 18,948,941
5% Statutory Deduction	\$ 0	\$(55)	\$(55)
Net Revenues	\$ 14,783,717	\$ 17,866,492	\$ 18,948,886
NON-REVENUES:			
Fund Balance	\$ 0	\$ 3,264,756	\$ 3,092,620
Revenue Total	\$ 14,783,717	\$ 21,131,248	\$ 22,041,506
 EXPENDITURES:			
General Government	\$ 151,156	\$ 0	\$ 0
Internal Service	14,132,205	18,678,688	18,822,259
Total Expenditures	\$ 14,283,361	\$ 18,678,688	\$ 18,822,259
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 2,452,560	\$ 3,219,247
Total Expenditures / Non-Expense	\$ 14,283,361	\$ 21,131,248	\$ 22,041,506

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 5540 Employees Benefits			
REVENUES:			
Service Charges	\$ 115,323,777	\$ 131,595,000	\$ 135,905,000
Interest and Other	8,581,565	5,900,000	6,100,000
Total Revenues	\$ 123,905,342	\$ 137,495,000	\$ 142,005,000
5% Statutory Deduction	\$ 0	\$(295,000)	\$(305,000)
Net Revenues	\$ 123,905,342	\$ 137,200,000	\$ 141,700,000
NON-REVENUES:			
Fund Balance	\$ 0	\$ 69,357,955	\$ 70,800,000
Revenue Total	\$ 123,905,342	\$ 206,557,955	\$ 212,500,000
EXPENDITURES:			
Internal Service	\$ 116,106,298	\$ 145,364,360	\$ 149,772,025
Total Expenditures	\$ 116,106,298	\$ 145,364,360	\$ 149,772,025
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 61,193,595	\$ 62,727,975
Total Expenditures / Non-Expense	\$ 116,106,298	\$ 206,557,955	\$ 212,500,000

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 58TR Coronavirus Grant Funds			
REVENUES:			
Grants	\$ 145,779,787	\$ 47,043,335	\$ 0
Interest and Other	0	1,050,000	0
Total Revenues	\$ 145,779,787	\$ 48,093,335	\$ 0
NON-REVENUES:			
Fund Balance	\$ 0	\$ 106,949,853	\$ 0
Revenue Total	\$ 145,779,787	\$ 155,043,188	\$ 0
EXPENDITURES:			
Public Safety	\$ 1,103,583	\$ 33,911,760	\$ 0
Economic Environment	2,036,746	18,129,443	0
Human Services	142,222,891	103,001,985	0
Total Expenditures	\$ 145,363,220	\$ 155,043,188	\$ 0
Total Expenditures / Non-Expense	\$ 145,363,220	\$ 155,043,188	\$ 0

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 66XX Special Trust and Agency Funds			
REVENUES:			
Interest and Other	\$ 211,183	\$ 0	\$ 0
Total Revenues	\$ 211,183	\$ 0	\$ 0
NON-REVENUES:			
Other Sources	\$ 178,693,018	\$ 0	\$ 0
Revenue Total	\$ 178,904,201	\$ 0	\$ 0

EXPENDITURES:

Total Expenditures / Non-Expense

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 7XXX 7000 Level (Federal) Grant - Funds			
REVENUES:			
Grants	\$ 66,443,446	\$ 150,085,312	\$ 65,244,904
Interest and Other	7,340,162	11,104,303	6,409,767
Total Revenues	\$ 73,783,608	\$ 161,189,615	\$ 71,654,671
NON-REVENUES:			
Fund Balance	\$ 0	\$ 585,294	\$ 0
Other Sources	0	(14,369,882)	0
Revenue Total	\$ 73,783,608	\$ 147,405,027	\$ 71,654,671
Interfund Transfers	\$ 1,347,273	\$ 2,393,595	\$ 2,000,000
Net Revenues	\$ 75,130,881	\$ 149,798,622	\$ 73,654,671
EXPENDITURES:			
General Government	\$ 900	\$ 213,991	\$ 61,400
Public Safety	5,466,657	16,857,799	454,061
Physical Environment	616,200	929,144	0
Transportation	2,419,734	6,501,276	0
Economic Environment	32,592,075	56,423,570	36,084,092
Human Services	31,357,937	49,094,485	34,721,982
Culture & Recreation	317,211	15,329,157	0
Total Expenditures	\$ 72,770,715	\$ 145,349,422	\$ 71,321,535
NON-EXPENSE DISBURSEMENTS:			
Interfund Transfers	\$ 2,776,956	\$ 4,449,200	\$ 2,333,136
Total Expenditures / Non-Expense	\$ 75,547,671	\$ 149,798,622	\$ 73,654,671

Summary of Revenues and Expenditures by Fund

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
Fund 8XXX 8000 Level (State) Grants - Funds			
REVENUES:			
Grants	\$ 3,520,475	\$ 26,948,369	\$ 4,146,633
Interest and Other	26,464	0	0
Total Revenues	\$ 3,546,940	\$ 26,948,369	\$ 4,146,633
NON-REVENUES:			
Fund Balance	\$ 0	\$ 1,175,344	\$ 0
Other Sources	0	(697,791)	0
Revenue Total	\$ 3,546,940	\$ 27,425,922	\$ 4,146,633
Interfund Transfers	\$ 909,085	\$ 975,000	\$ 1,240,000
Net Revenues	\$ 4,456,024	\$ 28,400,922	\$ 5,386,633
EXPENDITURES:			
Public Safety	\$ 423,901	\$ 3,697,700	\$ 1,135,364
Physical Environment	117,770	650,543	103,357
Transportation	0	16,000,000	0
Economic Environment	0	1,050,007	0
Human Services	3,781,610	7,002,672	4,147,912
Culture & Recreation	3,245,000	0	0
Total Expenditures	\$ 7,568,281	\$ 28,400,922	\$ 5,386,633
Total Expenditures / Non-Expense	\$ 7,568,281	\$ 28,400,922	\$ 5,386,633

Summary of Revenues and Expenditures

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget
REVENUES:			
Ad Valorem Taxes	\$ 916,712,015	\$ 1,037,815,088	\$ 1,074,479,679
Other General Taxes	299,474,634	270,839,410	300,717,539
Permits and Fees	212,615,234	228,444,117	229,044,859
Grants	227,034,430	229,267,427	71,911,657
Shared Revenues	224,756,776	236,526,390	262,622,261
Service Charges	585,102,034	616,335,404	656,720,727
Fines and Forfeits	5,851,255	8,200,124	8,369,503
Interest and Other	94,947,276	48,851,451	42,939,808
Total Revenues	\$ 2,566,493,655	\$ 2,676,279,411	\$ 2,646,806,033
5% Statutory Deduction	\$ 0	\$ (112,439,638)	\$ (120,502,859)
Net Revenues	\$ 2,566,493,655	\$ 2,563,839,773	\$ 2,526,303,174
NON-REVENUES:			
Debt and Lease Proceeds	\$ 103,995,636	\$ 185,500,000	\$ 180,076,500
Fund Balance	0	2,167,082,408	1,905,576,483
Other Sources	214,224,085	6,896,816	24,158,162
Revenue Total	\$ 2,884,713,376	\$ 4,923,318,997	\$ 4,636,114,319
Interfund Transfers	\$ 476,342,254	\$ 610,326,954	\$ 725,336,701
Net Revenues	\$ 3,361,055,629	\$ 5,533,645,951	\$ 5,361,451,020
EXPENDITURES:			
General Government	\$ 292,271,964	\$ 397,267,149	\$ 361,133,970
Public Safety	700,350,295	954,764,865	862,824,130
Physical Environment	439,200,104	606,929,470	635,294,049
Transportation	245,783,263	378,025,721	347,902,980
Economic Environment	300,489,922	304,611,805	256,608,941
Human Services	340,506,755	433,260,739	299,372,579
Internal Service	158,687,511	244,727,799	255,991,206
Culture & Recreation	58,099,623	147,669,134	75,368,941
Total Expenditures	\$ 2,535,389,437	\$ 3,467,256,682	\$ 3,094,496,796
NON-EXPENSE DISBURSEMENTS:			
Debt Service	\$ 216,624,249	\$ 141,288,827	\$ 147,049,989
Reserves	0	1,313,051,019	1,394,567,534
Interfund Transfers	476,342,254	612,049,423	725,336,701
Total Expenditures	\$ 3,228,355,939	\$ 5,533,645,951	\$ 5,361,451,020

REVENUE FUNDS DESCRIPTIONS

FUND 000X – GENERAL FUND AND SUBFUNDS:

FUND 023X - DONATIONS This group of funds accounts for donations that Orange County receives from private individuals or organizations, and primarily consists of the Children and Family Services Board Fund – Fund 0235 and the Sheriff Donations Fund – Fund 0234. These are sub-funds of the general fund.

FUND 0231 – AFFORDABLE HOUSING TRUST FUND On March 24, 2020, the BCC approved Ordinance No. 2020-09 pertaining to Affordable Housing due to the county experiencing rapid population growth and the need for affordable housing. The Board approved \$10 million a year in general revenue fund monies for the program and each fiscal year thereafter (fiscal years 2 -10) such amount shall increase by 10% over the immediately preceding fiscal year budgeted amount; provided, however the Board in its discretion may decide to change the amount of any such annual budget amounts. This funding is to be deposited into an affordable housing trust fund.

FUND 1019 - PINE RIDGE TRAFFIC CONTROL On January 15, 2008, the BCC approved a request from Waste Management, Inc., of Florida for a solid waste management facility permit construction and demolition debris landfill. The request was approved at the public hearing with revisions to condition 5 of the Board of Zoning Adjustment conditions and proposed condition 45 of the Environmental Protection Division conditions. Waste Management, Inc. shall deposit \$1,000 each month (indexed to the Consumer Price Index) into a fund, to be managed by Orange County, to be used for additional law enforcement services for traffic control at the landfill. Since December 2008, Orange County has established Fund 1019 for collection of this revenue and must establish an annual budget to pay for expenses related to traffic control at the Pine Ridge landfill. This is a sub-fund of the general fund.

FUND 1002 - TRANSPORTATION TRUST FUND A two cent tax per gallon of motor fuel was authorized by the Florida Constitution in 1941 and adopted by voters in 1943. This tax is a transportation revenue source for counties only and is allocated based on a county's proportion of statewide area, population, and gas tax receipts. Twenty percent (20%) of the tax is received and recorded into the Transportation Trust Fund; the remaining portion is recorded in the Constitutional Gas Tax Fund. Proceeds must be used for the acquisition, construction, or maintenance of roads.

FUND 1003 - CONSTITUTIONAL GAS TAX FUND A two cent tax per gallon of motor fuel was authorized by the Florida Constitution in 1941 and adopted by voters in 1943. This tax is a transportation revenue source for counties only and is allocated based on a county's proportion of statewide area, population, and gas tax receipts. Twenty percent (20%) of the tax is received and recorded into the Transportation Trust Fund; the remaining portion is recorded in the Constitutional Gas Tax Fund. Proceeds must be used to meet transportation related debt service requirements, if applicable, for bonds administered by the State Board of Administration. Any remaining revenues are returned to the Board of County Commissioners (BCC) and must be used for the acquisition, construction, or maintenance of roads.

FUND 1004 - LOCAL OPTION GAS TAX Revenue is received from a six cent tax per gallon of motor and diesel fuel sold in Orange County; up to four cents authorized by the State Legislature in 1983 and up to an additional two cents authorized in 1985. Beginning in FY 2001-02, this tax is distributed according to population estimates presented by the Bureau of Economic and Business Research. Local governments must meet State Revenue Sharing and Half-Cent Sales Tax Programs eligibility requirements in order to levy Local Option Gas Tax. Revenues are used mainly to finance right-of-way activities and construction expenditures.

FUND 1005 - SPECIAL TAX EQUALIZATION MSTU The Special Tax Equalization budget reflects the costs of county services charged to the Municipal Service Taxing Unit (MSTU), which encompasses the unincorporated area of Orange County. The formula for calculating these costs is outlined in the Budget in Brief section of this document. Revenue is derived from ad valorem taxes and the public services tax. Revenue is recorded in this fund and transferred to the General Fund. The millage rate for FY 2021-22 is 1.8043 mills.

FUND 1006 - MANDATORY REFUSE FUND Fees are collected to cover the cost of the residential waste and recycling program whereby household waste and recyclables are collected and disposed of by haulers covering five (5) districts within Orange County. Fees are collected by the Tax Collector as a non-ad valorem assessment on tax bills. Funds are received by the County Comptroller for the BCC from the Tax Collector along with ad valorem tax collections.

FUND 1009 - ORANGE COUNTY FIRE PROTECTION & EMS/MSTU This fund accounts for revenue generated from an ad valorem tax levy on all property in unincorporated Orange County. Revenue is used to provide fire protection and emergency medical services in unincorporated areas or in cities with which Orange County has interlocal agreements. The millage rate for FY 2021-22 is 2.2437 mills.

FUND 1010 - AIR POLLUTION CONTROL A non-refundable fee of \$1.00 is charged on every vehicle license registration sold, transferred or replaced. According to Florida Statute 320.03, \$0.50 of each dollar collected is returned to Orange County. Revenues are deposited into an air pollution control trust fund and may only be expended for air pollution control programs relating to the control of emissions from mobile sources, toxic and odor emissions, air quality monitoring, and facility inspections.

FUND 1011 - BUILDING SAFETY FUND Fees for building, electrical, mechanical, and plumbing permits issued by the Orange County Division of Building Safety are recorded in this account. Charges are based on the actual cost of plans reviewed and sites inspected plus an allowance for overhead expenses. Funds are restricted for building safety operating expenses.

FUND 1013 - AIR QUALITY IMPROVEMENT On December 19, 2008, the Board of County Commissioners (BCC) approved resolution 2008-M-63, which established the Air Quality Improvement Fund. The Air Quality Improvement Fund shall be used to finance air pollution control programs such as permitting, asbestos compliance and enforcement personnel, associated training and may include air related special projects such as school bus retrofits, federal grant matches for the reduction of harmful air emissions, and anti-idling projects. Funding is obtained from the collection of air permitting fees, enforcement penalty settlements, and asbestos fees.

FUND 1014 - LAW ENFORCEMENT TRUST FUND The Law Enforcement Trust Fund records funds collected by the Orange County Sheriff under the Florida Contraband Forfeiture Act (Florida Statutes 932.704). This act enables the Sheriff, with concurrence of the BCC, to spend funds forfeited from illegal activities.

FUNDS 1015 & 1016 - LAW ENFORCEMENT EDUCATION FUNDS These funds provide training funds for Sheriff's deputies and correctional officers in such areas as seminars, firearms, etc. Revenue is generated from court costs assessed against individuals convicted for the violation of a state penal or criminal statute, or convicted of violation of a municipal or county ordinance (Florida Statutes 943.25).

FUND 1017 - LAW ENFORCEMENT FEDERAL FORFEITURE FUNDING These funds are an equitable portion, or share, of proceeds awarded based on an agency's direct participation in an investigation that results in the forfeiture of a federally seized asset per 21 U.S.C. §881(e)(3). The county finance office must administer program funds in same manner as state forfeiture (law enforcement trust fund) and other county funds. This allows the Sheriff, with the concurrence of the BCC, to spend funds forfeited.

FUND 1023 - CAPITAL PROJECTS FUND The Capital Projects Fund provides major infrastructure improvements throughout Orange County, as determined by the BCC and by approval of the Capital Improvement Program. In FY 1985-86, the BCC approved up to one-half mill of ad valorem tax as the revenue source for this fund. The millage rate has been modified over the years as other funding sources fluctuate. A millage rate of 0.2250 mills is budgeted in FY 2021-22. Specific projects are identified in the Capital Improvements Program (Fund 1023) in this document.

FUND 1025 - ORANGE COUNTY/ORANGE BLOSSOM TRAIL (OBT) COMMUNITY REDEVELOPMENT AGENCY (CRA) This agency was established by Orange County for the purpose of planning and implementing projects to revitalize the community along Orange Blossom Trail. Funds are generated from ad valorem tax increment financing in the OBT-CRA area. Both Orange County and the City of Orlando remit incremental ad valorem tax revenue to the CRA.

FUND 1027 - DRUG ABUSE TRUST This fund accounts for portions of DUI (Driving Under the Influence) fines and drug-related misdemeanor fines collected by the Clerk of Courts and remitted to Orange County. Revenue is used for drug abuse treatment or education programs according to the provisions of Orange County Ordinance No.'s 89-5, 89-6, and 90-4. Approved budgets normally include a provision for payments to drug abuse and related program providers.

FUND 1029 - TREE REPLACEMENT TRUST This fund was created to receive all funds collected for tree replacement and mitigation fees. These funds will primarily be used for the purchase of trees for planting at a publicly owned and operated site or other community enhancement project. These funds can also be used for the purchase of landscape materials or equipment, or the funding of educational programs that promote, enhance or implement tree replacement goals.

FUND 102X - CONSERVATION TRUST AND SUBFUNDS:

FUND 1026 - CONSERVATION TRUST This fund accounts for revenue received as compensation for development determined to cause an adverse impact upon conservation areas. The fund may be used only for purchase, improvement, creation, restoration, and replacement of natural habitat within Orange County.

FUND 1263 - CONSERVATION TRUST - MITIGATION This fund is similar in usage to Fund 1026 (Conservation Trust), but is accounted for in a separate fund in order to comply with legal and accounting restrictions. This fund is used to keep track of mitigation payments from the Orange County Convention Center. This fund is a sub-fund of the Conservation Trust Funds - Fund 102X.

FUNDS 1274 - DRAINAGE BASIN This fund is established to provide a mechanism to allow permit applicants to contribute funds towards mitigation requirements for projects that require a state or federal permit in a specific drainage basin. The drainage basin fund is 1274; revenue received into this fund will be used for the purchase and maintenance of environmentally sensitive lands. This fund is a sub-fund of the Conservation Trust Funds - Fund 102X.

FUND 1035 - LAW ENFORCEMENT IMPACT FEES Law enforcement impact fees have been assessed on construction occurring in unincorporated Orange County since Board of County Commissioners' approval in November 1983. They were established to require new development to bear a portion of the overall capital costs related to the additional law enforcement services made necessary by such new development and to avoid paying those costs from the county's general fund. Fee amount varies according to the use and size of each structure and the resulting demand for law enforcement services. Through FY 1997-98, fees were recorded into four (4) area or sector funds. As of FY 1998-99, however, these revenues were consolidated into a single area/fund.

FUND 103T – TRANSPORTATION IMPACT FEES Transportation impact fees have been assessed on construction occurring in unincorporated Orange County since January 1986 based on Board of County Commissioners’ approval in December 1985. They were implemented to cause new development to pay a pro rata share of the anticipated expansion costs of new roads needed to serve new growth. Fee amount varies according to the use and size of each structure and the resulting demand for new roadway capacity. If an applicant believes the cost of off-site roadway improvements needed to serve his proposed development is less than the fee established in the ordinance, he may, at his own expense submit an alternative fee calculation. A developer may also receive credits in the amount of off-site improvements or other payments made prior to application for a building permit.

FUND 1040 - SCHOOL IMPACT FEES School impact fees are collected by Orange County and remitted to the Orange County School Board for capital improvement costs of school buildings and other structures related to public education.

FUND 1046 – FIRE IMPACT FEES Fire impact fees have been assessed on construction occurring in unincorporated Orange County since approved by the Board of County Commissioners in January 1985. The fees were established to allocate a fair share of the costs of new facilities for fire protection and emergency services to new users of such facilities and services. Fees vary according to the use and size of each structure. Through FY 1998-99, fees were recorded into five (5) area or battalion funds. As of FY 1999-00, however, these revenues were consolidated into a single area/fund.

FUND 1050 - PARKS FUND - As of FY 1997-98, the BCC established a separate ad valorem tax millage to assist in funding the requirements of county parks. Revenues are received into the Parks Fund where they are appropriated to finance park lands, park operations, parks administration, and other parks expenditures. The Fund 1050 millage rate for FY 2021-22 is 0.1656 mills.

FUND 1051 - PARKS AND RECREATION SCHOLARSHIP Funding is provided through donation, which are used to provide scholarships to Orange County youth on a needs-based basis. As of FY 2021-22, this revenue will be captured under fund 1050.

FUND 1054 - 911 FEES Fee revenue is received from a monthly charge applicable to wireless, prepaid wireless and non-wireless phones countywide. The rate of the fee may not exceed \$0.50 per month per phone, to be paid by local subscribers served by the Enhanced 911 (E911) emergency telephone system. As of January 1, 2015, the state E911 Board imposed a uniform statewide \$0.40 monthly E911 fee upon each service subscriber, with some exceptions. Initially, wireless and non-wireless revenues were separate revenue sources received into separate funds. As of FY 2009, however, due to changes in governing statutes, the revenue sources were combined into a single fund. A majority of expenses are payments to other entities in the county operating 911 Public Service Answering Points (PSAPs).

FUND 1059 - POLLUTANT STORAGE TANK This fund was established for the purpose of collecting fees associated with violation of state and county laws and regulations regarding the use and maintenance of above and below ground storage tanks. All fees assessed and collected shall be used for staffing, education, program development, and program implementation of the Pollutant Storage Tank Program.

FUND 1060 - ENERGY, EFFICIENCY, RENEWABLE ENERGY & CONSERVATION FUND This fund is used to finance carbon offsets such as energy efficiency, renewable energy, and energy conservation projects within Orange County.

FUND 109W - WATER AND NAVIGATION FUNDS 1095 LAKE CONWAY AND 1096 LAKE WINDERMERE These funds were established by a special act of the legislature, and millages within the districts are limited. Funds may be used to regulate and control the alteration of lakes by dredging, filling, pumping or otherwise changing the shoreline and contour. Funds can also be used to build, construct, erect, or maintain drainage facilities, and to regulate watercraft using the lake. Capital outlay includes funds for continuing stormwater projects.

FUND 10NT - AQUATIC WEED (NON-TAX) DISTRICTS - FUNDS 1074, 1083 to 1091, 1094, and 1097 to 1099 These budgets represent those aquatic weed control districts that are funded by contributions for Miscellaneous Orange County Lakes:

Big Lake Fairview	Lake Odell	Maitland Shore
Isle Catalina	Lake Martha/Burkett	Miscellaneous Maitland Lakes
Lake Buchanan	Lake Pearl	Ruby Lake
Lake Jennie Jewel	Lake Rowena	
Lake Marilyn	Lake Silver	

FUND 10TA - AQUATIC WEED (TAX) DISTRICTS - FUNDS 1061 to 1082, 1092 to 1093, 1100 Orange County levies a tax millage to cover weed control on special taxing districts surrounding the following lakes:

Asbury Canal	Lake Jessamine	Lake Rose	Lake Whippoorwill
Bass Lake	Lake Killarney	Little Lake Fairview	Lake Horseshoe
Big Sand Lake	Lake Mary	Lake Waumpi	Lake Bell
Lake Holden	Lake Ola	Lake Sue	Lake Pearl – West
Lake Irma	Lake Pickett	Lake Marilyn	Ruby Lake
Lake Jean	Lake Price	Lake Lawne	South Lake Fairview

Specific millage rates are shown in the Budget in Brief section of this document.

FUND 110M - MUNICIPAL SERVICE DISTRICTS - FUNDS 1101-1173, 1175, and 1184-1217 Municipal Service Taxing Units have been established to generate funding for the following purposes:

Common Area Maintenance	Maintenance of Retention Ponds
Water Management	Plaza International
Maintenance of Non-Paved Roads	Street Lights
Sewage System	Maintenance of Drainage Improvements

Fund 1169 provides funding for improvements and maintenance to the South Orange Blossom Trail (OBT) between U.S. Interstate Highway 4 and the Martin Anderson Beachline Expressway. Fund 1170 provides funding to partially defray capital and maintenance costs for improvements within the South OBT geographical area. Fund 1172 provides funding for drainage control structures within the Orlando Central Park Development.

FUND 117M - I-DRIVE MSTU FUNDS:

FUND 1177 - INTERNATIONAL PLANNING/ADMIN MSTU This fund accounts for revenue generated from an ad valorem tax on tangible and real property within the MSTU. Proceeds may be used for planning and designing public transit services, paying expenses of the improvement district, promotion activities, and funding other facilities and services to benefit residents and taxpayers of the MSTU. The millage rate for FY 2021-22 is 0.2334 mills.

FUND 1178 - INTERNATIONAL DRIVE BUS SERVICE This fund accounts for revenue generated from an ad valorem tax levied on properties along International Drive. The MSTU was initiated by the private sector to improve transportation services. The millage rate for FY 2021-22 is 0.7523 mills.

FUND 1179 - NORTH INTERNATIONAL DRIVE IMPROVEMENT This fund accounts for revenue generated from an ad valorem tax levy on properties along the northern section of International Drive. Funds will be used to improve internal circulation of traffic, streetscape design, and pedestrian movement. The millage rate for FY 2021-22 is 0.1601 mills.

FUND 1232 - LOCAL HOUSING ASSISTANCE The State Housing Initiatives Partnership (SHIP) program funds established a dedicated source to be used by state and local governments to stimulate the construction of affordable housing. Funding was provided from a portion of documentary stamps. Revenue consists of carryover funds and anticipated grant monies.

FUND 1241 - TEEN COURT This fund accounts for fines collected by the Clerk of Courts and remitted to Orange County from persons convicted of violating a criminal statute or an ordinance, or by persons paying a fine for any criminal violation. Revenue is used for the operation and maintenance of Teen Court. Monies may not be used for those amenities, which are ancillary to the Teen Court program (e.g., judges, clerk, courthouse facilities, and staff). Pursuant to and in accordance with Section 938.19, Florida Statutes, Orange County has adopted the "Orange County Teen Court Ordinance" to be effective on October 1, 2009. The ordinance imposes a \$3 court cost per case, in addition to all other fines, civil penalties, or other court costs, assessed against any person who pleads guilty or *nolo contendere* to, or is convicted of, regardless of adjudication, or adjudicated delinquent for a violation of criminal law, a delinquent act, or a violation of state criminal statute or a municipal or county ordinance, or any person who pays a fine or civil penalty for any violation as set forth in Florida Statutes Chapter 316.

FUND 1242 - CRIME PREVENTION The Orange County Safe Neighborhood Crime Prevention Fund was created on January 13, 1999 by Orange County Ordinance No. 98-01. This fund generates revenue from the imposition of fines collected from area arrests. Section 7 of the ordinance allocates the first \$125,000 to the Orange Blossom Trail Local Government Neighborhood Improvement District (OBTNID). The remainder of the fund is to be used by other designated neighborhood improvement districts, under the control of the Neighborhood Services Division, for crime prevention programs in Orange County.

FUND 1243 - ORANGE BLOSSOM TRAIL NEIGHBORHOOD IMPROVEMENT DISTRICT This district is permitted to assess ad valorem and special assessments as approved through referendum. From inception in FY 1997-98, the district's only source of revenue is a periodic journal voucher from the Crime Prevention Fund (Fund 1242), as available up to \$125,000 per year.

FUND 1246 - INTERNATIONAL DRIVE COMMUNITY REDEVELOPMENT AREA TRUST FUND This fund accounts for revenue generated from the creation of a Community Redevelopment Area (CRA) surrounding International Drive. The CRA was initiated to finance the improvement of certain blighted conditions identified in the area, including transportation issues. The Citizens I-Drive CRA Taskforce identifies projects eligible for CRA funding and presents them to the BCC for approval.

FUNDS 1247, 1248, 1251-1254 - COURT FEE FUNDS These funds have been established following the implementation of Revision 7 to Article V of the State's constitution, effective July 1, 2004. Fund 1247 created under the Glitch Bill (Senate Bill 2962) established a \$4 per page increase in recording fees to fund the court-related information technology (IT) needs of the state attorneys, public defenders, and clerk of the courts. The \$2 Court Technology Fee is Orange County's portion of the \$4 fee increase. Fund 1248 is a \$30 surcharge for any civil or criminal traffic infractions to fund state court facilities. Fund 1251-1254 is an additional court cost of \$65 for any felony, misdemeanor, or criminal traffic offense to be allocated as follows: 25% to fund innovations to supplement state funding for the elements of the state court system identified and county funding for local requirements; 25% to assist counties in providing legal aid programs; 25% to fund personnel and legal materials for the public as part of a law library; and, 25% to support juvenile programs.

FUND 1249 - PINE HILLS NEIGHBORHOOD IMPROVEMENT DISTRICT This district is permitted to assess ad valorem and special assessments as approved through referendum. The district's source of revenue is a periodic journal voucher from the Crime Prevention Fund (Fund 1242), as available up to \$125,000 per year.

FUND 1250 - BOATING IMPROVEMENT PROGRAM This improvement program fund accounts for monies that the Orange County Parks and Recreation Division receives from the State Department of Environmental Protection. Funds allocated for this program are to support municipalities, as well as Orange County in recreational boating needs as set forth in Florida Statutes Chapter 96-321.

FUND 1255 – CYBER SECURITY This fund provides funding through civil penalties received from the juvenile court and remitted to the county to provide training on cyber-safety for minors.

FUND 1265 - PARKS AND RECREATION IMPACT FEES Parks and Recreation Impact Fees have been assessed on new residential development in unincorporated Orange County, as approved by the Board of County Commissioners on February 7, 2006. The fees were established to allocate a portion of the overall capital costs related to the additional parks and recreational facilities needed to accommodate new development.

FUND 1272 - DRIVER EDUCATION SAFETY TRUST FUND This fund is authorized by Section 318.1215 of the Florida Statutes, known as the Dori Slosberg Driver Education Safety Act. The fund accounts for revenue generated from a \$3 fee added to civil traffic penalties. Fees are collected by Orange County and remitted to Florida Virtual Schools for use in funding direct educational expenses of driver education programs.

FUND 129X - ANIMAL SERVICES TRUST FUND This revenue source consists of contributions received from private donors for deposits into the Animal Services Trust Fund. This fund was created for the purpose of accepting contributions and disbursing funds to Animal Services for the care and treatment of animals. Any funds received subject to a condition shall be expended strictly in accordance with such condition.

FUNDS 130X - FUNDS include 1300-1339 - DEFICIENT SEGMENT (PROPORTIONATE FAIR SHARE) This group of funds was established to account for payments received under Orange County's Proportionate Fair Share program (previously the Pay-As-You-Go system). Per the guidelines of this program, entities wishing to develop land in areas that have no current room for capacity expansion, due to roadway deficiencies, may gain Concurrency Management approval by paying a fee that will be used in future projects to correct the deficiencies. The fees are determined on an individual basis according to the formula outlined in Orange County Ordinance No. 30-622 or separate agreement. Revenues received in these funds must be used for the improvement of the roadway segments that they were specifically designated. Each individual fund within this grouping represents a specific roadway segment.

FUND 1450 - LAKESIDE VILLAGE ADEQUATE PUBLIC FACILITY This fund account is established for the Lakeside Village to be used exclusively for the acquisition, construction, and maintenance of adequate public facilities in the village according to the village specific area plan (SAP). Developers may pay a fee equal to the value of the ratio of required adequate public facilities lands established by the SAP if land requirements cannot be met within a particular development plan or the development does not contain adequate public facilities lands.

FUND 1451 – HORIZONS WEST VILLAGE H ADEQUATE PUBLIC FACILITY This fund account is established for the Horizons West Village H to be used exclusively for the acquisition, construction, and maintenance of adequate public facilities in the village according to the village specific area plan (SAP). Developers may pay a fee equal to the value of the ratio of required adequate public facilities lands established by the SAP if land requirements cannot be met within a particular development plan or the development does not contain adequate public facilities lands.

FUND 1660 - INMATE COMMISSARY FUND This fund is authorized by Florida Statutes Section 951.23. It is funded by profits earned in the operation of an inmate canteen or commissary. Profits shall be used for overall inmate welfare. Purchases from the fund are recommended by the Inmate Commissary Fund Committee and are reviewed by the officer-in-charge (Corrections Department Director), who shall have final authority on expenditures. This fund is operated as a budgeted, expendable trust fund.

FUND 2314 - SALES TAX TRUST FUND Sales Tax revenues are received through the Local Government Half-Cent Sales Tax Program, administered by the Department of Revenue. Established in 1982, the program originally allocated 9.697% of collections back to municipalities and counties. This allocation, referred to as the "ordinary" distribution, changes periodically and currently stands at 8.9744% (effective July 1, 2015). Eligibility to receive Half-Cent Sales Tax revenues is reserved for entities that qualify to receive revenue sharing program funds.

FUND 2315 - ORANGE COUNTY PROMISSORY NOTE SERIES 2010 Sales Tax revenues are received through the Local Government Half-Cent Sales Tax Program, administered by the Department of Revenue. Established in 1982, the program originally allocated 9.697% of collections back to municipalities and counties. This allocation referred to as the "ordinary" distribution, changes periodically and currently stands at 8.9744% (effective July 1, 2015). Eligibility to receive Half-Cent Sales Tax revenues is reserved for entities that qualify to receive revenue sharing program funds.

FUND 2317 - CAPITAL IMPROVEMENT BONDS Orange County receives this revenue, as a result of the Florida Revenue Sharing Act of 1972. According to the original statute, the State would distribute 2.9% of the net cigarette tax collections and 33.5% of the net intangibles tax collections to counties. As of FY 1999-2000, the State of Florida began phasing-out the intangibles tax. Then, effective

July 1, 2000, the state eliminated the intangibles tax portion of the county revenue sharing program and replaced it with 2.25% of state sales tax collections. This sales tax distribution percentage changes periodically and currently stands at 2.0810% (effective July 1, 2015).

FUND 2319 - PUBLIC SERVICE TAX BONDS In 1991, a Public Service Tax (PST) on water, electricity, gas, fuel oil and telecommunication services became effective in unincorporated Orange County. Municipalities are empowered by Florida Statute to collect the utility tax, and the Florida Supreme Court has ruled that this statute is applicable to counties, as well. (The PST for telecommunication later became the Communications Services Tax (CST) in FY 2001 and continued to be collected in this fund up until FY 2011. As of fiscal year 2011, CST is no longer collected in this fund but became a direct revenue source for other funds.)

FUND 41XX – MUNICIPAL PROPRIETARY FUNDS Proprietary funds are used to account for activities that receive significant support from fees and charges. There are two (2) types of proprietary funds: enterprise funds and internal service funds.

FUND 4410 - SOLID WASTE SYSTEM Charges to property owners are assessed by the Solid Waste Division for collection and depositing of waste at the landfill and various transfer stations throughout Orange County. Tipping fees are assessed for solid waste delivery to each tipping site and are collected either on-site at the landfill or transfer station or by means of a monthly invoice covering all activity for a particular entity. Rates are determined with the assistance of outside consultants and are designed to cover the operating and maintenance cost of the landfill and transfer stations.

FUND 4420 - WATER UTILITIES SYSTEM Routine payments of water, sewer, and reclaimed water bills are recorded in this fund, which consist of series of revenue accounts that identify classification of customer. Included in these charges are water conservation rates and charges assessed to residential accounts in excess of 11,000 gallons per month. Monthly minimum water charges include a fixed rate to cover water availability and water meter operation. Residential accounts pay a sewer usage fee for up to 14,000 gallons per month; commercial accounts pay for all actual monthly usage. Rates are established with the assistance of an outside consultant and are designed to cover operating and debt service expenses.

FUND 442W – WATER UTILITIES SYSTEM MSTU This fund collections fees is for wastewater service provided to the Holden Heights community.

FUND 443X - CONVENTION CENTER FUNDS Revenue results from collection of the first 4 percent, the 5th percent and the 6th percent of the Local Option Tourist Development Tax (TDT). Orange County levies a tax on most rents, leases, lets or living accommodations, which have been contracted for periods of six (6) months or less. Up to 2% was enacted by the Florida Legislature in 1977, and then increased by 1% in 1979 and 1989. Additional increases to fund professional sports franchise facilities were allowed by statute in 1988 and 1994. In December 1994, the Orange County Board of County Commissioners (BCC) approved an increase from 4% to 5%, which became effective February 1, 1995. Prior to FY 1999-00, the 5th percent was accounted for separately in Fund 1053. In August 2000, the 5th cent of TDT was dedicated to the Convention Center's debt service. In July 2006, the BCC approved an increase from 5% to 6%, which became effective September 1, 2006. The 6th percent was levied to increase funding for the promotion of tourism and to provide funding for the new events center.

FUND 49EE - OTHER ENTERPRISE FUND The purpose of this fund is to collect fees from designated areas to pay for water service for businesses in that area.

FUND 5510 - RISK MANAGEMENT PROGRAM This is an internal services fund that accounts for workers compensation, liability, and property coverage for the Board of County Commissioners and all constitutional officers, except the Sheriff. Revenues are generated through user fees and charges.

FUND 5530 - FLEET MANAGEMENT FUND This is an internal service fund that accounts for services related to a scheduled preventive maintenance program and repair of vehicles. Revenues are generated from user fees and charges.

FUND 5540 - EMPLOYEES BENEFIT FUND This is an internal service fund that accounts for medical, life, and disability insurance for employees and qualified retirees of the Board of County Commissioners, and other small local governmental agencies, and all constitutional officers, except the Sheriff. The cost of group insurance is jointly paid by employees, employers, and retirees. Health insurance claims incurred since January 1, 2007 are on a self-insurance basis.

FUND 58TR – CORONAVIRUS GRANT FUNDS On April 22, 2020 the Board received funding from the Coronavirus Relief Fund (CRF) under the CARES Act that was signed into law on March 27, 2020. This funding is to be used to cover expenses that are necessary expenditures incurred due to the public health emergency with respect to the Coronavirus Disease 2019.

FUND 66XX – SPECIAL TRUST AND AGENCY The purpose of this fund is to collect and hold funds in escrow for outside entities the county serves as a pass through and has fiduciary responsibility.

FUND 7000-8000 - LEVEL GRANT FUNDS The 7000 level grant funds are received from the Federal Government. The 8000 level grants are funded by the State of Florida. Federal grants are awarded from various agencies to support programs such as Head Start, Community Services Block Grant (CSBG), Ryan White/HIV, Community Development Block Grant (CDBG), the Emergency Shelter, and the Section 8 Voucher programs. In addition, the Federal Government provides funding for the Justice Assistance Grant (JAG) programs. JAG replaced the Ed Byrne Formula Grant and the Local Law Enforcement Grant Program. The state grants support programs for children and families, parks, environmental programs and the improvements of roads, among other programs.



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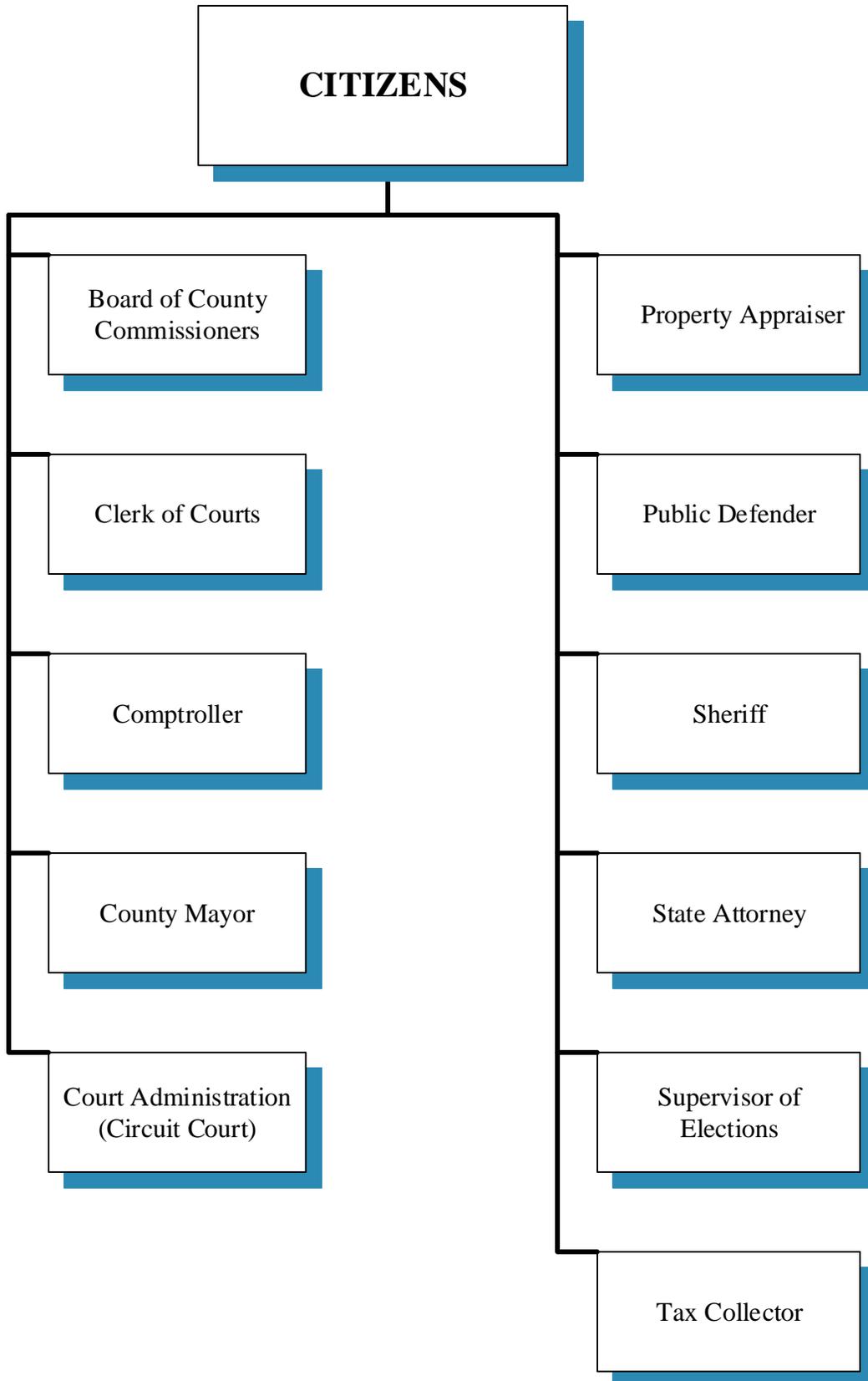
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ORANGE

COUNTY

GOVERNMENT

F L O R I D A



Constitutional Officers

Purpose Statement:

Constitutional Officers are elected officials whose duties and responsibilities are established by the Constitution of the State of Florida. Other Constitutional Officers such as the Clerk of Courts, Court Administration, Public Defender, and the State Attorney are primarily funded by the state effective July 1, 2004. Orange County will continue to be responsible for technology and facility budgets for court agencies represented in this document.

Program Descriptions:

- The **Board of County Commissioners (BCC)** serves as the legislative, policy-making, and governing body of Orange County, and operates under the guidelines set forth in the Orange County Charter originally adopted in November 1986 and subsequently amended. The Board consists of the County Mayor, elected county-wide, and six (6) County Commissioners, elected in single member districts.
- The **Comptroller** is a Constitutional Officer elected to serve as the Chief Financial Officer of the BCC, recorder, auditor, and custodian of all county funds and all official records.
- The **County Mayor**, a position approved by the voters in 1990, serves as the Chief Executive Officer of Orange County. The Office of County Mayor provides direct staff support, community outreach, constituent, and administrative services to the County Mayor.
- The **Court Administration** program assists the Chief Judge in the performance of supervisory and administrative duties by assuming responsibility for general court management and the management of court personnel and financial affairs. The Court Administrator's Office supervises court-sponsored programs including court reporting, witness management, court information, and the Sanctioned to Read Program.
- The **Property Appraiser** is an elected Constitutional Officer charged with the responsibilities as outlined in Chapter 192, Florida Statutes. In general, the Property Appraiser is responsible for identifying, locating, and fairly valuing all property, both real and personal, within the county for tax purposes.
- The **Sheriff** is a Constitutional Officer elected by the people to act as the Chief Law Enforcement Officer of Orange County in accordance with Chapter 30, Florida Statutes.
- The **Supervisor of Elections** is a Constitutional Officer elected to act as the official custodian of voter registration records and to conduct federal, state, and local elections within Orange County.
- The **Tax Collector** is an elected Constitutional Officer charged with the responsibilities of collection and distribution of taxes and fees for county



government, municipalities, fire districts, drainage districts, state agencies, and the School Board, pursuant to Chapter 192, Florida Statutes.

FY 2020-21 Major Accomplishments:

Comptroller

- After replacing in-person with online surplus property auctions three (3) years ago, over \$3 million in revenue has been generated for the county.
- Increased the number of Property Fraud Alert (PFA) subscribers through intergovernmental coordination and public outreach. Over 21,000 PFA subscribers have registered through FY 2020-21.
- Increased Official Records eRecording volume from 80% to 87%.
- Added the Supervisor of Elections into records management services/operations, increasing box inventory by over 1,500 boxes.
- Assisted the Supervisor of Elections with a major records disposition project, shredding (and recycling) over 1,100 cubic feet of records once retention requirements were verified.
- Implemented VMware Horizon 7 VDI Infrastructure (including a number of connection servers, appliances, load balancers, and other support servers). This initiative has significantly enhanced our work from home capabilities.
- Remediated 942 PDF documents containing approximately 10,000 pages on our website for American Disabilities Act (ADA) compliance. Also, implemented Website Accessibility Policy and Procedures for ongoing ADA compliance.
- Collected over \$600,000 in delinquent tourist development tax payments.
- Issued a comprehensive report of the Guardianship Program administration by the Orange County Clerk. Shortly after the release of the report, the Florida Court Clerks & Comptrollers (FCCC) created a task force to study the current guardianship process in Florida.
- Awarded the Certificate of Achievement for Excellence in Financial Reporting by the Government Finance Officers Association of the United States and Canada for the 38th consecutive year.
- Implemented an automated budget transfer and Non-P.O. system for the Comptroller's Office.
- Assisted the county with distribution of Federal CARES funding to applicants of the Small Business Assistance program, the Micro Business Assistance program, Individual Household Assistance program and the Eviction Diversion program. As such, during FY2020-21, approximately 42,000 checks were issued

Constitutional Officers

for these programs in addition to our regular workload.

- Implemented Time and Labor payroll software module to interface with the Time and Attendance application (KRONOS), to provide electronic loading of payroll timesheets for the Mayor's Office, Commissioners' Offices and the Chief of Staff's employees.
- Implemented within PeopleSoft Self-Service module, the Qualifying Events/Life Events, Gain of Coverage (GOC) and Loss of Coverage (LOC) allowing 24/7/365 access to employees and the ability to enter their own benefit changes.

County Mayor

- Mayor Demings **Housing for All Task Force** produced a 10-year action plan to address affordable and attainable housing. Affordable housing accomplishments to date include:

- BCC adopted Ordinance 2020-09 establishing the Affordable Housing Trust Fund program. The county has allocated \$10 million a year for 10 years to create and preserve affordable housing and mixed-income housing developments commonly known as "workforce housing" with a goal of 30,000 units by 2030. To date the Board has allocated \$21 million for affordable and workforce housing.
- The BCC approved four (4) new multi-family affordable housing developments creating 525 units. The developments will serve low-income and very low-income residents in the areas of Pine Hills, Apopka, Rio Grande Avenue, and West Colonial Drive. Over \$13 million from the Orange County Housing Trust Fund will support the construction of the four (4) projects. The developments address several critical areas:
 - Demand for new affordable rental housing in Orange County;
 - Economic impact of the COVID-19 pandemic, particularly on low-income families; and,
 - Support for the county's sustainability and resilience priorities.

All of the developments recommended for funding are committed to attaining green building certification from state or national organizations. This will provide energy-efficient features that will reduce utility costs for residents.

- The county launched a virtual Housing Landlord/Tenant education series in English and Spanish.
- Universal Orlando Resort supports Mayor Demings' Housing for All Initiative with an Affordable Housing Public-Private Partnership. *Universal's Housing for Tomorrow* is a multi-family, mixed-used development with approximately 1,000 affordable and workforce housing units.
- Mayor Demings and Commissioner Siplin, District 6, participated in the groundbreaking ceremony at Madison Landing on September 16, 2020. This development will include 110

units for low-income seniors in Holden Heights.

- Mayor Demings and Commissioner Moore, District 2, participated in the grand opening of The Preserve at Emerald Villas on October 29, 2020. This new development provides 96 housing units for low-income and very low-income seniors.
- Mayor Demings launched the **Vision 2050** initiative, which guides how and where growth will occur in Orange County while preserving our priceless cultural, historic, and natural resources. Vision 2050 will be implemented by a new plan called Orange Code. The new code will result in a more predictable development pattern, with a vibrant blend of residential, commercial, and natural space. It will also include pedestrian friendly neighborhoods where residents can live, work, and raise a family. Since the launch of Vision 2050, residents have participated in the planning process. This includes virtual community meetings and workshops, participating in a series of surveys, and attending town hall meetings.
- The **Mayor Dr. Martin Luther King, Jr. (MLK), Initiative** is comprised of 31 diverse members from the community focused on commemorating Dr. King's legacy of non-violence while promoting unity. This fiscal year, the Initiative engaged in the following year-round activities in unincorporated areas of Orange County.
 - The MLK Initiative held a virtual panel discussion with local faith leaders and community members to explore ways of strengthening bonds between the Black Church and LGBTQ+ communities.
 - Mayor Demings and members of the MLK Initiative announced the **Read Across the County Book Initiative**, during "Celebrate Literacy Week, Florida!" Mayor Demings and MLK members also volunteered as virtual guest readers at Orange County Head Start centers. The reading initiative seeks to provide students with additional early learning experiences to cultivate a love for reading and set students up for academic success.
 - The MLK Initiative presented the "His Legacy: Your Dream Today" with featured speaker Doug Williams, retired NFL Football superstar and senior advisor to the Washington Football Team. Doug Williams discussed how Dr. King influenced his life and career.
 - In an effort to increase voter participation, the MLK Initiative launched the **Orange County Voting Campaign** in partnership with the Supervisor of Elections Office.
- Mayor Demings convened the Orange County Citizens Safety Task Force, a 37-member citizen-led body Co-Chaired by former County Commissioner Rod Love, President of Community Synergy Group, Inc., and Jim Coffin, Executive Director of Interfaith Council. The task force was tasked with devising a plan to prevent and reduce gun violence and violent crime. The body met for 120 days and developed an action plan around four (4) pillars: prevention, intervention, enforcement, and prosecution. On January 26, 2021, the BCC approved \$2 million to support the task force

Constitutional Officers

recommendations. On April 13, 2021, the BCC accepted the 20 Task Force recommendations, which provides the county with a roadmap to reduce and prevent violent crime and gun violence.

- Mayor Demings reconvened the Orange County Domestic Violence Commission in response to higher rates of domestic violence cases in the community. The Domestic Violence Commission was co-chaired by the Honorable Alice Blackwell, Ninth Judicial Circuit, and Dick Batchelor, President of Dick Batchelor Management Group, along with 22 diverse stakeholders. The Commission concluded its work in May 2021 and presented 20 recommendations to the BCC. The recommendations provide a multi-sector approach to address domestic violence in the community.
 - The Mayor's Orange County Veterans Advisory Council held several virtual and in-person events to commemorate our armed service members, our Veterans, and their families. These include:
 - Veterans Day Flag Raising Ceremony, Memorial Day War Commemoration Ceremony, Vietnam Veterans Pinning Ceremony, Gold Star Mothers and Families Day, Patriot Day, as well as recognition of military branches of service anniversaries.
 - Along with these awareness events, the council continues to engage the community about the benefits available for our Veterans and their families.
 - Mayor Demings and General Paul E. Funk, United States Army signed a memorandum of agreement to participate in the Army's Partnership for Youth Success (PaYS) program. The PaYS program provides an opportunity for Orange County Government to work collaboratively with the Army's enlisted soldiers and reserve officers and provide them with a career path in local government.
 - Under the county COVID-19 Local State of Emergency, the county continues its community-wide response to the coronavirus pandemic. The following initiatives and programs were implemented to provide relief and assistance to businesses, individuals, and families affected by the pandemic.
 - Mayor Demings continues to hold regional county leaders conference calls with Orange, Seminole, Osceola and Lake county healthcare providers to discuss the pandemic and our recovery plan.
 - In an effort to increase access to testing, Orange County Health Services implemented fixed mobile testing sites throughout the county administering over 4,000 tests per day.
 - Orange County, the Florida Department of Health in Orange County, and local businesses/media collaborated on the "I Got My Shot" public health campaign and mobile vaccine trailer. The purpose of the public health campaign is to debunk vaccine myths, highlight trusted voices in the community, and encourage vaccinations. In addition, the Florida Department of Health in Orange County purchased a 24-foot mobile vaccine trailer with Federal CARES funding to reach and vaccinate homebound and hard-to-reach residents.
 - Orange County spent over 90% of the Federal Coronavirus Aid, Relief and Economic Security Act (CARES) to aid individuals, families, small businesses, social service agencies, and the arts.
 - Small Business grant program provided \$69 million in financial assistance to over 7,900 small and home-based businesses.
 - Individual and Family Assistance grant program provided \$36.5 million in assistance to 36,000 individuals and families affected by the COVID-19 pandemic.
 - Orange County Eviction Diversion Program provided \$11 million in assistance to landlords to help keep 4,700 renters in their homes.
 - An additional \$36.5 million was allocated for direct assistance to social-service agencies to expand funding for Orange County partner nonprofits. The services include assistance with homelessness, mental health and substance abuse, food pantries, job retention, and child care.
 - In partnership with Untied Arts of Central Florida, \$3 million was provided to financially assist large performance venues, small theatres, and dance and music companies to reopen their doors.
 - Orange County provided CareerSource Central Florida with \$7 million for the "Help is here" program. The program hired additional career counselors and funded short-term job training scholarships and internships at local, state and technical colleges.
 - CARES funding was also used for testing centers, Personal Protective Equipment (PPE), and vaccination efforts.
 - Orange County Health Services provided over 25 million masks and over 1 million bottles of hand sanitizer to small businesses, social service providers, faith-based organizations, and individuals that received COVID-19 testing at Orange County sites.
- Orange County received \$39 million in Federal Emergency Rental Assistance Program funding aimed at helping the county's most vulnerable tenants. This income-based program provides one-time assistance to tenants who are past-due rent due to financial hardships caused by the COVID-19 pandemic. Assistance is provided to landlords on behalf of qualifying tenants.
 - In 2021, the BCC approved \$2 million for an Economic Stimulus Strategy. The strategy is designed to support job growth in under-served communities, encourage social entrepreneurship, and develop a roadmap to further diversify our local economy. The initiative will ensure Orange County stays on the

Constitutional Officers

forefront of innovation by creating clusters in emerging areas including: Life Sciences, Learning Sciences & Human Performance; Gaming, Entertainment & eSports; and Energy & Environmental Sciences. These clusters will provide synergistic opportunities to collaborate on innovation, workforce training and development, business development, international trade, and product commercialization.

- American Rescue Plan Act – On March 11, 2021, President Biden signed the \$1.9 trillion American Rescue Plan Act of 2021 (ARPA) to provide direct relief to Americans, contain the COVID-19 virus, and rescue the economy. Orange County’s direct allocation based on population is \$270.7 million. The first half of the ARPA funding has been received from the US Treasury in the amount of \$135.4 million. Orange County created a plan to provide equitable outcomes to meet many areas of need throughout the county.
 - The plan focuses on bringing the COVID-19 pandemic under control; addressing the urgent needs of residents, families, and neighborhoods hardest hit by the COVID-19 public health emergency; and making investments to assist with economic recovery and rebuilding the community.
 - On June 22, 2021, the BCC approved five (5) areas of focus to include business assistance, social and community services, public health and safety, infrastructure projects, and revenue recovery that will be used to invest in areas that were heavily impacted by the pandemic.
- Mayor Demings convened a group of thought leaders to begin the dialogue on improving the community’s mental health and behavioral health system of care. As a result, on May 18, 2021, the BCC unanimously approved the Heart of Florida United Way to lead the evaluation and work with our community stakeholders. The group will examine gaps in the systems, identify needed resources and funding, evaluate best practices, and recommend improvements. United Way is anticipated to conclude its work in February 2022, and present the BCC with its findings and community plan.
- Mayor Demings reconvened the Orange County Economic Recovery Task Force in August 2021, as county COVID-19 cases, hospitalizations and deaths increased. Task Force members received health updates, and discussed best practices from businesses to ensure the health and safety of employees, residents, and visitors.
- The Orange County Sustainability & Resiliency Committee produced their final report. The report outlines a multi-phased approach to implement internal practices and community-wide initiatives that benefit all residents and businesses in our community.
- The National Association of Counties (NACo) awarded Orange County Government seven (7) national achievement awards. The awards recognize the hard work of our employees, our innovative programs, and our community collaboration. The NACo awards received:

- Making a “Striking” Difference: Business Assistance Compliance Teams Combat COVID in the category of Community and Economic Development.
 - Making Orlando Safer, Stronger, Together in the category of Civic Education and Public Information.
 - S.I.G.M.A.: STEM Inspires Girls to Move Ahead in the category of Children and Youth.
 - Fusion Fest: Celebrating Our Cultural Differences” in the category of Arts, Culture and Historic Preservation.
 - Recreate Recreation Videos in the category of Children and Youth.
 - Inmate Construction Program in the category of Criminal Justice and Public Safety.
 - myOCWellness in the category of Personnel Management, Employment and Training.
- Orange County launched the first virtual employee Innovation Lab, providing over 20 tools for innovative and strategic thinking with county departments. The Innovation Lab assisted in launching online platforms for CARES financial assistance, and scheduling PPE, COVID-19 testing, and vaccinations. In addition, staff representing each county department and division was trained in the Creative Confidence curriculum. Staff is also developing and testing a strategic planning toolkit.
 - In March 2021, Mayor Demings launched the Inaugural Executive Leadership program. The leadership program represented 11 county departments, with management participating in 10 weekly sessions.

Property Appraiser

- Continued to efficiently handle the challenges created by the coronavirus pandemic.
- Provided transparent, fair, just and equitable ad-valorem assessments of all properties in Orange County.
- Continued to offer educational and developmental opportunities to employees.
- Strengthened and developed multi-agency and intergovernmental relationships.
- Implemented constituent-focused services by streamlining online applications, and provided new, constituent-friendly tools and features on the website.
- Adapted communication methods with the community by hosting virtual presentations.
- Initiated in-depth review of agency Policies, Procedures, and Best Practices.
- Developed and began implementation of agency-wide paperless initiative.
- Restructured agency departments and organizational leadership.
- Began Information Technology equipment migration to support new software and work demands.
- Reviewed and revised agency fleet equipment.
- Initiated a partnership with the Orange County Comptroller’s office Fraud alert program.

Constitutional Officers

- Finalized office renovations initiated by previous administration.
- Revised accounting budget expense lines for transparency and accountability.
- Began the revitalization of the agency's legacy Computer-Assisted Mass Appraisal system.
- Requested a performance audit from the Orange County Comptroller's office.

Sheriff

- Implemented a Community Crime Prevention grant program providing nearly \$100,000 in micro-grants to nonprofit organizations, neighborhood groups and others engaged in projects to support evidence-based violence reduction, safety and drug abuse education and prevention programs.
- Created the OCSO Autism Decal Initiative, which allows first responders to draw on their autism training and understand there is a person in the home or car who may respond differently when interacting with Emergency Responders.
- Worked to address traffic safety issues by providing "Drive Like Your Kids Live Here" yard signs to residents throughout Orange County.
- Established the Behavioral Response Unit which pairs a mental health clinician with a deputy to respond as a team to calls for service involving a mental health crisis.
- Hosted several back to school events providing nearly 2,000 backpacks filled with school supplies to residents in need for the 2021-2022 school year.

Supervisor of Elections

- Held the Florida Presidential General Election on November 3, 2020.
- 42.9% of votes cast was by mail.
- Orange County voter registration set a new record at 866,460.
- 653,106 voters voted for a 75.38% turnout.

Tax Collector

- Successfully collected 95% or \$2.6 billion of the tax roll before delinquency, including \$58 million collected in-person.
- Collected more than \$16 million in tangible property taxes. The field staff collected a total of \$14.3 million in delinquent accounts, as well as \$268,093 in unpaid local business tax receipts.
- Continued efforts to educate and assist churches and non-profits in removing delinquent non-ad-valorem property taxes and protect them from tax deed sales.
- Conducted \$58 million of in-person transactions in six (6) Tax Collector's Offices through the year and more than 750,000 online transactions.
- Collected over \$10.9 million from driver's license transactions.
- Redesigned our website (octaxcol.com), which receives more than 2.3 million annual visitors, to create a better user experience.
- Launched MyEasyGov online tag renewal application which has dramatically increased the number of tags renewed online versus by mail or in person.

- Switched to an appointment only system for all motor vehicle customers and created a new online appointment system.
- Continued the partnership with IDignity, a local non-profit, which provides ID services for the homeless and underserved populations.
- Continued to promote Paperless Tax Bills, which allows property taxpayers to receive their tax bills electronically and manage their accounts online.

FY 2021-22 Department Objectives:

Comptroller

- Attend 2022 Redistricting Advisory Committee meetings serving as Deputy Clerk of the Board of County Commissioners.
- Implement online purchasing capabilities for certified copies through Self-Service in Official Records.
- Continue to assist the county as it moves from paper to electronic records, with the focus on compliance with both State and Federal laws including ADA and HIPAA (Health Insurance Portability and Accountability Act).
- Increase public outreach and public awareness of the Property Fraud Alert program. Coordinate with the Tax Collector to include a flyer insert in all property tax bills mailed in October 2021.
- Continue to expand the paperless workflow, imaging and approval process for accounts payable to include additional departments.
- Continue to research Robotic (BOTS) Process Automation and Electronic Data interface technology to enhance efficiency.
- Re-certify Investment Policy Certificate of Excellence with the Association of Public Treasuries of the United States and Canada.
- Implement GASB Statement No. 87, "Leases."
- Assist the county with the new ARPA Federal funds distribution and conclude the current CARES Act Distribution.
- In partnership with the county, create, test and implement a Self-Service Event for New Hires that is paperless and completed at home before their first day of work. This will enable the streamlining of newly hired employees to complete all required personal contact information, other relevant personal information, input degrees, experience and all health benefits enrollment before the date they are to report to their departments.
- Continue towards a completely paperless environment within PeopleSoft for all Qualified Events, Electronic Change Notices (ECN), Performance Appraisals, Lock Box, Advice/Pay-Stub printing, etc.
- Implement the Time and Labor payroll software module to interface with the employee Time and Attendance application (KRONOS) to provide electronic loading of payroll timesheets for approximately 1,100 Fire Rescue Department employees.
- Implement automated working papers for the revenue auditing section.

County Mayor

- Continue to provide access to COVID-19 testing in East and West Orange County.

Constitutional Officers

- Continue to work with the Florida Department of Health in Orange County to increase vaccinations in underserved communities.
- Launch distribution of ARPA funding for workforce development, social and community services, public health and pandemic response, infrastructure projects, and fiscal sustainability and core county services.
- Continue to Implement the Housing for All Task Force action plan that provides long-term solutions to improve housing affordability.
- Continue to increase Orange County's electric fleet and charging stations.
- Launch the industry diversification and cluster initiative in partnership with the Florida High Tech Corridor to stay on the forefront of innovation by creating clusters in emerging areas that will allow us to attract, retain and grow business.
- Develop a transportation infrastructure funding strategy.
- Continue to prioritize health and public safety in Orange County, including the ongoing commitment to address the opioid epidemic and substance abuse, homelessness, mental health, and other public health-related issues.
- Work with regional partners to diversify our workforce by focusing on industry and market needs such as technology, healthcare, and manufacturing job skills training. Orange County will collaborate with CareerSource Central Florida, University of Central Florida, the National Entrepreneur Center, Prospera, and the Black Business Investment Fund to revitalize small businesses and support skill-based training for positions negatively impacted by the pandemic.
- Orange County Convention Center continues to partner with Visit Orlando to promote the Convention Center's enhanced safety measures, first-class service, Global Biorisk Advisory Council re-accredited star facility, and unparalleled infrastructure to host sporting events, trade shows, meetings and conventions.
- Continue to work toward increasing funding and community partnerships to enhance children's services. Staff will monitor the implementation of evidence-based strategies and programs to improve child outcomes.
- Continue to advance the strategic vision and execute strategies that establish Orange County as a place to develop, demonstrate and commercialize emerging technology.
- Continue to promote the "I Got My Shot" public health campaign with local businesses and community partners to dispel vaccine myths, address vaccine hesitancy, and increase the vaccination rate.
- County staff will work with community partners and federal, state, and local partners to implement the Orange County Citizens Safety Task Force recommendations.
- County staff will work with our criminal justice partners, commission members, and community stakeholders to implement the Domestic Violence Commission recommendations.
- Continue to engage community participation in Orange County's Vision 2050 plan.

- Improve the mental and behavioral health system of care in our community by implementing the plan developed in partnership with United Way and key community stakeholders.

Property Appraiser

- Continue the agency-wide paperless initiative.
- Continue the restructuring of the agency.
- Continue Information Technology equipment migration to support new software and work demands.
- Enhance Information Technology functions and security features.
- Implement agency-wide cloud-based systems.
- Implement new travel and reimbursement software.
- Implement electronic payment system.
- Expand agency's wireless system.
- Continue the revitalization of the agency's legacy Computer-Assisted Mass Appraisal system.
- Continue in-depth review of agency Policies, Procedures, and Best Practices.
- Continue the expansion of constituent communications.
- Implement employee education/tuition reimbursement program.

Sheriff

- Activate new program to streamline towing responsibilities for both deputies and citizens who have a need for vehicle tows.
- Work with Citizens Advisory Committee to examine critical issues in law enforcement and offer suggestions for improvement to the Sheriff.
- Explore software solutions to allow for enhanced oversight on use of body worn cameras and electronic control devices.
- Implement a new Computer Aided Dispatch/Records Management System (CAD/RMS).
- Activate new Sector and Zone boundaries in conjunction with CAD/RMS upgrade to more effectively deploy patrol resources.

Supervisor of Elections

- Implementation of the 2022 reapportionment/redistricting maps creating new voting precincts.
- Preparing and conducting the Florida Primary Election, using the new precinct structure and new election laws.
- Anticipate increase in voter registration to break 900,000.

Tax Collector

- Continue to overhaul our online appointment system to better serve and communicate with customers.
- Leverage methods of collecting unpaid local business tax receipts and delinquent tangible accounts, including garnishments, seizures, auctions and levy notices as necessary.
- Continue pursuit of reducing costs relating to printing, paper and postage.

Constitutional Officers

- Launch a new Artificial Intelligence chat feature on our website to help customers find information, pay bills, and schedule appointments, all while reducing the volume of calls we receive.
- Continue partnership with a private entity to conduct driving tests at five (5) locations.
- Enhance the business tax receipt online application system and open it to all residents of Orange County.
- Redesign our property tax and business tax receipt renewal notices.



Department: Constitutional Officers

Expenditures by Category

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
Personal Services	\$ 266,788,500	\$ 284,804,240	\$ 294,598,498	3.4 %
Operating Expenditures	89,033,857	94,195,328	95,926,239	1.8 %
Capital Outlay	9,193,767	11,947,921	14,185,952	18.7 %
Total Operating	\$ 365,016,125	\$ 390,947,489	\$ 404,710,689	3.5%
Capital Improvements	\$ 3,912,840	\$ 40,255,026	\$ 7,899,550	(80.4)%
Debt Service	650,000	650,000	650,000	0.0%
Grants	1,500,000	0	0	0.0%
Reserves	0	44,765	3,583,959	7,906.2 %
Other	2,350,000	1,729,264	3,179,264	83.9 %
Total Non-Operating	\$ 8,412,840	\$ 42,679,055	\$ 15,312,773	(64.1)%
Department Total	\$ 373,428,964	\$ 433,626,544	\$ 420,023,462	(3.1)%

Expenditures by Division / Program

BCC Capital Projects	\$ 1,718,209	\$ 17,894,584	\$ 4,000,000	(77.6)%
Board of County Commissioners	2,204,506	2,389,033	2,489,854	4.2 %
Clerk of Courts	1,655,246	6,423,786	440,000	(93.2)%
Comptroller	21,721,290	22,408,514	23,764,423	6.1 %
County Mayor	931,706	982,361	1,010,008	2.8 %
Court Administration	1,289,154	1,939,617	1,409,837	(27.3)%
Property Appraiser	18,381,925	18,988,984	20,666,477	8.8 %
Public Defender	123,390	867,276	145,855	(83.2)%
Sheriff	273,694,704	306,872,622	309,234,231	0.8 %
State Attorney	41,469	75,000	75,000	0.0%
Supervisor of Elections	16,313,862	14,164,767	15,348,777	8.4 %
Tax Collector	35,353,503	40,620,000	41,439,000	2.0 %
Department Total	\$ 373,428,964	\$ 433,626,544	\$ 420,023,462	(3.1)%

Funding Source Summary

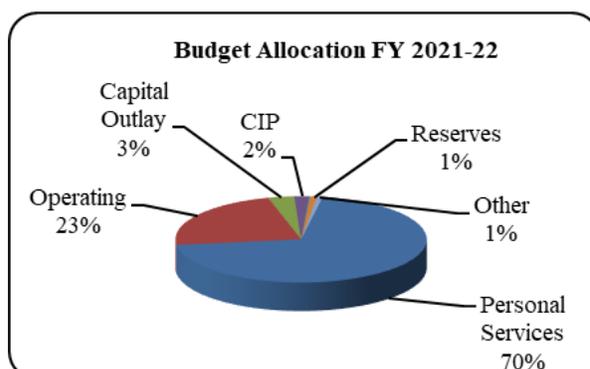
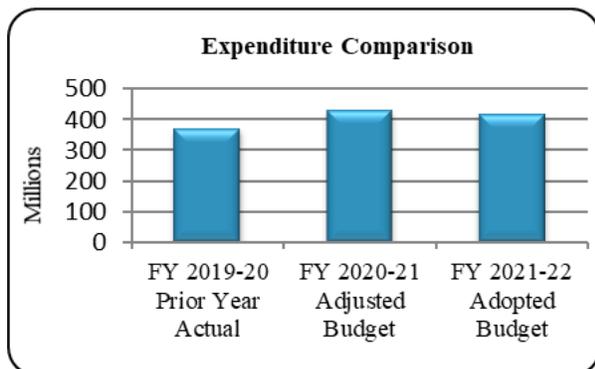
Special Revenue Funds	\$ 2,641,214	\$ 8,389,152	\$ 6,049,400	(27.9)%
General Fund and Sub Funds	347,123,962	364,056,329	381,777,617	4.9%
Capital Construction Funds	4,885,907	43,060,333	12,454,550	(71.1)%
All Other Funds	18,777,882	18,120,730	19,741,895	8.9%
Department Total	\$ 373,428,964	\$ 433,626,544	\$ 420,023,462	(3.1)%

Authorized Positions

	3,215	3,242	3,270	0.9%
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Constitutional Officers

EXPENDITURE HIGHLIGHTS



Personal, Operating, Capital Outlay, and Other Expenses –

The FY 2021-22 personal services budget includes a 3.5% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates were budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$14,000 to \$15,400 per employee to cover medical cost increases.

Board of County Commissioners (BCC) – The FY 2021-22 BCC total expenditure budget increased by 4.2% or \$100,821 from the FY 2020-21 budget primarily due to the personal services changes mentioned above. The chart below is a budget breakout of each BCC District that includes personal services and operating expenses.

<u>BCC Budget by District</u>	<u>FY 2021-22</u>
BCC District 1	\$ 394,820
BCC District 2	368,472
BCC District 3	392,585
BCC District 4	363,092
BCC District 5	431,032
BCC District 6	379,155
BCC General Office	<u>160,698</u>
Total of All Districts & General Office	\$ 2,489,854

Clerk of Courts – The FY 2021-22 operating budget of \$210,000 includes funding for state mandated costs associated with Article V, Revision 7 for communication services, courier messenger, subpoena services, and the county’s allocation for payment of filing fees and copy charges for ordinance violation cases.

Comptroller – The FY 2021-22 budget of \$23.8 million increased by 6.1% or \$1.4 million from the FY 2020-21 budget. The budget reflects the amount charged as commissions and fees to Orange County departments and divisions for financial services provided by the Comptroller’s Office. The amount to be paid by the General Fund is \$6,612,475 for FY 2021-22. Additional revenue from non-county departments is received via charges for services from various fees and commissions, as well as interest earnings and other miscellaneous income. The budget includes funding for one (1) new IT position to assist with network security and additional operating budget due to increases in banking service charges and technology band-width.

County Mayor’s Office – The FY 2021-22 budget increased by 2.8% or \$27,647 from the FY 2020-21 budget primarily due to increases in personal services, as noted above, and fleet charges.

Court Administration – The FY 2021-22 budget, which includes funding for General Court Administration, Grants, Teen Court, Juvenile Alternative Sanctions, and Jury Services, decreased by 27.3% or \$529,780 from the FY 2020-21 budget. The majority of the decrease is related to grant rollovers for various Drug Court programs, which do not occur until after the fiscal year begins and are not included in the budget at this time. Included are the state mandated costs associated with Article V, Revision 7 for communication services, courier messenger, and subpoena services.

Property Appraiser – The FY 2021-22 budget reflects an 8.8% or \$1.7 million increase compared to the FY 2020-21 budget. The estimated amount to be paid by the General Fund is \$18,076,530 for FY 2021-22. The budget includes an increase of four (4) employees. The budget for the Property Appraiser is approved by the Florida Department of Revenue (FDOR). The BCC may provide comments on this budget to FDOR. The General Fund pays only its pro-rata share of the Property Appraiser’s total operating budget in accordance with billings received from the Property Appraiser.

Public Defender – The FY 2021-22 operating budget of \$70,294 remained status quo from the FY 2020-21 budget and includes funding for state mandated costs associated with Article V, Revision 7 for communication services, courier messenger, and subpoena services.

Sheriff – The FY 2021-22 General Fund/Special Tax MSTU contribution of \$295.7 million increased by 5.1% or \$14.5 million from the FY 2021-22 budget of \$281.2 million. The Sheriff General Fund/Special Tax MSTU budget is divided into two (2) major functional areas: 1) Law Enforcement funding of \$279.3 million and 2) Court Security funding of \$16.4 million. The budget includes funding for 18 new positions: five (5) Behavioral Response Unit positions (1-Sergeant, 1-Corporal, 2-Sworn Sheriff Officers, 1- Investigative Analyst), five (5) School Resource Officers, four (4) Information Technology Specialists, three (3) Courthouse Deputies, and one (1) Audio Room Specialist. Other operating cost increases are for body camera/taser contract increases, fuel increases, replacement of patrol vehicles and radio replacements.

General Fund/Spec. Tax MSTU Expenditures:	<u>FY 2021-22</u>
Personal Services	\$248,263,499
Operating Expenses	34,405,838
Capital Outlay	9,327,755
Debt Service	650,000
Other Uses	<u>3,000,000</u>
Total	\$295,647,092

Sheriff Funding Source Summary:	<u>FY 2021-22</u>
Gen'l/Spec. Tax MSTU: Law Enforcement and Court Security	\$295,647,092

Special Revenues:	
Law Enforcement Trust State Forfeiture	1,399,250
Law Enforcement Trust Federal Forfeiture	3,449,500
State Law Enforcement Education Trust	589,400
Misc. Capital Construction Fund	593,989
Law Enforcement Impact Fees	<u>7,555,000</u>
Subtotal Special Revenues	\$ 13,587,139
TOTAL	<u>\$309,234,231</u>

State Attorney – The FY 2021-22 budget, which includes state mandated costs associated with Article V, Revision 7 for communications service, courier messenger, and subpoena services, remained status quo at \$75,000 from the FY 2020-21 budget.

Supervisor of Elections – The FY 2021-22 budget of \$15.3 million increased by 8.4% or \$1.2 million from the FY 2020-21 budget. The budget contains the costs of operating the office year-round and holding the 2022 Florida Primary Election that will be held on August 23, 2022. Also, the budget includes estimated costs associated with implementing the 2022 reapportionment/redistricting maps, establishment of new voting precincts, and education of voters of changes made to districts.

Tax Collector – The operating budget is required by state statute to be submitted to Orange County by August 1 of each year. The operating budget for the Tax Collector is approved by Florida Department of Revenue. The Orange County BCC has no control or authority over the Tax Collector’s operating budget. The FY 2021-22 operating budget submitted to FDOR includes an increase of 10 employees and is summarized below.

	<u>FY 2021-22</u>
Personal Services	\$24,093,051
Operating Expenses	7,209,742
Capital Outlay	<u>994,302</u>
Total	\$32,297,096

The commissions to be paid by the General Fund to the Tax Collector are budgeted at \$41.4 million for FY 2021-22, which is a 2.0% or \$819,000 increase due to higher property values. The charge is in accordance with a formula outlined in Florida Statute 192 whereby taxing entities pay commissions to the Tax Collector for services provided. The Tax Collector has no control over the amount charged for commissions, and the amount of commissions paid to the Tax Collector does not reflect their operating budget. The General Fund pays commissions to the Tax Collector for tax collections made for the following taxing entities: General Fund, Capital Projects Fund, Parks Fund, Orange County Public Schools, and Unincorporated Orange County (Sheriff).

Capital Improvements – The FY 2021-22 capital improvements budget decreased by 80.4% or \$32.4 million from the FY 2020-21 budget. Unspent budget from FY 2020-21 for BCC Districts CIP Projects will be re-budgeted to FY 2021-22. Included in the budget is a new project for the Clerk of Courts to add 38 electronic card access readers at the Courthouse. There is a project for the Public Defender for office space renovation at the courthouse. There are two (2) capital projects for the Sheriff’s Office included in the

FY 2021-22 budget: Sector V Substation and K-9 Facility. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for Constitutional Offices.

Reserves – The reserves budget of \$3,583,959 is for the Teen Court Fund in the amount of \$28,959 and Sheriff Impact Fee Fund for future capital expenses in the amount of \$3,555,000.

FUNDING SOURCE HIGHLIGHTS

The majority of the funding for the Constitutional Officers comes from the General Fund.

Comptroller – The list below identifies estimates of all sources of funding for the Comptroller’s FY 2021-22 budget:

Commission & Fees:	<u>FY 2021-22</u>	Charges for Services:	<u>FY 2021-22</u>
General Fund	\$ 6,612,475	Records Fees	\$5,850,000
Building	426,823	Certification & Copy Fees	180,000
Fire Rescue	1,514,461	Tax Deed Fees	110,000
MSTU’s	534,377	Intangible Tax Comm.	64,200
Parks	830,004	State DOC Stamps Comm.	<u>735,000</u>
Public Works	1,004,253	Sub-Total	\$6,939,200
Convention Center/TDT	1,912,551		
Water Utilities	2,162,076	Miscellaneous Revenue:	
Solid Waste	308,784	Interest Earnings	\$ 10,090
Mandatory Garbage	59,550	Other Miscellaneous Income	<u>160,000</u>
HHS Grants	547,944	Sub-Total	\$ 170,090
HUD Grants	173,500		
FDJJ Grant	42,819		
Other Grants	61,052		
Other Funds	<u>464,464</u>		
Sub-Total	\$16,655,133	TOTAL	<u>\$23,764,423</u>

Property Appraiser – The list below identifies estimates of all sources of funding for the Property Appraiser's FY 2021-22 budget:

	<u>FY 2021-22</u>
General Fund	\$18,076,530
County Fire	1,664,919
Big Sand Lake	2,145
Lake Conway	4,211
Lake Holden	1,600
Lake Jessamine Special Purpose	1,198
Lake Pickett	1,589
Lake Price	207
Orange Blossom Trail Corridor	4,886
Orange Blossom Trail Neighborhood	4,492
Orlando Central Park MTSU	9,767
Windermere Navigable Canal	<u>14,013</u>
Sub-Total	\$19,785,557
Other Non-County	<u>880,920</u>
TOTAL	\$20,666,477

Office: BCC Capital Projects

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Capital Improvements	\$ 1,718,209	\$ 17,894,584	\$ 4,000,000	(77.6)%
Total Non-Operating	\$ 1,718,209	\$ 17,894,584	\$ 4,000,000	(77.6)%
Total	\$ 1,718,209	\$ 17,894,584	\$ 4,000,000	(77.6)%

Office: Board of County Commissioners

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 2,090,806	\$ 2,237,956	\$ 2,317,756	3.6 %
Operating Expenditures	113,700	151,077	172,098	13.9 %
Total Operating	\$ 2,204,506	\$ 2,389,033	\$ 2,489,854	4.2 %
Total	\$ 2,204,506	\$ 2,389,033	\$ 2,489,854	4.2 %
Authorized Positions	20	20	20	0.0 %

Office: Clerk of Courts

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Operating Expenditures	\$ 139,031	\$ 210,000	\$ 210,000	0.0 %
Total Operating	\$ 139,031	\$ 210,000	\$ 210,000	0.0 %
Capital Improvements	\$ 16,215	\$ 6,213,786	\$ 230,000	(96.3)%
Grants	1,500,000	0	0	0.0 %
Total Non-Operating	\$ 1,516,215	\$ 6,213,786	\$ 230,000	(96.3)%
Total	\$ 1,655,246	\$ 6,423,786	\$ 440,000	(93.2)%

Office: Comptroller

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 19,842,279	\$ 20,457,941	\$ 21,652,126	5.8 %
Operating Expenditures	1,879,011	1,950,573	2,112,297	8.3 %
Total Operating	\$ 21,721,290	\$ 22,408,514	\$ 23,764,423	6.1 %
Total	\$ 21,721,290	\$ 22,408,514	\$ 23,764,423	6.1 %
Authorized Positions	230	230	231	0.4 %

Office: County Mayor

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 905,850	\$ 956,422	\$ 979,530	2.4 %
Operating Expenditures	25,856	25,939	30,478	17.5 %
Total Operating	\$ 931,706	\$ 982,361	\$ 1,010,008	2.8 %
Total	\$ 931,706	\$ 982,361	\$ 1,010,008	2.8 %
Authorized Positions	6	6	6	0.0 %

Office: Court Administration

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 948,532	\$ 1,401,713	\$ 973,479	(30.6)%
Operating Expenditures	332,330	493,139	407,399	(17.4)%
Capital Outlay	8,292	0	0	0.0 %
Total Operating	\$ 1,289,154	\$ 1,894,852	\$ 1,380,878	(27.1)%
Reserves	\$ 0	\$ 44,765	\$ 28,959	(35.3)%
Total Non-Operating	\$ 0	\$ 44,765	\$ 28,959	(35.3)%
Total	\$ 1,289,154	\$ 1,939,617	\$ 1,409,837	(27.3)%
Authorized Positions	17	20	15	(25.0)%

Office: Property Appraiser

Expenditures by Category	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
Personal Services	\$ 13,600,634	\$ 14,087,449	\$ 15,218,825	8.0 %
Operating Expenditures	4,357,291	4,287,206	4,890,431	14.1 %
Capital Outlay	324,000	435,065	377,957	(13.1)%
Total Operating	\$ 18,281,925	\$ 18,809,720	\$ 20,487,213	8.9 %
Other	\$ 100,000	\$ 179,264	\$ 179,264	0.0 %
Total Non-Operating	\$ 100,000	\$ 179,264	\$ 179,264	0.0 %
Total	\$ 18,381,925	\$ 18,988,984	\$ 20,666,477	8.8 %
Authorized Positions	153	153	157	2.6 %

Office: Public Defender

Expenditures by Category	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
Operating Expenditures	\$ 66,867	\$ 70,294	\$ 70,294	0.0 %
Capital Outlay	7,944	0	0	0.0 %
Total Operating	\$ 74,811	\$ 70,294	\$ 70,294	0.0 %
Capital Improvements	\$ 48,579	\$ 796,982	\$ 75,561	(90.5)%
Total Non-Operating	\$ 48,579	\$ 796,982	\$ 75,561	(90.5)%
Total	\$ 123,390	\$ 867,276	\$ 145,855	(83.2)%

Office: Sheriff

Expenditures by Category	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
Personal Services	\$ 224,012,429	\$ 240,560,726	\$ 248,263,499	3.2 %
Operating Expenditures	35,816,407	37,273,106	36,394,488	(2.4)%
Capital Outlay	8,836,031	11,489,116	13,777,255	19.9 %
Total Operating	\$ 268,664,867	\$ 289,322,948	\$ 298,435,242	3.1 %
Capital Improvements	\$ 2,129,837	\$ 15,349,674	\$ 3,593,989	(76.6)%
Debt Service	650,000	650,000	650,000	0.0 %
Reserves	0	0	3,555,000	n/a
Other	2,250,000	1,550,000	3,000,000	93.5 %
Total Non-Operating	\$ 5,029,837	\$ 17,549,674	\$ 10,798,989	(38.5)%
Total	\$ 273,694,704	\$ 306,872,622	\$ 309,234,231	0.8 %
Authorized Positions	2,418	2,442	2,460	0.7 %

Office: State Attorney

Expenditures by Category	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
Operating Expenditures	\$ 41,469	\$ 70,000	\$ 70,000	0.0 %
Capital Outlay	0	5,000	5,000	0.0 %
Total Operating	\$ 41,469	\$ 75,000	\$ 75,000	0.0 %
Total	\$ 41,469	\$ 75,000	\$ 75,000	0.0 %

Office: Supervisor of Elections

Expenditures by Category	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
Personal Services	\$ 5,387,970	\$ 5,102,033	\$ 5,193,283	1.8 %
Operating Expenditures	10,908,392	9,043,994	10,129,754	12.0 %
Capital Outlay	17,500	18,740	25,740	37.4 %
Total Operating	\$ 16,313,862	\$ 14,164,767	\$ 15,348,777	8.4 %
Total	\$ 16,313,862	\$ 14,164,767	\$ 15,348,777	8.4 %
Authorized Positions	49	49	49	0.0 %

Office: Tax Collector

Expenditures by Category	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
Operating Expenditures	\$ 35,353,503	\$ 40,620,000	\$ 41,439,000	2.0 %
Total Operating	\$ 35,353,503	\$ 40,620,000	\$ 41,439,000	2.0 %
Total	\$ 35,353,503	\$ 40,620,000	\$ 41,439,000	2.0 %
Authorized Positions	322	322	332	3.1 %



**Fiscal Year
2021-22**

CAPITAL IMPROVEMENTS PROGRAM

Projects under
Constitutional Officers

The FY 2021-22 budget includes funding for various capital improvements in each of the six (6) Commission Districts as part of the remaining \$300 million in *INVEST in Our Home for Life* initiative, these funds are being used for one-time projects that have minimal ongoing operating expenses.

The Clerk of Courts projects consist of funding for the new Winter Park/Goldenrod Clerk of Courts branch office and electronic card access readers at the Courthouse.

The Public Defender has one (1) project for office space renovation at the courthouse.

The Sheriff's Office has 10 projects in the capital improvement plan that are being evaluated, under design, or in construction.

	Adopted <u>FY 2021-22</u>
BCC Districts	\$ 4,000,000
Clerk of Courts	230,000
Public Defender	75,561
Sheriff	<u>3,593,989</u>
Total	\$ 7,899,550

Funding Mechanism:

The BCC Districts, Clerk of Courts and Public Defender capital projects are funded from the Capital Projects Fund (1023).

The Sheriff's Office projects are funded from the Law Enforcement Impact Fee Fund (1035) and the Capital Projects Fund (1023).

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/25/2021 for the FY 2021-22 budget rather than as of 3/31/21 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Constitutional Officers

3 - 23

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
<u>Constitutional Officers</u>											
BCC Districts CIP Projects											
0187	1023	INVEST - Dist 1 Dr. Phillips Ballfields	404,481	845,519	3,000,000	0	0	0	0	0	4,250,000
		Org Subtotal	404,481	845,519	3,000,000	0	0	0	0	0	4,250,000
0189	1023	INVEST - Dist 3 Barber Pk Splash Pad/Play	1,099,920	80	0	0	0	0	0	0	1,100,000
		Org Subtotal	1,099,920	80	0	0	0	0	0	0	1,100,000
0190	1023	INVEST - Dist 3 Parks Improvements	227,659	614,356	0	0	0	0	0	0	842,015
		Org Subtotal	227,659	614,356	0	0	0	0	0	0	842,015
0191	1023	INVEST - Dist 3 Lake Baffle Box	316,003	158,997	0	0	0	0	0	0	475,000
		Org Subtotal	316,003	158,997	0	0	0	0	0	0	475,000
0192	1023	INVEST - Dist 4 Back to Nature	358,202	3,588,928	1,000,000	0	0	0	0	0	4,947,130
		Org Subtotal	358,202	3,588,928	1,000,000	0	0	0	0	0	4,947,130
0331	1023	INVEST - Dist 1 Capital Projects	40,028	1,259,972	0	0	0	0	0	0	1,300,000
		Org Subtotal	40,028	1,259,972	0	0	0	0	0	0	1,300,000
0332	1023	INVEST - Dist 2 Magnolia Pk Ecotourism	781,877	3,666,693	0	0	0	0	0	0	4,448,570
		Org Subtotal	781,877	3,666,693	0	0	0	0	0	0	4,448,570
0333	1023	INVEST - Dist 3 Two Gen Comm Ctr	1,185,732	338,269	0	0	0	0	0	0	1,524,001
		Org Subtotal	1,185,732	338,269	0	0	0	0	0	0	1,524,001
0334	1023	INVEST - Dist 4 Parcel J Property Multipurp	340,122	712,748	0	0	0	0	0	0	1,052,870
		Org Subtotal	340,122	712,748	0	0	0	0	0	0	1,052,870

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
0335	1023	INVEST - Dist 5 Capital Projects	6,150	4,993,850	0	0	0	0	0	0	5,000,000
		Org Subtotal	6,150	4,993,850	0	0	0	0	0	0	5,000,000
0336	1023	INVEST - Dist 6 Cultural Comm Ctr	3,176,368	1,173,633	0	0	0	0	0	0	4,350,001
		Org Subtotal	3,176,368	1,173,633	0	0	0	0	0	0	4,350,001
0342	1023	INVEST - Dist 3 Road Paving	0	62,679	0	0	0	0	0	0	62,679
		Org Subtotal	0	62,679	0	0	0	0	0	0	62,679
0344	1023	INVEST - District 2 Adult Learning & Skill Ti	0	478,860	0	0	0	0	0	0	478,860
		Org Subtotal	0	478,860	0	0	0	0	0	0	478,860
		DIVISION SUBTOTAL	7,936,542	17,894,584	4,000,000	0	0	0	0	0	29,831,126
Clerk of Courts											
2075	1023	Clerk Branch Security	36,213	463,786	0	0	0	0	0	0	499,999
		Org Subtotal	36,213	463,786	0	0	0	0	0	0	499,999
2096	1023	COC WinterPark&GSC Consolidation	0	5,750,000	0	7,750,000	2,500,000	0	0	0	16,000,000
		Org Subtotal	0	5,750,000	0	7,750,000	2,500,000	0	0	0	16,000,000
2097	1023	Courthouse Elec Card Access Readers	0	0	230,000	0	0	0	0	0	230,000
		Org Subtotal	0	0	230,000	0	0	0	0	0	230,000
		DIVISION SUBTOTAL	36,213	6,213,786	230,000	7,750,000	2,500,000	0	0	0	16,729,999
Public Defender											
0293	1023	JJC-PD Interior Modifications	24,439	75,561	0	0	0	0	0	0	100,000
		Org Subtotal	24,439	75,561	0	0	0	0	0	0	100,000

* Prior Expenditures is calculated using 3 or 5 years.

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Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
4426	1023	Courthouse PD Office Space Renovation	48,579	721,421	75,561	0	0	0	0	0	845,561
		Org Subtotal	48,579	721,421	75,561	0	0	0	0	0	845,561
		DIVISION SUBTOTAL	73,018	796,982	75,561	0	0	0	0	0	945,561
Sheriff											
0133	1035	Mounted Patrol Facility	158,935	341,065	0	0	0	0	0	0	500,000
		Org Subtotal	158,935	341,065	0	0	0	0	0	0	500,000
0139	1035	Sector V Substation	0	3,900,000	3,000,000	0	0	0	0	0	6,900,000
		Org Subtotal	0	3,900,000	3,000,000	0	0	0	0	0	6,900,000
0144	1023	IT Service Area Remodel	756,959	81,692	0	0	0	0	0	0	838,651
		Org Subtotal	756,959	81,692	0	0	0	0	0	0	838,651
0266	1023	New Evidence Facility	7,600	2,992,400	0	0	0	0	0	0	3,000,000
	1035	New Evidence Facility	0	4,500,000	0	0	0	0	0	0	4,500,000
		Org Subtotal	7,600	7,492,400	0	0	0	0	0	0	7,500,000
0288	1023	Central Op Security Enhancements	283,087	16,913	0	0	0	0	0	0	300,000
		Org Subtotal	283,087	16,913	0	0	0	0	0	0	300,000
0338	1023	Sheriff's Communications Center	187,596	312,404	0	0	0	0	0	0	500,000
		Org Subtotal	187,596	312,404	0	0	0	0	0	0	500,000
0339	1023	CAD/RMS Upgrade	3,131,792	1,668,209	0	0	0	0	0	0	4,800,001
		Org Subtotal	3,131,792	1,668,209	0	0	0	0	0	0	4,800,001

Constitutional Officers

3 - 25

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
4431	1023	Sheriff's K-9 Facility	120,366	399,347	593,989	0	0	0	0	0	1,113,702
	1035	Sheriff's K-9 Facility	1,334,139	12,160	0	0	0	0	0	0	1,346,299
		Org Subtotal	1,454,505	411,507	593,989	0	0	0	0	0	2,460,001
4432	1023	Aviation Upgrade	65,157	609,843	0	0	0	0	0	0	675,000
		Org Subtotal	65,157	609,843	0	0	0	0	0	0	675,000
4433	1023	CSI Expansion	34,359	515,641	0	0	0	0	0	0	550,000
		Org Subtotal	34,359	515,641	0	0	0	0	0	0	550,000
		DIVISION SUBTOTAL	6,079,990	15,349,674	3,593,989	0	0	0	0	0	25,023,653
		DEPARTMENT SUBTOTAL	14,125,763	40,255,026	7,899,550	7,750,000	2,500,000	0	0	0	72,530,339
		GRAND TOTAL	14,125,763	40,255,026	7,899,550	7,750,000	2,500,000	0	0	0	72,530,339

* Prior Expenditures is calculated using 3 or 5 years.

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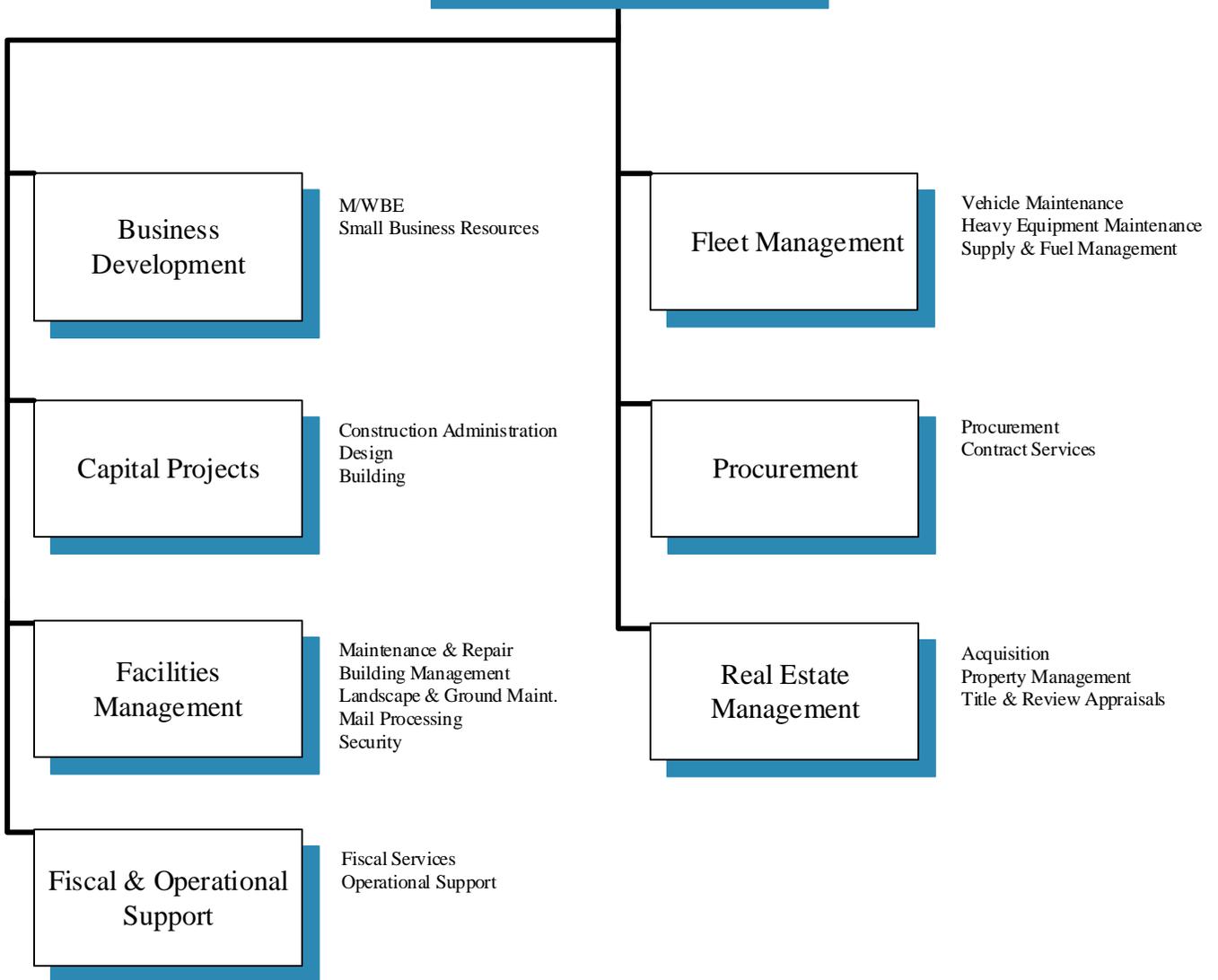
ORANGE

COUNTY

GOVERNMENT

F L O R I D A

ADMINISTRATIVE SERVICES



Administrative Services

Purpose Statement:

The Administrative Services Department provides essential support to the operating divisions and constitutional offices of Orange County to enable them to deliver services that meet the demands of the customers they serve. The support services include building design and construction, maintenance services, building security, property leasing and acquisition, fleet management, procurement, fiscal and operational support, and business development.

Program Descriptions:

- The **Business Development Division** provides resources that stimulate economic growth for minority, women, and registered service disabled businesses. This includes processing certification and re-certification applications, registering Service Disabled Veterans, conducting site visits, conducting numerous contract compliance reviews, reviewing payment applications, serving as an advocate for Minority/Women Business Enterprise (M/WBE) firms, providing educational entrepreneur workshops, maintaining M/WBE and Service Disabled Veterans directories for usage by prime firms, and acting as a catalyst for engaging M/WBE firms with outreach and networking opportunities.
- The **Capital Projects Division** effectively manages and delivers Capital Improvement Projects (CIPs) for numerous departments and divisions within the county. All projects start with an assessment. After the project scope and budget are established the projects, including new buildings, the renovation of existing county properties, and major building systems replacements are designed, bid, and constructed. With an emphasis on Sustainability and Resilience the design and construction for these projects focus on energy efficiency, ease of maintenance, durability, and functionality to meet both the end user and citizen's needs.
- The **Facilities Management Division** provides a safe and healthful work environment for employees and the general public in a cost effective, sustainable and energy efficient manner. This mission is accomplished by performing routine, preventive, and emergency maintenance to county facilities. Facilities maintenance also provides security guard and custodial services for all county buildings ensuring the facilities are safe, clean, and attractive; as well as, protecting a significant public investment.
- The **Fiscal & Operational Support Division** provides fiscal oversight and management of Administrative Service's budget, as well as operational support for all of the divisions within the department.



- The **Fleet Management Division** ensures in-shop and road repair services are available for scheduled (preventative maintenance) and unscheduled maintenance of over 3,700 county-owned vehicles and off-road equipment. Service is provided by fleet mechanics, support personnel, and/or contracted vendors.
- The **Procurement Division** manages the county's procurement program by contracting for goods and services, including professional services and construction. This program consists of all the steps leading to determination of appropriate solicitation and contract type, selection of contractor/vendor, negotiation and award of contract, and numerous other administrative actions.
- The **Real Estate Management Division** acquires real estate and various easements to provide land needed for all Orange County infrastructure projects including, but not limited to, road-widening, drainage and utility improvements, preservation of environmentally sensitive lands, parks, fire stations, and maintenance facilities. Real Estate also provides direction on space needs for county departments and agencies. The program provides leasing services, coordinates abatement and demolition of buildings and structures, performs surplus property sales in compliance with Florida Statutes 125.35, and provides information to the public and other Orange County agencies regarding real property interests held by Orange County.

FY 2020-21 Major Accomplishments:

Business Development

- Continued to enhance contract compliance efforts to increase timely payment for work completed by M/WBE firms to over \$18.9M or 5.8% that was spent with M/WBE firms in the first three (3) quarters of the fiscal year.
- Increased bidders' awareness of the M/WBE Ordinance changes related to meeting M/WBE participation or provide good faith effort documentation.
- Improved the tracking of M/WBE utilization on existing contracts using the county's financial system.
- Finalized the B2GNOW Community Outreach notification and completed major milestones for on-line Certification & Contract Compliance system.

Administrative Services

Capital Projects

- Managed 295 projects with total project costs of \$444.0 million.
- Added processes and forms to the Construction Project Management software to monitor and track construction bids and requests for proposals including an improved reference check process. The software monitors and reports on all aspects of the projects including budgets that are linked to the county's accounting software, Critical Path Method (CPM) schedules, and document management.

Facilities Management

- Maintained 497 buildings totaling 5.57 million square feet of space.
- Continued with ensuring all buildings maintained had COVID-19 pandemic safety measures in place e.g. hand sanitizer, daily, weekly, and emergency disinfecting, and signage.
- Facilities Management Administration and Health Services facilities received EnergyStar certifications.

Fiscal & Operational Support

- Processed over 11,000 purchase orders and delivery orders for goods and services totaling over \$28.0 million along with over 23,000 invoices that were processed for payment.
- Assisted with the processing and payment of all COVID-19 pandemic orders for the department for the protection of Orange County employees and citizens.

Fleet Management

- Selected for the 5th time as a *Top 50 Leading Fleet in North America* by a leading industry publication and trade group.
- Maintained over 2,040 rolling stock vehicles and 1,930 over-road/heavy equipment assets for the Board of County Commissioners (BCC) and many Constitutional Offices.
- Technician productivity was over 86%, which continues to be one of the highest among cities and counties in the state.
- Assisted other departments in purchasing or ordering additional electric vehicles for deployment.

Procurement

- Maintained both an Operational Procurement Division and an Emergency Support Procurement Operation. This operation has sourced and procured over \$7.5 million worth of Personal Protection Equipment (PPE), including 6.2 million 3-ply surgical masks; over 1.0 million bottles of 2oz hand sanitizers, over 350,000 N95 masks for first responders, and over 250,000 cloth masks.
- Managed over \$600.0 million in commodity, service, construction, and engineering procurement volume.
- Obtained the Achievement of Excellence in Procurement Award from the *National Procurement Institute*, which recognizes procurement practices that exceed national standards for 25 consecutive years.

Real Estate Management

- Completed acquisition of lands for new Mosquito Control Facility, Metric Drive Courthouse facility,

Sheriff's Evidence Warehouse, Fire Station #48 and completed the Wellness Way exchange.

- Completed acquisition of real estate interests for multiple county road projects, including Boggy Creek Road, Texas Avenue (North).
- Completed acquisition of property interests for the Sweetwater West septic to sewer conversion project; acquired property interests for controlling Orlo Vista flooding issues.
- Leased and/or managed 1.1 million square feet of office, retail, medical, recreational, and warehouse space.



FY 2021-22 Department Objectives:

Business Development

- Continuing to conduct an M/WBE Disparity Study and implement recommendations including policies and procedures to enhance the effectiveness of the M/WBE program.
- Finalize the implementation of the B2GNOW technology to establish an on-line Certification & Contract Compliance system.
- Continuing to seek methodologies for tracking M/WBE goals on Purchase Orders and Delivery Orders in Advantage for division/department users.

Capital Projects

- Continue to expand the processes and add forms within the new Project Management software to improve the automation of all aspects of construction management including sharing folders with Procurement. To assist with implementing and tracking the Mayor's sustainability initiative, the Design Guidelines are being updated and a new process will be developed with an easy to follow checklist.
- Complete construction on the Fire Stations #44 and #80; Magnolia Park, Phase II of the Orange County Multicultural Center, the Courthouse 14th Floor Chambers Buildout, and the Courthouse 13th Floor Courtrooms Buildout.

Administrative Services

- Continue with the planning, design, and construction major projects including the Fire Rescue Training Center, Mosquito Control, Animal Services Facility, Corrections MEP (Mechanical, Electrical and Plumbing) Package projects, Corrections Security Package projects, and Corrections Horizons Dormitory Improvements.

Facilities Management

- Continue to pursue energy improvement projects with rebates to reduce utility consumption in county buildings.
- Implement sustainability efforts in county facilities to meet the county's sustainability objectives.
- Implement a proactive maintenance strategy that uses real time data to detect and prevent mechanical failure before they occur.
- Continue with our safety program in county facilities.

Fiscal & Operational Support

- Continue to provide fiscal and operational support to the Administrative Services Department.
- Continue to support other departments with their CIP budgets that are managed by the Capital Projects Division.

Fleet Management

- Begin Implementation of a recently selected, replacement Fleet Management Information System to allow for more efficient and flexible operation and reporting.
- Begin replacement of eight underground fuel tanks (15,000 gallons each) and 10 underground oil/lubricant tanks (500-1,000 gallons each).
- Explore and implement short-term and long-term sustainability options to meet the county's goal of reduced petroleum fuel usage by 2030. Options include increased deployment of EV/plug-in hybrid electric vehicle (PHEV)/Hybrid vehicles, vehicle calibration software, and biodiesel.

Procurement

- Continue progress of updating policies and procedures to ensure full compliance with all applicable standards.
- Continue progress toward achieving increased efficiencies in contract management, automation and e-procurement applications.
- Continue to coordinate with the County Attorney's Office to develop enhancements to the Procurement Ordinance to ensure the county is operationally efficient, cost effective and business friendly.

Real Estate Management

- Secure appropriate building sites, leased space, tenant relocations, and/or third-party agreements to address existing county needs and proposed expansions.
- Complete acquisition of real estate parcels for multiple county road projects, including the Richard Crotty Parkway, Kennedy Boulevard and complete the land acquisitions for Fire Station #32, Fire Rescue Training Facility, and Innovation Lab.
- Begin acquisitions of new parcels for the following roadway improvement projects: Texas South,

Kennedy Boulevard (second half), Taft-Vineland Road and Ficquette Road.

- Acquire conservation lands under the Green Park Land Acquisition for Conservation and Environmental Protection (PLACE) program.



Administrative Services

Key Performance Measures	Notes	FY 2019-20 Actual	FY 2020-21 Target	FY 2021-22 Target
Business Development				
- Number of Applications Processed		114	76	76
<i>Certification Applications</i>				
- % of Applications Approved Within 60 days		100%	100%	100%
- # of M/WBE and SDV Evaluations		69	160	160
<i>Minority/Women Business Enterprise (M/WBE) and Registered Service Disabled Veteran (SDV)</i>				
- # of Educational Workshops & Community Events		22	40	40
Capital Projects				
- % of Completed Projects Meeting Target Schedule		93%	90%	90%
- % of Completed Projects Meeting Target Budget		98%	95%	95%
Facilities Management				
- Number of Labor Hours Spent on Maintenance and Repair		155,686	126,001	126,001
- % of Urgent (Non-Emergency) Work Orders Resolved in 24 hr		91%	95%	95%
- Direct Labor Utilization Rate		71%	60%	60%
<i>The percentage of labor actually spent physically working on an asset</i>				
Fleet Management				
- Fleet Technician Productivity		87%	85%	85%
<i>Refers to percent of time Fleet Maintenance Technicians are actually signed in to work orders.</i>				
- Preventative Maintenance Completion Rate		137%	85%	85%
<i>Refers to number of Preventive Maintenance (PM) Services that are completed as scheduled for county vehicles and equipment. An effective PM program reduces downtime and cost to repair over long haul.</i>				
- % of Fleet Operational		96%	95%	95%
<i>Refers to both light and heavy-duty vehicles on the road.</i>				
- Reduce Petroleum Based Fuel Usage		0%	2%	2%
Procurement				
- Number of Requisitions Processed		4,100	3,500	3,500
- Effective Completion: Award Bid vs Average of Competitors		41%	20%	20%
- Number of Formal Requests for Quotation Issued		32	75	75
- Number of Invitation for Bid Issued		106	75	75
- Number of Request for Proposals Issued		55	50	50
- Number of Procurement Card Transactions		46,670	50,000	50,000
- Average Number of Days to Issue a Purchase Order		5	10	10
- Average Number of Days to Award Request for Quotation		40	30	30
- Average Number of Days to Award Invitation for Bids		82	90	90
- Average Number of Days to Award Request for Proposals		79	130	130
Real Estate Management				
- % of Title Searches Completed Within Allocated Time Frame		95%	95%	95%
- % of Acquisitions Completed Within Allocated Time Frame		100%	95%	95%

Department: Administrative Services

Expenditures by Category

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
Personal Services	\$ 23,694,576	\$ 25,495,340	\$ 27,129,393	6.4 %
Operating Expenditures	43,649,637	56,093,229	51,305,559	(8.5)%
Capital Outlay	666,206	680,910	490,874	(27.9)%
Total Operating	\$ 68,010,419	\$ 82,269,479	\$ 78,925,826	(4.1)%
Capital Improvements	\$ 10,653,537	\$ 83,640,558	\$ 59,108,260	(29.3)%
Debt Service	16,606	14,652	20,000	36.5 %
Grants	300,000	300,000	300,000	0.0%
Reserves	0	2,452,560	3,219,247	31.3 %
Total Non-Operating	\$ 10,970,144	\$ 86,407,770	\$ 62,647,507	(27.5)%
Department Total	\$ 78,980,563	\$ 168,677,249	\$ 141,573,333	(16.1)%

Expenditures by Division / Program

Business Development	\$ 818,525	\$ 1,545,433	\$ 1,077,845	(30.3)%
Capital Projects	2,550,651	16,731,476	9,566,047	(42.8)%
Facilities Management	47,388,823	111,088,790	91,971,544	(17.2)%
Fiscal & Operational Support	1,062,180	3,496,267	1,152,270	(67.0)%
Fleet Management	14,283,361	21,131,248	22,041,506	4.3 %
Procurement	2,591,977	2,974,741	3,113,993	4.7 %
Real Estate Management	10,285,046	11,709,294	12,650,128	8.0 %
Department Total	\$ 78,980,563	\$ 168,677,249	\$ 141,573,333	(16.1)%

Funding Source Summary

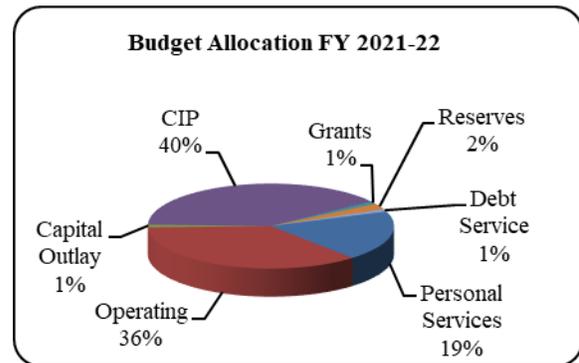
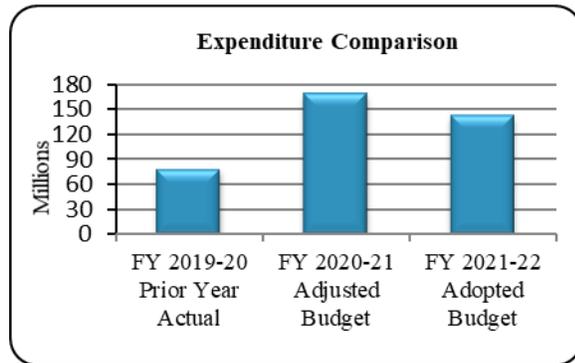
Special Revenue Funds	\$ 7,390	\$ 3,856,643	\$ 0	(100.0)%
Internal Service Funds	14,283,361	21,131,248	22,041,506	4.3%
General Fund and Sub Funds	54,087,568	65,355,991	61,832,917	(5.4)%
Capital Construction Funds	10,602,243	78,333,367	57,698,910	(26.3)%
Department Total	\$ 78,980,563	\$ 168,677,249	\$ 141,573,333	(16.1)%

Authorized Positions

	329	331	337	1.8%
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Administrative Services

EXPENDITURE HIGHLIGHTS



Personal Services – The FY 2021-22 personal services budget includes a 3.5% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates were budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$14,000 to \$15,400 per employee to cover medical cost increases. The department’s net position change is an increase of six (6); a Construction Project Coordinator for providing assistance to the Project Managers by conducting routine site inspections of projects that are under construction; a Senior Engineer for management of the new Sustainability and Resilience program; a Maintenance Scheduler/Planner for support of countywide energy and water management portals used for tracking sustainability and resilience efforts in facilities; a Support Specialist for assisting with administration of the security guard contract; and two (2) Contracts Supervisors to support oversight and compliance with procurement standards relating to the American Rescue Plan Act and other federal/state grants.

Six (6) New Positions FY 2021-22

- 1 – Construction Project Coordinator, Capital Projects
- 1 – Senior Engineer, Capital Projects
- 1 – Maintenance Scheduler/Planner, Facilities Management
- 1 – Support Specialist, Facilities Management
- 2 - Contracts Supervisor, Procurement

Operating Expenses – The FY 2021-22 operating expenses budget decreased by 8.5% or \$4.8 million from the FY 2020-21 budget. Significant adjustments include a \$1.6 million decrease in maintenance of building and grounds due to rollovers from the prior fiscal year, primarily in Facilities Management. There is additional funding for the annual maintenance service term increases as well as the addition of two (2) new facilities: 1) CARES Act Warehouse and 2) Cultural Community Center. Contract Services decreased by \$1.6 million mainly due to COVID-19 cleaning of facilities funding that was added during the FY 2020-21 annual amendment. Real Estate Management’s leases budget increased by \$653,387 due to scheduled annual lease increases and the addition of three (3) new leases: 1) Sheriff Sector V Sea World 2) Parkway Center VI Expansion and 3) EPD Warehouse Expansion.

In the Fleet Management Division, budgeted fuel costs are \$4.0 million for unleaded and \$1.8 million for diesel. This equates to a purchase cost of \$2.25 per gallon for unleaded and \$2.35 per gallon for diesel, which was an increase from FY 2020-21. Sublet services are budgeted at \$2.9 million and E85 ethanol at \$11,378.

Capital Outlay – The FY 2021-22 capital outlay budget decreased by 27.9% or \$190,036 from the FY 2020-21 budget. Significant adjustments include a decrease of \$119,630 in software due to software purchases, rollovers for equipment and vehicles. Funding is included for six (6) replacement vehicles.

Capital Improvements – The FY 2021-22 capital improvements budget decreased by 29.3% or \$24.5 million from the FY 2020-21 budget primarily due to the timing of projects schedule. The budget includes funding for the Tax Collector Downtown office modifications, Multi-Cultural Community Center, Courthouse floors build-out, Real Estate Management tracking software, as well as on-going capital improvement projects to maintain existing facilities. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

Grants – The FY 2021-22 grants budget includes a payment of \$300,000 to the University of Central Florida for co-sponsorship of the lease for the National Entrepreneur Center located at the Fashion Square Mall, as per the agreement approved by the Board of County Commissioners on March 19, 2011.

Reserves – The department maintains reserves of \$3,219,247 or 14.6% in the Fleet Management Fund.

FUNDING SOURCE HIGHLIGHTS

The General Fund supplies the majority of the Administrative Services funding. Additional funding comes from the Capital Projects Fund and Special Revenue Fund (grant funding), which is used to pay for various capital improvement projects; and from the Fleet Management Fund, which is an internal services fund that derives its revenue from usage fees. Budgeted Fleet Management revenue increased by 0.5% or \$110,258 due to a labor rate increase as well as fuel, parts and sublet mark ups.

Division: Business Development

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 726,388	\$ 870,270	\$ 893,699	2.7 %
Operating Expenditures	62,665	586,282	168,344	(71.3)%
Capital Outlay	29,473	88,881	15,802	(82.2)%
Total Operating	\$ 818,525	\$ 1,545,433	\$ 1,077,845	(30.3)%
Total	\$ 818,525	\$ 1,545,433	\$ 1,077,845	(30.3)%
Authorized Positions	8	9	9	0.0 %

Division: Capital Projects

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 1,729,527	\$ 1,751,187	\$ 2,021,450	15.4 %
Operating Expenditures	414,461	486,873	339,497	(30.3)%
Capital Outlay	10,499	6,180	6,600	6.8 %
Total Operating	\$ 2,154,487	\$ 2,244,240	\$ 2,367,547	5.5 %
Capital Improvements	\$ 396,164	\$ 14,487,236	\$ 7,198,500	(50.3)%
Total Non-Operating	\$ 396,164	\$ 14,487,236	\$ 7,198,500	(50.3)%
Total	\$ 2,550,651	\$ 16,731,476	\$ 9,566,047	(42.8)%
Authorized Positions	15	15	17	13.3 %

Division: Facilities Management

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 11,229,800	\$ 11,982,779	\$ 12,731,915	6.3 %
Operating Expenditures	25,371,194	31,098,480	28,767,142	(7.5)%
Capital Outlay	564,903	319,755	259,577	(18.8)%
Total Operating	\$ 37,165,897	\$ 43,401,014	\$ 41,758,634	(3.8)%
Capital Improvements	\$ 10,213,470	\$ 67,687,774	\$ 50,200,410	(25.8)%
Debt Service	9,457	2	12,500	14,900.0 %
Total Non-Operating	\$ 10,222,926	\$ 67,687,776	\$ 50,212,910	(25.8)%
Total	\$ 47,388,823	\$ 111,088,790	\$ 91,971,544	(17.2)%
Authorized Positions	166	167	169	1.2 %

Division: Fiscal & Operational Support

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 1,028,105	\$ 1,055,395	\$ 1,126,390	6.7 %
Operating Expenditures	29,846	2,433,222	24,185	(99.0)%
Capital Outlay	4,229	7,650	1,695	(77.8)%
Total Operating	\$ 1,062,180	\$ 3,496,267	\$ 1,152,270	(67.0)%
Total	\$ 1,062,180	\$ 3,496,267	\$ 1,152,270	(67.0)%
Authorized Positions	12	12	12	0.0 %

Division: Fleet Management

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 4,452,746	\$ 4,883,237	\$ 5,136,621	5.2 %
Operating Expenditures	9,743,064	12,106,014	12,071,288	(0.3)%
Capital Outlay	43,648	223,889	205,000	(8.4)%
Total Operating	\$ 14,239,457	\$ 17,213,140	\$ 17,412,909	1.2 %
Capital Improvements	\$ 43,904	\$ 1,465,548	\$ 1,409,350	(3.8)%
Reserves	0	2,452,560	3,219,247	31.3 %
Total Non-Operating	\$ 43,904	\$ 3,918,108	\$ 4,628,597	18.1 %
Total	\$ 14,283,361	\$ 21,131,248	\$ 22,041,506	4.3 %
Authorized Positions	69	69	69	0.0 %

Division: Procurement

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 2,465,510	\$ 2,720,661	\$ 3,000,205	10.3 %
Operating Expenditures	110,113	232,225	104,088	(55.2)%
Capital Outlay	9,205	7,205	2,200	(69.5)%
Total Operating	\$ 2,584,828	\$ 2,960,091	\$ 3,106,493	4.9 %
Debt Service	\$ 7,149	\$ 14,650	\$ 7,500	(48.8)%
Total Non-Operating	\$ 7,149	\$ 14,650	\$ 7,500	(48.8)%
Total	\$ 2,591,977	\$ 2,974,741	\$ 3,113,993	4.7 %
Authorized Positions	34	34	36	5.9 %

Division: Real Estate Management

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 2,062,501	\$ 2,231,811	\$ 2,219,113	(0.6)%
Operating Expenditures	7,918,295	9,150,133	9,831,015	7.4 %
Capital Outlay	4,250	27,350	0	(100.0)%
Total Operating	\$ 9,985,046	\$ 11,409,294	\$ 12,050,128	5.6 %
Capital Improvements	\$ 0	\$ 0	\$ 300,000	n/a
Grants	300,000	300,000	300,000	0.0 %
Total Non-Operating	\$ 300,000	\$ 300,000	\$ 600,000	100.0 %
Total	\$ 10,285,046	\$ 11,709,294	\$ 12,650,128	8.0 %
Authorized Positions	25	25	25	0.0 %

**Fiscal Year
2021-22**

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of the
Administrative Services Department

The Administrative Services Department is responsible for the management of capital projects to construct, repair or enhance Orange County facilities and infrastructure.

	Adopted <u>FY 2021-22</u>
Capital Projects	\$ 7,198,500
Facilities Management	50,200,410
Fleet Management	1,409,350
Real Estate Management	<u>300,000</u>
Department Total	\$59,108,260

Funding Mechanism:

Projects within the Administrative Services Department are budgeted in the Capital Projects, Facilities Management, Fleet Management, and Real Estate Management divisions and are primarily related to the construction, improvement, and maintenance of facilities. Funding is provided by the Capital Projects Fund (1023) and Fleet Management Fund (5530).

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/25/2021 for the FY 2021-22 budget rather than as of 3/31/2021 to accurately reflect Total Project Cost approved by the Board of County Commissioners.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Administrative Services

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Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
Administrative Services											
Capital Projects											
1708	1023	Gun Range Maintenance	45,110	56,281	0	0	0	0	0	0	101,391
		Org Subtotal	45,110	56,281	0	0	0	0	0	0	101,391
1757	1023	RCC Electrical Improvements	1,988,156	11,843	0	0	0	0	0	0	1,999,999
		Org Subtotal	1,988,156	11,843	0	0	0	0	0	0	1,999,999
1763	1023	Warehouse Space Consolidation	0	30,000	0	0	0	0	0	0	30,000
		Org Subtotal	0	30,000	0	0	0	0	0	0	30,000
2074	1023	Cultural Community Center	1,500	2,400,000	1,998,500	0	0	0	0	0	4,400,000
		Org Subtotal	1,500	2,400,000	1,998,500	0	0	0	0	0	4,400,000
2076	1023	County Services Building	0	500,000	500,000	0	0	0	0	0	1,000,000
		Org Subtotal	0	500,000	500,000	0	0	0	0	0	1,000,000
2077	1023	Courthouse Build-Out	323,074	6,676,926	4,000,000	6,400,000	0	0	0	0	17,400,000
		Org Subtotal	323,074	6,676,926	4,000,000	6,400,000	0	0	0	0	17,400,000
2079	1023	Barnett Park Emergency Generator	241	197,095	0	0	0	0	0	0	197,336
	7580	HMGP Barnett Park	722	591,284	0	0	0	0	0	0	592,006
		Org Subtotal	963	788,379	0	0	0	0	0	0	789,342
2080	1023	Bithlo Commun Cntr Emgcy Gen	510	74,572	0	0	0	0	0	0	75,082
	7590	HMGP Bithlo Community Center	1,529	223,720	0	0	0	0	0	0	225,249
		Org Subtotal	2,039	298,292	0	0	0	0	0	0	300,331

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
2081	1023	Bithlo Water Trtmt Plant Emgcy Gen	510	74,572	0	0	0	0	0	0	75,082
	7589	HMGP Bithlo Water Trtmt Plant	1,529	223,720	0	0	0	0	0	0	225,249
		Org Subtotal	2,039	298,292	0	0	0	0	0	0	300,331
2082	1023	Goldenrod Rec. Center Emgcy Gen	241	62,377	0	0	0	0	0	0	62,618
	7583	HMGP Goldenrod Rec Center	722	187,132	0	0	0	0	0	0	187,854
		Org Subtotal	963	249,509	0	0	0	0	0	0	250,472
2083	1023	Meadow Woods Rec Cntr Emgcy Gen	241	62,362	0	0	0	0	0	0	62,603
	7585	HMGP Meadow Woods Rec Cntr	722	187,087	0	0	0	0	0	0	187,809
		Org Subtotal	963	249,449	0	0	0	0	0	0	250,412
2084	1023	Silver Star Rec Cntr Emgcy Gen	241	62,362	0	0	0	0	0	0	62,603
	7581	HMGP Silver Star Rec Cntr Emgcy Gen	722	187,087	0	0	0	0	0	0	187,809
		Org Subtotal	963	249,449	0	0	0	0	0	0	250,412
2085	1023	South Econ Rec Cntr Emgcy Gen	241	62,362	0	0	0	0	0	0	62,603
	7582	HMGP South Econ Rec Cntr Emgcy Gen	722	187,087	0	0	0	0	0	0	187,809
		Org Subtotal	963	249,449	0	0	0	0	0	0	250,412
2086	1023	West Orange Rec Cntr Emgcy Gen	241	74,841	0	0	0	0	0	0	75,082
	7584	HMGP West Orange Rec Cntr	722	224,526	0	0	0	0	0	0	225,248
		Org Subtotal	963	299,367	0	0	0	0	0	0	300,330
2090	1023	Tax Collector Downtown Office Modification	0	300,000	700,000	0	0	0	0	0	1,000,000
		Org Subtotal	0	300,000	700,000	0	0	0	0	0	1,000,000
7325	8340	OC Rec Gyms Emerg Retrofit	0	1,830,000	0	0	0	0	0	0	1,830,000
		Org Subtotal	0	1,830,000	0	0	0	0	0	0	1,830,000

Administrative Services

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Administrative Services

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Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
7326	8341	OC Magic Gym Emergency Retrofit	0	800,000	0	0	0	0	0	0	800,000
		Org Subtotal	0	800,000	0	0	0	0	0	0	800,000
		DIVISION SUBTOTAL	2,367,696	15,287,236	7,198,500	6,400,000	0	0	0	0	31,253,432
Facilities Management											
0263	1023	Improvements to Facilities	6,611,493	15,606,391	7,205,250	5,662,500	2,000,000	2,000,000	2,000,000	0	41,085,634
		Org Subtotal	6,611,493	15,606,391	7,205,250	5,662,500	2,000,000	2,000,000	2,000,000	0	41,085,634
1703	1023	Administration Center HVAC	210,574	2,019,587	3,000,000	3,619,839	2,000,000	0	0	0	10,850,000
		Org Subtotal	210,574	2,019,587	3,000,000	3,619,839	2,000,000	0	0	0	10,850,000
1755	1023	Courthouse HVAC & Building Imp	685,899	6,541,580	1,180,978	5,796,544	6,894,999	6,000,000	2,000,000	0	29,100,000
		Org Subtotal	685,899	6,541,580	1,180,978	5,796,544	6,894,999	6,000,000	2,000,000	0	29,100,000
1756	1023	Corrections HVAC & Building Imp	827,429	4,569,886	5,306,053	5,846,631	2,000,000	0	0	0	18,549,999
		Org Subtotal	827,429	4,569,886	5,306,053	5,846,631	2,000,000	0	0	0	18,549,999
1758	1023	Corrections Boiler Replacement	362,233	3,837,766	0	0	0	0	0	0	4,199,999
		Org Subtotal	362,233	3,837,766	0	0	0	0	0	0	4,199,999
1759	1023	Corrections Work Release HVAC	214,347	1,085,653	0	2,000,000	0	0	0	0	3,300,000
		Org Subtotal	214,347	1,085,653	0	2,000,000	0	0	0	0	3,300,000
1760	1023	Corrections Security Doors	689,043	2,210,073	2,800,000	2,800,000	1,565,883	0	0	0	10,064,999
		Org Subtotal	689,043	2,210,073	2,800,000	2,800,000	1,565,883	0	0	0	10,064,999
1761	1023	Corrections Central Energy Plant Imprv	0	2,799,818	2,000,000	2,900,182	0	0	0	0	7,700,000
		Org Subtotal	0	2,799,818	2,000,000	2,900,182	0	0	0	0	7,700,000

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Administrative Services

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Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
1762	1023	Sheriff's Complex HVAC Replacement	136,277	1,683,723	1,500,000	1,500,000	0	0	0	0	4,820,000
		Org Subtotal	136,277	1,683,723	1,500,000	1,500,000	0	0	0	0	4,820,000
1765	1023	Corrections Hrzns Smoke Cntrl/Rpl Smk Fa	0	0	1,000,000	3,000,000	3,000,000	0	0	0	7,000,000
		Org Subtotal	0	0	1,000,000	3,000,000	3,000,000	0	0	0	7,000,000
2049	1023	HVAC & IAQ Related Repl/Rest	7,882,029	8,658,663	6,277,500	2,000,000	2,000,000	2,000,000	2,000,000	0	30,818,192
		Org Subtotal	7,882,029	8,658,663	6,277,500	2,000,000	2,000,000	2,000,000	2,000,000	0	30,818,192
2050	1023	Energy Conservation Retrofit	1,483,883	2,720,378	2,290,500	1,125,000	500,000	500,000	500,000	0	9,119,761
		Org Subtotal	1,483,883	2,720,378	2,290,500	1,125,000	500,000	500,000	500,000	0	9,119,761
2052	1023	County Facs Roof Assess/Rep	891,221	6,654,884	1,391,250	1,000,000	1,000,000	1,000,000	1,000,000	0	12,937,355
		Org Subtotal	891,221	6,654,884	1,391,250	1,000,000	1,000,000	1,000,000	1,000,000	0	12,937,355
2063	1023	Courthouse Escalator Replacement	0	1,631,178	1,000,000	618,822	0	0	0	0	3,250,000
		Org Subtotal	0	1,631,178	1,000,000	618,822	0	0	0	0	3,250,000
2071	1023	Courthouse Chiller Replacements	67,180	763,941	2,398,879	1,370,000	0	0	0	0	4,600,000
		Org Subtotal	67,180	763,941	2,398,879	1,370,000	0	0	0	0	4,600,000
2073	1023	Corrections Campus Wide UPS System	245,747	754,253	1,500,000	2,000,000	800,000	0	0	0	5,300,000
		Org Subtotal	245,747	754,253	1,500,000	2,000,000	800,000	0	0	0	5,300,000
2087	1023	Courthouse Elevator Modernization	0	2,500,000	2,500,000	500,000	0	0	0	0	5,500,000
		Org Subtotal	0	2,500,000	2,500,000	500,000	0	0	0	0	5,500,000

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
2088	1023	Courthouse Lighting Upgrade	0	150,000	1,000,000	2,000,000	1,000,000	0	0	0	4,150,000
		Org Subtotal	0	150,000	1,000,000	2,000,000	1,000,000	0	0	0	4,150,000
2089	1023	Courthouse Power Modernization	0	1,200,000	1,250,000	1,100,000	0	0	0	0	3,550,000
		Org Subtotal	0	1,200,000	1,250,000	1,100,000	0	0	0	0	3,550,000
2091	1023	Public Works Admin Window Replacement	0	500,000	1,000,000	2,150,000	2,000,000	0	0	0	5,650,000
		Org Subtotal	0	500,000	1,000,000	2,150,000	2,000,000	0	0	0	5,650,000
2092	1023	Corrections FDC Re-pipe	0	800,000	1,000,000	1,500,000	0	0	0	0	3,300,000
		Org Subtotal	0	800,000	1,000,000	1,500,000	0	0	0	0	3,300,000
2093	1023	Corrections Genesis Re-pipe	0	500,000	1,100,000	1,000,000	0	0	0	0	2,600,000
		Org Subtotal	0	500,000	1,100,000	1,000,000	0	0	0	0	2,600,000
2094	1023	Corrections BRC Smoke Controls	0	300,000	2,500,000	700,000	0	0	0	0	3,500,000
		Org Subtotal	0	300,000	2,500,000	700,000	0	0	0	0	3,500,000
2095	1023	Facilities Central District Building Replacer	0	200,000	1,000,000	800,000	0	0	0	0	2,000,000
		Org Subtotal	0	200,000	1,000,000	800,000	0	0	0	0	2,000,000
		DIVISION SUBTOTAL	20,307,355	67,687,774	50,200,410	50,989,518	24,760,882	11,500,000	7,500,000	0	232,945,939
Fleet Management											
2046	5530	Tanks Replacement	110,544	427,542	910,000	910,000	2,310,000	10,000	10,000	0	4,688,086
		Org Subtotal	110,544	427,542	910,000	910,000	2,310,000	10,000	10,000	0	4,688,086
2051	5530	Fleet Bldg Renovations	563,140	1,038,006	499,350	939,350	2,099,350	999,350	100,000	0	6,238,546
		Org Subtotal	563,140	1,038,006	499,350	939,350	2,099,350	999,350	100,000	0	6,238,546

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
		DIVISION SUBTOTAL	673,684	1,465,548	1,409,350	1,849,350	4,409,350	1,009,350	110,000	0	10,926,632
Real Estate Management											
3197											
	1023	Real Estate Mgmt Tracking Software	0	0	300,000	0	0	0	0	0	300,000
		Org Subtotal	0	0	300,000	0	0	0	0	0	300,000
		DIVISION SUBTOTAL	0	0	300,000	0	0	0	0	0	300,000
		DEPARTMENT SUBTOTAL	23,348,735	84,440,558	59,108,260	59,238,868	29,170,232	12,509,350	7,610,000	0	275,426,003
		GRAND TOTAL	23,348,735	84,440,558	59,108,260	59,238,868	29,170,232	12,509,350	7,610,000	0	275,426,003

Administrative Services

* Prior Expenditures is calculated using 3 or 5 years.

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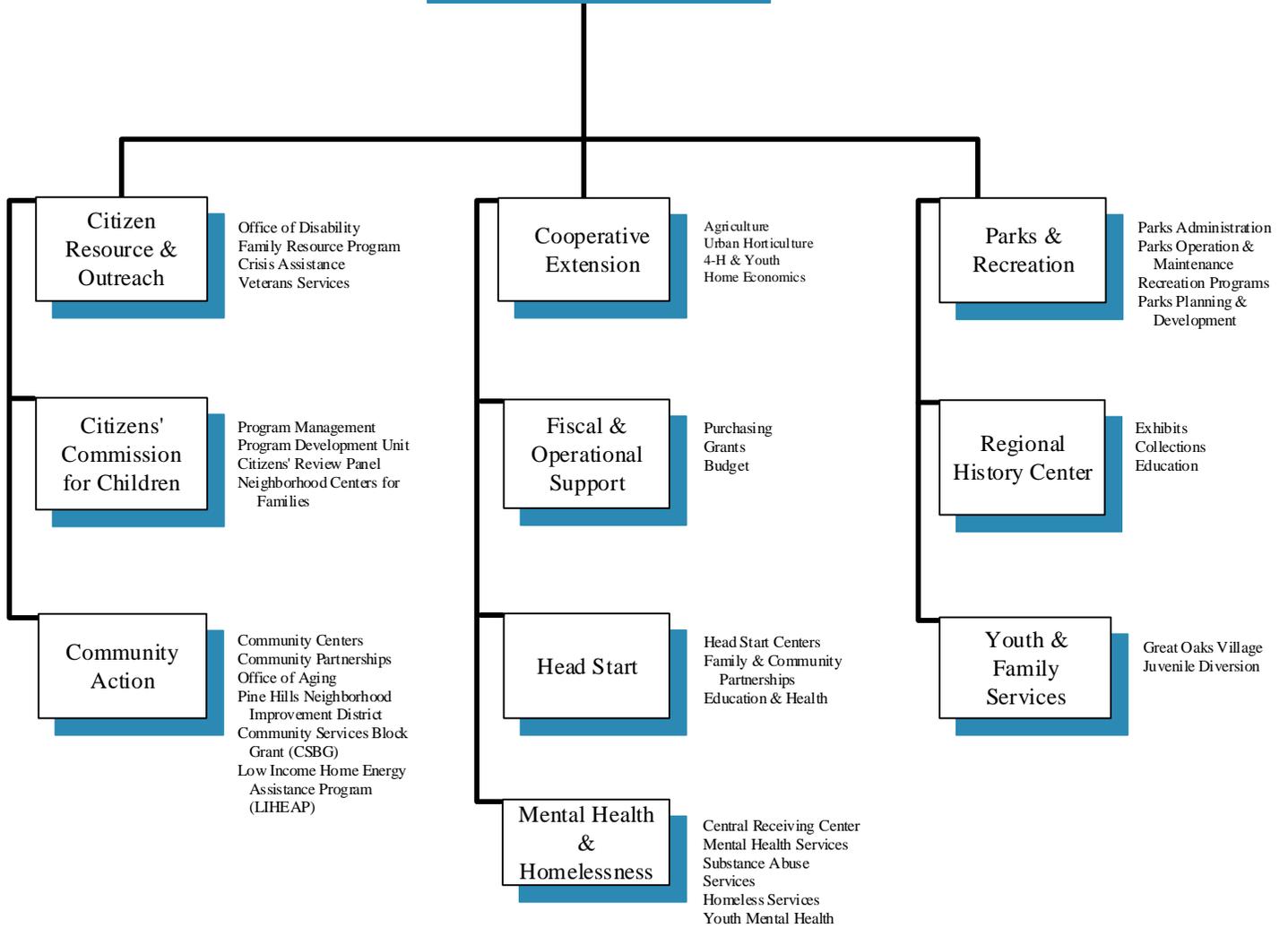
COMMUNITY & FAMILY SERVICES DEPARTMENT

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COMMUNITY & FAMILY SERVICES

Administration



Community and Family Services

Purpose Statement:

The Community and Family Services Department provides services that preserve and enhance the quality of life in the community by protecting and promoting the stability of families and welfare of citizens through the effective planning, implementation and management of human services, and by providing cultural, recreational services, and historical opportunities. Focusing on children and family services, community partnerships, education and culture, and seniors, this multi-disciplinary, diverse department serves to meet the challenges of life present in a rapidly changing metropolitan area.

Program Descriptions:

- The **Citizen Resource & Outreach Division** promotes self-sufficiency by providing a number of services to citizens experiencing a temporary financial or medical crisis. The services include financial assistance needed to maintain housing, eviction prevention, and supportive case management needed to ensure our chronically homeless clients maintain their housing. The division also helps Veterans with benefit and claims filing assistance and provides information, educational outreach and referral services to those with disabilities. The division works with multiple internal and external organizations to provide additional referrals for citizens based on their need and eligibility.
- The **Citizens' Commission for Children (CCC) Division** funds, evaluates, monitors, and administers contracts that specifically address the needs of children, youth, and families in Orange County. CCC funds 13 Neighborhood Centers for Families (NCFs) that consist of numerous collaborative agencies that use the one-stop shop for Human Services Family Support Model. Also, the CCC funds the After-School Zone (ASZ) program at 31 Orange County middle schools. The CCC also provides oversight and management for the Citizens' Review Panel (CRP), which facilitates a funding process for funding human service programs throughout Orange County. The division administers Orange County's Children's Services funding, a unique funding source dedicated solely to investing in the well-being of children and families in Orange County.
- The **Community Action Division** is responsible for 12 community centers throughout Orange County. Eight (8) community centers are fully operated by Community Action, and four (4) are operated through partnerships with the CCC, Head Start, and Parks & Recreation. The community centers managed by Community Action are one-stop facilities that house necessary services to meet the needs of low-income citizens through education, recreation, social services, and financial resources. Community Action is a recipient of a Community Services Block Grant (CSBG) used to assist families in becoming self-sufficient. The division also administers a Low-Income Home Energy Assistance Program



(LIHEAP) that is used to assist low income households in paying their home energy bills. Finally, the Office on Aging is a key component of the division as an advocate for aging individuals and their caregivers.

- The **Cooperative Extension Division** provides practical research-based education and consultation to address local needs in the areas of agriculture, horticulture, natural resources, family and consumer sciences, and 4-H youth development. Teaching sustainable agriculture, environmental and family resources management reduces the use of water and energy and increases the health and economic viability of local communities.
- The **Fiscal and Operational Support Division** provides administrative services for the entire department. Its areas of responsibility include the administration and coordination of fiscal resources in order to increase efficiency and program coordination.
- The **Head Start** programs promote school readiness by enhancing the social and cognitive development of children through the provision of educational, health, nutritional, social, and mental wellness services to enrolled children and families. Parents are engaged in their children's learning while participating in programs and activities that enhance their progress toward educational, financial literacy and employment goals. Significant emphasis is placed on the involvement of parents and the governing board in the administration of the Head Start programs. Head Starts are operated in communities, in collaboration with the community.
- The **Mental Health and Homelessness Division** provides leadership and community planning for mental health, substance abuse, and homeless system issues. The division works closely with providers, stakeholders and other governments, and has responsibilities to work collaboratively for additional State and Federal funding for mental health and homeless services system projects. The division continues to strive through public and private partnerships to serve the most vulnerable in Orange County.

Community and Family Services

- The **Orange County Regional History Center** is a national multi-award-winning museum and community anchor in Downtown Orlando. Across multiple floors of exhibitions, both permanent and temporary, and through exciting programming for all ages and backgrounds, The History Center serves as a gateway for community engagement, education, and inspiration by preserving and sharing Central Florida's continually unfolding story.
- The **Parks and Recreation Division** seeks to improve the quality of life in Orange County. Special events build a sense of community and provide opportunities for family engagement. Sports leagues and training give youth and adults a chance to achieve and excel. Historical properties and preservation maintain local heritage and anchor the community. The division manages preserves, open spaces and protects the natural environment for present and future generations. Trails, gymnasiums, classes, and fitness facilities increase community health and wellness. Parks builds the citizens of tomorrow through enrichment programs.
- The **Youth and Family Services (YFS) Division** provides a safety net for children and families that are in crisis in Orange County. Services include a foster care group home, youth shelter, family counseling services, parent education, family stabilization services, juvenile probation services, mental health counseling, diversion services, and a human trafficking residential program. The Juvenile Assessment Center also provides an array of social service programs that link services amongst the division.

FY 2020-21 Major Accomplishments:

Citizen Resource and Outreach Division

- The Crisis Assistance Program managed the federal Coronavirus, Aid, Relief, and Economic Security (CARES) Act Individual and Family Assistance program that approved more than \$65M dollars in financial assistance for more than 65,000 Orange County families impacted by the COVID-19 pandemic.
- The Veterans Services Program assisted veterans with filing more than 1,000 new claims for benefits and provided outreach and information to more than 5,000 veterans.
- The Veterans Services Office in partnership with the United States of America Vietnam War 50th Commemoration participated in multiple ceremonies to thank and honor veterans of the Vietnam War and their families for their service and sacrifice on behalf of the United States. Over 75 Vietnam Veterans and their surviving spouses participated in the ceremonies, which included a pinning ceremony to honor each Veteran with a Vietnam Veteran Lapel Pin.

Citizens' Commission for Children (CCC) Division

- There were 9,945 unduplicated youth that have been served in the After-School Zone to date. The program has served middle schoolers for over 20 years and has

expanded to include 31 middle schools within unincorporated Orange County.

- Established performance metrics in alignment with Results-Based Accountability (RBA) performance measurement and management model.
- Orange County's Neighborhood Center for Families continued to assist children and families throughout the pandemic.

Community Action Division

- The division met 100% of its required organizational standards established by the federal government for community action agencies.
- Community Services Block Grant (CSBG) funding helped 70 individuals obtain work skills and competency to increase their employability.
- There were over 84,752 visitors to community centers. Citizens received services to help stabilize their income, improve their employability and participated in programs that helped to relieve the stresses of socio-economic poverty.
- The LIHEAP Program continued to assist families with utility payments. Nearly 4,000 overdue utility bills were paid for qualified households using the regular LIHEAP funding. An additional 2,143 bills were paid with CARES funding, and as of July, 49 units were paid using American Rescue Plan Act (ARPA) funding. The total units/bills paid for 2020 was 6,191.



Cooperative Extension Division

- Received the Center for Disease Control's (CDC) Full Recognition for the delivery of the Diabetes Prevention Program. This is the highest level of CDC recognition.
- Coordinated 300 volunteers who donated 10,734 hours of service with an in-kind value of \$282,519 to the citizens of Orange County. Volunteers included Master Gardeners, Master Food and Nutrition Volunteers, 4-H youth and adults, Home and Community Educators, advisory committees and Lakewatch.

Community and Family Services

- Organized Adopt-a-Tree programs throughout Orange County, which provides homeowners with up to two (2) trees and information on how to correctly plant and maintain them.
- More than 9,000 Orange County Public School (OCPS) students participated in the 4-H Public Speaking Program and included winners from all seven (7) OCPS Learning Communities across the county.

Head Start

- Orange County Head Start received four (4) awards: 1) CARES Act in the amount of \$1,349,848; 2) Cost of Living Adjustment (COLA) in the amount of \$170,491; 3) Coronavirus Response and Relief Supplemental (CRRSA) in the amount of \$462,289; and, 4) ARPA in the amount of \$1,837,824.
- Was awarded a Disaster Recovery grant to restore and recover from the impact of Hurricane Maria. The grant award of \$2,232,741 provided funds to furnish new offices, classrooms and the conference room at John Bridges, replacement of playgrounds at South Orlando YMCA, Pine Hills, Lila Mitchell and John Bridges Head Start Centers, and two (2) transit vans. The remaining funds will be used for training as it relates to trauma.
- Won two (2) awards during the annual Florida Head Start Association awards conference including the Oral Health award for excellence in oral health services to Head Start children. Additionally, Marian Ibrahim, Teacher Assistant, won the Ron Herndon Scholarship for both the Florida Head Start Association and Region IV Head Start Association. The award is a \$1,500 scholarship.
- Planned and implemented the 1st Virtual Pre-Service training in August 2020. The training was held over a period of four (4) days.



Mental Health and Homelessness Division

- Orange County's Rapid Rehousing has housed over 300 families and helped over 100 families retain housing during the coronavirus public health crisis and plans to continue serving 120 families a year.
- Orange County's Rapid Rehousing program has evaluated the current program frameworks to explore opportunities for inclusion of evidence based best practices in case management and financial assistance structures to increase family stability.

- In October of 2020, the Orange County Board of County Commissioners provided general revenue funding for supportive services for permanent supportive housing with a \$2.3M funding award. This will allow approximately 200 individuals to remain in housing.
- Orange County's Permanent Supportive Housing program evaluated the benefits of implementing assigned navigation for chronically homeless individuals.

Orange County Regional History Center

- Due to impacts of COVID-19 pandemic, the History Center has welcomed less in-person visitors, but far more virtual visitors, than in previous years. When the pandemic hit, staff quickly pivoted to creating high-quality virtual content that continues to be accessed by not only a local audience, but a global one.
- Created a "History at Home" website with high-quality activities, programs, and presentations to continue to provide safe engagement and education for the community, especially for teachers and students during virtual learning.
- Honored with several national awards for *Yesterday, This Was Home: The Ocoee Massacre of 1920* exhibition. These include the top two (2) awards in the nation for presenting impactful local history from the American Association for State and Local History, as well as others from the Florida Historical Society and the Downtown Orlando Partnership.
- Installed *Community: Five Years After the Pulse Tragedy*, a five-year remembrance exhibition which, despite COVID-19, attracted the center's highest monthly attendance numbers since the Pulse one-year remembrance exhibition in 2017.

Parks and Recreation Division

- Remained open throughout the COVID-19 pandemic and served in a wide variety of ways as one of the county's essential services. Parks and recreation centers throughout the county were host sites for COVID-19 testing, vaccination, personal protective equipment distribution, Mayor's citizen task force meetings, CARES Act service centers, pet food distribution, and coordinated with state and federal response teams.
- Completed Horizon West Regional Park Master Plan.
- Completed development of Bomberos Park and athletic fields.

Youth and Family Services Division

- Great Oaks Village (GOV) had their first Associate of Arts College student graduate this year while residing on campus. In addition, GOV had five (5) high school graduates.
- A Family Counseling employee was acknowledged for outstanding leadership and resiliency during the COVID-19 pandemic.
- Stop Now and Plan in School exceeded their contract requirements for the contract year.

Community and Family Services

FY 2021-22 Department Objectives:

Citizen Resource and Outreach Division

- Manage the Federally funded Emergency Rental Assistance Program to distribute more than \$30M in rental assistance to prevent evictions and assist renters whose families were impacted by COVID-19 pandemic.
- Implement a new software system for the Veterans Services Office that will enable staff to work directly with the Veterans Administration. The new system will expedite services by allowing staff to directly upload time-date stamped Veterans' claims for benefits, follow the application process for each claim and communicate directly with claims processors.
- Create partnerships to work with organizations that can assist with re-housing residents impacted by COVID-19 pandemic.

Citizens' Commission for Children (CCC) Division

- Evaluate and refine the Family Support Model as implemented by the NCFs.
- Streamline collective performance measures for programs and services in the NCFs, After-School Zone, and the CRP funded programs.

Community Action Division

- Enroll clients in a variety of occupational skills training courses offered through local vocational technical schools.
- Implement skills programs to assist clients with obtaining and retaining successful employment.
- The LIHEAP Program will continue to provide utility payment assistance to low-income clients across the county utilizing funding from Federal grant dollars from the State of Florida Department of Economic Opportunity.
- Continue to advocate and provide educational resources in support of healthy living for our senior citizens.

Cooperative Extension Division

- Continue to provide commercial and residential classes and develop more virtual opportunities for learning about care of landscapes and gardens and conservation of water. This will improve the economic well-being of the agricultural/horticultural industry and the citizens of Orange County.
- Continue to provide environmental education information on sustainable living practices and natural resource conservation and continue to develop the Extension Education Center's Exploration Gardens to bolster the nine principles of the Florida-Friendly™ Landscaping Program.
- Expand programs and networks through increased virtual programs to promote local economic development through the support of local food systems and promote healthy nutrition and lifestyles to reduce individual and community health care costs.
- Continue to provide timely programs and increase virtual programming to cover the myriad of topics that aid in 4-H Youth Development and family activities throughout the county.

Head Start

- Institute a professional development program that will ensure staff training needs are addressed and ensure compliance with regulatory and programmatic requirements.
- Expand on the current employee wellness program to include mental health and wellness activities and resources throughout the year.
- Increase the capacity of the program to become a trauma-informed workforce.
- Increase access for students, educators, parents, and other community members to information technology resources that can enhance children's learning.

Mental Health and Homelessness Division

- Continue to implement the goals of the Formal Management Network to create, improve, and increase access for youth and families to behavioral healthcare. The focus of the preferred provider network will continue to be early prevention and intervention that is family driven, youth guided, comprehensive, and community based.
- Support a community strategy to plan for a robust sheltering system that includes access to prevention and diversion at all locations.
- Support community training for children's behavioral health providers with Evidence Based Practices, promoting high fidelity services that result in positive, long term outcomes.



Orange County Regional History Center

- Continue to work closely with schools and general visitors to bridge between safety needs and quality engagement and programming opportunities for the remainder of the pandemic.
- Seek supplemental funding and grant opportunities to enhance the museum's ability to serve the Central Florida community.
- Continue to develop and decolonize our Central Florida historical collection, ensuring that it is reflective of our entire community's experience.

Community and Family Services

- As possible, during the pandemic, re-focus our energies and move forward with our capital improvements while planning for bigger, long-term growth.

Parks and Recreation Division

- Construct Taborfield Neighborhood Park.
- Complete design and construction to renovate Downey Park's skate park, playground, and parkour fitness circuit.
- Complete design and construction for Bithlo Park Recreation Center expansion.
- Complete design and construction for Clarcona Horse Park Covered Arena.

Youth and Family Services Division

- Stop Now and Plan will be providing services at two (2) Orange County Public Schools next school year.
- The Juvenile Assessment Center continues to enhance the security operations of the building, providing a safer place for the community. More cameras were placed within the facility, a panic button was installed, and a video camera is being placed at the entrance where law enforcement enters.
- Parenting Support Squad will begin to provide services to new and expecting teen parents. These services include a crisis hotline, a store, and Adverse Childhood Experiences evaluation.



Community & Family Services

Key Performance Measures	Notes	FY 2019-20 Actual	FY 2020-21 Target	FY 2021-22 Target
Citizens' Commission for Children				
- Number of NCF Clients Served		25,063	18,000	18,000
- % of Clients on Track to Meet Program Guidelines		94%	94%	94%
- Cost Per Client Contact Hour		\$ 61.10	\$ 70.00	\$ 70.00
Community Action				
- Number of Clients Served		36,875	48,000	48,000
- Number of Community Center Visits		125,621	320,000	320,000
- % of Clients Household Income/Benefits Increased		9%	60%	20%
Cooperative Extension Services				
- Total Number of Participants in All Educational Programs		187,107	230,000	230,000
- Gain in Knowledge of Sample Participants		89%	90%	90%
<i>Results are based on surveys and scores from pre and post tests.</i>				
- Number of Clients Provided Environmental Education		88,792	115,000	115,000
Head Start				
- Average Daily Attendance (% of Enrollees)		88%	90%	90%
- % of Program Areas Meeting or Exceeding Critical Outcomes		90%	100%	90%
- Cost Per Child		\$ 10,260	\$ 10,502	\$ 10,537
Regional History Center				
- Number of Visitors		38,300	80,000	55,000
- % Satisfaction from Visitors' Surveys		92%	91%	91%
- Operating Cost Per Visitor		\$ 219.16	\$ 28.50	\$ 46.28
Parks & Recreation				
- Number of Park Visitors		9,486,547	13,000,000	13,000,000
- Operating Expenses per Maintained Acre		\$ 17,428	\$ 18,000	\$ 18,000
- Acres of Parkland per Thousand Residents		10.69	8.00	8.00
- Parks Cost per Capita		\$ 27.74	\$ 29.00	\$ 29.00
Youth and Family Services				
- Number of Clients Served		4,450	5,000	5,000
- % of Service Measures Meeting or Exceed. Critical Outcomes		95%	90%	90%

Department: Community & Family Services

Expenditures by Category

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
Personal Services	\$ 51,998,450	\$ 68,792,960	\$ 64,759,542	(5.9)%
Operating Expenditures	41,175,929	91,763,648	51,407,790	(44.0)%
Capital Outlay	837,875	6,296,079	3,439,051	(45.4)%
Total Operating	\$ 94,012,254	\$ 166,852,687	\$ 119,606,383	(28.3)%
Capital Improvements	\$ 11,716,671	\$ 81,790,425	\$ 17,101,432	(79.1)%
Grants	29,107,278	70,105,182	53,793,922	(23.3)%
Reserves	0	5,174,565	51,464,449	894.6 %
Other	2,610,208	4,449,200	2,333,136	(47.6)%
Total Non-Operating	\$ 43,434,157	\$ 161,519,372	\$ 124,692,939	(22.8)%
Department Total	\$ 137,446,411	\$ 328,372,059	\$ 244,299,322	(25.6)%

Expenditures by Division / Program

Citizen Resource & Outreach	\$ 3,517,625	\$ 39,873,852	\$ 6,580,799	(83.5)%
Citizens' Commission for Children	22,235,350	60,643,867	46,767,369	(22.9)%
Community Action	9,809,393	17,950,047	12,135,602	(32.4)%
Cooperative Extension Services	1,069,355	1,374,207	1,474,940	7.3 %
Fiscal & Operational Support	1,509,076	2,045,700	1,834,735	(10.3)%
Head Start	17,634,721	25,175,681	19,887,938	(21.0)%
Mental Health & Homeless Issues	14,435,444	19,317,885	17,360,028	(10.1)%
Parks & Recreation	46,198,943	129,104,718	112,074,516	(13.2)%
Regional History Center	2,295,182	5,443,232	3,720,752	(31.6)%
Youth and Family Services	18,741,321	27,442,870	22,462,643	(18.1)%
Department Total	\$ 137,446,411	\$ 328,372,059	\$ 244,299,322	(25.6)%

Funding Source Summary

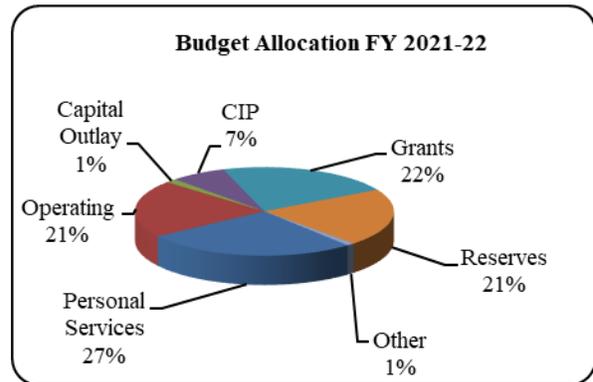
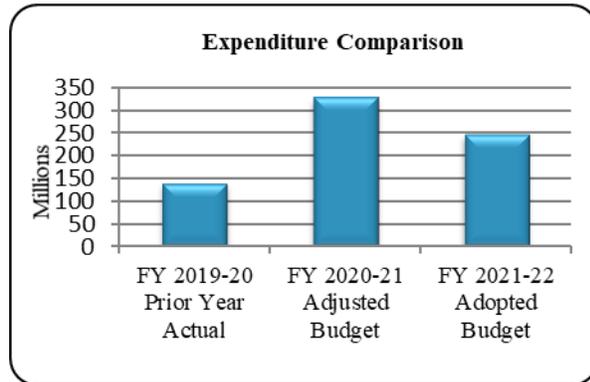
Special Revenue Funds	\$ 71,766,298	\$ 159,560,585	\$ 93,139,264	(41.6)%
General Fund and Sub Funds	61,244,065	114,779,035	96,884,134	(15.6)%
Capital Construction Funds	4,436,047	54,032,439	54,275,924	0.5%
Department Total	\$ 137,446,411	\$ 328,372,059	\$ 244,299,322	(25.6)%

Authorized Positions

	943	952	960	0.8%
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Community & Family Services

EXPENDITURE HIGHLIGHTS



Personal Services – The FY 2021-22 personal services budget includes a 3.5% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates were budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$14,000 to \$15,400 per employee to cover medical cost increases. The department’s net position change is an increase of eight (8); an Administrative Specialist, a Project Coordinator and a Community Center Supervisor to support the Tangelo Park Community Center; a Senior Program Manager for expanding and implementing mental health diversion throughout Orange County to include the expansion of Crisis Intervention Training for law enforcement and other first responders; a Museum Registrar to begin the Digital Infrastructure Project; and, the remainder of the positions will support the new Children Services Parenting Support Squad (Teen Pregnancy) program including a Counseling Services Supervisor for planning assigning, directing and performing the operations of a Teen Parenting Program, Children Services Counselor for screening and assessment services to clients of the division and their families, and a Senior Children Services Counselor for client screening and intake processes.

Eight (8) New Position FY 2021-22

- 1 – Administrative Specialist, Community Action
- 1 – Project Coordinator, Community Action
- 1 – Community Center Supervisor, Community Action
- 1 – Senior Program Manager, Mental Health and Homelessness
- 1 – Museum Registrar, Regional History Center
- 1 – Counseling Services Supervisor, Youth and Family Services
- 1 – Children Services Counselor, Youth and Family Services
- 1 – Sr. Children Services Counselor, Youth and Family Services

Operating Expenses – The FY 2021-22 operating expenses budget decreased by 44.0% or \$40.4 million from the FY 2020-21 budget. The FY 2021-22 budget does not reflect carryover grant funds or new grant awards, which were recognized after the budget was adopted and is the primary reason for the reduction. The Senior Climate Efficiency Program to help low income seniors (60+) with air conditioner replacement, service, or system upgrades increased from \$200,000 to \$300,000. The required Department of Juvenile Justice (DJJ) payments were budgeted at \$5.2 million, which is unchanged from the FY 2020-21 budget.

Capital Outlay – The FY 2021-22 capital outlay budget decreased by 45.4% or \$2.9 million from the FY 2020-21 budget. The reduction was primarily due to one-time purchases of buildings and structures, and facilities other than buildings in the Regional History Center and Parks and Recreation divisions. The rolling stock budget includes funding for one (1) replacement vehicle for the Community Action Division, and four (4) new vehicles and one (1) replacement vehicles for the Parks and Recreation Division.

Capital Improvements – The FY 2021-22 capital improvement budget decreased by 79.1% or \$64.7 million from the FY 2020-21 budget. The majority of the decrease was due to the timing of re-budgets for capital projects from the FY 2020-21 budget. The budget includes funding for the Tangelo Park Community Center, East Orange Neighborhood Park Ballfield Lights, Watermark Park, and other parks construction, maintenance, renovations and additional amenities. Please refer to the detailed Capital Improvement Program section of this document for a complete listing of projects for the department.

Grants – The FY 2021-22 grants budget decreased by 23.3% or \$16.3 million from the FY 2020-21 budget. The FY 2021-22 budget does not reflect carryover grant funds, which were recognized after the budget was adopted. Grants are awarded to outside agencies to provide services that help meet the needs of Orange County citizens and their families.

Citizens Review Panel (CRP): The CRP is responsible for making funding recommendations for the allocation of Orange County human services dollars. The CRP board consists of 20 county volunteers. The CRP volunteers attend agency site visits, which include program and budget reviews. Once this process is complete, the CRP funding recommendations are submitted to the

Board of County Commissioners for final action. The budget for FY 2021-22 is \$3.9 million, which includes \$223,983 for contractual services and \$3,701,889 in grants.

	<u>FY 2021-22</u>
Aspire Health Partners, Inc.	\$ 450,000
Coalition for the Homeless, Inc. (<i>Homeless Initiative</i>)	600,242
Community Coordinated Care for Children, Inc.	210,000
Easter Seals Florida, Inc.	150,000
Goodwill Industries of Central Florida, Inc.	150,000
Harbor House of Central Florida, Inc. (<i>Homeless Initiative</i>)	235,311
Heart of Florida United Way, Inc.	200,000
LifeStream Behavioral Center (<i>Homeless Initiative</i>)	473,094
Lighthouse of Central Florida	75,000
Orlando Health, Inc.	125,000
Pathways Drop-In Center, Inc.	125,000
Second Harvest Food Bank of Central Florida, Inc.	55,000
Seniors First, Inc.	360,000
Specialized Treatment & Education Prevention Services, Inc.	30,000
The Salvation Army – A Georgia Corporation	50,000
UCP of Central Florida Supportive Counseling	100,000
Volunteer for Community Impact, Inc.	51,000
Zebra Coalition, Inc.	50,000
TBD	<u>212,242</u>
Total	\$ 3,701,889

CRP Small Grants: The CRP Small Grants Program helps bring critically-needed services to the citizens of the community by providing funding to small non-profit human service agencies that have operated in Orange County for at least one (1) year and have total budgets of no more than \$300,000. The CRP Small Grants Program budget for FY 2021-22 is \$250,000.

	<u>FY 2021-22</u>
Total Restoration Transformation Center, Inc.	40,000
Drums In Recovery, Inc.	45,000
TBD	<u>165,000</u>
Total	\$ 250,000

Neighborhood Center for Families (NCFs): A collaborative effort with partners providing holistic, family-focused services to children within the context of the family. Programs and services are directed toward measurable outcomes and utilize best practices. This system of support emphasizes prevention and early intervention.

	<u>FY 2021-22</u>
Aspire Health Partners, Inc.	\$ 1,330,213
Boys & Girls Clubs of Central Florida	560,945
Christian Services Center of Central Florida	46,905
Community Coordinated Care for Children, Inc.	2,549,265
Every Kid Outreach	30,703
Friends of Children and Families, Inc.	51,000
Goodwill Industries of Central Florida	539,142
Orange County Health Department	338,576
Orange County Public Schools	467,302
Redeeming Light Community Services	57,826
Seniors First, Inc.	87,860
Volunteer for Community Impact, Inc.	12,381
Devereaux Foundation	393,975
TBD	<u>174,962</u>
Total	\$ 6,641,055

After School/Summer Programs: Provides Orange County school children with a safe haven that includes educational and recreational alternatives in their daily lives.

	<u>FY 2021-22</u>
Boys & Girls Clubs of Central Florida	\$ 1,619,926
YMCA	<u>1,619,926</u>
Total	\$ 3,239,852

Healthy Start Initiative: The state's most comprehensive maternal and infant health care program. Its mission is to improve maternal and child health in Orange County through community partnerships. Services for new mothers and infants include: breastfeeding support, family planning counseling, nutrition education, baby care instructions, and parenting classes. The FY 2021-22 budget is \$42,645.

Compact Orlando/Orange: Provides Jones High School students with mentoring and tutoring services to raise reading and test-taking abilities in regards to the Florida Standards Assessment (FSA). The FY 2021-22 budget is \$46,171.

Harbor House: Provides shelter nights for victims of domestic violence and their children. The FY 2021-22 budget is \$286,110.

Victim Service Center: Provides information and assistance to victims of crime and enhances community awareness of the impact of crimes on victims. The FY 2021-22 budget is \$291,446.

Community Based Care of Central Florida (CBC): Provides residential group care pass-through under the terms of a contract with the Department of Children and Families. The FY 2021-22 budget is \$60,000.

Children Services Program: Provides additional \$32.5 million for children services in the area of Early Childhood Education & Care, Homeless Prevention, Youth Mental & Physical Health, and Juvenile Prevention/Diversion. The FY 2021-22 grants budget is \$31.3 million. The remaining \$1.2 million is included in the Community and Family Services personal services and operating expenses budget to provide internal funding for some of the children services programs that will be performed directly by Orange County Government.

Homeless Initiative: Provides day drop in services at Samaritan Resources Center located in East Orange County, diversion resources from shelter, permanent supportive housing, bridge housing and rapid re-housing for Orange County families, and supportive services for permanent supportive housing for Orange County chronically homeless individuals. The FY 2021-22 budget is \$5.4 million.

Mental Health Issues: Provides mental health services for adults, children, adolescents, and young adults, as well as substance abuse services through a network of providers/partners. The FY 2021-22 budget is \$9.8 million, which includes \$1.2 million for Wraparound Orange services; \$813,750 for Mobile Crisis, which includes an additional \$33,750 for United Way staff to answer 211 calls due to increased calls (the state currently covers 1/3 of the cost); \$5.4 million for adult public mental health substance abuse crisis services and residential services; \$331,852 for the Youth Mental Health Commission breakthrough project such as Embrace Families Solutions; \$565,000 for Functional Family Therapy; and, \$75,000 for Mental Health Association of Central Florida. In addition, \$58,333 is budgeted for the Orlando United Assistance Center to continue the agreement that is in place to support the LGBT-Center's continued operation.

Reserves – The FY 2021-22 reserves budget of \$51.5 million includes funding for the Parks and Recreation Division, which includes \$6.2 million in the Parks Fund and \$45.3 million in the Parks and Recreation Impact Fees Fund.

Other – The FY 2021-22 other category budget includes an interfund transfer of \$2.3 million from the Emergency Shelter grant to the General Fund for costs related to Great Oaks Village.

FUNDING SOURCE HIGHLIGHTS

The FY 2021-22 budget for the Community & Family Services Department includes funds from the General Fund, various grants, Special Revenue Funds, and the Children and Family Services Board. The Special Revenue Funds decreased by 41.6% or \$66.4 million due to the timing in which grants are awarded. Most state grants are received on July 1. Remaining balances in these grants are rolled over to the following fiscal year after the budget is adopted.

Beginning in FY 1997-98, the Orange County Board of County Commissioners (BCC) earmarked a portion of the countywide ad valorem tax millage to provide dedicated funding for county parks and recreation programs. Other funding sources for Orange County parks include public service tax, park entrance fees, park user fees, park concession revenues, and other park charges.

Parks Impact Fee – Effective March 10, 2006, the BCC approved the Parks & Recreation Impact Fee. The BCC determined that impact fees provide a reasonable method of regulating new residential development in the unincorporated area to ensure that such new development pays a portion of the capital cost of parks and recreation facilities necessary to accommodate such new development. The capital improvements funded by parks impact fees shall provide parks and recreation facilities to new residential development within the unincorporated area. Parks Impact Fee revenue collection has increased steadily since FY 2011-12 due to the recovering economy. Impact fees are assessed on new residential housing and the number of building permits for new homes has increased in the past year. It is anticipated that collections for FY 2021-22 will be approximately \$6.6 million compared to \$6.0 million budgeted in FY 2020-21.



Division: Citizen Resource & Outreach

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 2,587,096	\$ 5,664,771	\$ 3,553,058	(37.3)%
Operating Expenditures	922,498	34,188,061	3,017,961	(91.2)%
Capital Outlay	8,030	21,020	9,780	(53.5)%
Total Operating	\$ 3,517,625	\$ 39,873,852	\$ 6,580,799	(83.5)%
Total	\$ 3,517,625	\$ 39,873,852	\$ 6,580,799	(83.5)%
Authorized Positions	49	49	49	0.0 %

Division: Citizens' Commission for Children

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 1,330,600	\$ 1,538,690	\$ 1,625,679	5.7 %
Operating Expenditures	841,924	1,824,327	1,505,967	(17.5)%
Capital Outlay	2,330	5,948	4,255	(28.5)%
Total Operating	\$ 2,174,855	\$ 3,368,965	\$ 3,135,901	(6.9)%
Capital Improvements	\$ 0	\$ 250,000	\$ 875,000	250.0 %
Grants	20,060,495	57,024,902	42,756,468	(25.0)%
Total Non-Operating	\$ 20,060,495	\$ 57,274,902	\$ 43,631,468	(23.8)%
Total	\$ 22,235,350	\$ 60,643,867	\$ 46,767,369	(22.9)%
Authorized Positions	19	20	20	0.0 %

Division: Community Action

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 3,810,850	\$ 6,054,263	\$ 5,065,078	(16.3)%
Operating Expenditures	5,850,720	10,749,014	5,430,646	(49.5)%
Capital Outlay	131,748	123,186	189,878	54.1 %
Total Operating	\$ 9,793,318	\$ 16,926,463	\$ 10,685,602	(36.9)%
Capital Improvements	\$ 16,075	\$ 1,023,584	\$ 1,450,000	41.7 %
Total Non-Operating	\$ 16,075	\$ 1,023,584	\$ 1,450,000	41.7 %
Total	\$ 9,809,393	\$ 17,950,047	\$ 12,135,602	(32.4)%
Authorized Positions	65	65	68	4.6 %

Division: Cooperative Extension Services

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 866,522	\$ 1,159,963	\$ 1,247,119	7.5 %
Operating Expenditures	136,465	205,539	218,864	6.5 %
Capital Outlay	66,368	8,705	8,957	2.9 %
Total Operating	\$ 1,069,355	\$ 1,374,207	\$ 1,474,940	7.3 %
Total	\$ 1,069,355	\$ 1,374,207	\$ 1,474,940	7.3 %
Authorized Positions	22	22	22	0.0 %

Division: Fiscal & Operational Support

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 1,459,649	\$ 1,648,192	\$ 1,738,528	5.5 %
Operating Expenditures	49,427	389,988	95,207	(75.6)%
Capital Outlay	0	7,520	1,000	(86.7)%
Total Operating	\$ 1,509,076	\$ 2,045,700	\$ 1,834,735	(10.3)%
Total	\$ 1,509,076	\$ 2,045,700	\$ 1,834,735	(10.3)%
Authorized Positions	20	20	20	0.0 %

Division: Head Start

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 14,547,542	\$ 18,106,139	\$ 16,802,872	(7.2)%
Operating Expenditures	3,061,165	5,963,723	3,084,516	(48.3)%
Capital Outlay	26,014	1,103,127	500	(100.0)%
Total Operating	\$ 17,634,721	\$ 25,172,989	\$ 19,887,888	(21.0)%
Capital Improvements	\$ 0	\$ 1,142	\$ 0	(100.0)%
Grants	0	1,550	50	(96.8)%
Total Non-Operating	\$ 0	\$ 2,692	\$ 50	(98.1)%
Total	\$ 17,634,721	\$ 25,175,681	\$ 19,887,938	(21.0)%
Authorized Positions	293	300	300	0.0 %

Division: Mental Health & Homeless Issues

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 971,830	\$ 1,059,370	\$ 1,202,773	13.5 %
Operating Expenditures	5,158,822	6,049,785	5,929,851	(2.0)%
Capital Outlay	8,010	0	0	0.0 %
Total Operating	\$ 6,138,662	\$ 7,109,155	\$ 7,132,624	0.3 %
Grants	\$ 8,296,783	\$ 12,208,730	\$ 10,227,404	(16.2)%
Total Non-Operating	\$ 8,296,783	\$ 12,208,730	\$ 10,227,404	(16.2)%
Total	\$ 14,435,444	\$ 19,317,885	\$ 17,360,028	(10.1)%
Authorized Positions	11	12	13	8.3 %

Division: Parks & Recreation

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 16,558,981	\$ 20,213,487	\$ 21,227,683	5.0 %
Operating Expenditures	17,635,529	21,502,343	22,543,592	4.8 %
Capital Outlay	419,712	2,667,077	2,762,360	3.6 %
Total Operating	\$ 34,614,222	\$ 44,382,907	\$ 46,533,635	4.8 %
Capital Improvements	\$ 11,584,721	\$ 79,547,246	\$ 14,076,432	(82.3)%
Reserves	0	5,174,565	51,464,449	894.6 %
Total Non-Operating	\$ 11,584,721	\$ 84,721,811	\$ 65,540,881	(22.6)%
Total	\$ 46,198,943	\$ 129,104,718	\$ 112,074,516	(13.2)%
Authorized Positions	299	299	299	0.0 %

Division: Regional History Center

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 1,078,081	\$ 1,159,758	\$ 1,281,105	10.5 %
Operating Expenditures	1,138,182	1,581,115	1,328,638	(16.0)%
Capital Outlay	78,919	2,152,359	411,009	(80.9)%
Total Operating	\$ 2,295,182	\$ 4,893,232	\$ 3,020,752	(38.3)%
Capital Improvements	\$ 0	\$ 550,000	\$ 700,000	27.3 %
Total Non-Operating	\$ 0	\$ 550,000	\$ 700,000	27.3 %
Total	\$ 2,295,182	\$ 5,443,232	\$ 3,720,752	(31.6)%
Authorized Positions	15	15	16	6.7 %

Division: Youth and Family Services

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 8,787,297	\$ 12,188,327	\$ 11,015,647	(9.6)%
Operating Expenditures	6,381,197	9,309,753	8,252,548	(11.4)%
Capital Outlay	96,744	207,137	51,312	(75.2)%
Total Operating	\$ 15,265,238	\$ 21,705,217	\$ 19,319,507	(11.0)%
Capital Improvements	\$ 115,875	\$ 418,453	\$ 0	(100.0)%
Grants	750,000	870,000	810,000	(6.9)%
Other	2,610,208	4,449,200	2,333,136	(47.6)%
Total Non-Operating	\$ 3,476,083	\$ 5,737,653	\$ 3,143,136	(45.2)%
Total	\$ 18,741,321	\$ 27,442,870	\$ 22,462,643	(18.1)%
Authorized Positions	150	150	153	2.0 %

ORANGE

COUNTY

GOVERNMENT

F L O R I D A

**Fiscal Year
2021-22**

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of the
Community and Family Services Department

The Community and Family Services Department is responsible for providing services that preserve and enhance the quality of life in the community, new park development, and renovations and improvements to existing park facilities. Any remaining funds will be rolled over, as needed, to FY 2021-22 during the Annual Budget Amendment process in January 2022.

	Adopted <u>FY 2021-22</u>
Citizen's Commission for Children	\$ 875,000
Community Action	1,450,000
Parks & Recreation	14,076,432
Regional History Center (TDT ARC)	<u>700,000</u>
Department Total	\$ 17,101,432

Funding Mechanism:

Funding for the Community and Family Services Department projects is provided from the Capital Projects Fund 1023, Parks Fund 1050, Parks Impact Fee Fund 1265, and International Drive Fund 1246.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/25/2021 for the FY 2021-22 budget rather than as of 3/31/2021 to accurately reflect Total Project Cost approved by the Board of County Commissioners.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Community & Family Services

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Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
Community & Family Services											
Citizen's Commission for Children											
2557	1023	CCC Bithlo NCF Building	0	250,000	875,000	875,000	0	0	0	0	2,000,000
		Org Subtotal	0	250,000	875,000	875,000	0	0	0	0	2,000,000
		DIVISION SUBTOTAL	0	250,000	875,000	875,000	0	0	0	0	2,000,000
Community Action											
2566	1023	Southwood CC Playground	26,416	473,584	0	0	0	0	0	0	500,000
		Org Subtotal	26,416	473,584	0	0	0	0	0	0	500,000
2568	1023	Tangelo Park Community Center	0	350,000	0	0	0	0	0	0	350,000
	1246	Tangelo Park Community Center	0	0	450,000	2,200,000	985,000	0	0	0	3,635,000
		Org Subtotal	0	350,000	450,000	2,200,000	985,000	0	0	0	3,985,000
2571	1023	Two Generation Community Center	0	200,000	1,000,000	0	0	0	0	0	1,200,000
		Org Subtotal	0	200,000	1,000,000	0	0	0	0	0	1,200,000
		DIVISION SUBTOTAL	26,416	1,023,584	1,450,000	2,200,000	985,000	0	0	0	5,685,000
Head Start											
7582	1023	East Orange Head Start	298,858	1,142	0	0	0	0	0	0	300,000
		Org Subtotal	298,858	1,142	0	0	0	0	0	0	300,000
		DIVISION SUBTOTAL	298,858	1,142	0	0	0	0	0	0	300,000
Parks & Recreation											

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
0187a	1023	INVEST - Dist 1 Dr. Phillips Ballfields	0	550,000	0	0	0	0	0	0	550,000
	1265	Dist 1 Dr. Phillips Ballfields	0	0	4,000,000	0	0	0	0	0	4,000,000
		Org Subtotal	0	550,000	4,000,000	0	0	0	0	0	4,550,000
1885	1265	Deputy Brandon Coates Comm Park-Cap	1,958,915	187,616	0	0	0	0	0	0	2,146,531
		Org Subtotal	1,958,915	187,616	0	0	0	0	0	0	2,146,531
1915	1265	Little Econ Greenway-Gap	77,532	872,469	0	0	1,350,000	0	0	0	2,300,001
		Org Subtotal	77,532	872,469	0	0	1,350,000	0	0	0	2,300,001
1941	1050	Parks Signage-Countywide	14,608	245,722	25,000	0	0	0	0	0	285,330
		Org Subtotal	14,608	245,722	25,000	0	0	0	0	0	285,330
1962	1265	Community Parkland	12,350	7,065,873	0	0	0	0	0	0	7,078,223
		Org Subtotal	12,350	7,065,873	0	0	0	0	0	0	7,078,223
1971	1265	Silver Star Park (Pavilion)	10,706	99,294	0	0	0	0	0	0	110,000
		Org Subtotal	10,706	99,294	0	0	0	0	0	0	110,000
1982	1050	Ft Chirstmas PO Renovation	40,465	9,535	0	0	0	0	0	0	50,000
		Org Subtotal	40,465	9,535	0	0	0	0	0	0	50,000
2100	1050	Park Improvements/Renovations	2,644,402	4,428,914	3,620,000	0	0	0	0	0	10,693,316
		Org Subtotal	2,644,402	4,428,914	3,620,000	0	0	0	0	0	10,693,316
2116	1050	Park Trails Improvements/Renovations	1,794,952	2,794,519	1,124,800	0	0	0	0	0	5,714,271
	7545	Parks Trail Imp/Ren (WOT Bridge)	0	92,059	0	0	0	0	0	0	92,059
		Org Subtotal	1,794,952	2,886,578	1,124,800	0	0	0	0	0	5,806,330

Community & Family Services

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
2119	1265	Shingle Creek Trail	139,585	2,469,415	572,000	0	0	0	0	0	3,181,000
	7507	LAP - Shingle Creek Trail, Ph2	0	4,856,739	0	0	0	0	0	0	4,856,739
	7508	LAP - Shingle Creek Trail, Ph1, Seg3	0	5,264,669	0	0	0	0	0	0	5,264,669
	7517	LAP - Shingle Creek Trail, Ph1, Seg2	0	6,309,600	0	0	0	0	0	0	6,309,600
		Org Subtotal	139,585	18,900,423	572,000	0	0	0	0	0	19,612,008
2129	1265	Legacy - Pine Hills Trail	411,735	388,265	0	0	0	0	0	0	800,000
		Org Subtotal	411,735	388,265	0	0	0	0	0	0	800,000
2135	1265	LEG Soccer Complex Road	200,039	1,299,960	0	0	0	0	0	0	1,499,999
		Org Subtotal	200,039	1,299,960	0	0	0	0	0	0	1,499,999
2137	1050	Lakeside Village Neighborhood Park	45,939	314,061	0	0	0	0	0	0	360,000
		Org Subtotal	45,939	314,061	0	0	0	0	0	0	360,000
2138	1050	Little River Park	0	200,000	0	0	0	0	0	0	200,000
		Org Subtotal	0	200,000	0	0	0	0	0	0	200,000
2144	1265	Bomberos Field Park	2,020,629	3,377,370	0	0	0	0	0	0	5,397,999
		Org Subtotal	2,020,629	3,377,370	0	0	0	0	0	0	5,397,999
2145	1265	East Orange Soccer Fields	2,225,370	325,412	500,000	0	0	0	0	0	3,050,782
		Org Subtotal	2,225,370	325,412	500,000	0	0	0	0	0	3,050,782
2147	1265	Barnett Park Soccer Fields	0	6,619	0	0	0	0	0	0	6,619
		Org Subtotal	0	6,619	0	0	0	0	0	0	6,619
2148	1050	Barber Soccer Fields	2,660,572	25,229	0	0	0	0	0	0	2,685,801
		Org Subtotal	2,660,572	25,229	0	0	0	0	0	0	2,685,801

Community & Family Services

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Community & Family Services

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Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
2150	1023	INVEST - Countywide Parks Projects	2,031,285	5,000,000	0	0	0	0	0	0	7,031,285
		Org Subtotal	2,031,285	5,000,000	0	0	0	0	0	0	7,031,285
2151	1050	Kelly Park Restroom Facility	752,113	97,887	0	0	0	0	0	0	850,000
		Org Subtotal	752,113	97,887	0	0	0	0	0	0	850,000
2152	1050	Moss Park Restroom Facility	138,059	706,941	0	0	0	0	0	0	845,000
		Org Subtotal	138,059	706,941	0	0	0	0	0	0	845,000
2153	1265	Barnett Park Restroom Facility	736,870	88,130	0	0	0	0	0	0	825,000
		Org Subtotal	736,870	88,130	0	0	0	0	0	0	825,000
2154	1265	Blanchard Park Restroom Facility	31,654	393,347	200,000	0	0	0	0	0	625,001
		Org Subtotal	31,654	393,347	200,000	0	0	0	0	0	625,001
2155	1265	Horizon West Regional Park	524,872	10,146,134	0	5,628,994	0	0	0	0	16,300,000
		Org Subtotal	524,872	10,146,134	0	5,628,994	0	0	0	0	16,300,000
2157	1265	Blanchard Park Parking	76,883	2,123,117	0	0	0	0	0	0	2,200,000
		Org Subtotal	76,883	2,123,117	0	0	0	0	0	0	2,200,000
2158	1050	Lake Reams Road Park	89,931	610,069	500,000	0	0	0	0	0	1,200,000
		Org Subtotal	89,931	610,069	500,000	0	0	0	0	0	1,200,000
2159	1050	Town of Oakland Restrooms	0	182,000	0	0	0	0	0	0	182,000
		Org Subtotal	0	182,000	0	0	0	0	0	0	182,000

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Community & Family Services

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Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
2160	1050	Park Playground Structures	323,662	2,016,338	0	0	0	0	0	0	2,340,000
		Org Subtotal	323,662	2,016,338	0	0	0	0	0	0	2,340,000
2161	1050	Bentonshire Park	0	200,000	1,000,000	0	0	0	0	0	1,200,000
		Org Subtotal	0	200,000	1,000,000	0	0	0	0	0	1,200,000
2162	1050	Generators for Hurricane Shelters	0	796,201	0	0	0	0	0	0	796,201
		Org Subtotal	0	796,201	0	0	0	0	0	0	796,201
2163	1050	Little Econ Greenway Bridge Repair	0	940,000	1,100,000	0	0	0	0	0	2,040,000
	7546	Little Econ Greenway-Rouse Road Bridge	0	397,975	0	0	0	0	0	0	397,975
		Org Subtotal	0	1,337,975	1,100,000	0	0	0	0	0	2,437,975
2164	1265	Bithlo (Fitness Center)	9,223	884,777	0	0	0	0	0	0	894,000
		Org Subtotal	9,223	884,777	0	0	0	0	0	0	894,000
2165	1265	Downey Park (Pickleball Courts)	17,358	605,542	257,100	0	0	0	0	0	880,000
		Org Subtotal	17,358	605,542	257,100	0	0	0	0	0	880,000
2166	1265	Pine Castle (Little League Fields)	3,500	2,526,500	0	0	0	0	0	0	2,530,000
		Org Subtotal	3,500	2,526,500	0	0	0	0	0	0	2,530,000
2167	1265	Barnett Park (Parcourse Stations)	0	150,000	0	0	0	0	0	0	150,000
		Org Subtotal	0	150,000	0	0	0	0	0	0	150,000
2168	1265	Horizon West Trail	0	3,500,000	0	6,900,000	0	0	0	0	10,400,000
		Org Subtotal	0	3,500,000	0	6,900,000	0	0	0	0	10,400,000

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
2169	1265	Clarcona Park Ring Cover	56,339	1,426,688	0	0	0	0	0	0	1,483,027
		Org Subtotal	56,339	1,426,688	0	0	0	0	0	0	1,483,027
2170	1265	Barber Park (Recreation Center)	0	6,000,000	600,000	0	0	0	0	0	6,600,000
		Org Subtotal	0	6,000,000	600,000	0	0	0	0	0	6,600,000
2171	1265	West Orange Park (Parcourse Stations)	0	150,000	0	0	0	0	0	0	150,000
		Org Subtotal	0	150,000	0	0	0	0	0	0	150,000
2173	1050	Summerlake Neighborhood Park	57,485	1,064,983	77,532	0	0	0	0	0	1,200,000
		Org Subtotal	57,485	1,064,983	77,532	0	0	0	0	0	1,200,000
2177	1265	Pine Hills Trail at Bus Transfer Station	0	344,000	0	0	0	0	0	0	344,000
		Org Subtotal	0	344,000	0	0	0	0	0	0	344,000
2178	1265	Lake Apopka Loop Connector Trail	0	210,000	0	0	4,396,922	0	0	0	4,606,922
	7534	LAP - Lake Apopka Loop Connector Trail	0	1,280,802	0	0	0	0	0	0	1,280,802
		Org Subtotal	0	1,490,802	0	0	4,396,922	0	0	0	5,887,724
2179	1265	Harrod Property Improvements	0	1,000,000	0	0	0	0	0	0	1,000,000
		Org Subtotal	0	1,000,000	0	0	0	0	0	0	1,000,000
2182	1050	Watermark Park	0	0	200,000	1,000,000	0	0	0	0	1,200,000
		Org Subtotal	0	0	200,000	1,000,000	0	0	0	0	1,200,000
2183	1265	East Orange Nbrhd Prk Ballfield Lights	0	0	300,000	0	0	0	0	0	300,000
		Org Subtotal	0	0	300,000	0	0	0	0	0	300,000

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
7382	7506	Shingle Creek Trail	828,814	1,685,152	0	0	0	0	0	0	2,513,966
		Org Subtotal	828,814	1,685,152	0	0	0	0	0	0	2,513,966
		DIVISION SUBTOTAL	19,935,847	85,709,923	14,076,432	13,528,994	5,746,922	0	0	0	138,998,118
Regional History Center											
2522	1023	ARC-History Center Capital Const	0	300,000	700,000	1,000,000	0	0	0	3,750,000	5,750,000
		Org Subtotal	0	300,000	700,000	1,000,000	0	0	0	3,750,000	5,750,000
2523	1023	Heritage Square Park Renovations	0	250,000	0	0	0	0	0	0	250,000
		Org Subtotal	0	250,000	0	0	0	0	0	0	250,000
		DIVISION SUBTOTAL	0	550,000	700,000	1,000,000	0	0	0	3,750,000	6,000,000
Youth & Family Services											
2525	1023	JAC Security CIP	129,516	418,453	0	0	0	0	0	0	547,969
		Org Subtotal	129,516	418,453	0	0	0	0	0	0	547,969
		DIVISION SUBTOTAL	129,516	418,453	0	0	0	0	0	0	547,969
		DEPARTMENT SUBTOTAL	20,390,637	87,953,102	17,101,432	17,603,994	6,731,922	0	0	3,750,000	153,531,087
		GRAND TOTAL	20,390,637	87,953,102	17,101,432	17,603,994	6,731,922	0	0	3,750,000	153,531,087

Community & Family Services

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* Prior Expenditures is calculated using 3 or 5 years.



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ORANGE

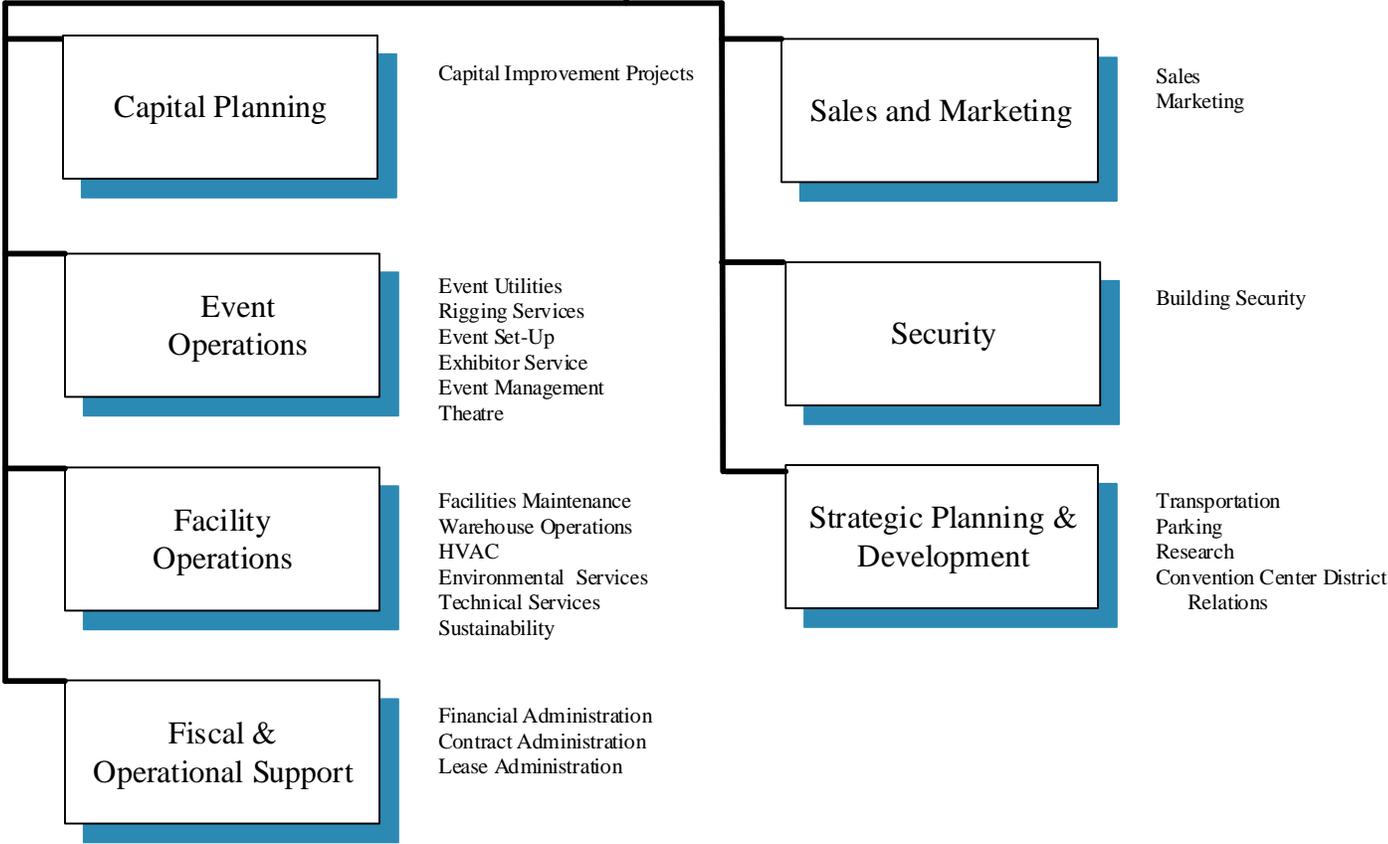
COUNTY

GOVERNMENT

F L O R I D A

CONVENTION CENTER

Executive Office



Convention Center

Purpose Statement:

The award winning Orange County Convention Center (OCCC) is an economic engine for Central Florida. The campus is spread on a 400-acre eco-friendly campus consisting of two facilities with 7.1 million square feet, of which 2.1 million square feet is exhibition space.

The mission of the OCCC, the Center of Hospitality, is economic development. The OCCC infuses the local economy with new money and expanding business opportunities.

Program Descriptions:

- The **Capital Planning Division** is responsible for capital projects with emphasis placed on life-safety projects, energy management, upgrading signage and wayfinding to improve the guest experience, interior and exterior building improvements, and security enhancements.
- The **Event Operations Division** is comprised of three (3) sections: Event Management, Exhibitor Services, and Event Operations. This division provides a variety of client and user services such as electrical, water, rigging, theatrical services, and set-up. The division is also responsible for event planning, coordination, and processing exhibitor orders. The primary customers are show managers, exhibitors, and attendees.
- The **Facility Operations Division** is responsible for providing direct building maintenance, repairs and environmental support services for 7.3 million square feet of conditioned building space and 400 acres; including a fire station and a 95,000-square-foot warehouse distribution center. The services include: fire alarm and fire sprinkler systems, lighting, sound, integrated TV systems, electrical, plumbing, heating, ventilation, and air conditioning; portable and recycled water systems, as well as environmental services, waste removal and management, recycling systems, solar renewable energy systems, warehouse operations, building automation systems, landscaping and leading safety and sustainability efforts – including the Global Biorisk Advisory Council (GBAC) STAR™ Accreditation, the Leadership in Energy and Environmental Design (LEED) Gold, ISO 14001, and the Sustainable Event Standards Bronze Certification.
- The **Fiscal and Operational Support Division** includes the executive office, which provides overall leadership and management support for the various OCCC divisions. This office also networks with current and potential clients and fosters partnerships with Orange County, the Central Florida Hotel and Lodging Association, Visit Orlando, area business leaders, and other organizations. Other sections in the division provide administrative and financial support. The division is responsible for budgeting, creating and monitoring lease agreements, billing, inventory, procurement, and managing service contracts.



The OCCC West Building.

- The **Sales and Marketing Division** sells and promotes the OCCC's space and services to the convention and trade show market. The Sales Team incorporates several strategies to ensure success throughout the sales cycle. Through active solicitation and research, the team identifies prospective customers to solicit through use of available research tools. The sales and marketing team also promotes the OCCC and the region through participation and networking in local, regional and national convention and trade show industry associations. Additionally, the sales and marketing team partners with sales teams from Visit Orlando, Convention Center District Hotels, as well as other partners to develop promotional events and strategies that support the OCCC's mission of being a catalyst to economic development for the region. The Sales Team also negotiates rental rates, concessions, and services used to create lease agreements with clients whose events have progressed through the sales cycle.

The Marketing and Communications section manages integrated communication efforts and promotes the OCCC to existing and future clients, partners and stakeholders through national advertising campaigns and public relations to enhance brand equity. The team fosters client relations, employee, stakeholder and partner communications to support internal, external and crisis communications for reputation and brand management, through strategic action plans, social media, e-newsletters, bid books, the website and media relations with national, local, trade and TV media, in coordination with the Office of the Mayor.

- The **Security Division** is responsible for the safety and security of the facility and is the liaison with local, state, and federal law enforcement agencies. This division is also responsible for life safety, fire operations, electronic surveillance, and loading dock operations in addition to providing staff as a liaison for clients and their event security.
- The **Strategic Planning and Development Division** is responsible for all phases of strategic management including planning, transportation initiatives, parking operations, and research into innovation and improvement of the OCCC.

Convention Center

FY 2020-21 Major Accomplishments:

- The OCCC hosted 117 events with an estimated 730 thousand attendees, which provided an estimated economic impact of \$1 billion. The economic impact figures decreased due to the COVID-19 pandemic.
- Major first-time events at the OCCC included the following:
 - The Open Championship Series had 21,000 attendees and \$27,595,250 in economic impact.
 - Orlando Splash and Girls National Championships had 16,600 attendees and \$21,306,100 in economic impact.
 - African Methodist Episcopal Church Quadrennial Conference 2021 had 6,000 attendees and \$15,402,000 in economic impact.
- Major returning events at the OCCC included the following:
 - Amateur Athletic Union (AAU) Jr. National Volleyball Championships 2021 had 135,000 attendees and \$173,272,500 in economic impact.
 - Megacon had 100,000 attendees and \$128,350,000 in economic impact.
 - Surf Expo had 21,212 attendees and \$54,451,204 in economic impact.
 - Sunshine Volleyball Classic had 32,760 attendees and \$50,698,250 in economic impact.
 - General Council of the Assemblies of God 2021 had 17,600 attendees and \$45,179,200 in economic impact.
 - Ace Fall 2021 Convention 13,750 attendees and \$35,296,250 in economic impact.
 - Florida Volleyball Challenge 2021 had 25,000 attendees and \$32,974,398 in economic impact.
 - Coverings 2021 had 26,800 attendees and \$30,914,381 in economic impact.
 - American Sportfishing Association's ICAST Show had 10,000 attendees and \$25,670,000 in economic impact.
- Maintained all cleaning procedures to comply with GBAC STAR™ Accreditation on outbreak prevention, response and recovery. Recognized as the gold standard of safe venues, the OCCC was one of the largest venues in the nation to receive the GBAC STAR™ accreditation and reaccreditation.
- Renewed the GBAC STAR™ accreditation on outbreak prevention, response and recovery.
- Launched and updated Recovery and Resiliency Guidelines and Operational Procedures for staff, clients, and attendees in response to the COVID-19 pandemic.
- Served the community effectively and efficiently as a COVID-19 vaccination and testing hub during the pandemic – while hosting events for the region's economic recovery. The OCCC supported residents by assisting in the distribution of more than 280,500 vaccines and about 490,000 tests through May 2021.
- Provided staffing to support Orange County residents via the 311 Call Center and various other county departments during the pandemic.
- Launched three (3) national marketing campaigns in response to the pandemic – *Physically Apart Yet Connected More Than Ever*; *Meeting Safely Today for*

a Stronger Tomorrow and the *Heart of International Drive*.

- Completed the annual Marketing and Communications Plan for 2020-2021.
- Completed the OCCC Sustainability Action Plan and the supporting Implementation Plan Matrix.
- Installed a new roof membrane at Fire Station 57.
- Installed four (4) additional hurricane protection screens at the West Building.
- Completed critical repairs on the storm-water easement for the transfer of maintenance and repair responsibilities to the connected Hilton Orlando hotel.
- Completed inspections of the pedestrian bridges to meet compliance requirements.
- Serviced, maintained, cleaned, and disinfected the campus keeping it operational, functional and safe throughout the pandemic.
- Managed Tourist Development Tax (TDT) fund – including non-OCCC related expenditures – throughout the pandemic in order to maintain the reserve level above targeted amounts.
- Implementation of mass notification system for employees and clients.
- Industry accolades, national awards and recognition:
 - NorthStar Meetings Group's 2020 Gold Stella Award for international convention centers.
 - ConventionSouth 2020 Readers' Choice Award.
 - Exhibitor Magazine's 2020 Center of Excellence.
 - Executive Director Mark Tester recognized with the VenuesNow 2020 Convention Center All-Star Award.
 - Deputy Director Yulita Osuba recognized among Orlando Magazine's 2020 Women of the Year.
 - Smart Meetings Magazine recognized Osuba as a 2021 Smart Women in the visionary category.
 - The U.S. Green Building Council (USGBC) awarded the OCCC with the 2020 Rise to the Challenge Award.
- Completed significant capital improvement projects:
 - Completion of food service renovations in West Hall C and E/F Cafes.
 - Upgrades to the North-South Building smoke control system.
 - Replacements of the North-South Building vaulted roof caps.
 - North-South Building envelope coating.
 - South access for Tradeshow Boulevard roadway improvements.
 - Renovations to the West Building meeting rooms, including completion of 37 meeting room interior finishes and fixtures.

FY 2021-22 Department Objectives:

- Optimize economic impact through the Recovery and Resiliency Guidelines to effectively promote and sell the OCCC as the safest and most trusted destination for conventions and trade shows.
- Continue to service legacy clients while soliciting new businesses.
- Develop new businesses to maximize space utilization to align with short-term and long-term strategies.

Convention Center

- Continue to manage revenues and expenditures in an efficient manner that minimizes reliance on the Tourist Development Tax for support of operations.
- Launch new *Business Better than Usual* campaign.
- Implement Marketing and Communications Plan for 2021-2022 promoting business continuity.
- Reduce contract work and divert work to existing in-house labor to conserve funding.
- Enhance wayfinding in and around the OCCC and expand the use of technology through apps, Google Maps, and social media campaigns to connect guests to different types of transportation within the district.
- Institute new and progressive security measures for the facility, events and personnel.
- Further enhance productivity and quality of service by utilizing technology to operate more effectively.
- Ensure staff is knowledgeable and customer-oriented to increase rebooking and to preserve the Center's reputation as the premier convention and trade show venue for safe and trusted events.
- Continued evaluation of the Access Control System.
- Fully implement the *Mobile Connect* system for major shows to provide multiple means of communication that connects exhibitors with the services without having to visit in-person.



The OCCC North-South Building.

Convention Center

Key Performance Measures	Notes	FY 2019-20 Actual	FY 2020-21 Target	FY 2021-22 Target
Fiscal & Operational Support				
- Total Number of Events Held		75	88	121
- Total Number of Attendees for Events Held		621,236	1,236,656	1,507,168
- Total Number of Conventions and Trade Shows		45	75	97
- Number of Convention Delegates		580,608	1,118,813	1,354,617
- % of Occupancy		35%	50%	55%
<p><i>Per PricewaterhouseCoopers, it has been recognized industry-wide that the "practical" maximum exhibit hall occupancy rate is approximately 70%; however, an "efficient" range is approximately 50% to 60%. Generally speaking, occupancy levels less than 50% suggest the existence of marketable opportunities or open dates, while an occupancy rate of 60% or greater increases the potential for significant lost business or "turn-aways."</i></p>				
- Operating Expense Per Delegate		\$ 122.53	\$ 75.38	\$ 58.28
- Economic Impact of the Convention Center (in billions)		\$ 1.31	\$ 2.52	\$ 2.96

Department: Convention Center

Expenditures by Category

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
Personal Services	\$ 35,037,468	\$ 31,919,572	\$ 38,332,124	20.1 %
Operating Expenditures	37,592,673	35,801,815	41,239,296	15.2 %
Capital Outlay	1,024,295	815,151	622,850	(23.6)%
Total Operating	\$ 73,654,436	\$ 68,536,538	\$ 80,194,270	17.0%
Capital Improvements	\$ 70,933,255	\$ 42,208,628	\$ 20,034,425	(52.5)%
Debt Service	76,153,682	76,164,437	80,005,688	5.0 %
Grants	11,158,485	11,405,898	8,990,000	(21.2)%
Reserves	0	180,658,268	173,738,322	(3.8)%
Other	104,083,222	76,205,000	67,680,833	(11.2)%
Total Non-Operating	\$ 262,328,643	\$ 386,642,231	\$ 350,449,268	(9.4)%
Department Total	\$ 335,983,079	\$ 455,178,769	\$ 430,643,538	(5.4)%

Expenditures by Division / Program

Convention Center Capital Planning	\$ 71,385,928	\$ 42,799,585	\$ 20,626,613	(51.8)%
Convention Center Event Operations	15,381,007	13,697,236	17,101,066	24.9 %
Convention Center Facility Operations	32,653,374	31,405,157	35,028,811	11.5 %
Convention Center Non-Operating	192,076,020	345,415,272	331,347,840	(4.1)%
Convention Center Sales & Marketing	2,072,605	2,429,279	2,455,495	1.1 %
Convention Center Security	4,186,339	4,284,195	4,781,365	11.6 %
Convention Center Strategic Planning	2,115,718	2,521,235	3,054,531	21.2 %
Fiscal & Operational Support	16,112,088	12,626,810	16,247,817	28.7 %
Department Total	\$ 335,983,079	\$ 455,178,769	\$ 430,643,538	(5.4)%

Funding Source Summary

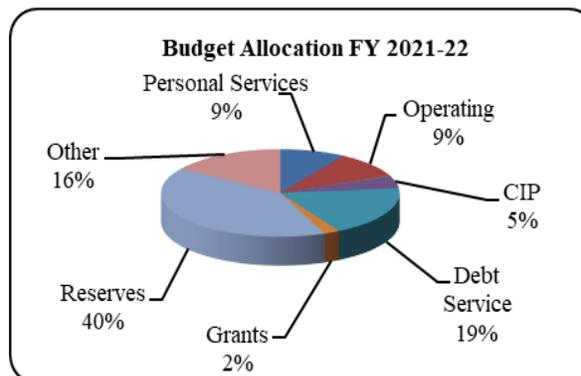
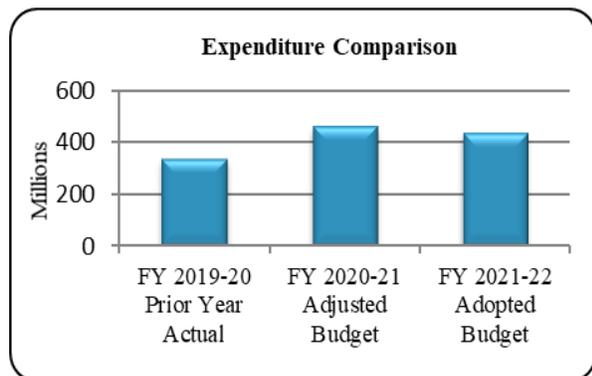
Enterprise Funds	\$ 335,983,079	\$ 455,178,769	\$ 430,643,538	(5.4)%
Department Total	\$ 335,983,079	\$ 455,178,769	\$ 430,643,538	(5.4)%

Authorized Positions

	472	472	472	0.0%
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Convention Center

EXPENDITURE HIGHLIGHTS



Personal Services – The FY 2021-22 personal services budget includes a 3.5% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates were budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$14,000 to \$15,400 per employee to cover medical cost increases. The department’s authorized position count remains unchanged.

Operating Expenses – The FY 2021-22 operating expenses budget increased by 15.2% or \$5.4 million from the FY 2020-21 budget due to an increase in anticipated event activity in FY 2021-22 and certain maintenance activities that resumed with increased usage of the complex. If event activity returns closer to normal levels more quickly than anticipated, additional adjustments may be required during the Annual Budget Amendment process to properly align the operating expenses budget.

Capital Outlay – The FY 2021-22 capital outlay budget decreased by 23.6% or \$192,301 from the FY 2020-21 budget. The adjustments were mainly due to one-time purchases of equipment to replace floor scrubbers, forklift, Underwriter’s Laboratory (UL) shop equipment, and to upgrade theatre equipment. The capital outlay budget includes funding for the addition and replacement of bulk equipment, computer equipment, and rolling stock necessary to efficiently manage operations at the Convention Center.

Capital Improvements – The FY 2021-22 capital improvements budget decreased by 52.5% or \$22.2 million from the FY 2020-21 budget, with a number of renovation projects that were delayed in order to reduce the strain on reserves. The five (5) year plan of \$268.1 million (2022-2026) provides for continuing renovations and improvements that will assist the Convention Center in remaining competitive in the marketplace. Additionally, Tourist Development Tax (TDT) funding has been included in the budget, in the amount of \$3.0 million for capital projects, as recommended by the Tourist Development Tax Application Review Committee (ARC) and approved by the Board of County Commissioners for the Winter Park Library and Events Center. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

Debt Service – The FY 2021-22 debt service budget increased by 5.0% or \$3.8 million from FY 2020-21 budget and is based on the debt service schedule for projects funded with TDT financing.

Grants – The FY 2021-22 grants budget decreased by 21.2% or \$2.4 million from the FY 2020-21 budget. The decrease was mainly due to the timing of payments to Cultural Tourism grant recipients. The FY 2020-21 budget includes expenditures for grants approved in prior fiscal years, but not yet paid due to the timing of the contractual obligations. Grants for Cultural Tourism and Cultural Facilities are budgeted based on the formula funding amount of 3.0% of the first four cents of the TDT with the addition of a new fixed amount of \$1.5 million and a matching \$500,000 to match new donations to United Arts in effect from FY 2019-20 through FY 2021-22.

Reserves – The FY 2021-22 reserves budget decreased by 3.8% or \$6.9 million from the FY 2020-21 budget. The reserves amount of \$173.7 million includes restricted reserves to meet bond covenant requirements, reserves for future capital outlay, reserves for debt service, and reserves for contingency.

Other – The FY 2021-22 other category budget decreased by 11.2% or \$8.5 million from the FY 2020-21 budget. The payments to Visit Orlando and the City of Orlando decreased, based on the TDT revenue projection. Funds are included for *Visit Orlando* in the amount of \$50.0 million for tourism promotion, which is funded from the first four cents (\$35.4 million) and the sixth cent (\$14.6 million) of the TDT. Funds are budgeted for payments to the City of Orlando for the Venues projects from a portion of the sixth cent of the TDT (\$14.6 million). Finally, funds are budgeted for the Orange County Regional History Center in the amount of \$3.1 million for operating and capital.

TDT Expenditure Budget Summary

Budget Summary (in millions)	FY 2021-22 Adopted Budget
Debt Service	\$ 80.0
Convention Center Operations	17.7
Convention Center Capital	20.0
Visit Orlando (O/ OCCVB) Funding (first four cents)	35.4
Visit Orlando (O/ OCCVB) Funding (sixth cent)	14.6
Contract TDT Payment for Venues	14.6
Arts	5.5
History Center	3.1
TDT Collection Services Fees	0.7
Grants	3.5
TOTAL¹	\$ 195.1

¹The total exceeds the TDT revenue budget by \$20.1 million. TDT reserves are being used to cash fund the CIP projects.

FUNDING SOURCE HIGHLIGHTS

Funding for Convention Center operations primarily consists of revenues from facility rentals, services, food and beverage, parking, supplements from the Tourist Development Tax (TDT), interest, and reserves. The Convention Center's anticipated revenues from operations increased in several areas based on projected show activity with anticipated changes detailed in the table below. Additionally, TDT revenues are projected to increase from the FY 2020-21 budget based on projections for hotel occupancy and room rates.

Major Revenues	FY 2020-21 Budget as of 3/31/21	FY 2021-22 Adopted Budget	\$ Change	% Change
Cash Brought Forward	\$282,322,710	\$204,752,244	-\$77,570,466	-27.5%
Statutory Deduction	-7,437,789	-11,889,015	-4,451,226	59.8%
Local Option TDT ¹	150,000,000	175,000,000	25,000,000	16.7%
Rental Space	7,320,000	13,686,989	6,366,989	87.0%
Utility Services	9,343,275	15,258,944	5,915,669	63.3%
Event Tech. Svc Labor	3,255,657	3,573,800	318,143	9.8%
Parking Lot	2,704,136	5,783,830	3,079,694	113.9%
Catering	1,169,048	17,618,661	16,449,613	1407.1%
Equipment Rental	2,506,094	2,500,120	-5,974	-0.2%
Other (Int. and Miscellaneous)	3,995,638	4,357,965	362,327	9.1%
Total	\$455,178,769	\$430,643,538	-\$24,535,231	-5.4%

¹Each Cent of the 6-Cent TDT is budgeted (to the nearest dollar) to collect \$25,000,000 in FY 2021 and \$29,166,667 in FY 2022.

Division: Convention Center Capital Planning

Expenditures by Category	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
Personal Services	\$ 420,708	\$ 514,861	\$ 563,946	9.5 %
Operating Expenditures	29,975	56,196	28,242	(49.7)%
Capital Outlay	1,990	19,900	0	(100.0)%
Total Operating	\$ 452,673	\$ 590,957	\$ 592,188	0.2 %
Capital Improvements	\$ 70,933,255	\$ 42,208,628	\$ 20,034,425	(52.5)%
Total Non-Operating	\$ 70,933,255	\$ 42,208,628	\$ 20,034,425	(52.5)%
Total	\$ 71,385,928	\$ 42,799,585	\$ 20,626,613	(51.8)%
Authorized Positions	15	15	15	0.0 %

Division: Convention Center Event Operations

Expenditures by Category	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
Personal Services	\$ 12,525,115	\$ 11,505,343	\$ 15,116,316	31.4 %
Operating Expenditures	2,309,026	1,804,892	1,746,750	(3.2)%
Capital Outlay	546,866	387,001	238,000	(38.5)%
Total Operating	\$ 15,381,007	\$ 13,697,236	\$ 17,101,066	24.9 %
Total	\$ 15,381,007	\$ 13,697,236	\$ 17,101,066	24.9 %
Authorized Positions	176	176	176	0.0 %

Division: Convention Center Facility Operations

Expenditures by Category	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
Personal Services	\$ 11,467,247	\$ 9,142,323	\$ 10,370,342	13.4 %
Operating Expenditures	21,024,794	22,222,134	24,420,169	9.9 %
Capital Outlay	161,333	40,700	238,300	485.5 %
Total Operating	\$ 32,653,374	\$ 31,405,157	\$ 35,028,811	11.5 %
Total	\$ 32,653,374	\$ 31,405,157	\$ 35,028,811	11.5 %
Authorized Positions	128	128	128	0.0 %

Division: Convention Center Non-Operating

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$(79,302)	\$ 0	\$ 0	0.0 %
Operating Expenditures	759,934	981,669	932,997	(5.0)%
Total Operating	\$ 680,632	\$ 981,669	\$ 932,997	(5.0)%
Debt Service	\$ 76,153,682	\$ 76,164,437	\$ 80,005,688	5.0 %
Grants	11,158,485	11,405,898	8,990,000	(21.2)%
Reserves	0	180,658,268	173,738,322	(3.8)%
Other	104,083,222	76,205,000	67,680,833	(11.2)%
Total Non-Operating	\$ 191,395,388	\$ 344,433,603	\$ 330,414,843	(4.1)%
Total	\$ 192,076,020	\$ 345,415,272	\$ 331,347,840	(4.1)%

Division: Convention Center Sales & Marketing

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 1,438,864	\$ 1,537,394	\$ 1,783,566	16.0 %
Operating Expenditures	633,741	891,885	671,929	(24.7)%
Total Operating	\$ 2,072,605	\$ 2,429,279	\$ 2,455,495	1.1 %
Total	\$ 2,072,605	\$ 2,429,279	\$ 2,455,495	1.1 %
Authorized Positions	20	20	20	0.0 %

Division: Convention Center Security

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 4,079,292	\$ 4,125,796	\$ 4,623,483	12.1 %
Operating Expenditures	96,062	133,899	142,882	6.7 %
Capital Outlay	10,986	24,500	15,000	(38.8)%
Total Operating	\$ 4,186,339	\$ 4,284,195	\$ 4,781,365	11.6 %
Total	\$ 4,186,339	\$ 4,284,195	\$ 4,781,365	11.6 %
Authorized Positions	68	68	68	0.0 %

Division: Convention Center Strategic Planning

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 1,349,980	\$ 1,393,108	\$ 1,283,664	(7.9)%
Operating Expenditures	765,737	1,126,127	1,768,867	57.1 %
Capital Outlay	0	2,000	2,000	0.0 %
Total Operating	\$ 2,115,718	\$ 2,521,235	\$ 3,054,531	21.2 %
Total	\$ 2,115,718	\$ 2,521,235	\$ 3,054,531	21.2 %
Authorized Positions	20	20	20	0.0 %

Division: Fiscal & Operational Support

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 3,835,564	\$ 3,700,747	\$ 4,590,807	24.1 %
Operating Expenditures	11,973,403	8,585,013	11,527,460	34.3 %
Capital Outlay	303,120	341,050	129,550	(62.0)%
Total Operating	\$ 16,112,088	\$ 12,626,810	\$ 16,247,817	28.7 %
Total	\$ 16,112,088	\$ 12,626,810	\$ 16,247,817	28.7 %
Authorized Positions	45	45	45	0.0 %

**Fiscal Year
2021-22**

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of the
Orange County Convention Center

Capital projects include Convention Center Improvements (energy conservation upgrades and enhanced security improvements, etc.), renovations of the North/South and West Concourses, and Tourist Development Tax Application Review Committee (ARC) Funding.

	Adopted <u>FY 2021-22</u>
Convention Center Improvements	\$12,051,699
North/South Concourse Renovations	627,000
West Concourse Renovations	4,335,726
ARC Funding	<u>3,000,000</u>
Department Total	\$20,034,425

Funding Mechanism:

Funding for Convention Center projects comes from Orange County's Tourist Development Tax.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/25/2021 for the FY 2020-21 budget rather than as of 3/31/2021 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Convention Center

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
Convention Center											
Convention Center											
0960	4430	Convention Center Imp	31,793,176	6,076,870	12,051,699	31,004,074	21,959,663	11,344,550	46,204,362	0	160,434,394
		Org Subtotal	31,793,176	6,076,870	12,051,699	31,004,074	21,959,663	11,344,550	46,204,362	0	160,434,394
0965	4430	North/South Concourse Renovations	14,176,827	6,760,737	627,000	4,936,710	15,763,197	12,655,034	5,522,806	0	60,442,311
		Org Subtotal	14,176,827	6,760,737	627,000	4,936,710	15,763,197	12,655,034	5,522,806	0	60,442,311
0966	4430	West Concourse Renovations	61,489,272	16,361,343	4,355,726	6,318,256	15,188,900	13,178,306	11,973,490	0	128,865,293
		Org Subtotal	61,489,272	16,361,343	4,355,726	6,318,256	15,188,900	13,178,306	11,973,490	0	128,865,293
0967	4430	ARC Funding	13,085,039	12,537,938	3,000,000	13,000,000	13,000,000	13,000,000	13,000,000	0	80,622,977
		Org Subtotal	13,085,039	12,537,938	3,000,000	13,000,000	13,000,000	13,000,000	13,000,000	0	80,622,977
0968	4430	Convention Way Grand Concourse	9,091,764	152,023	0	0	0	0	0	0	9,243,787
		Org Subtotal	9,091,764	152,023	0	0	0	0	0	0	9,243,787
0969	4430	Multipurpose Venue	9,005,762	319,717	0	0	0	0	0	0	9,325,479
		Org Subtotal	9,005,762	319,717	0	0	0	0	0	0	9,325,479
		DIVISION SUBTOTAL	138,641,840	42,208,628	20,034,425	55,259,040	65,911,760	50,177,890	76,700,658	0	448,934,241
		DEPARTMENT SUBTOTAL	138,641,840	42,208,628	20,034,425	55,259,040	65,911,760	50,177,890	76,700,658	0	448,934,241
		GRAND TOTAL	138,641,840	42,208,628	20,034,425	55,259,040	65,911,760	50,177,890	76,700,658	0	448,934,241

* Prior Expenditures is calculated using 3 or 5 years.

ORANGE

COUNTY

GOVERNMENT

F L O R I D A

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ORANGE

COUNTY

GOVERNMENT

F L O R I D A

CORRECTIONS

Chief of Corrections
Deputy Chiefs
Internal Affairs
Admin. Command

Community Corrections

Central Intake
Alternative Community Service
Community Correction Administration
Pre-Trial Diversion
Community Surveillance
Inmate Welfare Fund
Probation Programs

In - Custody Support Operations

Courthouse Detention
Transportation
Booking and Release/
Intake & Release
Medical Security
Booking & Release/Courts
Hospital Security
Video Visitation
Booking and Release/
Detention
Perimeter Security

Fiscal & Operational Support

Inmate Fiscal Ops
Fiscal Services
Warehouse/Uniform Supply
Human Resources
Inmate Support

Inmate Administrative Services

Inmate Records
Classification/Inmate Affairs
Pretrial Services
Professional Services

In - Custody Security Operations

Recreation
Main Facility
Genesis
Horizon
Whitcomb
Phoenix
Female Detention Center
OPS Administration
Work Release
Juvenile Assessment Center

Support Services

Training
Policy & Accreditation
Information Services
Security Threat Intel Group
Food Service
OPS Emergency Mgmt
Road Crew
Laundry
Mailroom
Logistics/Maintenance
Armory

Corrections

Purpose Statement:

The Orange County Corrections Department (OCCD) serves and protects the citizens of Orange County by providing for the care, custody, and control of legally incarcerated inmates in a safe and secure environment, and provides programs for those individuals supervised. Primary services include booking, classification, inmate records management, detention, release, transportation, and enforcement of court ordered sanctions for offenders supervised in the community. In addition, several units provide administrative support, including fiscal operations, training, investigations, and inspections.

Program Descriptions:

- The **Corrections Admin/Command** is comprised of the Office of the Chief, Deputy Chiefs, Internal Affairs, Risk Management, Information System and Services and Research Unit. This program also provides command services for all six (6) of the department's divisions.
- The **Community Corrections Division (CCD)** provides supervision to pretrial and sentenced offenders as an alternative to incarceration. The operational units include Pretrial Release Supervision, Central Intake, Alternative Community Service, Probation, and Pretrial Diversion. The Inmate Programs Units and the Reentry and Transitional Services Unit are also managed within CCD. Inmates are assisted in transitioning back into the community through intervention programs, employment, and support services.
- The **Fiscal and Operational Support Division** provides fiscal and administrative services for the department. The operational units include Fiscal Services, Inmate Fiscal Operations, and Warehouse/Uniform Supply. The division also provides financial services at the Work Release Center and in the Community Corrections Division Cost of Supervision area.
- The **In-Custody Security Operations Division** is comprised of the following facilities: Main Detention, Genesis, Horizon, Phoenix, Whitcomb, and the Female Detention Center. This division also encompasses the Security Intelligence Unit, which consists of a K-9 Unit and Inmate Drug Testing, Recreation, Special Response Team, and the Work Release Center.
- The **In-Custody Support Operations Division** provides security and support for the daily needs and care of inmates. The division is responsible for booking and release, detention, Booking & Release Center (BRC) courts, courthouse detention, hospital security, video visitation, transportation, medical security, and perimeter security.
- The **Inmate Administrative Services Division** provides support services that include Inmate Records, Classification/Inmate Affairs, Pretrial Services, and Professional Services to the Judiciary. Inmates are classified from minimum to maximum security and



include acute/chronic mentally ill offenders and inmates with special medical needs. Classification levels are essential in determining appropriate facility and units for housing.

- The **Support Services Division** is responsible for training, policy, accreditation and compliance, fire, safety, security and sanitation, emergency management, mailroom, maintenance, laundry services, food services, armory, road crew, and capital projects.

FY 2020-21 Major Accomplishments:

Corrections Admin/Command

- Declared fully Prison Rape Elimination Act (PREA) compliant in June 2021. The purpose of the act is to “provide for the analysis of the incidence and effects of prison rape in federal, state, and local institutions and to provide information, resources, recommendations and funding to protect individuals from prison rape.”
- Overhauled the BestJail.com website for a more clean, user-friendly modern style in its design.
- Created weekly COVID-19 updates – new opportunity to communicate on regular basis with staff regarding COVID related updates. In addition, developed contact tracing spreadsheet for Corrections to track all COVID cases among employees and inmates.
- Public Information Office developed a virtual tour so criminal justice students could still have a jail experience and discover all the various facets of Corrections.

Community Corrections

- Coordinated and assigned Alternative Community Service (ACS) workers to perform 67,923 community labor-hours of work, valued at \$889,106. In response to worksites being closed, ACS collected \$56,665 for local not-for-profit agencies in lieu of performing work hours.
- Coordinated with Orange County Public Schools to deliver school instruction to the juvenile population through the use of technology. Use of a webcam, smartboard and a large monitor, in combination with the Big Blue Button, brought the instructor to the students in a virtual setting.
- Engaged the inmate population by deploying self-paced learning during the pandemic. Through this method, 104% more inmates were engaged in the programming than previous in-person class settings.

Corrections

- Researched and reviewed 9,150 old violation of probation cases. Of those, 3,946 cases were resolved, dismissed or otherwise eliminated out of the system. 346 were dismissed as a result of the offenders dying.

Fiscal and Operational Support

- Collected more than \$1.9 million for the housing of federal inmates from the U.S. Marshall Service and Immigrations and Customs Enforcement.
- Processed more than 12,000 Community Corrections Division offender transactions and collected \$828,285 in offender fees.
- Collected over \$627,000 in one-time booking and daily subsistence fees for inmates housed at the 33rd Street Jail Complex and collected more than \$24,000 in daily subsistence fees for inmates housed at the Work Release Center (WRC).
- Implemented the automated banking services to be more efficient with handling deposit and withdrawal transactions and improved service to inmates and their families. These services included the online, phone, in-person public lobby kiosk and intake kiosk deposit options.

In-Custody Security Operations

- Special Response Team (SRT) conducted 52 “high risk” transports to area courts, hospitals, and other correctional agencies without incident.
- The Security Intelligence Unit (SIU) conducted 1,688 inmate drug tests. SIU also effectively managed gang and security threat group activities by conducting more than 339 gang related investigations and 37 incident investigation to reduce potential security threats and assist local law enforcement. Additionally, the SIU K-9 unit, with four (4) drug detection K-9s, completed 1,296 K-9 searches that had a great effect on discovering and reducing contraband.

In-Custody Support Operations

- Processed 28,512 inmate bookings and completed 27,830 inmate releases during the 2020 calendar year.
- Transported 11,661 inmates a total of 93,309 miles safely and securely to the Orange County Courthouses and various locations throughout Orange County.
- Provided transport and security for 4,308 special medical (Methadone) appointments.
- Coordinated 24,051 video visitation visits with family members for inmates.

Inmate Administrative Services

- Pretrial Services unit received its third reaccreditation through the Florida Corrections Accreditation Commission.
- Pretrial Services (PTS) Unit screened 12,393 inmates, interviewed 17,180 inmates and released 278 inmates prior to First Appearance and 3,861 inmates onto Pretrial Release Supervision Program.
- Classification Unit conducted 16,154 initial classifications of inmates to include assignment of custody level and appropriate housing. Information obtained from classification assessments and interviews assist in ensuring the safety of staff and inmates.
- Inmate Records completed 29,726 bookings into the Orange County jail and processed an additional 29,362 releases from the jail.

- Inmate Affairs Law Library Specialists completed 6,567 online legal searches in response to 3,865 inmate legal requests and fulfilled 519 inmate notary requests.

Support Services Division

- Inmate Road Crews contributed 15,203 labor hours worked by inmate road crews valued at an estimated \$94,440.
- Processed approximately 1.4 million pounds of inmate laundry to ensuring the inmate population has clean and sanitized clothing and bedding promoting good health and eliminating the spread of disease.
- Policy, Accreditation and Compliance Unit (PACU) planned and coordinated the 2020/21 audits and inspections with multiple local, state and national level professional organizations to help facilitate the department’s goal of maintaining compliance with laws and accreditation standards. PACU enhanced the Internal Inspection Process, which includes planned and coordinated comprehensive quarterly inspections, conducted House Bills reviews and revised policies and procedures as appropriate, and expanded the inspection process to include all divisions utilizing certified and non-certified staff.
- Fire, Safety, Security and Sanitation Unit collaborated with internal divisions and Facilities Maintenance to reduce and correct deficiencies and close 3,589 service requests to maintain a safe and secure environment.
- Delivered 107,094 hours of training in 2020 to OCCD staff despite the COVID-19 pandemic, which required elective and accreditation-required training to a computer-based format (CBT) and the traditional, instructor-led, high liability training to a blended learning mode.

FY 2021-22 Department Objectives:

Corrections Admin/Command

- Enhance the priority on public safety through Capital Improvement Projects and Jail Master Plan.
- Continue to monitor department staffing in an effort to improve operational efficiency and to develop retention strategies to minimize staff turnover and decrease position vacancies.
- Internal Affairs Unit will continue to support the Department through active research and participation in the Florida Legislative process on key correctional-related legislation.
- Continue to explore and expand use of technology to enhance security and maximize administrative and operational efficiencies.

Community Corrections

- In an effort to provide career opportunities to inmates, the Programs Unit will graduate 90% of students engaged in the vocational classes and provide employment placement to 90% of graduated students.
- The Programs Unit will work with the medical and mental health professionals to appropriately place inmates with mental health and substance use disorders in programs and track their success.
- The Reentry & Transitional Services Unit will continue to work with community partners to facilitate the effective reentry of our offender population into the community through the use of evidence-based reentry programs and services that meet the needs of the

Corrections

offenders transitioning from the jail and those under community supervision.

- Maintain a “5% Failure to Appear” rate or below for Pretrial Release Supervision (PTRS) defendants. This translates to 95 or higher percentage of PTRS offenders making their court appearances.

Fiscal & Operational Support

- Continue to diligently manage the department’s fiscal operations to include contract and budget oversight, efficient purchasing and payment processing, secure handling of inmate property and funds, courteous uniform supply and warehouse services, miscellaneous revenue processing, etc.
- Continue to research new technology to streamline daily processes within the division.

In-Custody Security Operations

- Continue to provide safe and humane incarceration to pre-sentenced and sentenced offenders, thereby reducing the number undesirable behaviors while in custody.
- Continue to provide an exceptional level of customer service to the citizens of Orange County, Florida.
- Continue staying abreast of current trends that affect the corrections profession at the local and national level.
- Continue to enhance COVID-19 mitigation efforts to ensure staff, inmates, and visitor’s safety.

In-Custody Support Operations

- Continue to evaluate and enhance operational processes with the integration of new and practical technology that will improve operational efficiencies, safety, security and workforce production.
- Continue to enhance the quality and level of service provided at the Booking and Release Center (BRC) for local, state, and federal law enforcement agencies and to the criminal justice community.
- Redesign Horizons 5th Floor as a virtual courtroom hub. This will increase the safety of the public and staff as it limits the number of inmates that have to be transported into the community from the jail to the courthouse.

Inmate Administrative Services

- Work to validate current risk assessment or onboard new assessment to support evidence-based practices that improve decision-making at the pretrial state of the criminal justice system.
- Continue collaboration with the Chief Judge to evaluate and revise the Pretrial Release Administrative Order to ensure that all relevant factors and criteria needed to make an informed release decision are included.
- Enhance the training program for newly promoted staff to include an electronic training portfolio for Classification/Inmate Affairs Units, allowing for the large volume of training materials (including Computer Based Training) to be accessible to all staff.
- Explore certifying Classification unit staff as Victim Advocates to assist in PREA related job functions.

Support Services Division

- Work in partnership with Facilities Management to ensure coordination and implementation of major capital projects.
- Policy, Accreditation and Compliance Unit (PACU) continue to partner with other agencies in order to gain

outside perspectives on accreditation compliance and cooperate with internal divisions to provide systematic evaluation of all areas of agency administration and operations.

- Emergency Management to maintain proactive operational posture to appropriately respond to all emergencies with the potential to impact operational safety and readiness.
- The Office of Training and Staff Development (OTSD) continue partnering with professional training organizations to create and provide new training opportunities for the department’s employees.



Corrections

Key Performance Measures	Notes	FY 2019-20 Actual	FY 2020-21 Target	FY 2021-22 Target
Community Corrections				
- Average Daily Offenders Supervised		2,372	2,700	2,500
	<i>Offenders are individuals in the Community Corrections program and are not housed at the jail.</i>			
- Average Daily Caseload Supervised		3,107	3,600	3,200
	<i>Includes the number of persons supervised in the Community Corrections program.</i>			
- Labor Hours Provided in Community		65,146	66,000	65,000
- Fees Collected		\$ 829,031	\$ 982,000	\$ 792,000
In-Custody Security Operations				
- Number of Inmates Booked		29,726	35,000	34,000
- Average Daily Inmate Population Detained by OCCD		2,264	2,600	2,500
	<i>Determined by recording the number of inmates housed at the jail at 4 a.m. each day.</i>			
- Average Number of Meals Served Daily		7,377	7,800	7,700
- Inmate Per Diem Cost		\$ 191.98	\$ 172.00	\$ 171.00
- Number of Inmates Transported		23,841	37,000	31,000
	<i>Number of Inmates transported between Corrections facilities, the courthouse and other destinations</i>			

Department: Corrections

Expenditures by Category

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
Personal Services	\$ 124,130,181	\$ 132,356,674	\$ 137,663,210	4.0 %
Operating Expenditures	14,110,027	22,231,050	22,594,433	1.6 %
Capital Outlay	1,099,866	1,456,438	1,286,475	(11.7)%
Total Operating	\$ 139,340,073	\$ 156,044,162	\$ 161,544,118	3.5%
Capital Improvements	\$ 1,462,446	\$ 23,672,836	\$ 14,507,842	(38.7)%
Other	166,748	0	0	0.0%
Total Non-Operating	\$ 1,629,194	\$ 23,672,836	\$ 14,507,842	(38.7)%
Department Total	\$ 140,969,268	\$ 179,716,998	\$ 176,051,960	(2.0)%

Expenditures by Division / Program

Community Corrections	\$ 8,438,455	\$ 12,384,102	\$ 13,475,116	8.8 %
Corrections Admin / Command	7,681,788	8,493,714	8,409,136	(1.0)%
Corrections CIP	1,462,446	23,672,836	14,507,842	(38.7)%
Corrections Support Services	12,985,726	16,540,528	16,060,414	(2.9)%
Fiscal & Operational Support	4,568,256	6,283,784	6,595,474	5.0 %
In-Custody Security Operations	55,576,701	59,683,584	62,482,914	4.7 %
In-Custody Support Services	39,575,490	39,992,040	41,706,400	4.3 %
Inmate Administrative Services	10,680,405	12,666,410	12,814,664	1.2 %
Department Total	\$ 140,969,268	\$ 179,716,998	\$ 176,051,960	(2.0)%

Funding Source Summary

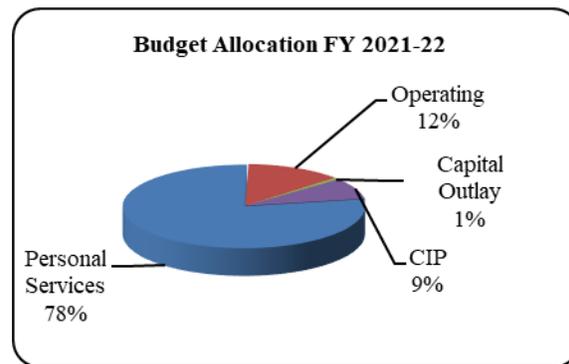
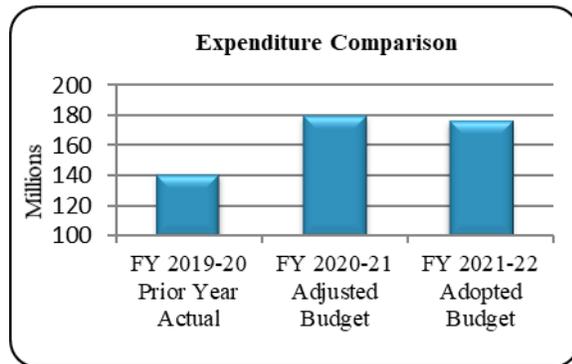
Special Revenue Funds	\$ 1,620,603	\$ 5,565,411	\$ 6,219,068	11.7%
General Fund and Sub Funds	137,886,218	150,478,751	155,325,050	3.2%
Capital Construction Funds	1,462,446	23,672,836	14,507,842	(38.7)%
Department Total	\$ 140,969,268	\$ 179,716,998	\$ 176,051,960	(2.0)%

Authorized Positions

	1,620	1,620	1,620	0.0%
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Corrections

EXPENDITURE HIGHLIGHTS



Personal Services – The FY 2021-22 personal services budget includes a 3.5% salary increase for non-bargaining employees and 4.0% for union employees. The Florida Retirement System (FRS) rates were budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$14,000 to \$15,400 per employee to cover medical cost increases. The department authorized position count remains unchanged.

Operating Expenses – The FY 2021-22 operating expense budget increased by 1.6% or \$363,383 primarily due to rollover encumbrances from FY 2020-21. In addition, the miscellaneous operating supplies budget increased by \$500,000 to \$1.5 million primarily for personal protective equipment (PPE) replacements. The food and dietary program is budgeted at \$3.5 million, which is based on anticipated food service contract needs.

Capital Outlay – The FY 2021-22 capital outlay budget decreased by 11.7% or \$169,963 from the FY 2020-21 budget. The decrease is due to rollover encumbrances and one-time purchases of equipment in FY 2020-21. The budget includes funding for the continuation of tasers replacement at \$136,000 and for year four (4) of a 5-year plan of the required portable radio upgrade at \$100,000. The rolling stock budget includes funding for four (4) replacement vehicles and one (1) laundry unit box truck.

Capital Improvements – The FY 2021-22 capital improvements budget decreased by 38.7% or \$9.2 million from the FY 2020-21 budget. The continuation of funding is included for the following projects: North & South Perimeter Security Buildings, Uniform Supply/Mailroom (kitchen retrofit), Campus Security Upgrades, Horizon Renovations, Female Detention Center Renovations, Campus-wide Wi-Fi, Jail Management System, and Corrections Improvement to Facilities project assessments. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

Other – The FY 2021-22 budget does not reflect the State Criminal Alien Assistance Program (SCAAP) grant reimbursement, which is not known at this point in time. The SCAAP grant reimbursement is based on the amount of available funding, number of applications submitted and then based on facilities' size, inmate population, and budget.

FUNDING SOURCE HIGHLIGHTS

The majority of the funding for Corrections comes from the General Fund. The department also receives funding for staff training from the Corrections-Law Enforcement Education Fund and for inmate programs from the Inmate Welfare Fund. Funding for Corrections capital projects comes from the Capital Projects Fund.

The Corrections-Law Enforcement Education and Sheriff-Law Enforcement Education Funds are funded by a \$2.50 and \$2.00 additional court cost for each violation of a state penal or criminal statute, an Orange County ordinance, or citation for a non-criminal traffic infraction. These funds are equally divided and disbursed, one-half to the Sheriff for training and education of county law enforcement officers and one-half to Corrections for training and education of county corrections staff. The FY 2021-22 estimated revenue from fees for the Corrections-Law Enforcement Education portion is \$275,000.

The Inmate Welfare Fund receives revenue from the sale of commissary and personal items to inmates and a portion of booking and subsistence fees collected from inmates. The revenue is remitted from the private commissary provider in the form of sales commissions. This revenue is used to fund various programs for the overall benefit of inmates. Programs include faith-based programs and inmate community re-entry programs. Commissions from commissary sales for FY 2021-22 are estimated at \$1.7 million. Additional revenue is received through the collection of inmates booking and subsistence fees. These fees are collected to off-set jail costs and to supplement funding of inmate programs. The one-time booking fee is \$6.00 and the daily subsistence fee is \$2.25 for FY 2021-22.

Division: Community Corrections

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 7,730,510	\$ 8,523,491	\$ 8,785,954	3.1 %
Operating Expenditures	707,905	3,846,811	4,669,762	21.4 %
Capital Outlay	40	13,800	19,400	40.6 %
Total Operating	\$ 8,438,455	\$ 12,384,102	\$ 13,475,116	8.8 %
Total	\$ 8,438,455	\$ 12,384,102	\$ 13,475,116	8.8 %
Authorized Positions	116	116	116	0.0 %

Division: Corrections Admin / Command

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 2,416,714	\$ 2,586,850	\$ 2,699,303	4.3 %
Operating Expenditures	5,037,800	5,906,864	5,663,333	(4.1)%
Capital Outlay	60,527	0	46,500	n/a
Total Operating	\$ 7,515,040	\$ 8,493,714	\$ 8,409,136	(1.0)%
Other	\$ 166,748	\$ 0	\$ 0	0.0 %
Total Non-Operating	\$ 166,748	\$ 0	\$ 0	0.0 %
Total	\$ 7,681,788	\$ 8,493,714	\$ 8,409,136	(1.0)%
Authorized Positions	26	26	26	0.0 %

Division: Corrections CIP

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Capital Improvements	\$ 1,462,446	\$ 23,672,836	\$ 14,507,842	(38.7)%
Total Non-Operating	\$ 1,462,446	\$ 23,672,836	\$ 14,507,842	(38.7)%
Total	\$ 1,462,446	\$ 23,672,836	\$ 14,507,842	(38.7)%

Division: Corrections Support Services

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 8,257,494	\$ 10,323,318	\$ 9,890,210	(4.2)%
Operating Expenditures	4,024,789	5,339,805	5,418,029	1.5 %
Capital Outlay	703,442	877,405	752,175	(14.3)%
Total Operating	\$ 12,985,726	\$ 16,540,528	\$ 16,060,414	(2.9)%
Total	\$ 12,985,726	\$ 16,540,528	\$ 16,060,414	(2.9)%
Authorized Positions	131	121	121	0.0 %

Division: Fiscal & Operational Support

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 3,093,902	\$ 3,312,044	\$ 3,449,582	4.2 %
Operating Expenditures	1,425,147	2,941,393	3,140,492	6.8 %
Capital Outlay	49,206	30,347	5,400	(82.2)%
Total Operating	\$ 4,568,256	\$ 6,283,784	\$ 6,595,474	5.0 %
Total	\$ 4,568,256	\$ 6,283,784	\$ 6,595,474	5.0 %
Authorized Positions	49	49	49	0.0 %

Division: In-Custody Security Operations

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 54,403,774	\$ 58,295,541	\$ 61,074,767	4.8 %
Operating Expenditures	1,156,312	1,384,657	1,408,147	1.7 %
Capital Outlay	16,615	3,386	0	(100.0)%
Total Operating	\$ 55,576,701	\$ 59,683,584	\$ 62,482,914	4.7 %
Total	\$ 55,576,701	\$ 59,683,584	\$ 62,482,914	4.7 %
Authorized Positions	698	709	709	0.0 %

Division: In-Custody Support Services

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 37,875,205	\$ 37,551,431	\$ 39,412,293	5.0 %
Operating Expenditures	1,430,249	1,909,109	1,831,107	(4.1)%
Capital Outlay	270,036	531,500	463,000	(12.9)%
Total Operating	\$ 39,575,490	\$ 39,992,040	\$ 41,706,400	4.3 %
Total	\$ 39,575,490	\$ 39,992,040	\$ 41,706,400	4.3 %
Authorized Positions	433	432	432	0.0 %

Division: Inmate Administrative Services

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 10,352,581	\$ 11,763,999	\$ 12,351,101	5.0 %
Operating Expenditures	327,824	902,411	463,563	(48.6)%
Total Operating	\$ 10,680,405	\$ 12,666,410	\$ 12,814,664	1.2 %
Total	\$ 10,680,405	\$ 12,666,410	\$ 12,814,664	1.2 %
Authorized Positions	167	167	167	0.0 %

ORANGE

COUNTY

GOVERNMENT

F L O R I D A

**Fiscal Year
2021-22**

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of the
Corrections Department

The Board of County Commissioners is charged with the responsibility of providing and maintaining correctional facilities for Orange County and for systems that support the facilities and their operations.

	<u>Adopted FY 2021-22</u>
North & South Perimeter Security Bldg	\$ 400,000
Uniform Supply/Mailroom (Kitchen Ret)	857,842
Campus Security Upgrades	5,000,000
Horizons Renovations	5,000,000
FDC Renovations	1,000,000
Campus-wide Wi-Fi Project	500,000
Jail Management System	1,500,000
OCCD Impr. to Facilities	<u>250,000</u>
Department Total	\$14,507,842

Funding Mechanism:

Corrections projects are funded in the Miscellaneous Capital Projects fund.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/25/2021 for the FY 2021-22 budget rather than as of 3/31/2021 to accurately reflect Total Project Cost approved by the Board of County Commissioners.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Corrections

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Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
Corrections											
Corrections CIP											
4022	1023	Perimeter Security Project	2,002,625	1,634,559	0	0	0	0	0	0	3,637,184
		Org Subtotal	2,002,625	1,634,559	0	0	0	0	0	0	3,637,184
4026	1023	Rec Yards/Perimeter Fencing Maintenance	305,715	534,285	0	0	0	0	0	0	840,000
		Org Subtotal	305,715	534,285	0	0	0	0	0	0	840,000
4027	1023	Video Visitation System Replacement	0	800,000	0	0	0	0	0	0	800,000
		Org Subtotal	0	800,000	0	0	0	0	0	0	800,000
4028	1023	North & South Perimeter Security Bldgs	0	3,000,000	400,000	0	0	0	0	0	3,400,000
		Org Subtotal	0	3,000,000	400,000	0	0	0	0	0	3,400,000
4029	1023	Video Visitation Center Renovation	0	75,000	0	0	0	0	0	0	75,000
		Org Subtotal	0	75,000	0	0	0	0	0	0	75,000
4030	1023	Uniform Supply/Mailroom (Kitchen Retrofit)	88,748	1,083,410	857,842	0	0	0	0	0	2,030,000
		Org Subtotal	88,748	1,083,410	857,842	0	0	0	0	0	2,030,000
4031	1023	Campus Security Upgrades	46,767	5,151,174	5,000,000	4,000,000	3,103,023	0	0	0	17,300,964
		Org Subtotal	46,767	5,151,174	5,000,000	4,000,000	3,103,023	0	0	0	17,300,964
4033	1023	Horizon Renovations	0	3,000,000	5,000,000	5,000,000	5,000,000	6,000,000	0	0	24,000,000
		Org Subtotal	0	3,000,000	5,000,000	5,000,000	5,000,000	6,000,000	0	0	24,000,000
4034	1023	FDC Renovations	0	500,000	1,000,000	1,500,000	0	0	0	0	3,000,000
		Org Subtotal	0	500,000	1,000,000	1,500,000	0	0	0	0	3,000,000

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
4035	1023	Perimeter Gate Controls Assessment	0	300,000	0	0	0	0	0	0	300,000
		Org Subtotal	0	300,000	0	0	0	0	0	0	300,000
4036	1023	Campus-wide Wi-Fi Project	0	1,200,000	500,000	800,000	800,000	0	0	0	3,300,000
		Org Subtotal	0	1,200,000	500,000	800,000	800,000	0	0	0	3,300,000
4037	1023	Jail Management System	0	1,533,000	1,500,000	3,000,000	4,500,000	0	0	0	10,533,000
		Org Subtotal	0	1,533,000	1,500,000	3,000,000	4,500,000	0	0	0	10,533,000
		DIVISION SUBTOTAL	2,443,855	18,811,428	14,257,842	14,300,000	13,403,023	6,000,000	0	0	69,216,148
Corrections Expansion											
4009	1023	Inmate Management System (IMS)	125,262	861,616	0	0	0	0	0	0	986,878
		Org Subtotal	125,262	861,616	0	0	0	0	0	0	986,878
4032	1023	Corrections Future Expansion Property Acc	1,113,548	6,452	0	0	0	0	0	0	1,120,000
		Org Subtotal	1,113,548	6,452	0	0	0	0	0	0	1,120,000
		DIVISION SUBTOTAL	1,238,810	868,068	0	0	0	0	0	0	2,106,878
Corrections Other											
4015	1023	Medical Management System	0	126,559	0	0	0	0	0	0	126,559
		Org Subtotal	0	126,559	0	0	0	0	0	0	126,559
4020	1023	Kitchen & Laundry Imp	1,095,479	31,367	0	0	0	0	0	0	1,126,846
		Org Subtotal	1,095,479	31,367	0	0	0	0	0	0	1,126,846
4024	1023	OCCD Impr. to Facilities	491,986	3,285,414	250,000	250,000	250,000	0	0	0	4,527,400
		Org Subtotal	491,986	3,285,414	250,000	250,000	250,000	0	0	0	4,527,400

* Prior Expenditures is calculated using 3 or 5 years.

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Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
4025	1023	OCCD Case Management System	0	550,000	0	0	0	0	0	0	550,000
		Org Subtotal	0	550,000	0	0	0	0	0	0	550,000
		DIVISION SUBTOTAL	1,587,465	3,993,340	250,000	250,000	250,000	0	0	0	6,330,805
		DEPARTMENT SUBTOTAL	5,270,130	23,672,836	14,507,842	14,550,000	13,653,023	6,000,000	0	0	77,653,831
		GRAND TOTAL	5,270,130	23,672,836	14,507,842	14,550,000	13,653,023	6,000,000	0	0	77,653,831

Corrections

* Prior Expenditures is calculated using 3 or 5 years.

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F L O R I D A



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FIRE RESCUE DEPARTMENT

Communications

Fire Rescue 911 Communications
Medical Communications Program
Fire Telecommunications
Communications Quality Assurance
Communications Training

Fiscal & Operational Support

Office of the Fire Chief
Fire Fiscal
Fire Information Technology
Recruitment
Safety & Wellness
Fire Professional Standards

Logistics

Fleet Apparatus & Equipment
Fire Supplies
EMS Logistics
Fire Facilities Maintenance

Office of Emergency Management

Emergency Preparedness Planning
Communication & Warning
Health Care Facility Plan Reviews
Training & Exercises
Hazardous Analysis
Citizen Corps & Community Emergency Response Team (CERT)
Emergency Operations Center (EOC) /Emergency Response Team

Operations

Field Operational Services
Emergency Medical Services (EMS)
EMS Quality Assurance & Improvement
Professional Development & Training
Special Operations Support

Planning & Technical Services

Office of the Fire Marshal
Strategic Planning
Community Risk Reduction
Technical Services

Fire Rescue

Purpose Statement:

The Fire Rescue Department protects the public health and safety of Orange County citizens and visitors by providing fire prevention and control, emergency medical response, and post-fire services to save lives while reducing property loss and interruption of private and public services. The department coordinates with all emergency response agencies (local, state, and federal) to fulfill its mission through mitigation, planning, response, and recovery. Countywide fire protection is also provided for all forest and wetlands within Orange County through an agreement with the Florida Forest Service.

Program Descriptions:

- The **Communications Division** provides public safety dispatch services for the Orange County Fire Rescue Department (OCFRD) and four (4) municipalities through contractual arrangements. Services include processing of emergency and non-emergency calls; providing lifesaving medical instructions over the phone to callers in need; coordinating the dispatch and assignment of field apparatus; managing hospital emergency room and Emergency Medical Services (EMS) Medical Director availability for the entire county; coordinating patient flow in the event of any mass casualty incidents in the county; and, functioning as the liaison between Orange County and the State Warning Point for all major incidents. The Telecommunications section provides agency wide support for Land Mobile Radios, Dispatch consoles, Fire Station Alerting, dial tone service, and cell phones.
- The **Fiscal & Operational Support Division** is comprised of the administration functions, which oversees the fiscal element and has the overall financial responsibility for all divisions within the department. This division also manages all promotional processes within the department, including career planning, recruitment, and the funding for IT equipment. The department's safety and wellness programs and public information services are also managed by this workgroup.
- The **Logistics Division** is the sustainable supply arm responsible for the procurement of equipment, medications and contract management that ensures the objective of station and fire fleet readiness. In addition, the division is accountable for the strategic programing of managing capital investments, researching industry products, vehicle specification and maintenance, building construction, building renovation, and all materials needs for the effective operations of the entire department.

The **Office of Emergency Management (OEM) Division**, by federal, state, and local laws, is responsible for the protection of life and property through a comprehensive emergency management program. This program consists of actions and activities that help prevent, prepare for, respond to, recover from, and mitigate the effects of disasters



and/or emergencies in an all-hazards (natural, technological and human-caused) approach within Orange County.

- The **Operations Division** responds to emergency calls with personnel who are trained both as firefighters and Paramedics/Emergency Medical Technicians (EMT's). The division provides primary patient transportation throughout Orange County. The division has mutual aid agreements and/or first response arrangements with other municipalities. Operations is also responsible for conducting both certified and non-certified recruit and is responsible for the training of all field personnel - from orientation through probationary status to ongoing career training and officer development.
- The **Planning and Technical Services Division** delivers strategic planning, data intelligence, life safety code review and inspections, and technical support services to the department and community. Strategic Planning is responsible for data collection, analysis, distribution, and presentation. Through data analysis, information is transformed, so the department can make informed decisions on managing its resources through a consistent and reliable method that guides policy development. Additionally, Strategic Planning functions to ensure continuity of professional credentialing of its Accreditation and Insurance Services Office (ISO) Rating. The division also oversees the Office of the Fire Marshal, which centers its oversight authority through the Florida Fire Prevention Code (NFPA 1 & 101) and Chapter 633 of the Florida Statutes. Life safety code administration ensures a continuous risk analysis of building safety features that protect the overall welfare of our citizens and guests. The divisional arm of technical services provides technology support to systems and its analysts.

FY 2020-21 Major Accomplishments:

Communications

- Obtained recognition as an Accredited Center of Excellence (ACE) by the International Academies of Emergency Dispatch (IAED) in Emergency Fire Dispatch (EFD).
- Purchased the license and implemented the Spanish language version of ProQA protocols software for our Spanish-speaking call takers.

Fire Rescue

- Transitioned from the manual backup protocol card sets to tablet devices for Emergency Medical and Fire protocols.
- Completed renovations and upgrades to the Fire Rescue Communications Center.
- On-boarded 14 Fire Dispatcher Trainees and two (2) Training Specialists.
- Completed the installation of Motorola radio consoles at the Disaster Recovery (DR) Site.
- Conducted 15 Emergency Communications (ECOMM) candidate-testing sessions for potential new hires.
- Completed five (5) Dispatch Academies for new hires.
- Under direction of the Medical Director, we implemented the updated Pandemic protocol from IAED.
- Maintained our Continuous Quality Assurance Evaluation and Accreditation processes despite the challenges brought on by the COVID-19 pandemic (although the option was available via a hardship rule extended by the Academy).

Fiscal & Operational Support

- Processed over 60,000 EMS transports for billing with a collection of over \$20 million.
- Provided strong fiscal management and operational support while maintaining a high level of service to the citizens and visitors of Orange County.

Logistics

- Opened new Fire Station 87 with a fire engine and transport rescue in the Avalon Community.
- Opened new Fire Station 68 with an aerial suppression unit and transport rescue in the South Goldenrod Community.
- Installed the Knox Key Secure 5 on all emergency response and Office of the Fire Marshal vehicles to improve security of all Knox keys.
- Placed (5) newly designed clean cab pumpers into service.
- Installed a lactation booth at Fire Rescue Headquarters providing a private and secure space for nursing mothers.
- Implemented the EJ Ward Fuel Automation system across 26 fueling sites.
- Initiated formal Commercial Building Security Survey over all Fire Rescue stations and facilities in collaboration with Orange County Sheriff Office (OCSO).

Office of Emergency Management

- Received and managed \$434,534 in emergency management grant funding for planning, organization, training, exercises, and equipment in order to continue preparing for threats and hazards to our community.
- Participated in four (4) large-scale community exercises covering a variety of hazards including tornadoes, pandemics, hurricanes, protests and mass violence.
- Conducted 23 training sessions and 12 virtual outreach presentations providing disaster preparedness information to community groups, leadership, businesses, and partners while maintaining the Emergency Operations Center activation for the COVID-19 pandemic.

- Performed over 400 individual reviews of specific emergency plans for health care facilities including hospitals, nursing homes, and assisted living facilities to ensure these facilities are prepared for all major emergencies that could impact their facility.
- Provided weather radios and preparedness guides to our citizens and communities by coordinating with five (5) Points of Distribution Vaccination Sites and their staff to distribute while citizens were getting vaccinated.
- Provided training and support to over 200 community partners in coordination with local, state, federal entities in response to the COVID-19 pandemic.



Operations

- Completed over 432,000 hours of training throughout the Fire Rescue Department.
- Trained 145 new personnel in the Recruit Firefighter Orientation Academy.
- Certified 60 personnel to operate Woods Trucks off-road vehicles during wildfires.
- 46 Engineers have completed the 80-hour Driver/Engineer Academy for suppression units and rescue supervisors.
- 13 Dive capable suppression units have been outfitted with diver and shore-based underwater communication systems.
- Trained and certified eight (8) new rescue divers and 54 new rescue swimmers.
- Modernized rope and accompanying hardware to reduce weight and improve efficiency on rope rescue/high angle rescue incidents.
- Continued participation with local partners in Active Shooter Large Scale Drills at Orange County Schools and local businesses.
- Trained over 85 Firefighters to become state certified Paramedics to enhance life-saving service delivery to the community.
- 113 Paramedics have been trained by the Department of Health to administer the COVID-19 vaccine.
- Assisted Health Services with developing drive through vaccine testing sites.
- Partnered with Department of Health at the mass vaccination site in the Orange County, where Fire Rescue paramedics delivered over 60,000 COVID vaccines.
- Administered over 11,000 COVID vaccinations through the Community Vaccination Program to our most vulnerable citizens.

Fire Rescue

- Distributed thousands of surgical masks and hand sanitizers to citizens and businesses to slow the spread of the COVID-19 virus.

Planning & Technical Services

- Conducted over 14,997 Fire Safety Inspections:
 - ✓ 6,304 New Construction Inspections
 - ✓ 6,032 Existing Building Inspections
- Completed 9316 new construction plans reviews and 11,404 permits.
- Completed 4,877 ISO inspections on existing buildings.
- Expanded the Fire System permits and inspections module for the Amanda program.
- Implemented quality improvements to the Vertical Construction process for external customers as part of the Mayor's Customer-First Initiative.
- Participated in the Mayor's Business Compliance (Strike Team) initiative in partnership with other county enforcement departments.
- Partnered with the Insurance Service Office (ISO) to evaluate commercial building stock fire prevention systems.
- Developed and implemented a digital inventory tracking system to provide greater accountability for emergency response equipment.
- Developed and implemented a windshield survey app to streamline damage assessment and monitoring following major storm events.
- Developed reports and presentations enabling Battalion Chiefs to report monthly performance measures directly to the Fire Chief.

FY 2021-22 Department Objectives:

Communications

- Launch PulsePoint Verified Responder program. The program alerts off-duty first responders of a sudden cardiac arrest (SCA) in private locations.
- Implementation of Genesis PULSE software. Genesis PULSE is an all-in-one software tool that features live vehicle tracking, weather, recording/replay capabilities, reporting with analytics, partnerships, a mobile app with Waze integration, and much more.
- Obtain re-accreditation as an Accredited Center of Excellence (ACE) by the International Academies of Emergency Dispatch (IAED) in Emergency Fire Dispatch (EFD).
- Installation of the Verint Recording software into our Automated Quality Assurance System (AQUA) Quality Assurance application.

Fiscal & Operational Support

- Continue to provide strong fiscal management and operational support while maintaining a high level of service to the citizens and visitors of Orange County.

Logistics

- Completion and opening of Fire Station 44 in the Horizon's West Community.
- Open temporary Fire Station 48 in the Horizon's West Community.
- Ground breaking of the replacement Fire Station 80 in the Bonneville Community.

- Upgrade the EMS Logistics information system software to Operative IQ.
- Replace expiring ballistic personal protective equipment on emergency response vehicles.

Office of Emergency Management

- Apply for and obtain full accreditation through the Emergency Management Accreditation Program (EMAP).
- Provide basic and advanced training opportunities in All-Hazards Incident Management to stakeholders. This training continues to ensure social distancing and encompasses all other Center of Disease Control (CDC) guidance until the COVID-19 pandemic stabilizes.
- Conduct exercises to practice Orange County Government and partner agencies' ability to respond to and recover from a wide variety of hazards. These exercises will be handled in person or virtually if the current status necessitates the need.
- Educate the community on disaster preparedness at local area events, training classes, workshops, conferences and speaking engagements. These community training events will be handled in the safest format as determined by medical guidance and leadership until the status of the county in relation to the pandemic stabilizes.
- Research and apply for all applicable grant funding to support Orange County Government, our citizens and our partners.

Operations

- Enhance Firefighter safety by providing training to over 1,200 field personnel to use the new grant-funded Firefighter Personal Escape System.
- Continue teaching the 80-hour Driver/Engineer Academy to further train and develop newly promoted Engineers for suppression units and rescue supervisors.
- Expand the Woods Truck Driver Academy to train additional personnel to operate off-road firefighting vehicles during wildfires
- Continue to train and certify additional Firefighters to become state certified Paramedics to enhance life-saving service delivery to the community.
- Develop around-the-clock coverage for the Unmanned Aerial Vehicle Program, providing incident commanders with enhance reconnaissance during complex operations.

Planning & Technical Services

- Configuration of an upgraded Computer Aided Drafting (CAD) system, which enhances dispatch capabilities.
- Publish and implement a new five-year Strategic Plan.
- Successfully complete an Insurance Services Office Public Protection Classification (ISO PPC) Rating Assessment.
- Successfully complete the Center for Public Safety Excellence re-accreditation assessment.

Fire Rescue

Key Performance Measures	Notes	FY 2019-20 Actual	FY 2020-21 Target	FY 2021-22 Target
Office of Emergency Management				
- Number of Citizens Trained		389	500	500
	<i>Citizens are trained on disaster preparedness and basic response skills such as fire safety and first aid.</i>			
Fire Communication				
- Total Number of 911 Calls Received		110,303	118,000	119,000
	<i>National Fire Protection Association (NFPA1221 Standard)</i>			
- % of 911 Calls Answered in 15 Seconds		97%	95%	95%
	<i>(NFPA1221 Standard)</i>			
- Emergency Medical Dispatch Protocol Compliance		96%	95%	95%
	<i>International Academy of Emergency Dispatch (IAED)</i>			
- % of Incidents Dispatched in 60 Seconds		84%	90%	90%
	<i>(NFPA1221 Standard)</i>			
Fire Logistics Division				
- % of Other Vehicles* PM Meeting Completion Time Standards		104%	90%	100%
	<i>*Vehicles are Emergency Vehicles excluding Fire Engines; PM or Preventive Maintenance</i>			
- % of Fire Engine PM Meeting Completion Time Standards		107%	90%	90%
Fire Operations				
- Total Number of Fire Service Alarms		27,362	29,000	32,000
- Total Number of EMS Alarms		86,019	85,000	99,000
- Number of Units Responding to Incidents		241,526	242,000	274,000
- % Compliance w/ Unit Turn Out Time in 80 Sec. for Fire Calls		97%	90%	90%
	<i>Emergency response standard is based on the Orange County Comprehensive Plan</i>			
- % Compliance w/ Unit Turn Out Time in 60 Sec. for EMS Calls		97%	90%	90%
	<i>Emergency response standard is based on the Orange County Comprehensive Plan.</i>			
- % Compliance w/ Arrival Time in 9.5 Min. Rural Response		58%	75%	75%
	<i>Emergency response standard is based on the Orange County Comprehensive Plan</i>			
- % Compliance w/ Arrival Time in 8 Min. Urban Response		55%	80%	80%
	<i>Emergency response standard is based on the Orange County Comprehensive Plan.</i>			
Fire Planning & Technical Services				
- Total Number of Plans Reviewed		11,596	12,000	14,000
- % of New Constr. Plans Review Completed in 21 Days		98%	90%	90%
- % of Interior Alterations Plans Review Completed in 7 days		94%	90%	90%
- % of Fire Protection Sys. Plans Review Completed in 10 Days		85%	90%	90%

Department: Fire Rescue

Expenditures by Category

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
Personal Services	\$ 147,877,278	\$ 200,281,588	\$ 188,581,661	(5.8)%
Operating Expenditures	36,676,856	47,404,673	47,336,691	(0.1)%
Capital Outlay	4,286,322	8,146,581	7,255,573	(10.9)%
Total Operating	\$ 188,840,457	\$ 255,832,842	\$ 243,173,925	(4.9)%
Capital Improvements	\$ 12,011,993	\$ 32,173,396	\$ 7,485,688	(76.7)%
Reserves	0	36,553,027	38,776,588	6.1 %
Other	1,141,867	285,384	0	(100.0)%
Total Non-Operating	\$ 13,153,859	\$ 69,011,807	\$ 46,262,276	(33.0)%
Department Total	\$ 201,994,316	\$ 324,844,649	\$ 289,436,201	(10.9)%

Expenditures by Division / Program

Fire Communication	\$ 5,168,431	\$ 9,374,892	\$ 7,874,171	(16.0)%
Fire Logistics Division	35,317,394	59,083,467	48,656,254	(17.6)%
Fire Operations	133,606,587	185,494,560	172,958,843	(6.8)%
Fire Planning & Technical Services	4,442,777	5,687,152	5,703,376	0.3 %
Fiscal & Operational Support	22,316,148	62,395,258	50,799,032	(18.6)%
Office of Emergency Management	1,119,009	2,784,620	3,419,825	22.8 %
State Fire Control	23,970	24,700	24,700	0.0%
Department Total	\$ 201,994,316	\$ 324,844,649	\$ 289,436,201	(10.9)%

Funding Source Summary

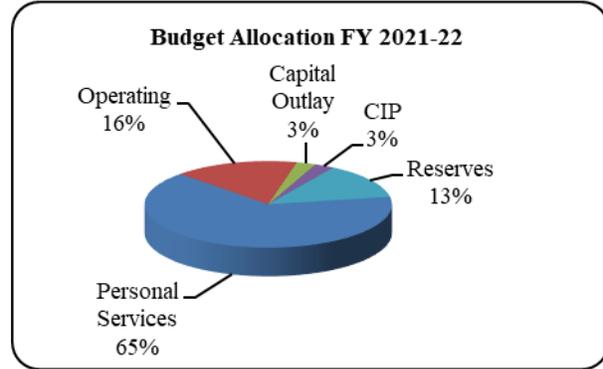
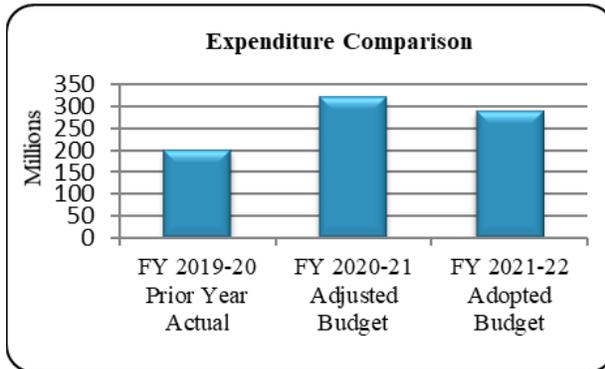
Special Revenue Funds	\$ 193,515,314	\$ 295,096,411	\$ 269,043,696	(8.8)%
General Fund and Sub Funds	971,694	1,677,137	1,434,334	(14.5)%
Capital Construction Funds	7,507,308	28,071,101	18,958,171	(32.5)%
Department Total	\$ 201,994,316	\$ 324,844,649	\$ 289,436,201	(10.9)%

Authorized Positions

	1,489	1,515	1,532	1.1%
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Fire Rescue

EXPENDITURE HIGHLIGHTS



Personal Services – The FY 2021-22 personal services budget includes a 3.5% salary increase for non-bargaining employees and 4.0% for union employees. The Florida Retirement System (FRS) rates were budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$14,000 to \$15,400 per employee to cover medical cost increases.

Included in the budget are 17 new positions for Fire Rescue to operate eight (8) peak staffing medical transport units and a backup administrator for the Computer Aided Dispatch. Overall personal services decreased by 5.8% or \$11.7 million due to the one-time funding of retro payments for the International Association Firefighters (IAFF) personnel in the FY 2020-21 budget. Also, attributed to the decrease is the second and final year allocation of the 2018 Staffing for Adequate Fire and Emergency Response (SAFER) grant funding of 63 personnel being budgeted in the FY 2020-21 budget. The unspent grant funds are being carried forward to FY 2021-22 to support the grant-funded personnel.

17 New Positions FY 2021-22

- 16 – Emergency Medical Technicians (EMT), Fire Operations
- 1 – Business Process Application Manager, Fire Planning & Technical Services

Operating Expenses – The FY 2021-22 operating expenses budget decreased by 0.1% or \$67,982 from the FY 2020-21 budget. Funding is included in the operating expenses budget for the replacement of aging equipment necessary for the front-line units, maintenance of facilities and computer systems, as well as funding to continue the sponsored paramedic classes in order to keep increasing the number of firefighter paramedics.

Capital Outlay – The FY 2021-22 capital outlay budget decreased by 10.9% or \$891,008 from the FY 2020-21 budget. The budget of \$7.5 million funds the replacement of equipment, heavy equipment, computer, software, and rolling stock. The decrease is primarily due to one-time heavy equipment purchases in the FY 2020-21 budget and offset by increases in equipment budget to replace hydraulic rescue tools and positive pressure ventilation (PPV) fans.

Capital Improvements – The FY 2021-22 capital improvements budget decreased by 76.7% or \$24.7 million from the FY 2020-21 budget. Funding is included for new fire stations, renovation, and facility repairs. The budget also includes funding for Fire Station #48 in Hamlin Groves Trail and Porter Road, a regional fire training facility, as well as funding to upgrade the Emergency Operations Center. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

Reserves – The FY 2021-22 reserves budget includes an MSTU reserve level of \$26.3 million. The Fire Impact Fee fund reserves are budgeted at \$12.5 million for FY 2021-22.

Other – The FY 2021-22 other category budget is zero due to the completion of the Sales Tax Fund repayment for heavy apparatus units that were purchased in FY 2014-15.

FUNDING SOURCE HIGHLIGHTS

The majority of the funding for Fire Rescue is derived from Special Revenue Funds. Ad valorem revenue is the largest revenue source for the department and is budgeted to increase by \$7.5 million or 4.1% to \$191.5 million in FY 2021-22. Fees provide supplemental funding to operate the Fire Rescue Department. These fees include Emergency Medical Services (EMS) transport service fees, false alarm fees, hazardous material recovery fees, and Fire Marshal fees. The FY 2021-22 revenue budget includes EMS Transport fees with a budget of \$21.0 million, which is a slight increase of 2.4% or \$500,000 over the FY 2020-21 budget. All fees for services including the Office of the Fire Marshal increased by 1.4% and EMS Transport fees increased by 1.95%, as dictated by the Consumer Price Index (CPI).

The General Fund and various grants provide funding for the Office of Emergency Management under the Fire Rescue Department. Capital Construction Funds are supported by sales tax and commercial and residential Fire Impact fees, which are budgeted at \$19.0 million to fund Fire Rescue capital expenses.

Division: Fire Communication

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 4,759,545	\$ 6,008,085	\$ 6,228,547	3.7 %
Operating Expenditures	342,049	658,887	687,555	4.4 %
Capital Outlay	66,837	242,920	958,069	294.4 %
Total Operating	\$ 5,168,431	\$ 6,909,892	\$ 7,874,171	14.0 %
Capital Improvements	\$ 0	\$ 2,465,000	\$ 0	(100.0)%
Total Non-Operating	\$ 0	\$ 2,465,000	\$ 0	(100.0)%
Total	\$ 5,168,431	\$ 9,374,892	\$ 7,874,171	(16.0)%
Authorized Positions	66	66	66	0.0 %

Division: Fire Logistics Division

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 4,121,121	\$ 4,298,995	\$ 4,484,573	4.3 %
Operating Expenditures	15,856,937	18,765,895	19,301,298	2.9 %
Capital Outlay	3,388,416	6,874,050	4,265,794	(37.9)%
Total Operating	\$ 23,366,475	\$ 29,938,940	\$ 28,051,665	(6.3)%
Capital Improvements	\$ 11,950,920	\$ 28,970,157	\$ 5,485,000	(81.1)%
Reserves	0	174,370	15,119,589	8,571.0 %
Total Non-Operating	\$ 11,950,920	\$ 29,144,527	\$ 20,604,589	(29.3)%
Total	\$ 35,317,394	\$ 59,083,467	\$ 48,656,254	(17.6)%
Authorized Positions	48	48	48	0.0 %

Division: Fire Operations

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 131,790,594	\$ 181,359,206	\$ 168,860,158	(6.9)%
Operating Expenditures	1,583,001	3,856,643	3,211,865	(16.7)%
Capital Outlay	232,991	278,711	886,820	218.2 %
Total Operating	\$ 133,606,587	\$ 185,494,560	\$ 172,958,843	(6.8)%
Total	\$ 133,606,587	\$ 185,494,560	\$ 172,958,843	(6.8)%
Authorized Positions	1,282	1,308	1,324	1.2 %

Division: Fire Planning & Technical Services

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 4,180,420	\$ 5,146,245	\$ 5,451,837	5.9 %
Operating Expenditures	235,118	533,902	251,539	(52.9)%
Capital Outlay	27,239	7,005	0	(100.0)%
Total Operating	\$ 4,442,777	\$ 5,687,152	\$ 5,703,376	0.3 %
Total	\$ 4,442,777	\$ 5,687,152	\$ 5,703,376	0.3 %
Authorized Positions	59	59	60	1.7 %

Division: Fiscal & Operational Support

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 2,505,872	\$ 2,550,130	\$ 2,701,567	5.9 %
Operating Expenditures	18,189,538	22,603,282	23,395,326	3.5 %
Capital Outlay	478,871	577,805	1,045,140	80.9 %
Total Operating	\$ 21,174,281	\$ 25,731,217	\$ 27,142,033	5.5 %
Reserves	\$ 0	\$ 36,378,657	\$ 23,656,999	(35.0)%
Other	1,141,867	285,384	0	(100.0)%
Total Non-Operating	\$ 1,141,867	\$ 36,664,041	\$ 23,656,999	(35.5)%
Total	\$ 22,316,148	\$ 62,395,258	\$ 50,799,032	(18.6)%
Authorized Positions	25	25	25	0.0 %

Division: Office of Emergency Management

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 519,726	\$ 918,927	\$ 854,979	(7.0)%
Operating Expenditures	446,243	961,364	464,408	(51.7)%
Capital Outlay	91,967	166,090	99,750	(39.9)%
Total Operating	\$ 1,057,936	\$ 2,046,381	\$ 1,419,137	(30.7)%
Capital Improvements	\$ 61,073	\$ 738,239	\$ 2,000,688	171.0 %
Total Non-Operating	\$ 61,073	\$ 738,239	\$ 2,000,688	171.0 %
Total	\$ 1,119,009	\$ 2,784,620	\$ 3,419,825	22.8 %
Authorized Positions	9	9	9	0.0 %

Division: State Fire Control

Expenditures by Category	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
Operating Expenditures	\$ 23,970	\$ 24,700	\$ 24,700	0.0 %
Total Operating	\$ 23,970	\$ 24,700	\$ 24,700	0.0 %
Total	\$ 23,970	\$ 24,700	\$ 24,700	0.0 %

**Fiscal Year
2021-22**

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of the
Fire Rescue Department

The Fire Rescue Department annually evaluates equipment and facility needs, and recommends funding for projects to provide for the public safety of the citizens of Orange County.

	Adopted <u>FY 2021-22</u>
Fire Stations	\$ 1,985,000
Facilities/Renovations	4,500,688
Training Facility	<u>1,000,000</u>
Department Total	\$ 7,485,688

Funding Mechanism:

Funding for projects that are not specifically growth-related is derived from the Orange County Fire MSTU. Projects that can be identified as providing for growth-related needs may use funding from Fire Impact Fees collected from building permits issued for new construction.

Operating expenses associated with Fire Rescue capital projects consist of personnel to staff new fire stations, vehicle maintenance on new rescue units, maintenance on equipment, and general facility maintenance.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/25/2021 for the FY 2020-21 budget rather than as of 3/31/21 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Fire Rescue

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Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
Fire Rescue											
Fire Rescue											
0697	1023	INVEST - FS #67 (Univ./Lake Twylo Area)	5,353,599	517,015	0	0	0	0	0	0	5,870,614
		Org Subtotal	5,353,599	517,015	0	0	0	0	0	0	5,870,614
0727	1023	INVEST - Training Facility	124,709	5,175,291	1,000,000	14,700,000	12,000,000	0	0	0	33,000,000
		Org Subtotal	124,709	5,175,291	1,000,000	14,700,000	12,000,000	0	0	0	33,000,000
0771	1009	Enhance CAD	0	2,465,000	0	0	0	0	0	0	2,465,000
		Org Subtotal	0	2,465,000	0	0	0	0	0	0	2,465,000
0772	1009	Facilities Management	8,304,744	1,663,144	1,000,000	500,000	500,000	500,000	500,000	0	12,967,888
	1023	Facilities Management	320,778	1,146,601	1,500,000	0	0	0	0	0	2,967,379
		Org Subtotal	8,625,522	2,809,745	2,500,000	500,000	500,000	500,000	500,000	0	15,935,267
0795	1023	INVEST - FS #87 (Avalon Park Area)	5,974,709	326,677	0	0	0	0	0	0	6,301,386
		Org Subtotal	5,974,709	326,677	0	0	0	0	0	0	6,301,386
0797	1009	Fire Station #80	127,319	110,521	0	0	0	0	0	5,622,160	5,860,000
	5896	ARP1-RR Fire Station #80	0	6,000,000	0	0	0	0	0	0	6,000,000
		Org Subtotal	127,319	6,110,521	0	0	0	0	0	5,622,160	11,860,000
0798	1009	Fire Station #32 (Orange Lake)	419,382	85,000	85,000	85,000	0	0	0	0	674,382
	1046	Fire Station #32 (Orange Lake)	19,275	5,530,725	0	0	0	0	0	0	5,550,000
	5896	ARP1-RR Fire Station #32	0	1,500,000	0	0	0	0	0	0	1,500,000
		Org Subtotal	438,657	7,115,725	85,000	85,000	0	0	0	0	7,724,382
0801	1023	INVEST - FS #68 (Gold. & Silver Point Blvd)	2,187,539	5,538,460	0	0	0	0	0	0	7,725,999
		Org Subtotal	2,187,539	5,538,460	0	0	0	0	0	0	7,725,999

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
0802	1023	INVEST - Fire Apparatus & Equipment	7,072,919	29,081	0	0	0	0	0	0	7,102,000
		Org Subtotal	7,072,919	29,081	0	0	0	0	0	0	7,102,000
0803	1023	EOC Renovations	61,073	738,239	2,000,688	0	0	0	0	0	2,800,000
	5896	ARP1-RR EOC Renovations	0	1,200,000	0	0	0	0	0	0	1,200,000
		Org Subtotal	61,073	1,938,239	2,000,688	0	0	0	0	0	4,000,000
0804	1046	Fire Station #31 (Dr. Phillips)	0	0	0	0	0	0	0	7,980,000	7,980,000
		Org Subtotal	0	0	0	0	0	0	0	7,980,000	7,980,000
0805	1046	Fire Station #44 (Summer Lk Blvd/Ficquett)	235,204	6,341,125	0	0	0	0	0	0	6,576,329
		Org Subtotal	235,204	6,341,125	0	0	0	0	0	0	6,576,329
0806	1046	Fire Station #69 (Alafaya/Research Park)	1,231,985	170,772	0	0	0	0	0	7,072,242	8,474,999
		Org Subtotal	1,231,985	170,772	0	0	0	0	0	7,072,242	8,474,999
0807	1046	Fire Station #59 (Darryl Carter Pkwy/Palm)	0	0	0	0	0	0	0	8,475,000	8,475,000
		Org Subtotal	0	0	0	0	0	0	0	8,475,000	8,475,000
0808	1046	Fire Station #48 (Avalon/Lake Ingram)	0	2,335,745	1,900,000	2,600,000	1,524,255	0	0	0	8,360,000
		Org Subtotal	0	2,335,745	1,900,000	2,600,000	1,524,255	0	0	0	8,360,000
8640	5896	ARP1-RR Fire Heavy Equipment	0	5,000,000	0	0	0	0	0	0	5,000,000
		Org Subtotal	0	5,000,000	0	0	0	0	0	0	5,000,000
		DIVISION SUBTOTAL	31,433,235	45,873,396	7,485,688	17,885,000	14,024,255	500,000	500,000	29,149,402	146,850,976
		DEPARTMENT SUBTOTAL	31,433,235	45,873,396	7,485,688	17,885,000	14,024,255	500,000	500,000	29,149,402	146,850,976
		GRAND TOTAL	31,433,235	45,873,396	7,485,688	17,885,000	14,024,255	500,000	500,000	29,149,402	146,850,976

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* Prior Expenditures is calculated using 3 or 5 years.



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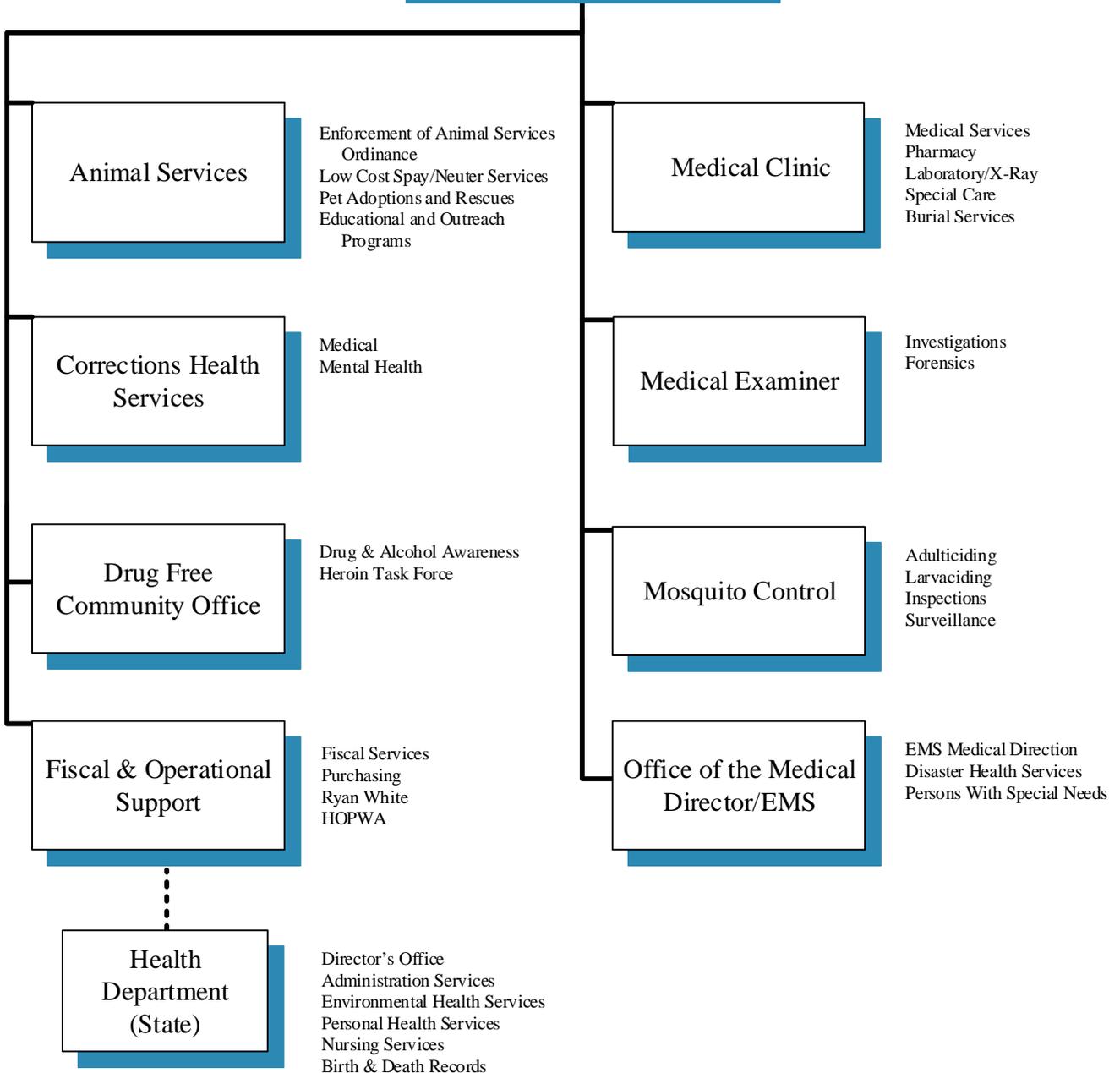
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HEALTH SERVICES



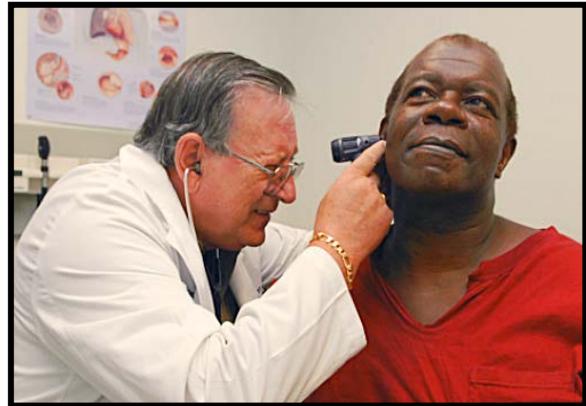
Health Services

Purpose Statement:

The Health Services Department provides services that promote the health and welfare of Orange County citizens. Through effective planning, management, and delivery of health and human services, quality of life in our community is enhanced. The Corrections Health Services (CHS) Division provides medical and mental health services to inmates housed at the jail. Although CHS is a component of Corrections, the division reports to the Health Services Department.

Program Descriptions:

- The **Animal Services Division** provides critical services for the protection of the health and safety of Orange County citizens and its pet population. Services include enforcing state statutes and county codes, providing a low-cost spay/neuter program, promoting pet adoptions, and offering extensive community education and outreach initiatives.
- The **Corrections Health Services (CHS) Division** provides medical, dental, and mental health services to inmates. This includes provision of medications, maintenance of health, and the control of pre-existing illness. Specialty and necessary hospital care are arranged when clinically necessary.
- The **Drug Free Community Office** works in collaboration with local and state prevention, enforcement, and treatment agencies throughout Orange County to implement a comprehensive strategic plan that strives to engage, advocate, and bring awareness about alcohol and other substance abuse issues in the community. The Orange County Drug Free Coalition has over 100 volunteers with each member providing their time and expertise in prevention, enforcement, and treatment to build a safe, healthy and drug free community.
- The **Emergency Medical Services (EMS)** program facilitates the delivery of out-of-hospital emergency medical care by all providers in Orange County. In addition, EMS coordinates disaster health services during disasters.
- The **Fiscal and Operational Support Division** provides administrative services for the entire Orange County department, as well as coordinating projects with the Florida Department of Health. The areas of responsibility include the administration and coordination of fiscal resources and technology functions in order to increase efficiency and program coordination. The division is also responsible for administrating federal grants, including the Ryan White Part A grant. This grant addresses the health needs of persons living with Human Immunodeficiency Virus (HIV) by funding primary health care and support services for qualified individuals residing in Orange, Seminole, Osceola, and Lake Counties through a network of not-for-profit organizations.
- The **Medical Clinic Division** provides a full array of healthcare services in partnership with the Primary Care Access Network (PCAN). This partnership



represents our community's safety-net providers and other organizations dedicated to improving access to healthcare for uninsured residents of Orange County. In addition to contract oversight to support PCAN's health care clinics, the Orange County Medical Clinic (OCMC) offers a full array of specialty medical services through a paid and volunteer network of providers, including burial program services, nursing case management, Orlando Regional Healthcare's Internal Medicine Residency program, Florida Hospital's Heart Failure Clinic, and Shepherd's Hope after hours clinics on Monday, Tuesday, and Wednesday evenings. In addition, the Outlook Clinic for Anxiety and Depression is co-located at OCMC and provides mental health services for the uninsured. The OCMC also offers onsite X-Ray and pharmacy services to its patients.

- The **Medical Examiner's Office** performs quality and efficient medico-legal investigations to determine the cause and manner of specified deaths. The office also performs investigations when a body is brought into the state without proper medical certification, or when a body is to be cremated, dissected, or buried at sea. Florida Statute, Chapter 406, mandates all of the above functions.
- The **Mosquito Control Division** provides control of disease transmitting and nuisance mosquitoes in Orange County. The principles of Integrated Mosquito Management (IMM) are utilized to control mosquito populations. IMM incorporates all available technologies and methodologies to control mosquitoes while attempting to reduce dependence on traditional chemical control. This includes eliminating mosquito breeding sites and using safe, environmentally-sound bio-control agents. Surveillance for mosquito-borne diseases, such as Eastern Equine Encephalitis, St. Louis Encephalitis, West Nile Encephalitis are conducted year-round with an increased focus on Zika virus monitoring and education for the public.

FY 2020-21 Major Accomplishments:

Animal Services Division

- Achieved a live release (adoption, rescue placement, owner reclaim) for 96% of dogs and 83% of cats in FY 2020, a record high.
- Provided 1,904 spay/neuter surgeries for community cats, preventing thousands of unwanted litters.

Health Services

- Secured rescue placement for 1,826 pets, the majority of which were experiencing moderate to severe medical and/or temperament challenges.
- Awarded \$29,802 worth of grants in FY 2020 to the shelter's rescue partners in an effort to help pets taken in from the shelter.

Corrections Health Services Division

- CHS continues to respond to the COVID-19 pandemic. Over 9,000 COVID-19 tests have been performed in the last year. In March 2021 we began providing COVID-19 vaccines to all inmates. To date we have administered approximately 1,200 vaccines.
- 500 Narcan doses have been provided to at-risk inmates leaving the facility.
- Completed 186 evaluations for eligibility to the Ryan White Program, providing HIV medication and community linkage.
- Implemented mental health psychoeducational groups in the sub-acute mental health housing areas, to support further stabilization and coping skills for those suffering with mental illness.

Drug Free Community Office

- Convened the Unintentional Overdose Mortality Review Board.
- Partnered with the Orange County Fire Rescue department (OCFRD) and the City of Orlando Fire Rescue department on Project Leave Behind. The initiative provides resource materials to address an opiate overdose and access behavioral treatment following an Emergency Medical Services (EMS) call for a suspected overdose.
- Expanded the reach of digital and print Public Service Announcement (PSA) prevention campaigns. Act 2 Save a Life, and the Better Without It campaigns utilized social media outlets to target young adults.
- We have worked with community partners to distribute Recovery Resource Guides for local law enforcement, hospital navigators, and prevention partners.
- We have provided professional education and training workshops which provided continuing education units and educational materials to over 1,000 treatment, medical and prevention professionals.
- The Youth Ambassador Program provided information to over 500 middle and high school youth on the dangers of e-cigarette use among our youth.
- Delivered over 900 naloxone kits to local law enforcement agencies, hospital navigators under the First Responders-Comprehensive Addiction and Recovery Act (FR-CARA) grant.

Emergency Medical Services

- Successfully implemented new systemwide EMS protocols.
- Provided medical oversight to an EMS driven widespread mass public vaccination program for COVID-19.
- Partnered with other Health Services departments to ensure ongoing mass COVID-19 testing programs in Orange County.

- Developed Orange County EMS System's pandemic response protocols and training and supported the agencies pandemic response plans.

Fiscal and Operational Support Division Ryan White Office

- Provided core and support services to approximately 5,642 clients living with HIV/AIDS in order to improve health outcomes. Maintained viral load suppression for clients enrolled in the program to 91%.
- Received \$400K in grant to address the impact of COVID-19 for Ryan White clients.
- Received the Ending the HIV Epidemic grant in order to implement strategies to decrease new HIV infections in the area by 75% in the next five (5) years.

Medical Clinic

- \$892,331 reported to the Department of Health in donated specialty care services.
- Hepatitis A, Flu, and COVID-19 vaccine program instituted and offered to the community on a walk-in basis at OCMC.
- Received \$1,246,483 in free medications year to date from the drug manufacturers' Patient Assistance Programs.
- A total of 29,059 county residents tested for COVID-19 in collaboration with Orange County Fire Rescue team at Health Services Department sites.

Medical Examiner's Office

- Maintained Full Accreditation by the National Association of Medical Examiners, October 2020.
- Increased the use of the computed tomography (CT) scanner and visualization table to assist our medical examiners in ensuring accuracy and efficiency in identifying trauma and diagnosing disease.
- Continued to provide the public with a weekly updated GIS dashboard of workload statistics of medical examiner deaths in Orange and Osceola Counties, Florida.

Mosquito Control Division

- Completed the process of selecting and purchasing property for the division's new headquarters.
- Utilized grant funding to acquire a new air boat for use in the division's larvicide control operations.
- Updated and revised all the division's standard operating procedures.
- Worked with the County's GIS team to complete a new online mapping system, which allows for better management and overall efficiency of our nighttime mosquito spray operations.

FY 2021-22 Department Objectives:

Animal Services Division

- Increase awareness for Animal Services and its mission through community outreach.
- Continue the "Spay it Forward" spay/neuter voucher program, which provides free spay/neuter services for qualifying low-income Orange County residents.
- Conduct free or low-cost events for pet owners in the community offering rabies vaccinations and/or

Health Service

microchipping in an effort to promote responsible ownership.

- Bolster existing programs and develop targeted initiatives to decrease intake and further increase the live release rate for pets in Orange County's shelter.



Corrections Health Services

- Initiate electronic key control for security and management of operational keys.
- Identify assisted living facility (ALF) or skilled nursing facility (SNF) to provide long term care to inmates that cannot be delivered into the jail.
- Implement upgrade to electronic medical record (EMR) system and complete bidirectional interface between our EMR and Florida Shots for vaccine documentation.
- Opening of the onsite medication assisted treatment (MAT) clinic.

Drug Free Community Office

- Continue to work with the Orange County Opioid Task Force Advisory Committee members to monitor opioid data trends and implement best practice recommendations.
- Implement the Recovery Enhancement Project—a pilot initiative to provide intensive case management for clients who are former inmates of the Orange County Jail's medication-assisted treatment program.
- Implement a collaborative effort with OCFRD to reach out to individuals who have experienced multiple overdoses. The Post Overdose Response Team (PORT) will consist of Fire Rescue staff, a social worker, and a peer recovery specialist.
- Implement the mobile BATT (Better Access To Treatment) initiative with the Orange County Medical Clinic. The initiative includes a team of staff and volunteers to reach out to specific communities in Orange County experiencing significant health care disparities. The team will provide Narcan training to businesses and faith communities and educate selected communities on available physical and behavioral health care resources for the uninsured and underinsured.
- Produce ongoing educational programming with Orange TV to provide treatment and prevention resources featuring local behavioral health experts.
- Recruit and train young adult influencers through the Better Without It and ACT 2 Save a Life campaigns.

- Conduct a gap analysis of substance use disorder access to treatment for uninsured and underinsured Orange County residents.

Emergency Medical Services

- Develop and implement a new systemwide EMS quality program.
- Work with local healthcare systems to implement the CARES program in the Orange County EMS System.
- Continue to support agencies requesting EMS support for mass gathering events such as Presidential visits, the Electric Daisy Carnival, the National Football League (NFL) Pro Bowl, Walt Disney World (WDW) marathons and community exercises.

Fiscal and Operational Support Division

- Continue to provide strong fiscal management and operational support to all internal and external stakeholders.

Ryan White Office

- Improve coordination and collaboration with other Ryan White Programs and community organizations in the area in order to decrease service gaps, increase consumer engagement, and improve health outcomes along the HIV care continuum.
- Increase number of consumers linked and retained in care.

Medical Clinic Division

- Increase participation in pharmacy managed-physician directed Diabetes Clinic and expand education to Orlando Health Internal Medicine Residency (IMRC) Program.
- Implement a marketing strategy that promotes the services provided by OCMC.
- Continue to monitor and increase the new patient referrals to the Orlando Health IMRC Program.

Medical Examiner's Office

- Maintain Full Accreditation by the National Association of Medical Examiners (NAME) for the next annual inspection cycle.
- Continue to train and exercise with community partners to prepare for any mass casualty/fatality incident.
- Partner in the publishing of the Medical Examiners Commission, Florida Medical Examiners, interim and annual reports of Drugs Identified in Deceased Persons and the annual Workload report.

Mosquito Control Division

- Work with architects to complete the design phase for the division's new headquarters.
- Revise and update the division's NPDES permit and accompanying management plan.
- Develop and implement procedures to utilize the division's new air boat within the larviciding operations.
- Migrate from paper to an all-digital format for the staff, including all field staff, to access all division standard operating procedures, manuals, product labels and safety data sheets.

Health Services

Key Performance Measures	Notes	FY 2019-20 Actual	FY 2020-21 Target	FY 2021-22 Target
Animal Services				
- Number of Animal Intakes		12,274	20,000	15,000
- Number of Animals Saved		10,025	11,275	13,000
- Number of Spay/Neuter Surgeries		7,279	9,000	8,000
Consumer Fraud				
- Number of Cases Investigated		256	1,000	1,000
- Number of Customer Contacts		1,475	7,000	2,000
Corrections Health Services				
- Number of Inmate Encounters		93,818	121,750	120,000
- Cost Per Inmate per Encounter		\$ 1,117	\$ 170	\$ 1,117
- % of Inmate Sick Calls Triage'd within 24 hours		97%	97%	97%
Drug Free Community Office				
- Outreach to Communities with High Overdose Rates		0	0	100
<i>Number of contacts, resource guides and toolkits distributed</i>				
- % of Clients that Complete the Drug Court Program		72%	75%	75%
Medical Examiner				
- Number of Autopsies		2,920	2,050	2,500
- Completion of Death Certificates in Less Than 72 Hours		99%	98%	98%
- Cost Per Autopsy		\$ 2,164	\$ 2,867	\$ 2,492
Medical Clinic				
- Number of Patient Visits		178,959	120,000	120,000
- % of Patients Reporting Health Improvements		68%	95%	95%
- Operating Cost Per Patient		\$ 67	\$ 165	\$ 165
- Value of Volunteer Medical Care		\$ 743,317	\$ 1,600,000	\$ 1,000,000
Mosquito Control				
- Number of Acres Sprayed by Ground Sprayers		293,605	145,000	160,000
- % of Complaint Calls Investigated within 2 Working Days		98%	92%	92%
- % of Ground Spraying Responses Completed within 5 Days		98%	92%	92%

Department: Health Services

Expenditures by Category

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
Personal Services	\$ 31,170,781	\$ 37,655,102	\$ 39,535,736	5.0 %
Operating Expenditures	51,676,709	70,421,455	59,920,952	(14.9)%
Capital Outlay	1,016,945	999,044	409,135	(59.0)%
Total Operating	\$ 83,864,435	\$ 109,075,601	\$ 99,865,823	(8.4)%
Capital Improvements	\$ 58,271	\$ 3,797,330	\$ 5,366,419	41.3 %
Grants	13,805,902	19,379,990	12,099,046	(37.6)%
Reserves	0	369,698	0	(100.0)%
Total Non-Operating	\$ 13,864,173	\$ 23,547,018	\$ 17,465,465	(25.8)%
Department Total	\$ 97,728,608	\$ 132,622,619	\$ 117,331,288	(11.5)%

Expenditures by Division / Program

Animal Services	\$ 8,445,920	\$ 10,606,633	\$ 13,967,379	31.7 %
Corrections Health Services	27,345,615	29,813,926	31,037,251	4.1 %
Drug Free Community Office	1,462,503	3,726,634	1,791,524	(51.9)%
Fiscal & Operational Support	16,148,987	27,896,879	18,282,159	(34.5)%
Health EMS	1,683,340	7,498,364	2,258,215	(69.9)%
Medical Clinic	32,768,982	39,124,227	37,949,902	(3.0)%
Medical Examiner	5,602,215	6,313,218	6,230,378	(1.3)%
Mosquito Control	2,311,852	5,687,738	3,834,480	(32.6)%
Public Health	1,959,197	1,955,000	1,980,000	1.3 %
Department Total	\$ 97,728,608	\$ 132,622,619	\$ 117,331,288	(11.5)%

Funding Source Summary

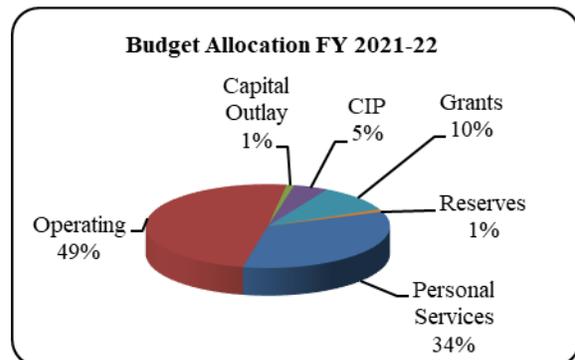
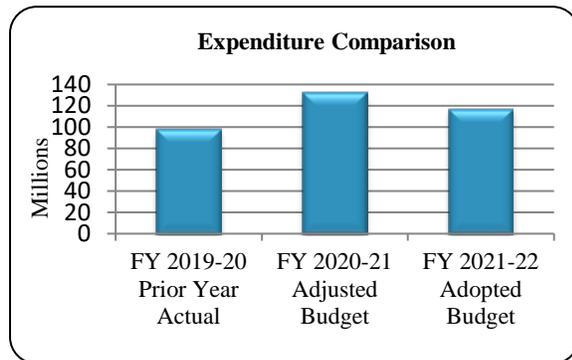
Special Revenue Funds	\$ 15,170,990	\$ 27,998,996	\$ 16,593,686	(40.7)%
General Fund and Sub Funds	82,499,347	100,826,293	95,371,183	(5.4)%
Capital Construction Funds	58,271	3,797,330	5,366,419	41.3%
Department Total	\$ 97,728,608	\$ 132,622,619	\$ 117,331,288	(11.5)%

Authorized Positions

	416	419	422	0.7%
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Health Services

EXPENDITURE HIGHLIGHTS



Personal Services – The FY 2021-22 personal services budget includes a 3.5% increase for non-bargaining employees. The Florida Retirement System (FRS) rates were budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$14,000 to \$15,400 per employee to cover medical cost increase. The department’s net position change is an increase of three (3); an Animal Care Assistant to assist with impounds, day-to-day care of the shelter animals, and data entry and facilitating interactions between adopters and available pets; a Senior Community Services Worker to support the case management discharge planning for Medication Assisted Treatment clients; and, a Health Planner to support the clinical quality improvement program for the Ryan White Grant.

Three (3) New Positions FY 2021-22

- 1 – Animal Care Assistant, Animal Services Division
- 1 – Senior Community Services Worker, Corrections Health Division
- 1 – Health Planner, Fiscal and Operational Support Division

Operating Expenses – The FY 2021-22 operating expenses budget decreased by 14.9% or \$10.5 million from the FY 2020-21 budget. The FY 2021-22 budget does not reflect carryover grant funds or new grant awards. Medicaid is funded for \$22.0 million, as mandated by the State. The Primary Care Access Network (PCAN) budget is \$10.9 million (\$5.2 million in the grants category). Also, included is additional funding for Corrections Health hospitalization costs to pay for inmates that are required to be admitted to a hospital for treatment and Drug Free Community Office Adult Drug Program to cover increase costs related to substance abuse services.

Capital Outlay – The FY 2021-22 capital outlay budget decreased by 59.0% or \$589,909 from the FY 2020-21 budget. The decrease was primarily due to reduction of one-time purchases in rolling stock, equipment, computer equipment, and software. The FY 2021-22 budget includes funding for two (2) replacement vehicles in Animal Services Division.

Capital Improvements – The FY 2021-22 capital improvements budget increased by 41.3% or \$1.6 million from the FY 2020-21 budget. Funding is included to begin design of a new Animal Services Facility, construction of a Spay/Neuter Clinic, and design of a Mosquito Control Facility. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

Grants – The FY 2021-22 grants budget decreased by 37.6% or \$7.3 million from the FY 2020-21 budget. The FY 2021-22 budget does not reflect carryover grant funds, which are recognized after the budget is adopted. Grants are awarded to outside agencies to provide services that help meet the needs of Orange County citizens and their families.

The Animal Services Division grant budget remains status quo at \$209,675, which includes funding for heartworm protection, adoption, rescues, and spay and neuter projects.

The Medical Clinic Division grant budget is \$4.6 million, which includes \$3.9 million for payments to PCAN providers, including Community Health Center, Health Care Center for the Homeless, Shepard’s Hope and True Health.

Ryan White HIV prevention and treatment services includes medical care, case management, food preparation, mental health counseling, housing assistance, transportation, and substance abuse counseling. The budget for FY 2021-22 is \$7.2 million, which includes carry over grant funds from FY 2020-21 budget.

Reserves – The FY 2021-22 reserves is budgeted at zero for the Mosquito Control Division. Reserves is not necessary for Mosquito Control because the division receives its funding via transfer from the General Fund.

FUNDING SOURCE HIGHLIGHTS

The FY 2021-22 budget for the Health Services Department primarily includes funds from the General Fund.

Mosquito Control is funded by the General Fund, but through an interfund transfer in order to track expenses as required by Florida Statute 388.311.

The Special Revenue Funds decreased by 40.7% or \$11.4 million due to the completion of one-time grants and the result of the timing in which grants are awarded. The balance of these grants is rolled over to the following fiscal year after the budget is adopted.

Division: Animal Services

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 6,285,491	\$ 6,863,154	\$ 7,285,406	6.2 %
Operating Expenditures	1,794,893	2,041,468	1,928,129	(5.6)%
Capital Outlay	280,368	254,298	177,750	(30.1)%
Total Operating	\$ 8,360,753	\$ 9,158,920	\$ 9,391,285	2.5 %
Capital Improvements	\$ 35,268	\$ 1,220,333	\$ 4,366,419	257.8 %
Grants	49,899	227,380	209,675	(7.8)%
Total Non-Operating	\$ 85,167	\$ 1,447,713	\$ 4,576,094	216.1 %
Total	\$ 8,445,920	\$ 10,606,633	\$ 13,967,379	31.7 %
Authorized Positions	99	99	100	1.0 %

Division: Corrections Health Services

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 13,514,184	\$ 16,049,025	\$ 17,116,235	6.6 %
Operating Expenditures	13,827,079	13,724,062	13,886,016	1.2 %
Capital Outlay	4,352	40,839	35,000	(14.3)%
Total Operating	\$ 27,345,615	\$ 29,813,926	\$ 31,037,251	4.1 %
Total	\$ 27,345,615	\$ 29,813,926	\$ 31,037,251	4.1 %
Authorized Positions	162	164	165	0.6 %

Division: Drug Free Community Office

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 294,936	\$ 410,081	\$ 392,317	(4.3)%
Operating Expenditures	1,078,073	3,026,078	1,399,207	(53.8)%
Capital Outlay	89,494	282,275	0	(100.0)%
Total Operating	\$ 1,462,503	\$ 3,718,434	\$ 1,791,524	(51.8)%
Grants	\$ 0	\$ 8,200	\$ 0	(100.0)%
Total Non-Operating	\$ 0	\$ 8,200	\$ 0	(100.0)%
Total	\$ 1,462,503	\$ 3,726,634	\$ 1,791,524	(51.9)%
Authorized Positions	3	4	4	0.0 %

Division: Fiscal & Operational Support

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 2,474,406	\$ 3,443,669	\$ 3,285,906	(4.6)%
Operating Expenditures	4,621,118	10,573,878	7,749,913	(26.7)%
Capital Outlay	271,858	18,533	3,000	(83.8)%
Total Operating	\$ 7,367,382	\$ 14,036,080	\$ 11,038,819	(21.4)%
Grants	\$ 8,781,605	\$ 13,860,799	\$ 7,243,340	(47.7)%
Total Non-Operating	\$ 8,781,605	\$ 13,860,799	\$ 7,243,340	(47.7)%
Total	\$ 16,148,987	\$ 27,896,879	\$ 18,282,159	(34.5)%
Authorized Positions	29	29	30	3.4 %

Division: Health EMS

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 692,986	\$ 1,391,558	\$ 1,463,741	5.2 %
Operating Expenditures	921,122	5,836,130	631,789	(89.2)%
Capital Outlay	69,232	270,676	162,685	(39.9)%
Total Operating	\$ 1,683,340	\$ 7,498,364	\$ 2,258,215	(69.9)%
Total	\$ 1,683,340	\$ 7,498,364	\$ 2,258,215	(69.9)%
Authorized Positions	11	11	11	0.0 %

Division: Medical Clinic

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 1,724,998	\$ 2,945,723	\$ 3,107,515	5.5 %
Operating Expenditures	25,904,502	30,882,016	30,186,606	(2.3)%
Capital Outlay	165,083	12,877	9,750	(24.3)%
Total Operating	\$ 27,794,583	\$ 33,840,616	\$ 33,303,871	(1.6)%
Grants	\$ 4,974,398	\$ 5,283,611	\$ 4,646,031	(12.1)%
Total Non-Operating	\$ 4,974,398	\$ 5,283,611	\$ 4,646,031	(12.1)%
Total	\$ 32,768,982	\$ 39,124,227	\$ 37,949,902	(3.0)%
Authorized Positions	41	41	41	0.0 %

Division: Medical Examiner

Expenditures by Category	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
Personal Services	\$ 4,538,083	\$ 4,592,177	\$ 4,824,151	5.1 %
Operating Expenditures	1,032,340	1,635,795	1,398,277	(14.5)%
Capital Outlay	31,791	85,246	7,950	(90.7)%
Total Operating	\$ 5,602,215	\$ 6,313,218	\$ 6,230,378	(1.3)%
Total	\$ 5,602,215	\$ 6,313,218	\$ 6,230,378	(1.3)%
Authorized Positions	39	39	39	0.0 %

Division: Mosquito Control

Expenditures by Category	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
Personal Services	\$ 1,645,697	\$ 1,959,715	\$ 2,060,465	5.1 %
Operating Expenditures	538,385	747,028	761,015	1.9 %
Capital Outlay	104,767	34,300	13,000	(62.1)%
Total Operating	\$ 2,288,849	\$ 2,741,043	\$ 2,834,480	3.4 %
Capital Improvements	\$ 23,003	\$ 2,576,997	\$ 1,000,000	(61.2)%
Reserves	0	369,698	0	(100.0)%
Total Non-Operating	\$ 23,003	\$ 2,946,695	\$ 1,000,000	(66.1)%
Total	\$ 2,311,852	\$ 5,687,738	\$ 3,834,480	(32.6)%
Authorized Positions	32	32	32	0.0 %

Division: Public Health

Expenditures by Category	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
Operating Expenditures	\$ 1,959,197	\$ 1,955,000	\$ 1,980,000	1.3 %
Total Operating	\$ 1,959,197	\$ 1,955,000	\$ 1,980,000	1.3 %
Total	\$ 1,959,197	\$ 1,955,000	\$ 1,980,000	1.3 %

**Fiscal Year
2021-22**

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of the
Health Services Department

Capital improvements include funding for a future new Animal Services facility, construction of spay/neuter clinic, and construction of a new Mosquito Control Facility. Unspent budget in FY 2020-21 for these projects will be rebudgeted to FY 2021-22 during the Annual Budget Amendment in January 2022.

	Adopted <u>FY 2021-22</u>
Animal Services Facility	\$ 2,500,000
Spay/Neuter Clinics	1,866,419
Mosquito Control Facility	<u>1,000,000</u>
Department Total	\$ 5,366,419

Funding Mechanism:

Funding for the Health Services Department projects is provided from the Capital Projects Fund 1023.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/25/2021 for the FY 2021-22 budget rather than as of 3/31/2021 to accurately reflect Total Project Cost approved by the Board of County Commissioners.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Health Services

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
Health Services											
Animal Services											
0252	1023	Animal Services Facility	0	250,000	2,500,000	0	0	0	0	31,250,000	34,000,000
		Org Subtotal	0	250,000	2,500,000	0	0	0	0	31,250,000	34,000,000
2393	1023	Spay/Neuter Clinics	1,102,247	970,333	1,866,419	0	0	0	0	0	3,938,999
		Org Subtotal	1,102,247	970,333	1,866,419	0	0	0	0	0	3,938,999
		DIVISION SUBTOTAL	1,102,247	1,220,333	4,366,419	0	0	0	0	31,250,000	37,938,999
Mosquito Control											
2472	1023	Mosquito Control Facility	23,003	2,576,997	1,000,000	5,700,000	0	0	0	0	9,300,000
		Org Subtotal	23,003	2,576,997	1,000,000	5,700,000	0	0	0	0	9,300,000
		DIVISION SUBTOTAL	23,003	2,576,997	1,000,000	5,700,000	0	0	0	0	9,300,000
		DEPARTMENT SUBTOTAL	1,125,250	3,797,330	5,366,419	5,700,000	0	0	0	31,250,000	47,238,999
		GRAND TOTAL	1,125,250	3,797,330	5,366,419	5,700,000	0	0	0	31,250,000	47,238,999

* Prior Expenditures is calculated using 3 or 5 years.



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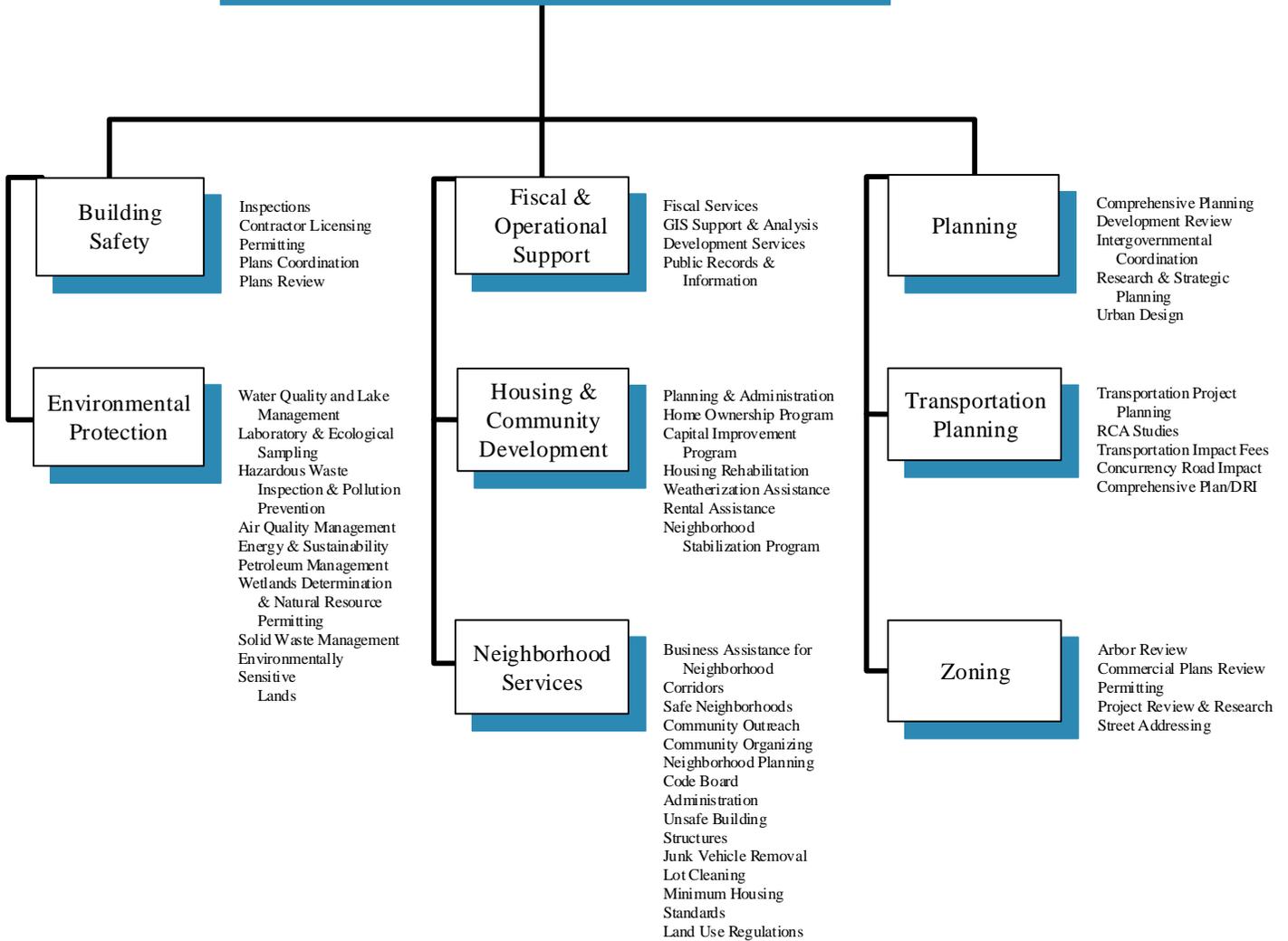
PLANNING, ENVIRONMENTAL AND DEVELOPMENT SERVICES DEPARTMENT

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PLANNING, ENVIRONMENTAL AND DEVELOPMENT SERVICES

Administration



Planning, Environmental and Development Services

Purpose Statement:

The Planning, Environmental and Development Services Department (PEDS) is responsible for promoting, coordinating, and implementing programs and services that maintain and enhance the quality of life in Orange County. These programs and services help guide development and transportation initiatives, monitor construction, protect the environment, maintain and improve the character and quality of existing neighborhoods by encouraging the development of neighborhood organizations, and encourage the preservation of open space.

Program Descriptions:

- The **Division of Building Safety** ensures public health, safety, and welfare through the enforcement of federal, state, and local codes and ordinances governing construction. Plan reviews, permit issuances, and inspections are performed for structural, electrical, plumbing, gas, heating, air conditioning, refrigeration, solar, and ventilation systems for all residential and commercial construction projects to ensure compliance with these codes.
- The **Environmental Protection Division (EPD)** seeks to conserve, protect, and enhance the quality of the natural environment for the use and enjoyment of current and future generations of Orange County citizens and visitors by providing educational and conservation programs; implementing programs to prevent or mitigate the impacts of pollution on air, water, and land resources; monitoring environmental quality; permitting and inspecting regulated facilities and activities; enforcing regulations governing the environment; reviewing potential environmental impacts of proposed development projects; and, engaging volunteers in environmental stewardship.
- The **Fiscal and Operational Support Division** is responsible for the administration and coordination of financial operations, development information and processes, impact fees and concurrency management, and Geographic Information Systems (GIS), which foster creative and innovative solutions to improve operational efficiency, promote collaboration and resource-sharing among divisions, and improve each division's ability to focus on customer service.
- The **Housing and Community Development (HCD) Division** creates and maintains a viable urban community by providing affordable housing opportunities, infrastructure improvements, human services, and expanded economic opportunities principally for low to moderate income residents of Orange County.
- The **Neighborhood Services Division** strives to engage and strengthen neighborhoods through gaining compliance with the relevant codes, neighborhood planning, community outreach, and grants.
- The **Planning Division** serves the public through implementing Orange County's Comprehensive Plan



(CP) to ensure the successful balance of economic development with environmental protection, with continued growth in a manner that enhances communities, provides choices in where to live and how to get around, and participates in the implementation of the Orange County Sustainability Plan.

- The **Transportation Planning Division** provides overall support for transportation initiatives through policy development in the Comprehensive Plan to ensure that transportation projects address the needs of the community. The division is also responsible for coordinating transportation related issues with other departments, as well as federal and state agencies, in addition to administering the development of transportation infrastructure studies, transportation impact fees, and transportation concurrency evaluations.
- The **Zoning Division** supports the successful development of business and residential communities in Orange County through the adoption of progressive zoning regulations that benefit and protect the citizens of Orange County. The division supports the centralized permitting services initiative to enhance customer service.

FY 2020-21 Major Accomplishments:

Division of Building Safety

- Reviewed, inspected, and provided oversight for nearly \$2.0 billion worth of commercial and residential construction.
- Continued enhancements of Fast Track Online Services to quickly provide 99% of services online due to the COVID-19 pandemic.
- Conducted ongoing additional webinars and interactive trainings to assist customer's utilization of online services.
- Utilized technology to ensure employees working remotely had the appropriate tools to maintain customer service levels.

Environmental Protection

- Advisory boards and public hearings were quickly made available virtually to continue our business during the COVID-19 pandemic. EPD conducted 67 virtual advisory board meetings.
- EPD staff quickly adapted to the changes necessitated by COVID-19 and continued to provide a full range of

Planning, Environmental and Development Services

sampling, permitting, inspection, plan reviews, projects to improve water quality, and other services. Staff were provided face masks and hand sanitizer, and implemented modified inspection and sampling protocols to protect county staff and our customers.

- The *My Yard, My Springs* public education campaign was implemented and included a dedicated website, social media ads, public service announcements on TV, and billboard ads. The campaign, which was developed using \$150,000 in grant funding from the Florida Department of Environmental Protection (FDEP), helps homeowners learn how to implement fertilizer best practices to protect the Wekiwa and Rock Springs.
- EPD received approximately \$141,000 in grant funding from FDEP to help construct a water quality improvement project for Lake Gandy. The tree boxes and bioretention cell will provide innovative approaches to reduce nutrient pollution.

Fiscal & Operational Support

- Completed the enterprise systems GIS upgrade.
- The internal Implementation of a document management software for purchases and payments that builds process efficiencies by decreasing data entry time, automating the workflow and enhancing collaboration between divisions, resulting in improved tracking capabilities, reduced processing times and better customer services for internal and external customers.
- Established a dedicated Fast Track helpdesk team to answer customer phone calls, plans intake and verification.

Housing and Community Development

- Received \$7,592,647 in federal Community Development Block Grant (CDBG) funds and awarded \$1,137,883 to 21 nonprofit agencies for public services including child care subsidies, afterschool care for low-income children, job training and placement for adults with disabilities, home delivered meals to homebound low-income seniors, case management and mental health services.
- Awarded \$1,277,705 in CDBG for capital improvement projects including renovations of public facilities, sidewalk construction and broadband infrastructure in low-income areas.
- Awarded \$3,658,530 in CDBG for housing projects including single-family rehabilitation, rental rehabilitation, and infrastructure improvements for housing construction.
- Awarded \$601,231 in Emergency Solutions Grants (ESG) federal funds for homeless activities to six (6) nonprofit homeless agencies.
- As part of the CARES Act Law, HCD received supplemental CDBG-CV and ESG-CV funds to prevent, prepare for and respond to the Coronavirus pandemic. Of the \$4.147M initial allocation of CDBG-CV funding, \$2.477M of these funds were distributed for public services among 14 nonprofit organizations and \$51,276 to two (2) affordable rental housing projects to address health and safety improvements. Of the initial \$2.024M allocation of ESG-CV funding, a total of \$907,665 was awarded for shelter operations to assist five (5) shelters, \$395,208 for homeless

prevention services and \$477,459 for rapid rehousing services.

- A second allocation of ESG-CV for \$5,016,437 was awarded to six (6) non-profit agencies to provide emergency shelter, homeless prevention and rapid rehousing services to homeless individuals and families and those at risk-of becoming homeless because of COVID-19.
- A third allocation of CDBG-CV for \$8,156,612 was awarded to two (2) no-profit agencies to conduct COVID-19 related improvements to public facilities; 1) affordable housing development for health and safety improvements; and, 2) 21 community partners to help fund a variety of social services, to include housing stability case management and health services, for individuals and households affected by the COVID-19 pandemic.

Neighborhood Services

- Investigated more than 22,000 code violations, achieving an 89.3% compliance rate.
- Funded \$200,000 worth of improvements to beautify and enhance entranceways and common areas.
- Funded more than 4,000 hours of off duty patrols in neighborhoods experiencing public safety issues.
- Finalized a settlement agreement to demolish the Blossom Park Condominiums.

Planning

- Conducted 18 Vision 2050 / Orange Code Town Hall Meetings & 4 Board Workshops.
- Facilitated 15+ Vision 2050 Focus Group & Industry Stakeholder Meetings.
- Initiated a Countywide Vision 2050 Public Outreach & Billboard Campaign with Clear Channel Outdoor
- Development Review Committee (DRC) Office processed 350+ Cases



Transportation Planning

- Processed seven (7) Local Agency Program (LAP) agreements that secured \$16.2 million in federal funding for improvements to roads and trails.
- Completed the corridor studies for the International Drive Transit Feasibility and Alternative Technology Assessment Study and Woodbury Road.

Zoning

- Presented over 120 variance and/or special exception requests to the Board of Zoning Adjustment (BZA) and the Board of County Commissioners (BCC), which

Planning, Environmental and Development Services

included 12 board called public hearings and six (6) appeals.

- Developed and implemented procedures for conducting virtual community meetings and Board of Zoning Adjustment (BZA) public hearings using the WebEx Event platform.
- Developed a process for review and approval of the renaming of roadways that will enable the Board of County Commissions (BCC) to administratively rename streets and roads within the county's jurisdiction.
- Conducted nearly 20,000 commercial and residential plan reviews and over 600 reviews for projects processed through the Development Review Committee (DRC).

FY 2021-22 Department Objectives:

Division of Building Safety

- Strive to maintain current levels of service with over 320,000 annual inspections projected, and respond within specified times as scheduled.
- Continue implementation of the Mayor's Customer-First initiatives to enhance customer service.
- Provide responsive customer service via email, phone and in-person while maintaining staff safety as the COVID-19 pandemic evolves.
- Open a Satellite Office with other county departments in the I-Drive Corridor to enhance customer service for major economic development and affordable housing developments under construction.

Environmental Protection

- Continue acquisition of new Green PLACE properties with a goal of doubling the amount of environmentally sensitive lands owned by the county by 2030.
- Conduct a groundwater vulnerability assessment to evaluate what portions of the county warrant additional protections to help prevent the deterioration of surface water and groundwater quality. The study will assist in determining areas where restrictions on conventional septic systems and other sources of nutrient pollution should be considered.
- Update multiple environmental ordinances to enhance environmental protections and better serve customers through streamlined processes and more predictable outcomes.
- Implement a septic upgrade incentive pilot program in conjunction with Neighborhood Services Division to assist homeowners in the Wekiva Priority Focus Area in accessing grant funding from the Florida Department of Environmental Protection. The program will assist homes that cannot connect to the sanitary sewer to convert their conventional septic systems to advanced treatment to decrease nutrient pollution to the nearby springs.

Fiscal & Operational Support

- Integrate additional Fiscal functions into the new document management software to enhance process efficiencies, and implement a reporting tool to provide valuable metrics to evaluate productivity and work distribution.



- Develop a plan to improve customer service for the development services permitting process.
- Implement an on-line chat system to the Fast Track web page.
- Continue to perform quality control on GIS addressing data that includes other jurisdictions to further support the Next Generation 911 mandate.

Housing & Community Development

- Construction of affordable housing through the implementation of the Housing Trust Fund.
- Implement Emergency Voucher Program and HOME Investment Partnership Program (HOME) funding under the American Rescue Plan Act.
- Continue implementing federal entitlement programs to assist low to moderate-income households.

Neighborhood Services

- Market the Neighborhood Beautification Grant to assist neighborhoods with beautifying entranceways and common areas.
- Successfully fund septic to sewer conversions for Pine Hills Road.
- Implement public engagement strategies to promote voluntary compliance and increase awareness in regards to the relevant codes and ordinances impacting neighborhoods.
- Implement an online payment system for lien payments.

Planning

- Adoption of Countywide Stormwater & Low Impact Development (LID) Manual (joint-divisional effort).
- Completion of a "Housing for All" Nexus and Feasibility Study.
- Activate "Gridics" the County's New Land Use & Zoning Ordinance Management Platform.
- Substantially Complete all Vision 2050 & Orange Code Materials and Initiate Countywide Comprehensive Plan Amendment and Rezoning Efforts.

Transportation Planning

- Coordinate with the Florida Department of Transportation (FDOT), the Central Florida Expressway (CFX), LYNX, Sunrail, Brightline and METROPLAN Orlando regarding needed transportation improvements to accommodate well-planned growth.

Planning, Environmental and Development Services

- Adopt Orange County Code amendments for pedestrian safety, Americans with Disabilities Act (ADA), parking enforcement, and other mobility needs under review.
- Promote and consider alternative modes of transportation during Comprehensive Plan Amendments and land development reviews that support a future land use pattern to facilitate safe, convenient, and efficient transportation.
- Continue to apply for state and federal grants associated with transportation improvements.

Zoning

- Continue to provide first class customer service virtually using the WebEx Event platform, email and telephone, as well as, in-person and on-site investigation.
- Streamline services by integrating more processes into the Land Development Management System (LDMS) and providing opportunities for customers to submit applications electronically through the Fast Track Online Permitting System and via email.
- Promote progressive zoning regulations that serve economic development, protect the environment, promote sustainability, and protect residential areas.



Planning, Environmental & Development Services

Key Performance Measures	Notes	FY 2019-20 Actual	FY 2020-21 Target	FY 2021-22 Target
Building Safety				
- Plans Review - Number of Plans Reviewed		10,739	11,000	11,550
<i>Plans reviewed include commercial construction plans for all new and alteration projects.</i>				
- Plans Review - Average Number Per Plans Examiner		242	250	250
- Permits - Number of Sub-Permits Issued		61,647	60,000	63,000
- Permits - % of Applications processed via Fast-Track		87%	85%	95%
- Inspections - Number of Inspections Performed Per Year		302,755	310,000	320,000
- Inspections - % Completed Within 1 Day of Schedule		100%	95%	95%
Environmental Protection				
- Inspections - Number of Sites Inspected		6,051	7,584	6,051
- Inspections - % of Sites in Compliance		69%	55%	55%
- Permitting - # of Permits Issued or RAI Letters Sent		967	816	816
<i>RAI - Request for Additional Information</i>				
- Permitting - % of Permits Issued or RAI's in Est. Timeframe		88%	91%	91%
Housing and Community Development				
- # of Homes that Received Housing Rehabilitation		83	60	60
- # of Families Assisted in Achieving Homeownership		191	80	40
- % of Orange County Authorized Section 8 Units Leased		98%	98%	98%
Neighborhood Services				
- Number of Inspections		87,852	100,000	100,000
- Response Time (within 48 hrs.)		79%	85%	85%
- Grant Funds Awarded		\$ 287,007	\$ 390,000	\$ 390,000
- Number of Grants Awarded		29	60	60
- Number of Community Meetings Attended		154	350	350
- Number of Citizen Volunteer Hours		787	1,950	1,950
- Number of Off-Duty Deputy Hours		4,451	4,700	4,700
Planning				
- Number of Community Meetings		65	60	50
<i>Community meetings include rezoning requests and future land use amendments.</i>				
- # of Land Development Projects Submitted for Review		583	600	500
Transportation Planning				
- Number of Concurrency Applications Reviewed		377	297	65
<i>Includes traffic studies reviewed in-house.</i>				
- Num of Land Development Projects Submitted for Review		7,144	5,508	1,576
<i>Includes DRC Reviews, Comprehensive Plan Amendments, BZA and P&Z applications</i>				
- Number of Agreements Approved by RAC		44	24	8
<i>Roadway Agreement Committee (RAC) meets twice monthly all year long.</i>				
Zoning				
- Number of Commercial Construction Plans Reviewed		4,499	3,740	4,884
<i>Commercial plans reviewed for all new and alteration projects.</i>				
- Percent of Commercial Plans (Layer 1) Reviewed within 21 day		99%	95%	95%
<i>Includes commercial plans reviewed for all new and alteration projects.</i>				
- Number of Residential Construction Plans Reviewed		9,292	7,650	11,157
<i>Residential plans reviewed for all new and alteration projects</i>				
- Percent of Residential Plans Reviewed within 7 days		90%	95%	95%
<i>Includes residential plans reviewed for all new and alteration projects</i>				

Department: Planning, Environmental & Development Services

Expenditures by Category

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
Personal Services	\$ 40,926,822	\$ 51,990,625	\$ 50,771,194	(2.3)%
Operating Expenditures	53,119,987	90,307,983	61,479,416	(31.9)%
Capital Outlay	956,289	3,163,739	1,938,161	(38.7)%
Total Operating	\$ 95,003,099	\$ 145,462,347	\$ 114,188,771	(21.5)%
Capital Improvements	\$ 3,400,398	\$ 24,041,279	\$ 107,586,358	347.5 %
Debt Service	3,903	10,823	10,823	0.0%
Grants	2,445,591	27,170,871	35,833,528	31.9 %
Reserves	0	52,663,017	55,138,109	4.7 %
Total Non-Operating	\$ 5,849,892	\$ 103,885,990	\$ 198,568,818	91.1%
Department Total	\$ 100,852,991	\$ 249,348,337	\$ 312,757,589	25.4%

Expenditures by Division / Program

Building Safety	\$ 29,727,344	\$ 62,927,259	\$ 64,936,980	3.2 %
Environmental Protection	13,835,575	58,418,482	141,738,006	142.6 %
Fiscal & Operational Support	5,170,809	6,737,431	6,684,939	(0.8)%
Housing and Community Development	36,794,215	97,902,218	75,713,838	(22.7)%
Neighborhood Services	8,045,657	12,573,438	11,360,116	(9.6)%
Planning	2,845,057	4,309,056	4,784,316	11.0 %
Transportation Planning	2,386,880	3,879,101	4,810,329	24.0 %
Zoning	2,047,453	2,601,352	2,729,065	4.9 %
Department Total	\$ 100,852,991	\$ 249,348,337	\$ 312,757,589	25.4%

Funding Source Summary

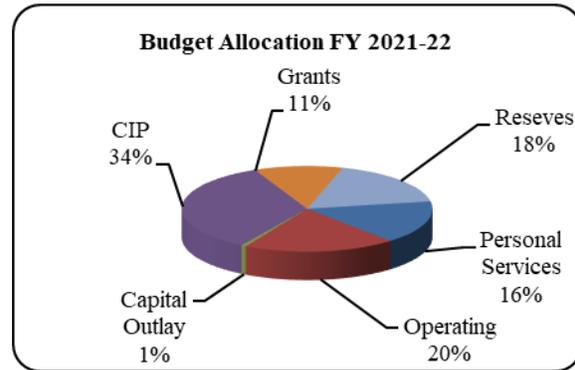
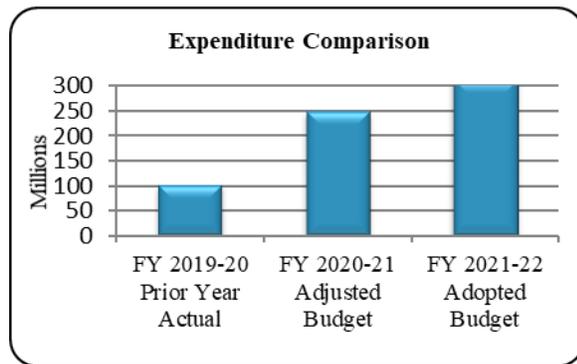
Special Revenue Funds	\$ 69,680,913	\$ 165,746,279	\$ 137,270,843	(17.2)%
General Fund and Sub Funds	28,737,033	62,337,104	73,039,705	17.2%
Capital Construction Funds	2,435,044	21,264,954	102,447,041	381.8%
Department Total	\$ 100,852,991	\$ 249,348,337	\$ 312,757,589	25.4%

Authorized Positions

	547	553	559	1.1%
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Planning, Environmental and Development Services (PEDS)

EXPENDITURE HIGHLIGHTS



Personal Services – The FY 2021-22 personal services budget includes a 3.5% increase for non-bargaining employees. The Florida Retirement System (FRS) rates were budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$14,000 to \$15,400 per employee to cover medical cost increases. The FY 2021-22 budget includes six (6) new positions to accommodate growth and increased workloads in specific areas. The Environmental Protection Division (EPD) positions are a part of the Mayor’s Customer-First Development Services Initiative in providing quality and timely service delivery. The Fiscal and Operational Support Division position will be providing enterprise level professional, technical and administrative direction for the operation of Orange County’s development and permitting of technology software. The remaining Housing and Community Development Division positions are to support the Housing for All Initiative.

Six (6) New Positions FY 2021-22

- 1 – Engineer III, Environmental Protection Division
- 1 – Senior Environmental Specialist, Environmental Protection Division
- 1 – County Permitting Technology Coordinator, Fiscal and Operational Support Division
- 1 – Senior Housing Assistant, Housing and Community Development Division
- 1 – Senior Fiscal Coordinator, Housing and Community Development Division
- 1 – Monitoring and Evaluation Coordinator, Housing and Community Development Division

Operating Expenses – The FY 2021-22 operating expenses budget decreased by 31.9% or \$28.8 million from the FY 2020-21 budget. The majority of the decrease was due to grant rollovers in the Housing and Community Development Division, which do not occur until after the fiscal year begins and were not included in the budget at that time, and the one-time budget reduction of the Economic Incentive Program in Building Safety Division. The budget includes \$1.3 million for the following Neighborhood Pride Grants: Pride Sustainability, Youth Sports Enhancement, Neighborhood Price Miscellaneous, Neighborhood Planning, Business Assistance Neighborhood Coordinator, Neighborhood Community and Youth Leadership Conference, Neighborhood Beautification, Fixing up the Neighborhood, St. Art Something, Community Cleanup, and Non-Profit Housing Repair. The Neighborhood Services Division now includes the functions of Code Enforcement and the budget includes \$1.6 million for cleaning and mowing of overgrown lots and the demolition of various buildings that have been identified as unsafe structures throughout the county. The Building Safety Division will continue to conduct virtual inspections, which is a part of the Mayor’s Customer-First Development Services Initiative. This will improve customer service and response time as well as decrease travel time to various locations. Funding is included for all divisions to efficiently run their operations.

Capital Outlay – The FY 2021-22 capital outlay budget decreased by 38.7% or \$1.2 million from the FY 2020-21 budget. The majority of the decrease was due to grant rollovers in the Environmental Protection and Housing and Community Development divisions, which do not occur until after the fiscal year begins and were not included in the budget at that time. Included in the capital outlay budget is funding for the addition and replacement of seven (7) vehicles in the Building Safety Division and EPD, as well as equipment, computer equipment and other capital materials.

Capital Improvements – The FY 2021-22 capital improvements budget increased by 347.5% or \$83.5 million from the FY 2020-21 budget. New funding of \$100 million is included for environmentally sensitive land acquisition to close the gaps between existing conservation lands, which will assist in the creation of wildlife corridors as well as provide water quality benefits. Also included in the budget is funding from the International Drive Community Redevelopment Agency (I-Drive CRA) fund for the following new projects: Tangelo Park Housing for All-Housing Repair, Tangelo Park Accessory Dwelling Unit Program, Tangelo Park Neighborhood Beautification & Aesthetic, Housing Infill Opportunities, I-Drive Catalytic Site, I-Drive Wayfinding and Signage, and Regional Transit Connectivity. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

Debt Services – The FY 2021-22 debt services budget remained status quo for Planning Division’s capitalized copier.

Grants – The FY 2021-22 grants budget increased by 31.9% or \$8.7 million from the FY 2020-21 budget. The budget includes \$33.2 million for the Affordable Housing Trust Fund. The Board approved \$10 million a year with a 10% annual increase to be deposited in a trust fund to be used for affordable housing in Orange County. For FY 2021-22, the calculated contribution to the Affordable Housing Trust Fund is \$12.1 million. In addition, some not-for-profit organizations will receive Community Development Block Grant (CDBG) funding as determined through a competitive process.

Reserves – The FY 2021-22 reserves budget increased by 4.7% or \$2.5 million from the FY 2020-21 budget. The Building Safety Fund reserve budget is \$38.8 million. Environmental Protection Division’s reserve budget is \$15.5 million, which includes Lake MSTUs and land conservation funds. Neighborhood Services Division’s reserve budget is \$195,385, which includes the Pine Hills Neighborhood Improvement Fund. Transportation Planning Division’s reserve budget is \$623,041. A significant amount of these funds has been committed for planned CIPs.

FUNDING SOURCE HIGHLIGHTS

The Planning, Environmental and Development Services Department receives funding from various sources. For FY 2021-22 the department receive funds from the General Fund, Special Revenue Funds (grant funding), and Capital Construction Funds. Special Revenue Funds include such funds as the Building Fund (1011), the Conservation Trust Fund (1026), Housing Trust Fund (0231), MSTU Lake Funds (1061–1099), and I-Drive CRA Fund (1246).

Building Permits – Permit fees are charged for plans review and inspection services encompassing building, electrical, mechanical, and plumbing trades. Staff reviews construction plans and performs construction inspections to ensure compliance with Orange County Code. Fees are based on the actual cost of plans reviewed and site inspections, plus an allowance for overhead expenses. The FY 2021-22 building permit fees are budgeted at \$21.8 million compared to \$20.8 million budgeted in FY 2020-21.

Lake MSTU Funds - The Environmental Protection Division uses Lake MSTU funds to defray the cost of herbicides in cleaning lakes and to implement various lake-enhancement projects. Revenues, expenditures, and fund balances are recorded by each MSTU.

Air Pollution Control Fund – Revenue is collected by a non-refundable fee of \$1.00 that is charged on every vehicle license registration sold, transferred, or replaced in Orange County. These charges are collected by the Tax Collector and remitted to the State Department of Environmental Regulation. Because Orange County has previously established an Air Pollution Control Fund, according to statutes, \$0.75 of each dollar collected is returned to Orange County to fund air pollution control programs.

Miscellaneous Contractor Permits – Revenue is collected for various permits issued by the Division of Building Safety that are not for new building construction and include permits for tents, trailers, house-moving, structure demolition, signs, re-inspection fees, and other items. The FY 2021-22 miscellaneous contractor permits revenue is budgeted at \$1.5 million.

Planning Fees – Fee revenue is collected for land use and Comprehensive Plan amendments, Preliminary Subdivision Plan submissions, Planning & Zoning applications, final plat applications, and other miscellaneous revenues. Charges are designed to cover actual staff time plus an allowance for overhead costs.

Zoning Fees – Fee revenue is collected for re-zoning requests, development reviews, street addressing, recreational vehicle storage, and Board of Zoning Adjustment Appeals. Charges are designed to cover actual staff time plus an allowance for overhead costs.

Concurrency Fees – Fee revenue is collected for processing requests for concurrency applications. Services include the handling of capacity encumbrance letters, capacity reservation accounts, county-wide coordination, and other agency credit accounts. Charges are designed to cover actual staff time plus an allowance for overhead costs.

Impact Fee Administration – Orange County receives a portion of School Impact Fee revenues for managing the fee collection. F.S. 163.31801 limits administrative charges for the collection of impact fees to actual costs.

I-Drive Community Redevelopment Agency - This fund accounts for revenue generated from the creation of a Community Redevelopment Area (CRA) surrounding International Drive. The CRA was initiated to finance the improvement of certain blighted conditions identified in the area.

Division: Building Safety

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 14,215,140	\$ 17,269,507	\$ 17,910,600	3.7 %
Operating Expenditures	15,090,585	11,605,670	6,923,962	(40.3)%
Capital Outlay	408,043	666,608	594,349	(10.8)%
Total Operating	\$ 29,713,768	\$ 29,541,785	\$ 25,428,911	(13.9)%
Capital Improvements	\$ 13,576	\$ 637,266	\$ 661,561	3.8 %
Reserves	0	32,748,208	38,846,508	18.6 %
Total Non-Operating	\$ 13,576	\$ 33,385,474	\$ 39,508,069	18.3 %
Total	\$ 29,727,344	\$ 62,927,259	\$ 64,936,980	3.2 %
Authorized Positions	186	186	186	0.0 %

Division: Environmental Protection

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 8,154,519	\$ 9,251,381	\$ 9,708,850	4.9 %
Operating Expenditures	3,220,285	12,203,776	12,437,106	1.9 %
Capital Outlay	191,573	1,546,519	1,109,200	(28.3)%
Total Operating	\$ 11,566,378	\$ 23,001,676	\$ 23,255,156	1.1 %
Capital Improvements	\$ 2,269,198	\$ 16,256,307	\$ 103,009,675	533.7 %
Reserves	0	19,160,499	15,473,175	(19.2)%
Total Non-Operating	\$ 2,269,198	\$ 35,416,806	\$ 118,482,850	234.5 %
Total	\$ 13,835,575	\$ 58,418,482	\$ 141,738,006	142.6 %
Authorized Positions	102	103	105	1.9 %

Division: Fiscal & Operational Support

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 4,052,891	\$ 4,537,294	\$ 4,912,541	8.3 %
Operating Expenditures	1,077,492	2,132,924	1,712,185	(19.7)%
Capital Outlay	40,426	67,213	60,213	(10.4)%
Total Operating	\$ 5,170,809	\$ 6,737,431	\$ 6,684,939	(0.8)%
Total	\$ 5,170,809	\$ 6,737,431	\$ 6,684,939	(0.8)%
Authorized Positions	53	53	54	1.9 %

Division: Housing and Community Development

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 3,404,753	\$ 7,455,285	\$ 4,262,171	(42.8)%
Operating Expenditures	30,286,231	55,716,642	34,076,721	(38.8)%
Capital Outlay	163,332	725,840	66,418	(90.8)%
Total Operating	\$ 33,854,316	\$ 63,897,767	\$ 38,405,310	(39.9)%
Capital Improvements	\$ 494,308	\$ 6,833,580	\$ 1,475,000	(78.4)%
Grants	2,445,591	27,170,871	35,833,528	31.9 %
Total Non-Operating	\$ 2,939,899	\$ 34,004,451	\$ 37,308,528	9.7 %
Total	\$ 36,794,215	\$ 97,902,218	\$ 75,713,838	(22.7)%
Authorized Positions	50	55	58	5.5 %

Division: Neighborhood Services

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 5,108,349	\$ 6,431,207	\$ 6,557,467	2.0 %
Operating Expenditures	2,448,790	5,853,538	4,559,985	(22.1)%
Capital Outlay	129,966	96,857	47,279	(51.2)%
Total Operating	\$ 7,687,105	\$ 12,381,602	\$ 11,164,731	(9.8)%
Capital Improvements	\$ 358,552	\$ 107,385	\$ 0	(100.0)%
Reserves	0	84,451	195,385	131.4 %
Total Non-Operating	\$ 358,552	\$ 191,836	\$ 195,385	1.9 %
Total	\$ 8,045,657	\$ 12,573,438	\$ 11,360,116	(9.6)%
Authorized Positions	81	81	81	0.0 %

Division: Planning

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 2,455,224	\$ 2,764,486	\$ 2,965,671	7.3 %
Operating Expenditures	370,538	1,503,430	844,083	(43.9)%
Capital Outlay	15,393	23,617	23,617	0.0 %
Total Operating	\$ 2,841,154	\$ 4,291,533	\$ 3,833,371	(10.7)%
Capital Improvements	\$ 0	\$ 6,700	\$ 940,122	3,931.7 %
Debt Service	3,903	10,823	10,823	0.0 %
Total Non-Operating	\$ 3,903	\$ 17,523	\$ 950,945	5,326.8 %
Total	\$ 2,845,057	\$ 4,309,056	\$ 4,784,316	11.0 %
Authorized Positions	28	28	28	0.0 %

Division: Transportation Planning

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 1,579,908	\$ 1,848,381	\$ 1,902,921	3.0 %
Operating Expenditures	538,970	1,141,761	765,308	(33.0)%
Capital Outlay	3,237	19,059	19,059	0.0 %
Total Operating	\$ 2,122,115	\$ 3,009,201	\$ 2,687,288	(10.7)%
Capital Improvements	\$ 264,764	\$ 200,041	\$ 1,500,000	649.8 %
Reserves	0	669,859	623,041	(7.0)%
Total Non-Operating	\$ 264,764	\$ 869,900	\$ 2,123,041	144.1 %
Total	\$ 2,386,880	\$ 3,879,101	\$ 4,810,329	24.0 %
Authorized Positions	18	18	18	0.0 %

Division: Zoning

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 1,956,038	\$ 2,433,084	\$ 2,550,973	4.8 %
Operating Expenditures	87,096	150,242	160,066	6.5 %
Capital Outlay	4,319	18,026	18,026	0.0 %
Total Operating	\$ 2,047,453	\$ 2,601,352	\$ 2,729,065	4.9 %
Total	\$ 2,047,453	\$ 2,601,352	\$ 2,729,065	4.9 %
Authorized Positions	29	29	29	0.0 %

**Fiscal Year
2021-22**

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of the
Planning, Environmental and Development Services Department

The Planning, Environmental and Development Services Department is responsible for capital projects related to Building Safety, Environmental Protection, Housing and Community Development, Planning, and Transportation Planning division projects. Responsibilities include the Division of Building Safety building renovation, environmentally sensitive lands acquisitions and maintenance of environmentally sensitive lands, improvements to water quality in county lakes, I-Drive wayfinding/signage, neighborhood beautification/aesthetic in Tangelo Park Neighborhood, and regional transit connectivity.

	Adopted <u>FY 2021-22</u>
Environmental Protection	\$103,009,675
Transportation Planning	1,500,000
Housing and Community Development	1,475,000
Planning	940,122
Building Safety	<u>661,561</u>
Department Total	\$107,586,358

Funding Mechanism:

Projects within the Planning, Environmental and Development Services Department are budgeted in the Building Safety Fund (1011), Econ River Drainage Basin Fund (1274), Conservation Trust Fund (1026), the Capital Projects Fund (1023), I-Drive CRA Fund (1246), and Lakeside Village Adequate Public Facility Fund (1450).

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/25/2021 for the FY 2021-22 budget rather than as of 3/31/2021 to accurately reflect Total Project Cost approved by the Board of County Commissioners.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Planning Environmental and Development Services

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Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
<u>PEDS</u>											
Building Safety											
2613											
	1011	Building Safety Renovations	951,274	347,164	661,561	0	0	0	0	0	1,959,999
	1023	Building Safety Renovations (Zoning)	14,898	45,102	0	0	0	0	0	0	60,000
		Org Subtotal	966,172	392,266	661,561	0	0	0	0	0	2,019,999
2632											
	1011	Satellite Office Building	0	245,000	0	0	55,000	0	0	0	300,000
		Org Subtotal	0	245,000	0	0	55,000	0	0	0	300,000
		DIVISION SUBTOTAL	966,172	637,266	661,561	0	55,000	0	0	0	2,319,999
Environmental Protection											
1978											
	1023	Environmental Sensitive Land	522,753	1,789,320	324,000	0	0	0	0	0	2,636,073
	1026	Environmental Sensitive Land	966,477	1,023,985	1,045,000	0	0	0	0	0	3,035,462
	1263	Environmental Sensitive Land	32,307	190	0	0	0	0	0	0	32,497
	1274	Environmental Sensitive Land	0	16,286	15,675	0	0	0	0	0	31,961
		Org Subtotal	1,521,537	2,829,781	1,384,675	0	0	0	0	0	5,735,993
2439											
	1023	Water Quality Improvements	4,387,342	5,758,161	1,500,000	0	0	0	0	0	11,645,503
		Org Subtotal	4,387,342	5,758,161	1,500,000	0	0	0	0	0	11,645,503
2482											
	1023	Pineloch NSBB/Upflow Filter Construction	0	1,000,000	0	0	0	0	0	0	1,000,000
		Org Subtotal	0	1,000,000	0	0	0	0	0	0	1,000,000
2657											
	1023	Little Wekiva STA	325	4,999,675	0	0	0	0	0	0	5,000,000
		Org Subtotal	325	4,999,675	0	0	0	0	0	0	5,000,000

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Planning Environmental and Development Services

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Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
2658	1023	Lake Lawne Reuse Facility	1,254,236	1,515,762	0	0	0	0	0	0	2,769,998
	8150	Lake Lawne Reuse Facility	929,180	2,928	0	0	0	0	0	0	932,108
		Org Subtotal	2,183,416	1,518,690	0	0	0	0	0	0	3,702,106
2659	1026	TM Ranch Acquisition	251,550	150,000	125,000	0	0	0	0	0	526,550
		Org Subtotal	251,550	150,000	125,000	0	0	0	0	0	526,550
4303	1023	Environmental Sensitive Land Acquisitions	0	0	100,000,000	0	0	0	0	0	100,000,000
		Org Subtotal	0	0	100,000,000	0	0	0	0	0	100,000,000
		DIVISION SUBTOTAL	8,344,170	16,256,307	103,009,675	0	0	0	0	0	127,610,152
Fiscal & Operational Support											
3193	1023	Lake June Development	0	6,700	0	0	0	0	0	0	6,700
		Org Subtotal	0	6,700	0	0	0	0	0	0	6,700
		DIVISION SUBTOTAL	0	6,700	0	0	0	0	0	0	6,700
Housing & Community Development											
1749	1023	Housing For All Initiatives	0	2,000,000	0	0	0	0	0	0	2,000,000
		Org Subtotal	0	2,000,000	0	0	0	0	0	0	2,000,000
1754	1023	INVEST - Housing Initiatives	827,051	3,172,949	0	0	0	0	0	0	4,000,000
		Org Subtotal	827,051	3,172,949	0	0	0	0	0	0	4,000,000
1766	1246	Tangelo Pk Housing for All-Housing Repair	0	0	850,000	850,000	200,000	0	0	0	1,900,000
		Org Subtotal	0	0	850,000	850,000	200,000	0	0	0	1,900,000

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Planning Environmental and Development Services

10 - 19

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
1767	1246	Tangelo Pk Accssry Dwelling Unit Prgm	0	0	200,000	200,000	200,000	0	0	0	600,000
		Org Subtotal	0	0	200,000	200,000	200,000	0	0	0	600,000
1768	1246	Housing Infill Opportunities	0	0	425,000	425,000	430,000	430,000	430,000	860,000	3,000,000
		Org Subtotal	0	0	425,000	425,000	430,000	430,000	430,000	860,000	3,000,000
1769	1246	I-Drive Catalytic Site	0	0	0	0	4,500,000	4,500,000	4,500,000	9,000,000	22,500,000
		Org Subtotal	0	0	0	0	4,500,000	4,500,000	4,500,000	9,000,000	22,500,000
2074	5900	Cultural Community Center	0	700,000	0	0	0	0	0	0	700,000
		Org Subtotal	0	700,000	0	0	0	0	0	0	700,000
9298	7702	Holden Hght Ph IV	1,713,850	38,612	0	0	0	0	0	0	1,752,462
		Org Subtotal	1,713,850	38,612	0	0	0	0	0	0	1,752,462
9793	7702	Holden Hght Phase IV	421,153	8,848	0	0	0	0	0	0	430,001
		Org Subtotal	421,153	8,848	0	0	0	0	0	0	430,001
9809	7702	CDBG-Two Gen Comm Ctr	0	700,000	0	0	0	0	0	0	700,000
		Org Subtotal	0	700,000	0	0	0	0	0	0	700,000
		DIVISION SUBTOTAL	2,962,054	6,620,409	1,475,000	1,475,000	5,330,000	4,930,000	4,930,000	9,860,000	37,582,463
Neighborhood Services											
3222	1023	Code Building Renovations	1,412,287	107,385	0	0	0	0	0	0	1,519,672
		Org Subtotal	1,412,287	107,385	0	0	0	0	0	0	1,519,672
		DIVISION SUBTOTAL	1,412,287	107,385	0	0	0	0	0	0	1,519,672
Planning											

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Planning Environmental and Development Services

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
3195	1246	I-Drive Wayfinding and Signage	0	0	840,122	0	0	0	0	0	840,122
		Org Subtotal	0	0	840,122	0	0	0	0	0	840,122
3196	1246	Tangelo Pk Nbrhd Beautification & Aestheti	0	0	100,000	0	0	0	0	0	100,000
		Org Subtotal	0	0	100,000	0	0	0	0	0	100,000
		DIVISION SUBTOTAL	0	0	940,122	0	0	0	0	0	940,122
Transportation Planning											
2137	1450	Lakeside Village Neighborhood Park	1,264,960	200,041	0	0	0	0	0	0	1,465,001
		Org Subtotal	1,264,960	200,041	0	0	0	0	0	0	1,465,001
2663	1246	Regional Transit Connectivity	0	0	1,500,000	0	0	0	0	0	1,500,000
		Org Subtotal	0	0	1,500,000	0	0	0	0	0	1,500,000
		DIVISION SUBTOTAL	1,264,960	200,041	1,500,000	0	0	0	0	0	2,965,001
		DEPARTMENT SUBTOTAL	14,949,643	23,828,108	107,586,358	1,475,000	5,385,000	4,930,000	4,930,000	9,860,000	172,944,109
		GRAND TOTAL	14,949,643	23,828,108	107,586,358	1,475,000	5,385,000	4,930,000	4,930,000	9,860,000	172,944,109

* Prior Expenditures is calculated using 3 or 5 years.

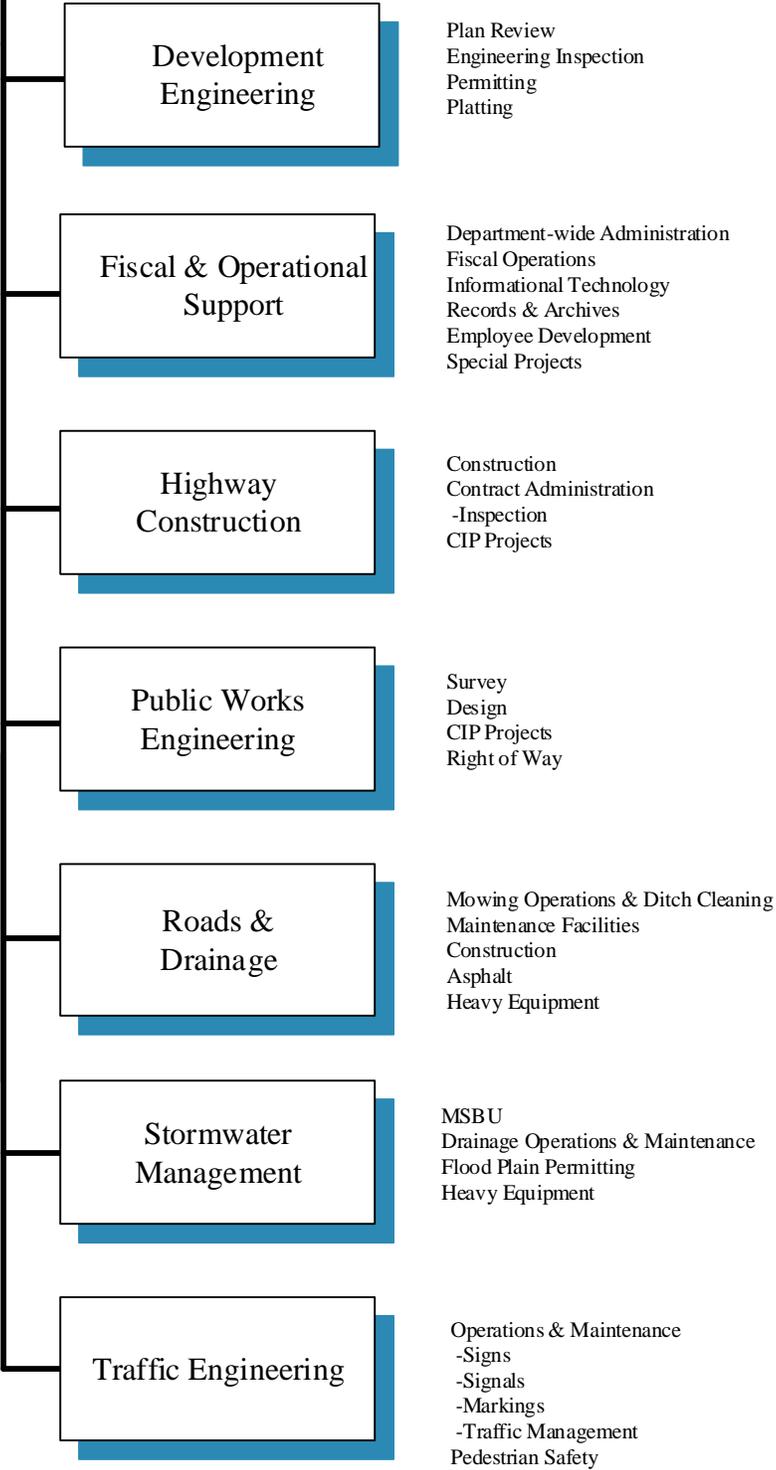
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PUBLIC WORKS



Public Works

Purpose Statement:

The Public Works Department provides for the design, construction, and maintenance of roadways, pedestrian walks, and traffic control devices for the safe, efficient, and effective travel of the residents of Orange County and the general public. In addition, the Department collaborates with community and industry groups and related agencies in determining infrastructure needs. The Department also identifies, provides, and maintains the county's stormwater infrastructure to control and manage stormwater runoff to prevent localized flooding of properties due to storms.

Program Descriptions:

- The **Development Engineering Division** provides regulatory responsibilities for platting, review of development plans, and permitting for development to ensure compliance with all applicable state regulations and county codes.
- The **Fiscal & Operational Support Division** is responsible for the support of the Public Works Department's fiscal operations, inventory control, public records, emergency response, customer service, and geographical information and mapping functions.
- The **Highway Construction Division** provides construction, inspection, and contract administration services for roadway, sidewalks, drainage projects, recreational trails and intersection improvements throughout unincorporated Orange County.
- The **Public Works Engineering Division** manages capital improvement projects through the utilization of professional engineering, surveying, and project management services. In addition to major road projects, programs include intersection improvements, new sidewalks, American Disabilities Act (ADA) rehabilitation of rights-of-way, median tree program, roadway lighting program and bridge replacement, as well as projects for other county departments.
- The **Roads & Drainage Division** provides for the maintenance of roads in the unincorporated areas of Orange County. Services include resurfacing of residential streets, maintenance of unpaved roads and bridges, right-of-way mowing, sidewalk repair, concrete work, and roadway underdrain maintenance.
- The **Stormwater Management Division** is responsible for the planning, engineering design, operation and maintenance of the primary drainage systems within unincorporated Orange County. This includes stormwater ponds, canals, pump stations, major control structures, drainwells, and dams. In addition, the Division administers the Federal Emergency Management Agency's (FEMA) National Flood Insurance (NFIP) and Community Rating System (CRS) Programs.
- The **Traffic Engineering Division** provides for the transportation needs of the county through a series of successful programs, projects and maintenance services including 311 customer service, traffic studies, traffic calming, speed management, intersection



improvements, signal installation/coordination, red light cameras, signing and pavement markings, and maintenance of traffic review and permit approval.

FY 2020-21 Major Accomplishments:

Highway Construction Division

- Initiated construction on the following project: B-14 Boggy Creek Pipeline Improvements Segment C.
- Completed construction on John Young Parkway Interchange with State Road (SR) 482 Sand Lake Road, Taft-Vineland Road Extension, Keystone Drive Nutrient-Separating Baffle Box & Upflow Filter Water Quality Improvement, Gatlin Avenue and Kennedy Avenue/Arrow Road Intersection Improvements, John Young Parkway and Conroy Road/Americana Boulevard, Texas Avenue and Rio Grande Avenue Intersections and Sidewalk Improvements, Moss Park Road/ Innovation Way Intersection, B-14 Boggy Creek Pipeline Improvements Segment A, University Boulevard and Forsyth Road Intersection Improvements, Alafaya Trail Sidewalk Improvements, Palm Parkway Connector Road (Palm Parkway to Hilton Driveway), Seidel Road 1A, New Independence Parkway – West, Hamlin Groves Trail Extension Phase 2, Connector Road (Hilton Driveway to Apopka-Vineland Road) and Vineland Avenue at SR 535 Intersection Improvements, and North Fort Christmas Road Safety Improvements.
- Continued construction on Avalon Road (County Road [CR] 545) Segments 2, 3, and 4, Holden Avenue (John Young Parkway to SR 441/Orange Blossom Trail), Shingle Creek Regional Trail Phase 2, Little Wekiva River Erosion Control Project North of Edgewater Drive, Pocket Lane Canal Bridge, and Hartzog Road Realignment (CR 545 to Flamingo Crossings Boulevard).
- Constructed approximately seven (7) miles of new sidewalks throughout Orange County and 1,100 curb ramps.

Public Works Engineering Division

- Managed over 190 projects with a combined value of approximately \$900 million, including design, engineering and permitting of major roadway improvements and programs such as intersection improvements, bridge replacements, new sidewalks,

Public Works

ADA rehabilitation of rights-of-way, median tree landscaping and pedestrian safety. These projects include coordination with Florida Department of Transportation (FDOT) on Local Agency Program (LAP) funded projects, private developers on public/private partnership projects and municipalities on interlocal projects.

- Bid several projects, including two (2) major roadway improvements for Boggy Creek Road (from Osceola County Line to Lake Nona Boulevard) and Texas Avenue (from Americana Boulevard to Oakridge Avenue); four (4) intersection improvement projects - University Boulevard at Rouse Road, Orangewood Boulevard at Gateway Avenue, Oakland Roundabout and Turkey Lake Road at Vineland Avenue; two (2) pedestrian safety improvement projects - Pine Hills Road Safety Improvements and Oak Ridge Road Safety Improvements; bid Overland Road Sidewalk Improvements; and, bid the Median Tree Landscaping contract.
- Managed the process for acquiring right-of-way for major roadway improvements, intersections improvements and bridge replacement projects, including the use of eminent domain.
- Lighted 15 miles of roads across the county in coordination with utility companies.
- Supported Environmental Protection Division, Housing and Community Development Division, and Parks and Recreation Division by providing project management, eminent domain/right-of-way acquisition and survey services for water quality, community development and recreational trail projects.

Roads & Drainage Division

- Retrofitted more than 36 miles of sidewalk.
- Responded to over 7,000 citizen complaints.
- Trimmed/removed over 40,000 trees.
- Swept over 20,000 curb miles of roadway.
- Repaired about 3,100 potholes.
- Mowed over 45,000 acres of right-of-way.
- Cleaned over 100 miles of stormwater pipes.
- Slip lined seven (7) miles of stormwater pipes with cure-in-place lining.
- Cleaned about six (6) miles of roadside ditches.
- Resurfaced over 290 lane miles of arterial, collector, and subdivisions roads.
- Repaired about three (3) miles of stormwater conveyance pipes.
- Installed over 70,000 linear feet of underdrain.

Stormwater Management Division

- Mowed approximately 28,326 acres of county right-of-way/easements for ponds and primary canals.
- Trimmed or removed over 11,111 trees.
- Chemically sprayed approximately 996 miles of fences, curbs, and edges; and 11,851 acres of county right-of-way/easements for ponds and primary canals.
- Repaired over 14,487 linear feet of fencing along ponds and right-of-way.
- Processed 520 floodplain permits and reviewed 140 determinations and inquiries.
- Completed the construction of Full Sail Pond #6612 control structure improvements.



- Commenced construction of canal bank improvements at Sky Lake (Location K).
- Advertised for construction the Summer Woods Pond Improvements project.

Traffic Engineering Division

- Designed 15 traffic signals and constructed 19 traffic signals.
- Performed 775 total traffic studies, including 15 signal warrant studies and 71 speed studies.
- Installed two (2) speed radar signs and 91 speed humps.
- Issued red light running numbers of 47,061 notice of violations and 7,781 uniform traffic citations.
- Processed three (3) alternative impact fee cases.
- Conducted 26 crosswalk studies.
- Developed safe walking routes for two (2) new Orange County schools.
- Processed 3,336 maintenance of traffic permits.
- Completed small safety and operational intersection and median projects.
 - Three (3) directional median openings.
 - 240 intersection pedestrian improvements.
- Fabricated and laminated 6,500 signs.
- Installed signs for 22 new subdivisions.
- Refreshed 52 lane-miles of striping.
- Retimed and coordinated 116 traffic signals along major corridors.
- Resolved 584 signal timing concerns.
- Retimed 66 traffic signals to address citizen concerns.
- Converted 320 signal databased to Intelight controllers.
- Procured design and construction for the Hazard Mitigation Grants for seven (7) intersections.
 - Bumby Avenue at Kaley Avenue
 - Clay Street at Minnesota Avenue
 - Edgewater Drive at Magnolia Homes Road
 - Gatlin Avenue at Dixie Belle Drive
 - Hastings Street at Balboa Drive
 - Westmoreland Avenue at Kaley Avenue
 - Powers Drive at Balboa Drive

Public Works

FY 2021-22 Department Objectives:

Highway Construction Division

- Initiate construction of Avalon Road (CR 545) Segment 1, Oakland Roundabout, CR 439 (Turkey Lake Road) at Vineland Road, Orangewood Boulevard and Gateway Avenue Intersection, Pine Hills Pedestrian Safety Improvements, Oak Ridge Road Safety Improvements, Sunbridge Parkway Segments 1 thru 4, SR 435 Kirkman Road Extension (from Universal Boulevard to Carrier Drive), Summer Woods Pond Improvements, Overland Road Sidewalk Improvements, Econlockhatchee Trail Widening project, Boggy Creek South Roadways and University Boulevard at Rouse Road Intersection Improvements.
- Continue installation of new sidewalks and curb ramps throughout the county.

Public Works Engineering Division

- Continue to manage intersection and pedestrian safety and roadway projects in our Capital Improvement Program (CIP).
- Continue to administer the sidewalk program and install approximately 10 miles of pedestrian sidewalks throughout Orange County.
- Continue to manage the acquisition of rights-of-way including eminent domain for our CIP Program.
- Complete the installation of all remaining lights under the current roadway lighting program.
- Continue to manage and implement the median tree landscaping and bridge replacement programs.
- Continue to support Environmental Protection Division, Housing and Community Services Division, and Parks and Recreation Division by providing project management services, right-of-way acquisition services, and survey services for water quality projects, community development projects, and recreational trails.
- Continue to implement the countywide Vertical Benchmark Network Project, which will assist meeting the current FEMA and National Geodetic Survey (NGS) standards for vertical control, which will be included in the County's Geographic Information System (GIS) Database.

Roads & Drainage Division

- Continue to promote the health, safety, and welfare of Orange County residents through the maintenance of roadway and secondary drainage facilities.
- Provide leadership and support activities for recovery operations to open roads and minimize secondary flooding issues during emergencies and adverse weather events.

Stormwater Management Division

- Continue to improve stormwater management in Orange County by completing updated Watershed Master Plans for each of the county's basins.
- Continue the GIS inventory of pump stations, drainwells, rain gauges, and pond and canal mowing contracts.
- Finalize the web-based viewer for Stormwater's GIS-based watershed information.

- Work with GIS staff to create an accurate layer of primary canal systems.
- Continue to participate in FEMA's Community Rating System (CRS) Program to enhance monetary savings to residents.

Traffic Engineering Division

- Continue to develop pedestrian-friendly roadways with proper placement of pedestrian crosswalks, signs, and signals.
- Continue to conduct traffic studies at critical intersection and roadways and provide speed limit recommendations in order to improve safety.
- Continue to design and construct traffic signals as warranted.
- Continue to work with community groups and organizations on traffic calming, pedestrian safety, and school-related issues.
- Continue school zone evaluations on two-lane corridors for consistency with new FDOT requirements.
- Continue construction of overhead flashing beacons at school zones on multi-lane corridors for compliance with FDOT requirements.
- Continue to conduct corridor signal re-timing projects to reduce travel time and provide maximum efficiency on Orange County roads. Start intersection movement count and advanced traffic signal performance measures data collection.
- Continue to expand the fiber optic network and install intelligent transportation systems (ITS) technology such as signal cabinet & controller upgrades closed circuit television (CCTV) cameras, wireless communication devices, and Bluetooth travel time detectors.
- Continue to manage the county's Red-Light Safety Program.
- Continue replacement of Siemens traffic signal controllers with Intelight controllers to provide automated traffic signal performance measures.



Public Works

Key Performance Measures	Notes	FY 2019-20 Actual	FY 2020-21 Target	FY 2021-22 Target
Development Engineering				
- Number of Projects Reviewed		2,393	2,251	2,323
- % of Projects Reviewed within Specified Time Frame		90%	90%	90%
- Cost Per Plan Reviewed		\$ 284	\$ 346	\$ 315
Public Works Engineering				
- % of CIP Budget Expended and Encumbered	1	12%	60%	60%
- Number of Transportation CIP Projects in Progress		150	195	190
- Number of Transportation Projects Bid		109	140	160
Public Works Stormwater Mgt.				
- Number of Flood Plain Permit Applications		432	380	408
- % of CIP Budget Expended and Encumbered		96%	90%	92%
- Number of Drainwells, Control Structures, and Pump Stations		155	155	155
- Number of Miles of Primary Canals Maintained		95	95	95
- Number of Ponds Maintained		1,925	1,925	1,925
- MSBU Ponds Maintained		1,543	1,543	1,543
- Non-MSBU Ponds Maintained		382	382	382
Roads & Drainage				
- Total Number of County Lane Miles Maintained		5,844	5,814	5,840
- Arterial Lane Miles Maintained		1,775	1,697	1,694
- Residential Lane Miles Maintained		4,069	4,117	4,146
- % Arterial Lane Miles Rated in Good Condition		85%	85%	85%
- % Residential Lane Miles Rated in Good Condition		88%	88%	88%
- Lane Miles Identified for Resurfacing		315	340	320
- Number of Miles of Secondary Canals Maintained		90	90	90
- % of CIP Budget Expended and Encumbered		98%	90%	90%
Traffic Engineering				
- % of MOT Permits Processed within 1 week		93%	90%	91%
<i>Maintenance of Traffic (MOT)</i>				
- % of Signal Preventative Maintenance Completed		91%	90%	91%
- % of Traffic Studies Completed within 60 days		71%	80%	84%
- % of Signal Timing Complaints Completed within 1 Week		92%	90%	91%

1 Modified Measure

Department: Public Works

Expenditures by Category

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
Personal Services	\$ 32,596,758	\$ 40,224,372	\$ 42,285,792	5.1 %
Operating Expenditures	59,567,383	81,677,606	79,233,125	(3.0)%
Capital Outlay	6,663,713	4,989,688	5,968,269	19.6 %
Total Operating	\$ 98,827,854	\$ 126,891,666	\$ 127,487,186	0.5%
Capital Improvements	\$ 92,724,838	\$ 199,953,635	\$ 169,510,601	(15.2)%
Debt Service	8,623	9,631	9,631	0.0%
Grants	60,000	60,000	60,000	0.0%
Reserves	0	168,089,531	130,650,444	(22.3)%
Other	120,000	120,000	120,000	0.0%
Total Non-Operating	\$ 92,913,461	\$ 368,232,797	\$ 300,350,676	(18.4)%
Department Total	\$ 191,741,314	\$ 495,124,463	\$ 427,837,862	(13.6)%

Expenditures by Division / Program

Development Engineering	\$ 3,643,650	\$ 4,191,003	\$ 4,450,956	6.2 %
Fiscal & Operational Support	11,546,716	14,207,056	14,489,041	2.0 %
Highway Construction	2,277,051	2,754,602	2,735,246	(0.7)%
Public Works Engineering	45,466,198	126,511,793	110,913,120	(12.3)%
Public Works Reserves & Refunds	547,160	173,240,631	136,200,444	(21.4)%
Public Works Stormwater Mgt.	22,469,690	34,542,170	29,261,554	(15.3)%
Roads & Drainage	90,761,168	113,759,188	106,385,941	(6.5)%
Traffic Engineering	15,029,680	25,918,020	23,401,560	(9.7)%
Department Total	\$ 191,741,314	\$ 495,124,463	\$ 427,837,862	(13.6)%

Funding Source Summary

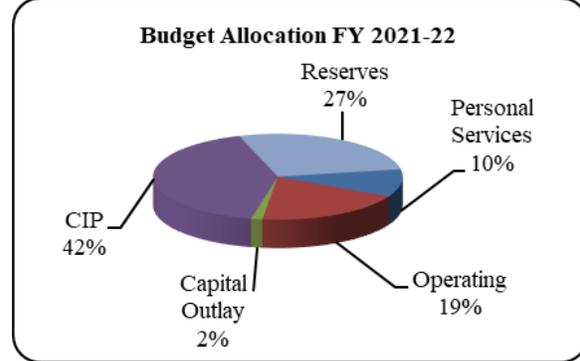
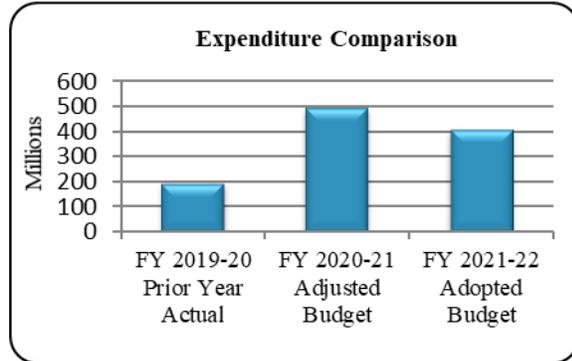
Special Revenue Funds	\$ 158,577,612	\$ 302,635,684	\$ 266,125,427	(12.1)%
Capital Construction Funds	33,163,702	192,488,779	161,712,435	(16.0)%
Department Total	\$ 191,741,314	\$ 495,124,463	\$ 427,837,862	(13.6)%

Authorized Positions

	555	555	555	0.0%
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Public Works

EXPENDITURE HIGHLIGHTS



Personal Services – The FY 2021-22 personal services budget includes a 3.5% increase for non-bargaining employees. The Florida Retirement System (FRS) rates were budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$14,000 to \$15,400 per employee to cover medical cost increases. The department’s authorized position count remained unchanged.

Operating Expenses – The FY 2021-22 operating expenses budget decreased by 3.0% or \$2.4 million from the FY 2020-21 budget primarily due to rollover encumbrances in maintenance of roadway systems from the FY 2019-20 that were being expended in FY 2020-21. A total of \$32.8 million is included under Roads and Drainage Division for maintenance of roadway systems, which contained funding for maintenance of new roadways, street sweeping, landscape maintenance, right-of-way mowing maintenance, curb repairs, and other roadway costs to maintain a total of 5,840 road lane miles in Orange County. The total operating budget of \$79.2 million will allow Public Works to maintain its current level of service.

Capital Outlay – The FY 2021-22 capital outlay budget increased by 19.6% or \$978,581 from the FY 2020-21 budget. The budget fluctuates each year based upon equipment needs; however, capital outlay has increased mainly due to the need to replace heavy equipment and rolling stock under the Roads and Drainage Division and Stormwater Management Division. Items included in this budget are a bulldozer, excavators, loaders, dump trucks, a tractor, and mowers. The FY 2021-22 budget includes funding for 22 vehicles; one (1) new vehicle and 11 replacement vehicles in Stormwater Management, two (2) replacement vehicles for Traffic Engineering, and eight (8) replacement vehicles for Roads and Drainage.

Capital Improvements – The FY 2021-22 capital improvements budget decreased by 15.2% or \$30.5 million from the FY 2020-21 budget primarily due to the timing of project schedule. Included in the FY 2021-22 CIP budget is funding for a new pedestrian overpass and a roadway expansion. In addition, funding from the International Drive Community Agency (I-Drive CRA) fund is included for the following new projects: I-Drive Signal Communications and I-Drive Adaptive System. Also, continuation funding for repaving existing roadways, pedestrian safety, stormwater, drainage, traffic improvements, and several roadway improvement and intersection/pedestrian safety projects. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

Debt Service – The FY 2021-22 debt service budget of \$9,631 is for the principal and interest expenses for office equipment capital leases, which remained status quo from the FY 2020-21 budget.

Grant – The FY 2021-22 grant budget included a \$60,000 grant to Best Foot Forward for pedestrian safety initiatives, which remained status quo from the FY 2020-21 budget.

Reserves – The FY 2021-22 reserves budget decreased by 22.3% or \$37.4 million from FY 2020-21 levels. The majority of the Public Works reserves reside in the Transportation Impact Fee funds. Public Works continues to draw down these reserves to construct new and widened roadways.

Other – The FY 2021-22 other category budget included a \$120,000 interfund transfer from the Transportation Trust Fund to the Apopka Vineland Landscaping MSTU to fund maintenance activities, which remained status quo from the FY 2020-21 budget.

FUNDING SOURCE HIGHLIGHTS

The majority of the funding for the Public Works operating budget comes from Orange County’s sales tax revenue and several gas tax revenue sources. On the capital side, the department funds its projects with impact fees, gas taxes, sales tax, ad valorem, capital projects funds, I-Drive CRA, and various state and federal grants.

Division: Development Engineering

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 3,363,278	\$ 3,919,343	\$ 4,166,658	6.3 %
Operating Expenditures	226,248	268,441	284,198	5.9 %
Capital Outlay	54,124	3,219	100	(96.9)%
Total Operating	\$ 3,643,650	\$ 4,191,003	\$ 4,450,956	6.2 %
Total	\$ 3,643,650	\$ 4,191,003	\$ 4,450,956	6.2 %
Authorized Positions	44	44	44	0.0 %

Division: Fiscal & Operational Support

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 2,689,020	\$ 3,278,934	\$ 3,374,620	2.9 %
Operating Expenditures	8,623,559	10,200,182	10,608,100	4.0 %
Capital Outlay	109,786	603,084	381,465	(36.7)%
Total Operating	\$ 11,422,365	\$ 14,082,200	\$ 14,364,185	2.0 %
Debt Service	\$ 4,351	\$ 4,856	\$ 4,856	0.0 %
Other	120,000	120,000	120,000	0.0 %
Total Non-Operating	\$ 124,351	\$ 124,856	\$ 124,856	0.0 %
Total	\$ 11,546,716	\$ 14,207,056	\$ 14,489,041	2.0 %
Authorized Positions	34	35	35	0.0 %

Division: Highway Construction

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 2,085,126	\$ 2,396,656	\$ 2,499,385	4.3 %
Operating Expenditures	191,925	289,462	235,861	(18.5)%
Capital Outlay	0	68,484	0	(100.0)%
Total Operating	\$ 2,277,051	\$ 2,754,602	\$ 2,735,246	(0.7)%
Total	\$ 2,277,051	\$ 2,754,602	\$ 2,735,246	(0.7)%
Authorized Positions	26	26	26	0.0 %

Division: Public Works Engineering

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 3,346,442	\$ 3,668,309	\$ 3,860,155	5.2 %
Operating Expenditures	499,660	988,958	1,056,864	6.9 %
Capital Outlay	0	40,307	6,000	(85.1)%
Total Operating	\$ 3,846,102	\$ 4,697,574	\$ 4,923,019	4.8 %
Capital Improvements	\$ 41,620,096	\$ 121,814,219	\$ 105,990,101	(13.0)%
Total Non-Operating	\$ 41,620,096	\$ 121,814,219	\$ 105,990,101	(13.0)%
Total	\$ 45,466,198	\$ 126,511,793	\$ 110,913,120	(12.3)%
Authorized Positions	40	40	40	0.0 %

Division: Public Works Reserves & Refunds

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Operating Expenditures	\$ 547,160	\$ 5,151,100	\$ 5,550,000	7.7 %
Total Operating	\$ 547,160	\$ 5,151,100	\$ 5,550,000	7.7 %
Reserves	\$ 0	\$ 168,089,531	\$ 130,650,444	(22.3)%
Total Non-Operating	\$ 0	\$ 168,089,531	\$ 130,650,444	(22.3)%
Total	\$ 547,160	\$ 173,240,631	\$ 136,200,444	(21.4)%

Division: Public Works Stormwater Mgt.

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 6,059,236	\$ 7,216,750	\$ 7,562,130	4.8 %
Operating Expenditures	5,175,798	6,091,622	6,560,624	7.7 %
Capital Outlay	1,532,728	1,535,944	2,338,800	52.3 %
Total Operating	\$ 12,767,761	\$ 14,844,316	\$ 16,461,554	10.9 %
Capital Improvements	\$ 9,701,929	\$ 19,697,854	\$ 12,800,000	(35.0)%
Total Non-Operating	\$ 9,701,929	\$ 19,697,854	\$ 12,800,000	(35.0)%
Total	\$ 22,469,690	\$ 34,542,170	\$ 29,261,554	(15.3)%
Authorized Positions	108	108	108	0.0 %

Division: Roads & Drainage

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 10,544,252	\$ 14,593,781	\$ 15,408,400	5.6 %
Operating Expenditures	38,447,318	50,561,880	47,446,166	(6.2)%
Capital Outlay	4,352,725	2,257,376	2,781,100	23.2 %
Total Operating	\$ 53,344,295	\$ 67,413,037	\$ 65,635,666	(2.6)%
Capital Improvements	\$ 37,412,602	\$ 46,341,376	\$ 40,745,500	(12.1)%
Debt Service	4,272	4,775	4,775	0.0 %
Total Non-Operating	\$ 37,416,874	\$ 46,346,151	\$ 40,750,275	(12.1)%
Total	\$ 90,761,168	\$ 113,759,188	\$ 106,385,941	(6.5)%
Authorized Positions	235	234	234	0.0 %

Division: Traffic Engineering

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 4,509,405	\$ 5,150,599	\$ 5,414,444	5.1 %
Operating Expenditures	5,855,715	8,125,961	7,491,312	(7.8)%
Capital Outlay	614,350	481,274	460,804	(4.3)%
Total Operating	\$ 10,979,469	\$ 13,757,834	\$ 13,366,560	(2.8)%
Capital Improvements	\$ 3,990,211	\$ 12,100,186	\$ 9,975,000	(17.6)%
Grants	60,000	60,000	60,000	0.0 %
Total Non-Operating	\$ 4,050,211	\$ 12,160,186	\$ 10,035,000	(17.5)%
Total	\$ 15,029,680	\$ 25,918,020	\$ 23,401,560	(9.7)%
Authorized Positions	68	68	68	0.0 %



**Fiscal Year
2021-22**

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of the
Public Works Department

This department is responsible for the provision of transportation and drainage facilities in Orange County. Projects may include the upgrade of existing facilities or the acquisition/construction of new facilities. Specifically, projects include road construction, signal installations, drainage structure improvements, purchase of soils, lab and engineering services, and construction of sidewalks and bike paths.

	Adopted <u>FY 2021-22</u>
Engineering	\$105,990,101
Roads and Drainage	40,745,500
Stormwater	12,800,000
Traffic Engineering	<u>9,975,000</u>
Department Total	\$169,510,601

Funding Mechanism:

Funding for these projects is derived from a variety of gas tax revenues, such as the Local Option Gas Tax, Constitutional Gas Tax, and County Gas Tax. Funds for Stormwater Management and some roadway projects are also available from ad valorem taxes dedicated to infrastructure needs (Capital Projects Fund). Growth related transportation needs are funded from impact fees collected from building permits issued on new construction. Funding for the Roadway Median Tree Program is coming from the Tree Replacement Trust Fund and the Transportation Trust Fund. In addition, funding from the International Drive Community Agency (I-Drive CRA) is included for engineering and traffic projects.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/25/2021 for the FY 2021-22 budget rather than as of 3/31/2021 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Public Works

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Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
Public Works											
Engineering											
2722											
	1003	Intersection WID/CW	3,783,501	4,279,191	3,000,100	3,000,100	3,000,100	3,000,100	3,000,100	0	23,063,192
	1246	Intersection WID/CW	0	249,855	251,000	0	0	0	0	0	500,855
	1306	Intersection WID/CW	0	396,906	450,000	130,000	326,282	0	0	0	1,303,188
	1308	Intersection WID/CW	0	2,884	43	0	0	0	0	0	2,927
	1311	Intersection WID/CW	0	468	90,872	0	0	0	0	0	91,340
	1327	Intersection WID/CW	68,156	89,335	66,678	0	0	0	0	0	224,169
	7511	LAP - Oakland Ave Roundabout	0	2,308,882	0	0	0	0	0	0	2,308,882
	7515	LAP-Tiny Road at Tilden Road	8,871	491,130	0	0	0	0	0	0	500,001
	7516	LAP - University Blvd at Dean Rd	0	997,837	0	0	0	0	0	0	997,837
	7533	LAP - Vineland Ave/SR 535	0	1,276,024	0	0	0	0	0	0	1,276,024
		Org Subtotal	3,860,528	10,092,512	3,858,693	3,130,100	3,326,382	3,000,100	3,000,100	0	30,268,415
2743											
	1034	Vineland Avenue	0	0	1,387,046	1,650,000	1,000,000	500,000	3,000,000	3,000,000	10,537,046
	1333	Vineland Avenue	0	0	212,954	0	0	0	0	0	212,954
		Org Subtotal	0	0	1,600,000	1,650,000	1,000,000	500,000	3,000,000	3,000,000	10,750,000
2744											
	1246	International Drive Pedestrian Overpass	0	0	100,000	0	0	0	0	0	100,000
		Org Subtotal	0	0	100,000	0	0	0	0	0	100,000
2752											
	1023	INVEST - R. Crotty Pkwy (436-Dean)	522,127	2,050	0	0	0	0	0	0	524,177
	1032	Richard Crotty Pkwy (436-Dean)	1,683,343	3,577,813	4,600,000	13,000,000	10,700,000	550,000	0	47,780,000	81,891,156
	1335	Richard Crotty Pkwy (436-Dean)	0	0	213,190	0	0	0	0	0	213,190
		Org Subtotal	2,205,470	3,579,863	4,813,190	13,000,000	10,700,000	550,000	0	47,780,000	82,628,523
2766											
	1003	ROW & Drainage	8,116	5,000	5,000	5,000	5,000	5,000	5,000	0	38,116
		Org Subtotal	8,116	5,000	5,000	5,000	5,000	5,000	5,000	0	38,116

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
2841	1003	Sidewalk Program C-W	7,053,500	3,275,346	3,400,000	3,300,000	3,300,000	2,400,000	2,400,000	0	25,128,846
		Org Subtotal	7,053,500	3,275,346	3,400,000	3,300,000	3,300,000	2,400,000	2,400,000	0	25,128,846
2851	1002	ADA Compliance Retrofit	5,630,803	2,658,601	2,627,999	2,400,000	2,400,000	2,400,000	2,400,000	0	20,517,403
	1318	ADA Compliance Retrofit	0	8,503	0	0	0	0	0	0	8,503
		Org Subtotal	5,630,803	2,667,104	2,627,999	2,400,000	2,400,000	2,400,000	2,400,000	0	20,525,906
2852	1003	Major Drng Structures-Replac	1,002,527	1,344,136	1,050,100	750,000	750,000	1,250,100	1,250,100	0	7,396,963
		Org Subtotal	1,002,527	1,344,136	1,050,100	750,000	750,000	1,250,100	1,250,100	0	7,396,963
2859	1023	Pine Hills Landfill Closure	249,362	212,515	381,000	106,000	106,000	106,000	106,000	0	1,266,877
		Org Subtotal	249,362	212,515	381,000	106,000	106,000	106,000	106,000	0	1,266,877
2883	1034	Sand Lake Road	58,618	60,000	1,000,000	8,050,000	1,500,000	0	0	0	10,668,618
	1326	Sand Lake Road	356,904	744,256	3,142	0	0	0	0	0	1,104,302
		Org Subtotal	415,522	804,256	1,003,142	8,050,000	1,500,000	0	0	0	11,772,920
2892	1034	Hamlin Road Extension	8,408,782	984,110	0	0	0	0	0	0	9,392,892
		Org Subtotal	8,408,782	984,110	0	0	0	0	0	0	9,392,892
2929	1033	Orange Ave (Osceola Cty-Turnpike)	0	100,000	900,000	0	0	0	0	18,940,000	19,940,000
		Org Subtotal	0	100,000	900,000	0	0	0	0	18,940,000	19,940,000
3037	1003	Taft-VnInd Rd(441-Orng Av)	0	96,255	0	0	0	0	0	0	96,255
	1033	Taft-VnInd Rd(441-Orng Av)	10,035,226	2,448,413	1,053,571	7,650,000	7,700,000	6,950,000	5,800,000	0	41,637,210
	1329	Taft-VnInd Rd(441-Orng Av)	16,420	53,954	903,079	0	0	0	0	0	973,453
	1336	Taft-VnInd Rd(441-Orng Av)	0	0	296,253	0	0	0	0	0	296,253
		Org Subtotal	10,051,646	2,598,622	2,252,903	7,650,000	7,700,000	6,950,000	5,800,000	0	43,003,171

* Prior Expenditures is calculated using 3 or 5 years.

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Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
3045	1034	Holden Ave(JYP-Orng Av)	10,166,669	11,528,843	1,360,000	700,000	0	0	0	0	23,755,512
		Org Subtotal	10,166,669	11,528,843	1,360,000	700,000	0	0	0	0	23,755,512
3073	1246	Kirkman Road Extension	0	1,000,000	10,000	0	0	60,000,000	0	0	61,010,000
	8286	Kirkman Road Extension	0	16,000,000	0	0	0	0	0	0	16,000,000
		Org Subtotal	0	17,000,000	10,000	0	0	60,000,000	0	0	77,010,000
3074	1246	International Dr Ultimate Tran Study	1,257,930	481,355	2,000,000	0	0	0	0	0	3,739,285
		Org Subtotal	1,257,930	481,355	2,000,000	0	0	0	0	0	3,739,285
3095	1034	Palm Parkway Connector Road	5,849,068	3,015,233	0	0	0	0	0	0	8,864,301
		Org Subtotal	5,849,068	3,015,233	0	0	0	0	0	0	8,864,301
3096	1003	Kennedy Blvd (Forest City-I4)	5,134	2,512,642	0	0	3,052,692	0	0	0	5,570,468
	1004	Kennedy Blvd (Forest City-I4)	1,295,572	76,749	0	0	0	0	0	0	1,372,321
	1023	INVEST - Kennedy (Forest City-I4)	146,246	2,157,715	0	2,051,944	9,847,308	11,900,000	800,000	0	26,903,213
	1031	Kennedy Blvd (Forest City-I4)	540,448	1,218,894	2,950,000	2,698,056	0	0	0	0	7,407,398
		Org Subtotal	1,987,400	5,966,000	2,950,000	4,750,000	12,900,000	11,900,000	800,000	0	41,253,400
3097	1003	All American(OBT-Forest Cty)	95,052	628,756	0	0	3,605,880	3,800,000	0	0	8,129,688
	1031	All American(OBT-Forest Cty)	705,941	2,277,597	1,020,000	3,600,000	3,094,120	0	0	0	10,697,658
		Org Subtotal	800,993	2,906,353	1,020,000	3,600,000	6,700,000	3,800,000	0	0	18,827,346
5000	1003	Street Lights-County Rds	622,130	3,711,716	200,000	0	0	0	0	0	4,533,846
	1032	Street Lights-County Rds	2,704,039	829,694	0	0	0	0	0	0	3,533,733
	1033	Street Lights-County Rds	1,147,185	1,151,912	0	0	0	0	0	0	2,299,097
	1034	Street Lights-County Rds	2,706,185	2,924,529	0	0	0	0	0	0	5,630,714
	1315	Street Lights-County Rds	457,452	1,008,020	72,028	0	0	0	0	0	1,537,500
	1316	Street Lights-County Rds	0	490,544	9,057	0	0	0	0	0	499,601
		Org Subtotal	7,636,991	10,116,415	281,085	0	0	0	0	0	18,034,491

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
5001	1246	John Young Pkwy/6 Lane	12,176,439	108,846	0	0	0	0	0	0	12,285,285
		Org Subtotal	12,176,439	108,846	0	0	0	0	0	0	12,285,285
5004	1023	INVEST - Chuluota Rd	0	0	288,100	4,488,300	4,716,500	507,100	0	0	10,000,000
	1328	Chuluota Rd	0	653,285	47,758	0	0	0	0	0	701,043
		Org Subtotal	0	653,285	335,858	4,488,300	4,716,500	507,100	0	0	10,701,043
5005	1023	INVEST - McCulloch Rd	0	450,000	200,100	2,746,060	2,463,984	7,139,856	0	0	13,000,000
		Org Subtotal	0	450,000	200,100	2,746,060	2,463,984	7,139,856	0	0	13,000,000
5006	1034	CR 545 Village H ROW	373,832	846,268	0	0	0	0	0	0	1,220,100
	1331	CR 545 Village H ROW	160,352	8,411	0	0	0	0	0	0	168,763
		Org Subtotal	534,184	854,679	0	0	0	0	0	0	1,388,863
5024	1023	INVEST - Econ Trl (Lk Underhill-SR50)	1,490,524	278,608	1,225,883	12,900,000	4,800,000	0	0	0	20,695,015
	1032	Econ Trail (Lk Underhill-SR50)	292,137	2,574,474	8,074,117	0	0	0	0	0	10,940,728
		Org Subtotal	1,782,661	2,853,082	9,300,000	12,900,000	4,800,000	0	0	0	31,635,743
5027	1023	INVEST - TX Ave (Oak Rdg-Holden)	398,376	87,525	0	6,845,739	3,843,271	0	0	0	11,174,911
	1034	Texas Ave (Oak Rdg-Holden)	598,442	2,568,860	4,196,938	2,454,261	756,729	4,400,000	320,000	0	15,295,230
		Org Subtotal	996,818	2,656,385	4,196,938	9,300,000	4,600,000	4,400,000	320,000	0	26,470,141
5029	1032	Valencia Col Ln(Grod-Econ)	11,380	50	0	0	0	0	0	0	11,430
		Org Subtotal	11,380	50	0	0	0	0	0	0	11,430
5033	1004	Raleigh St Impr (Kirkman Rd to Ivey Lane)	0	1,000,000	50	0	0	0	0	0	1,000,050
		Org Subtotal	0	1,000,000	50	0	0	0	0	0	1,000,050

Public Works

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
5036	1034	CR 545 Widening - Village I to H	0	256,000	0	1,500,000	0	0	0	0	1,756,000
	1331	CR 545 Widening - Village I to H	0	250,000	1,455,822	0	0	0	0	0	1,705,822
		Org Subtotal	0	506,000	1,455,822	1,500,000	0	0	0	0	3,461,822
5037	1034	Western Way Rd Imp (CR545 to Lk Cnty Li	0	465,000	5,000,000	1,145,826	0	0	0	0	6,610,826
		Org Subtotal	0	465,000	5,000,000	1,145,826	0	0	0	0	6,610,826
5055	1031	CR 545 (Tilden-SR50)	178,292	811,751	200,000	500,000	100,000	0	0	4,100,000	5,890,043
		Org Subtotal	178,292	811,751	200,000	500,000	100,000	0	0	4,100,000	5,890,043
5056	1003	FDOT St Lighting & Lndscp	1,405,076	630,975	740,000	0	0	0	0	0	2,776,051
		Org Subtotal	1,405,076	630,975	740,000	0	0	0	0	0	2,776,051
5059	1032	Woodbury Road Study	0	0	1,488,955	800,000	2,500,000	2,600,000	200,000	15,000,000	22,588,955
	1325	Woodbury Road Study	474,372	461,789	11,045	0	0	0	0	0	947,206
		Org Subtotal	474,372	461,789	1,500,000	800,000	2,500,000	2,600,000	200,000	15,000,000	23,536,161
5064	1033	Innovation Way S(417-528)	3,050	544,325	1,000	0	0	0	0	0	548,375
	1332	Innovation Way S(417-528)	393,471	1,021,361	0	0	0	0	0	0	1,414,832
		Org Subtotal	396,521	1,565,686	1,000	0	0	0	0	0	1,963,207
5068	1034	Reams Road (Fiquette-CR535)	3,548,458	0	0	0	0	53,000	0	0	3,601,458
		Org Subtotal	3,548,458	0	0	0	0	53,000	0	0	3,601,458
5070	1246	I-Drive Transit Lanes	745,365	1,688,299	1,100,000	8,400,000	7,700,000	4,000,000	1,800,000	0	25,433,664
		Org Subtotal	745,365	1,688,299	1,100,000	8,400,000	7,700,000	4,000,000	1,800,000	0	25,433,664
5081	1246	Tangelo Pk Pedestrian Traffic Calming	3,500	100,000	50,000	50,000	50,000	50,000	50,000	0	353,500
		Org Subtotal	3,500	100,000	50,000	50,000	50,000	50,000	50,000	0	353,500

* Prior Expenditures is calculated using 3 or 5 years.

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Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
5084	1003	Holden Heights-Ph IV	423,772	9,762	0	0	0	0	0	0	433,534
		Org Subtotal	423,772	9,762	0	0	0	0	0	0	433,534
5085	1023	INVEST - Boggy Creek Rd	4,673,244	337,235	99,998	0	0	0	0	0	5,110,477
	1033	Boggy Creek Rd	3,270,688	1,698,301	3,956,242	4,117,555	2,500,000	0	0	0	15,542,786
	1321	Boggy Creek Rd	1,507,061	369,873	709,068	0	0	0	0	0	2,586,002
		Org Subtotal	9,450,993	2,405,409	4,765,308	4,117,555	2,500,000	0	0	0	23,239,265
5089	1246	Destination Parkway	6,777,781	0	100,000	0	0	0	0	0	6,877,781
		Org Subtotal	6,777,781	0	100,000	0	0	0	0	0	6,877,781
5090	1023	INVEST - Lk Uhill (Chickasaw-Rouse)	3,857,113	1,415,513	1,200,000	3,500,000	10,700,000	8,300,000	800,000	0	29,772,626
	1032	Lk Uhill (Chickasaw-Rouse)	0	0	0	0	0	0	0	41,350,000	41,350,000
	1312	Lk Uhill (Chickasaw-Rouse)	1,331,431	59,963	5,055	0	0	0	0	0	1,396,449
		Org Subtotal	5,188,544	1,475,476	1,205,055	3,500,000	10,700,000	8,300,000	800,000	41,350,000	72,519,075
5094	1246	TSM Traffic Calming	61,543	38,457	0	0	0	0	0	0	100,000
		Org Subtotal	61,543	38,457	0	0	0	0	0	0	100,000
5095	1246	Pedestrian Enhancements	741,132	2,233,325	2,180,543	600,000	600,000	600,000	600,000	0	7,555,000
		Org Subtotal	741,132	2,233,325	2,180,543	600,000	600,000	600,000	600,000	0	7,555,000
5109	1023	Legacy - Holden Ave(JYP-OBT)	3,913,439	1,850,266	0	0	0	0	0	0	5,763,705
		Org Subtotal	3,913,439	1,850,266	0	0	0	0	0	0	5,763,705
5115	1023	Legacy - Lake Underhill(Dean-Rouse)	537,529	431,649	0	0	0	0	0	0	969,178
		Org Subtotal	537,529	431,649	0	0	0	0	0	0	969,178

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
5121	1023	Legacy - Texas Ave	3,503,016	1,001,112	4,553,062	0	0	0	0	0	9,057,190
		Org Subtotal	3,503,016	1,001,112	4,553,062	0	0	0	0	0	9,057,190
5122	1023	Legacy - Valencia College Ln	87,743	113,830	0	0	0	0	0	0	201,573
		Org Subtotal	87,743	113,830	0	0	0	0	0	0	201,573
5134	1309	UCF Area Pedestrian Safety Imp	337,333	204,542	152,201	0	0	0	0	0	694,076
	1314	UCF Area Pedestrian Safety Imp	7,800	112,129	70,330	0	0	0	0	0	190,259
	1338	UCF Area Pedestrian Safety Imp	0	0	620,457	0	0	0	0	0	620,457
		Org Subtotal	345,133	316,671	842,988	0	0	0	0	0	1,504,792
5137	1002	Pine Hills Pedestrian Safety Project	434,770	1,939,249	10,500,000	2,900,000	0	0	0	0	15,774,019
	1300	Pine Hills Pedestrian Safety Project	212,392	399	903	0	0	0	0	0	213,694
		Org Subtotal	647,162	1,939,648	10,500,903	2,900,000	0	0	0	0	15,987,713
5139	1023	INVEST - Reams (Summerlk-Taborfld)	656,143	2,603,560	0	0	0	2,160,247	11,600,000	1,210,000	18,229,950
	1034	Reams (Summerlk-Taborfld)	0	0	2,000,000	3,800,000	5,100,000	10,439,753	0	0	21,339,753
	1304	Reams (Summerlk-Taborfld)	592,256	1,487,455	83,183	0	0	0	0	0	2,162,894
		Org Subtotal	1,248,399	4,091,015	2,083,183	3,800,000	5,100,000	12,600,000	11,600,000	1,210,000	41,732,597
5140	1023	INVEST - Ficquette (Summerlk-Overst)	938,327	575,980	0	1,065,739	9,100,000	6,900,000	900,000	0	19,480,046
	1034	Ficquette (Summerlk-Overst)	0	1,329,670	3,500,000	2,134,261	870,000	0	0	0	7,833,931
	1307	Ficquette (Summerlk-Overst)	0	328	0	0	0	0	0	0	328
		Org Subtotal	938,327	1,905,978	3,500,000	3,200,000	9,970,000	6,900,000	900,000	0	27,314,305
5141	1023	INVEST - EOC Transport Needs	0	1,717,364	400,000	3,949,728	3,277,884	2,655,024	3,000,000	0	15,000,000
		Org Subtotal	0	1,717,364	400,000	3,949,728	3,277,884	2,655,024	3,000,000	0	15,000,000

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
5142	1023	INVEST - Intersections & Ped Safety	3,307,167	1,843,192	7,056,000	2,061,700	0	0	0	0	14,268,059
	1334	Intersections & Ped Safety	0	470,510	467,471	0	0	0	0	0	937,981
		Org Subtotal	3,307,167	2,313,702	7,523,471	2,061,700	0	0	0	0	15,206,040
5143	1002	Median Tree Program	1,056,967	4,729,663	3,044,722	300,000	0	0	0	0	9,131,352
	1029	Median Tree Program	2,099,468	817,773	157,500	0	0	0	0	0	3,074,741
		Org Subtotal	3,156,435	5,547,436	3,202,222	300,000	0	0	0	0	12,206,093
5145	1002	Oak Ridge Pedestrian Safety	0	0	4,255,985	0	0	0	0	0	4,255,985
	1003	Oak Ridge Pedestrian Safety	576,235	145,059	3,572,721	1,100,000	0	0	0	0	5,394,015
		Org Subtotal	576,235	145,059	7,828,706	1,100,000	0	0	0	0	9,650,000
5148	1003	East Streets Drainage Imp Sec 2	42,503	176,117	231,380	0	0	0	0	0	450,000
		Org Subtotal	42,503	176,117	231,380	0	0	0	0	0	450,000
5149	1033	Sunbridge Parkway (Dowden Rd to Osceola)	0	568,257	100	0	0	0	0	0	568,357
		Org Subtotal	0	568,257	100	0	0	0	0	0	568,357
5154	1003	Avalon Rd/CR545 (US 192 to Hartzog Rd)	0	460,100	0	0	0	0	0	0	460,100
	1034	Avalon Rd/CR545 (US 192 to Hartzog Rd)	0	100	30,100	0	0	0	0	0	30,200
		Org Subtotal	0	460,200	30,100	0	0	0	0	0	490,300
5155	1003	Tiny Rd (Bridgewater Crossing Bv t Tilden F)	0	550,100	0	0	0	0	0	0	550,100
	1034	Tiny Rd (Bridgewater Crossing Bv t Tilden F)	0	299,900	300,100	0	0	0	0	0	600,000
		Org Subtotal	0	850,000	300,100	0	0	0	0	0	1,150,100
5156	1003	University Blvd (Goldenrod Rd to SR 436)	0	100	450,100	0	0	0	0	0	450,200
		Org Subtotal	0	100	450,100	0	0	0	0	0	450,200

Public Works

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
5160	1246	Tradeshow Blvd Imprv	0	400,000	2,600,000	0	0	0	0	0	3,000,000
		Org Subtotal	0	400,000	2,600,000	0	0	0	0	0	3,000,000
7368	7525	LAP - University Blvd at Dean Rd	382,231	110,906	0	0	0	0	0	0	493,137
		Org Subtotal	382,231	110,906	0	0	0	0	0	0	493,137
7369	7526	LAP - Wallace Road	1,419,441	10,216	0	0	0	0	0	0	1,429,657
		Org Subtotal	1,419,441	10,216	0	0	0	0	0	0	1,429,657
7370	7527	LAP - Turkey Lk Vineland Rd	0	570,620	0	0	0	0	0	0	570,620
		Org Subtotal	0	570,620	0	0	0	0	0	0	570,620
7371	7528	LAP - N Fort Christmas Road	385,608	568,976	0	0	0	0	0	0	954,584
		Org Subtotal	385,608	568,976	0	0	0	0	0	0	954,584
7372	7529	LAP Gatlin Avenue	5,523	815,250	0	0	0	0	0	0	820,773
		Org Subtotal	5,523	815,250	0	0	0	0	0	0	820,773
7373	7530	LAP - Sadler Road	380,514	92,951	0	0	0	0	0	0	473,465
		Org Subtotal	380,514	92,951	0	0	0	0	0	0	473,465
7374	7531	LAP - Alafaya Trail & Corp Blvd	160	286,866	0	0	0	0	0	0	287,026
		Org Subtotal	160	286,866	0	0	0	0	0	0	287,026
7375	7532	LAP Powers Drive	7,008	192,993	0	0	0	0	0	0	200,001
		Org Subtotal	7,008	192,993	0	0	0	0	0	0	200,001
		DIVISION SUBTOTAL	132,365,711	124,123,101	105,990,101	116,450,269	109,465,750	142,666,180	38,031,200	131,380,000	900,472,312
Fiscal & Operational Support											

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
8641	5896	ARP1-RR Public Works Heavy Equipment	0	2,800,000	0	0	0	0	0	0	2,800,000
		Org Subtotal	0	2,800,000	0	0	0	0	0	0	2,800,000
		DIVISION SUBTOTAL	0	2,800,000	0	0	0	0	0	0	2,800,000
Roads & Drainage											
2912	1004	Bridge Maintenance and Repairs	635,179	2,326,750	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	20,961,929
		Org Subtotal	635,179	2,326,750	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	20,961,929
2913	1004	Multipurpose Path Conversion and Maint.	630,814	729,000	0	0	0	0	0	0	1,359,814
		Org Subtotal	630,814	729,000	0	0	0	0	0	0	1,359,814
2947	1004	MTNC Yards Improvements	780,301	1,750,088	1,200,000	400,000	400,000	400,000	400,000	400,000	5,730,389
		Org Subtotal	780,301	1,750,088	1,200,000	400,000	400,000	400,000	400,000	400,000	5,730,389
2990	1004	Rehab Existing Rdwys CW	89,306,726	33,676,042	31,000,000	31,000,000	31,000,000	31,000,000	31,000,000	31,000,000	308,982,768
		Org Subtotal	89,306,726	33,676,042	31,000,000	31,000,000	31,000,000	31,000,000	31,000,000	31,000,000	308,982,768
3010	1004	Drainage Rehab	14,203,471	7,332,164	5,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	46,535,635
		Org Subtotal	14,203,471	7,332,164	5,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	46,535,635
5086	1002	Railroad Crossing Replace	1,572,975	527,332	545,500	300,000	300,000	300,000	300,000	300,000	4,145,807
		Org Subtotal	1,572,975	527,332	545,500	300,000	300,000	300,000	300,000	300,000	4,145,807
		DIVISION SUBTOTAL	107,129,466	46,341,376	40,745,500	38,700,000	38,700,000	38,700,000	38,700,000	38,700,000	387,716,342
Stormwater											
2753	1023	Land/Prim Water Syst	13,738,844	13,874,573	7,100,000	7,100,000	7,100,000	7,100,000	5,750,000	5,750,000	67,513,417
		Org Subtotal	13,738,844	13,874,573	7,100,000	7,100,000	7,100,000	7,100,000	5,750,000	5,750,000	67,513,417

* Prior Expenditures is calculated using 3 or 5 years.

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Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
3087	1004	Stormwater Rehabilitation	4,320,741	1,365,160	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	12,885,901
	1142	Stormwater Rehabilitation	3,211,747	2,809,490	2,300,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	18,321,237
		Org Subtotal	7,532,488	4,174,650	3,500,000	3,200,000	3,200,000	3,200,000	3,200,000	3,200,000	31,207,138
5035	1023	Drainwell Replacement	42,101	7,168	0	0	0	0	0	0	49,269
		Org Subtotal	42,101	7,168	0	0	0	0	0	0	49,269
5092	1023	Pond Restoration/Rehab	472,852	500,000	500,000	500,000	500,000	500,000	500,000	500,000	3,972,852
	1142	Pond Restoration/Rehab	3,490,238	1,725,253	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	15,415,491
		Org Subtotal	3,963,090	2,225,253	2,200,000	2,200,000	2,200,000	2,200,000	2,200,000	2,200,000	19,388,343
7088	7592	Orlo Vista Neighborhood	753,559	166,210	0	0	0	0	0	0	919,769
		Org Subtotal	753,559	166,210	0	0	0	0	0	0	919,769
		DIVISION SUBTOTAL	26,030,082	20,447,854	12,800,000	12,500,000	12,500,000	12,500,000	11,150,000	11,150,000	119,077,936
Traffic											
2720	1004	Signal Installation CW	5,486,812	4,898,248	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	31,385,060
	7593	HMGP - Bumby Avenue	0	150,001	0	0	0	0	0	0	150,001
	7594	HMGP - Balboa Drive	0	150,001	0	0	0	0	0	0	150,001
	7595	HMGP - Gatlin Avenue	0	150,001	0	0	0	0	0	0	150,001
	7596	HMGP - Clay Street	0	150,001	0	0	0	0	0	0	150,001
	7597	HMGP - Edgewater Drive	0	187,501	0	0	0	0	0	0	187,501
	7598	HMGP - N. Powers Drive	0	150,001	0	0	0	0	0	0	150,001
	7599	HMGP - Westmoreland	0	150,001	0	0	0	0	0	0	150,001
		Org Subtotal	5,486,812	5,985,755	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	32,472,567
2723	1004	Traffic Signal Structure Inspections	156,299	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,206,299
		Org Subtotal	156,299	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,206,299

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
2729	1004	Traffic Calming Program	687,875	365,785	500,000	500,000	500,000	500,000	500,000	500,000	4,053,660
		Org Subtotal	687,875	365,785	500,000	500,000	500,000	500,000	500,000	500,000	4,053,660
2741	1246	Int'l Drive Signal Communications	0	0	400,000	0	0	0	0	0	400,000
		Org Subtotal	0	0	400,000	0	0	0	0	0	400,000
2742	1246	Int'l Drive Adaptive System	0	0	1,100,000	1,000,000	0	0	0	0	2,100,000
		Org Subtotal	0	0	1,100,000	1,000,000	0	0	0	0	2,100,000
5088	1002	Roadway Signage Program	34,655	323,617	300,000	300,000	300,000	300,000	300,000	300,000	2,158,272
		Org Subtotal	34,655	323,617	300,000	300,000	300,000	300,000	300,000	300,000	2,158,272
5133	1004	Speed Radar Sign	502,282	298,128	250,000	250,000	250,000	250,000	250,000	250,000	2,300,410
		Org Subtotal	502,282	298,128	250,000	250,000	250,000	250,000	250,000	250,000	2,300,410
5146	1004	Traffic Signal Preventative Maint	1,326,522	1,955,138	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	12,281,660
		Org Subtotal	1,326,522	1,955,138	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	12,281,660
5150	1004	Upgrade Multi-Lane School Zones	153,125	811,119	500,000	500,000	500,000	500,000	500,000	500,000	3,964,244
		Org Subtotal	153,125	811,119	500,000	500,000	500,000	500,000	500,000	500,000	3,964,244
5151	1002	Miscellaneous Traffic Safety Projects	403,596	558,440	500,000	500,000	500,000	500,000	500,000	500,000	3,962,036
		Org Subtotal	403,596	558,440	500,000	500,000	500,000	500,000	500,000	500,000	3,962,036
5152	1004	Traffic Fiber Asset Management	188,639	210,998	200,000	200,000	200,000	200,000	200,000	200,000	1,599,637
		Org Subtotal	188,639	210,998	200,000	200,000	200,000	200,000	200,000	200,000	1,599,637

Public Works

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
5153	1004	Traffic Signal Cabinet Security	26,025	266,205	50,000	50,000	50,000	50,000	50,000	50,000	592,230
		Org Subtotal	26,025	266,205	50,000	50,000	50,000	50,000	50,000	50,000	592,230
5157	1004	Battery Backup for Huts	0	200,000	200,000	200,000	0	0	0	0	600,000
		Org Subtotal	0	200,000	200,000	200,000	0	0	0	0	600,000
5158	1004	Quiet Zone Expansion	0	575,000	575,000	0	0	0	0	0	1,150,000
		Org Subtotal	0	575,000	575,000	0	0	0	0	0	1,150,000
5159	1004	ITS Communication Network Infrastructure	0	250,000	250,000	250,000	250,000	250,000	250,000	250,000	1,750,000
		Org Subtotal	0	250,000	250,000	250,000	250,000	250,000	250,000	250,000	1,750,000
7089	7591	Lake Underhill Road	0	150,001	0	0	0	0	0	0	150,001
		Org Subtotal	0	150,001	0	0	0	0	0	0	150,001
		DIVISION SUBTOTAL	8,965,830	12,100,186	9,975,000	8,900,000	7,700,000	7,700,000	7,700,000	7,700,000	70,741,016
		DEPARTMENT SUBTOTAL	274,491,089	205,812,517	169,510,601	176,550,269	168,365,750	201,566,180	95,581,200	188,930,000	1,480,807,606
		GRAND TOTAL	274,491,089	205,812,517	169,510,601	176,550,269	168,365,750	201,566,180	95,581,200	188,930,000	1,480,807,606

Public Works

* Prior Expenditures is calculated using 3 or 5 years.





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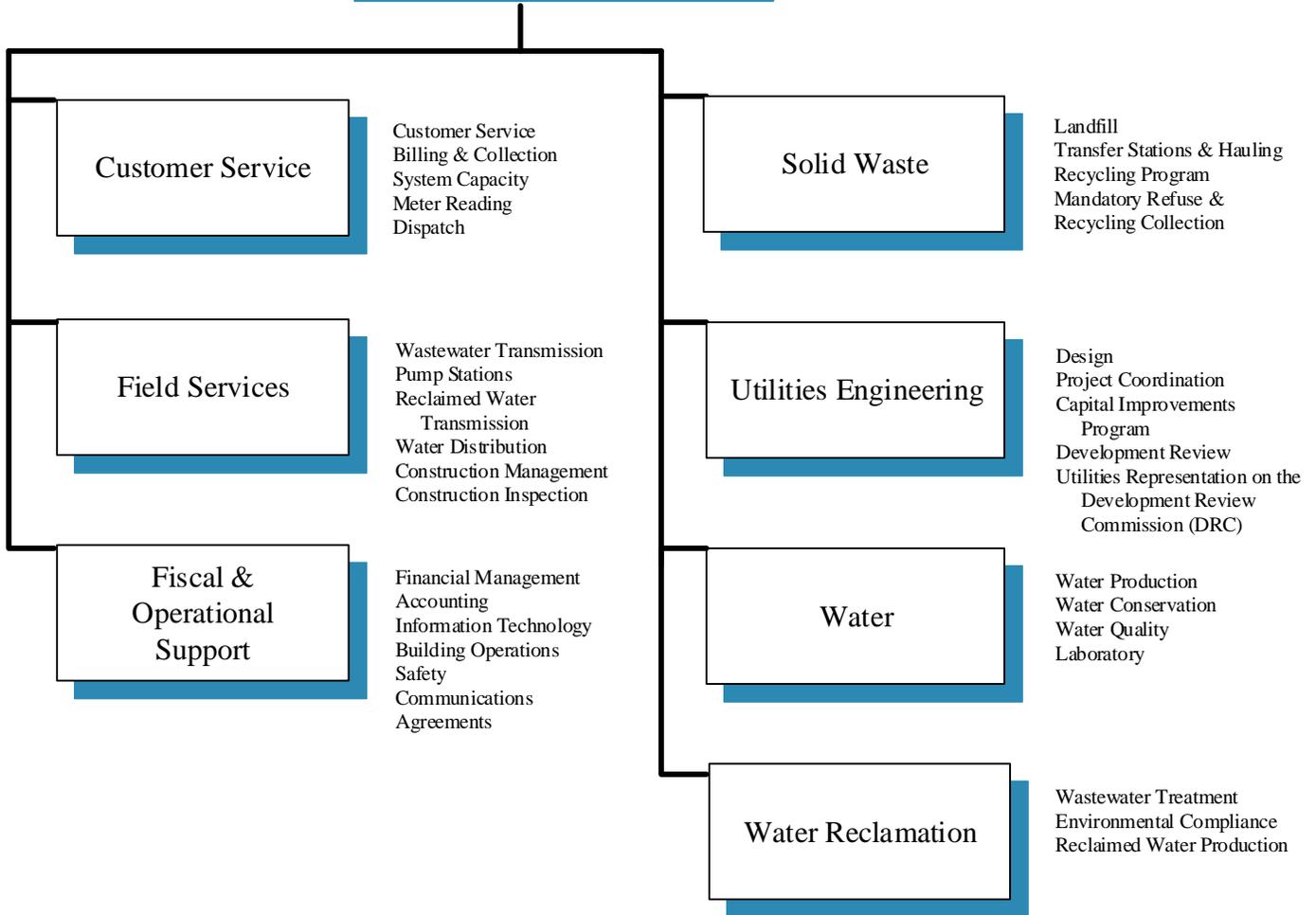
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UTILITIES DEPARTMENT

Administration
Alternative Water Supply/
Intergovernmental Affairs



Utilities

Purpose Statement:

Orange County Utilities (OCU) provides water, wastewater, and solid waste recovery services to protect and enrich the lives of the citizens and guests of Orange County, Florida.

Program Descriptions:

- The **Customer Service Division** is responsible for assisting utility customers 24 hours a day, 7 days a week through an automated system, and Monday-Friday during regular business hours in the Utilities Administration Building and the County Administration Building. The division is also responsible for monthly meter readings, ensuring the accuracy of more than two million annual billing events, the expeditious collection of all utility revenues, as well as the monitoring of system capacity and dispatching services.
- The **Engineering Division** manages the Capital Improvement Program (CIP) for water, wastewater, and reclaimed water projects. The division also reviews the plans and agreements of proposed infrastructure by the development community to conform to the Orange County Utilities Standards and Construction Specifications Manual.
- The **Field Services Division** is responsible for the inspection, testing, regulatory compliance, operation, and maintenance of Orange County Utilities water transmission and distribution, wastewater collections, and reclaimed water transmission systems, including all associated pump stations.
- The **Fiscal & Operational Support Division** provides support services to the Director's office and all Utilities divisions. These services include financial management of the department's two enterprise funds and the special revenue fund, accounting, information technology, procurement, warehouse management, facilities maintenance and management, safety administration, and communications.
- The **Solid Waste Division** provides residential curbside collection of garbage, yard waste, and recyclable materials for unincorporated Orange County. The division is also responsible for the operation of the Orange County landfill, two solid waste transfer stations, one recycling transfer station and recycling processing operations, including several special programs such as the Household Hazardous Waste and Waste Tire programs.
- The **Water Division** ensures a safe and reliable water supply for all of Orange County Utilities' customers. The division is responsible for the administration, operation, and maintenance of the water supply facilities. The division promotes water conservation, ensures the sustainability of the water resources of the Floridan Aquifer, protects the water system from potentially hazardous conditions in the distribution system through the cross-connection control program,



and oversees the Utilities laboratory, which provides services to the entire department.

- The **Water Reclamation Division** provides reliable and environmentally safe treatment of the wastewater collected from our customers. The division is responsible for the administration, operation, and maintenance of the wastewater treatment plants and the production of reclaimed water for irrigation and industrial use.

FY 2020-21 Major Accomplishments:

Customer Service Division

- Successfully completed Phase II of the project to replace its aging Interactive Voice Response, Web, and out-dial systems. The new systems expanded functionality for both customers and the Utility, with Phase II of the project enabling customer surveying and a more robust reporting system.
- Completed an upgrade of our meter reading system, replacing costly, outdated and high maintenance hand-held units with mobile devices that allow faster connectivity and data transmission while providing field staff with additional tools to report issues and conditions in the field.

Engineering Division

- Completed construction of the Malcolm Road Water Supply Facility, which is projected to serve approximately 50,000 Orange County residents.
- Designed and awarded construction of the Phase I Wekiwa Springs Septic to Sewer Retrofit Program. Obtained \$6.3 million in state grants towards this \$10 million project to improve the water quality of the springs.
- Designed and bid the Northwest Water Reclamation Solar Panel Facility with an engineer's estimate of \$4.8 million.
- Designed and permitted a \$38 million, 170,000 square feet Field Operations Center (Utilities Operation Center – East) meeting Green Globe II sustainability standards, to improve reliability, resiliency, and response time of our field crews.
- Completed approximately 6,400 plan reviews of new development projects, with 96% completed within processing time guidelines.

Utilities

Field Services Division

- Performed unidirectional flushing of 200 miles of water main.
- Performed preventive maintenance on 780 wastewater pump stations, including 200 condition assessments.
- Exercised 3,000 blow off valves every four (4) months.
- Exercised and maintained approximately 11,500 fire hydrants supporting the county's International Organization for Standardization certification.



Fiscal & Operational Support Division

- Implemented DataSplice for Water and Water Reclamation field staff, which gave users the ability to manage work and assets in the field with or without internet access.
- Exceeded goal for the safety group to provide 3,260 training hours to Utilities staff.
- Issued \$185.6 million in revenue bonds and maintained our AAA rating.
- Ensured safety for Utilities employees by installing signage, plexi-glass, distributing face masks, sanitizers, disinfectant, temperature scanners, and other safety materials, as a result of the COVID-19 pandemic.
- Converted the department's intranet platform from SharePoint to WordPress with full functionality.

Solid Waste Division

- Completed construction on the refurbished McLeod Road Transfer Station, which more than triples the size of the old transfer station. Our transfer stations serve as transportation hubs to efficiently move waste and recyclables across the county while reducing truck traffic and greenhouse gas emissions.
- Provided Recycling Improvement feedback to approximately 60,000 customers in FY 2021 utilizing informational tags applied right to the recycling cart.
- Implemented the website CentralFloridaRecycles.net, which is a collaborative effort of Orange County and other local governments - City of Orlando, City of Winter Park, City of Winter Garden, City of Apopka, and Seminole County. This website is a big step towards providing a coordinated message to all Central Florida residents on how to recycle right, regardless of where they might live.



Water Division

- Implemented Malcolm Road Water Supply Facility operations and maintenance plan.
- Completed a water audit for the year 2020.
- Recognized for the promotion of water savings through the use of products that have received the Environmental Protection Agency's (EPA) Water Sense certification and designation.
- Awarded science, technology, engineering and mathematics (STEM) education grant money from American Water Works Association's (AWWA) Women for Water Circle of Giving. The funds provided technological access and water conservation education for students attending Orange County Public Schools.

Water Reclamation Division

- OCU was recognized as a Utility of the Future Today for its advanced reclaimed water system. The Utility of the Future Today Recognition Program honors forward-thinking, innovative water utilities that provide resilient value-added service, particularly in community engagement, watershed stewardship, and recovery of resources such as water, energy, and nutrients.
- Orange County Northwest Water Reclamation Facility was the recipient of the 2021 Earle B. Phelps Award (Honorable Mention) for the exemplary performance of its wastewater facility. The Phelps Award annually recognizes wastewater treatment facilities that consistently maintain the highest removal efficiencies of major pollution - causing constituents prior to discharge to the environment

FY 2021-22 Department Objectives:

Customer Service Division

- Replace aging drive-thru system with self-service kiosks to provide more customer-driven options, allowing our customers to review their accounts and make payments at any time while saving resources and expediting services.
- Implement a new on-premise cashiering system to replace the old system that will run out of support in 2022. The new system will allow collection of payments at two different locations with enhanced reporting, security and adherence to payment card industry (PCI) standards.

Engineering Division

- Complete construction of the new \$112 million, 5 million gallons a day (MGD) Hamlin Water Reclamation Facility and Hamlin Master Pump

Utilities

Station in Horizon West, which will be able to serve approximately 65,000 Orange County residents.



- Complete the bidding phase and initiate the construction of the Utilities Operation Center – East.
- Initiate and complete construction of the Northwest Water Reclamation Facility (NWRf) Solar Panel Facility.
- Initiate construction of the Solid Waste Storage Area (SWSA) Storage and Repump Facility and Avalon Master Pump Station.
- Continue implementation of the supervisory control and data acquisition (SCADA) Replacement Program to replace over 700 outdated SCADA Control panels with updated instrumentation monitoring devices.

Field Services Division

- Perform unidirectional flushing on 400 miles of water main.
- Exercise 3,000 blow off valves every 4 months.
- Exercise and maintain all OCU fire hydrants (approximately 11,500) supporting the county's International Organization for Standardization certification.
- Inspect 200 miles of gravity main.

Fiscal & Operational Support Division

- Upgrade the Maximo Asset Management & Work Order system upgrade to bring it up to current version.
- Transition to a mobile safety inspection app that will be utilized during facility and job site inspections.
- Convert lighting at multiple facilities to light-emitting diodes (LED) to reduce power consumption.

Solid Waste Division

- Complete first phase of Cell 11 landfill expansion, completing construction of Bays 17 to 19.



- Continue to expand landfill gas collection to control greenhouse gas emissions and create energy from waste.

Water Division

- Finalize the compliance strategy with the EPA Lead & Copper program, including the piping infrastructure inventory and the awareness and sampling plan for schools.
- Implement the customer application portal for Water Conservation Incentive Program (Conserve Track).
- Deploy the full Power Business Intelligence tool to the Utility, which will allow users to join data from across internal systems, perform analysis, and create reporting.

Water Reclamation Division

- Complete construction of the South Water Reclamation Facility influent pump station.
- Install four (4) electric vehicle charging stations and purchase two (2) electric vehicles.

Utilities

Key Performance Measures	Notes	FY 2019-20 Actual	FY 2020-21 Target	FY 2021-22 Target
Solid Waste				
- Tonnage of Solid Waste Delivered to the Landfill		1,010,709	999,965	1,062,807
- Cost Per Ton Processed		\$ 27.12	\$ 32.74	\$ 31.12
- Residential Recycling from Mand. Refuse Collect. Prog (tons)		2,350	11,188	12,361
- Class 1 Garbage from Mand. Refuse Collect. Prog. (tons)		295,259	223,764	247,222
- % of Tonnage Recycled		1%	5%	5%
Utilities Customer Service				
- Number of Calls Received in the Call Center		174,058	180,000	180,000
- Avg wait-time per call received by Call Center (in minutes)		1.00	2.00	2.00
Utilities Engineering				
- Number of Plans Reviewed		6,078	5,000	5,000
- % of Plans Reviewed within Processing Time Guidelines		97%	95%	95%
Water Reclamation				
- Number of Wastewater Customers		167,287	169,196	175,861
- Wastewater Treated in Billions of Gallons		18.0	25.0	25.0
- Cost Per 1,000 Gallons of Wastewater Treated		\$ 1.65	\$ 1.36	\$ 1.42
- Transmission Cost Per Wastewater Customer		\$ 166.87	\$ 199.94	\$ 198.59
<i>Average operating cost per Wastewater customer is based on O&M expense divided by the number of customers</i>				
Water Utilities				
- Number of Water Customers		153,515	155,570	160,693
- Distribution Cost Per Water Customer		\$ 57.05	\$ 74.03	\$ 73.86
<i>Average operating cost per Water customer is shown here on an annual basis.</i>				
- Water Produced in Billions of Gallons		23.0	23.0	23.0
- FDEP and USEPA Compliance with Drinking Water Standards		100%	100%	100%
- Cost Per 1,000 Gallons of Water Produced		\$ 0.79	\$ 0.84	\$ 0.89

Department: Utilities

Expenditures by Category

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
Personal Services	\$ 72,235,367	\$ 76,346,425	\$ 81,914,289	7.3 %
Operating Expenditures	151,777,014	188,212,050	182,323,710	(3.1)%
Capital Outlay	7,403,262	16,122,963	10,936,939	(32.2)%
Total Operating	\$ 231,415,643	\$ 280,681,438	\$ 275,174,938	(2.0)%
Capital Improvements	\$ 173,693,542	\$ 250,277,045	\$ 200,039,790	(20.1)%
Debt Service	13,546,937	23,008,583	27,136,137	17.9 %
Reserves	0	158,596,451	165,310,239	4.2 %
Other	9,163,299	10,700,000	10,900,000	1.9 %
Total Non-Operating	\$ 196,403,778	\$ 442,582,079	\$ 403,386,166	(8.9)%
Department Total	\$ 427,819,421	\$ 723,263,517	\$ 678,561,104	(6.2)%

Expenditures by Division / Program

Fiscal & Operational Support	\$ 28,351,335	\$ 113,245,660	\$ 106,173,674	(6.2)%
Solid Waste	109,110,376	197,640,550	190,089,517	(3.8)%
Utilities Customer Service	15,573,563	18,116,583	18,519,177	2.2 %
Utilities Engineering	161,714,650	251,688,065	229,330,693	(8.9)%
Utilities Field Services	42,173,191	60,703,308	53,732,471	(11.5)%
Water Reclamation	39,329,586	47,643,207	47,317,854	(0.7)%
Water Utilities	31,566,719	34,226,144	33,397,718	(2.4)%
Department Total	\$ 427,819,421	\$ 723,263,517	\$ 678,561,104	(6.2)%

Funding Source Summary

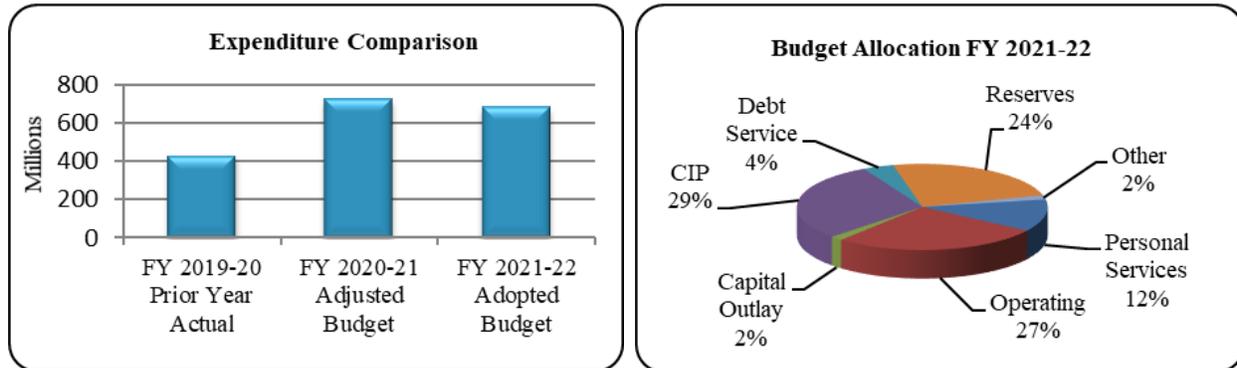
Special Revenue Funds	\$ 48,211,972	\$ 72,978,954	\$ 77,876,327	6.7%
Enterprise Funds	379,607,449	650,284,563	600,684,777	(7.6)%
Department Total	\$ 427,819,421	\$ 723,263,517	\$ 678,561,104	(6.2)%

Authorized Positions

	999	1,006	1,032	2.6%
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Utilities

EXPENDITURE HIGHLIGHTS



Personal Services – The FY 2021-22 personal services budget includes a 3.5% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates were budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$14,000 to \$15,400 per employee to cover medical cost increases. A total of 26 new positions are being added to accommodate growth and increased workloads in specific areas, and to staff the two (2) new facilities: Malcolm Road Water Supply Facility and Hamlin Water Reclamation Facility.

26 New Positions FY 2021-22

- 1 – Engineer III, Engineering
- 1 – Sourcing Coordinator, Fiscal & Operational Support
- 1 – Customer Service Field Rep, Solid Waste
- 1 – Environmental Specialist II, Solid Waste
- 1 – Sr. Microbiologist, Water Utilities
- 1 – Project Manager, Water Utilities
- 1 – Utilities Services Specialist, Water Utilities

Malcolm Road Water Supply Facility

- 1 – Industrial Mechanic II, Water Utilities
- 2 – Plant Specialist III, Water Utilities
- 1 – Sr. Operations Specialist, Water Utilities
- 1 – Utilities Section Manager, Water Utilities
- 1 – Utilities Supervisor, Water Utilities

Hamlin Water Reclamation Facility

- 1 – Administrative Specialist, Water Reclamation
- 1 – Industrial Electrician II, Water Reclamation
- 2 – Industrial Mechanic II, Water Reclamation
- 5 – Plant Specialist III, Water Reclamation
- 1 – Sr. Operations Specialist, Water Reclamation
- 1 – Sr. Utilities Maintenance Coordinator, Water Reclamation
- 1 – Utilities Section Manager, Water Reclamation
- 1 – Utilities Services Specialist, Water Reclamation

Operating Expenses – The FY 2021-22 operating expenses budget decreased by 3.1% or \$5.9 million from the FY 2020-21 budget. The decrease was primarily due to the carry forward encumbrances in FY 2020-21 for contractual services, consultant services, research and studies, maintenance of buildings, maintenance of equipment and maintenance of system infrastructure for projects and programs that began or continued in the prior fiscal year and continued into FY 2021-22. The decrease was partially offset by a few budget increases. Disposal costs in the Mandatory Refuse and Recycling Program reflects increases in the amount of waste the households in the program are producing, growth in the number of households in the program, and a 3.0% increase in disposal fees for the Solid Waste System. The opening of the new Malcolm Road Water Supply Facility (WSF) requires additional operating expenses for security, landscaping, and preventative maintenance contracts. The opening of the new Hamlin Water Reclamation Facility (WRF) requires additional operating expenses for electricity, chemicals, and preventative maintenance expenses.

Capital Outlay – The FY 2021-22 capital outlay budget decreased by 32.2% or \$5.2 million from the FY 2020-21 budget. The majority of capital outlay items are purchased based on replacement schedules that include length of service, age, and maintenance cost. The budget for heavy and other equipment is \$8.7 million and includes funding for the purchase and replacement of motorized utility carts, radios and pumps, total suspended solid (TSS) meters, supervisory control and data acquisition (SCADA) equipment, trailers, forklifts, samplers, a yard dog, a road tractor, closed circuit television (CCTV) trucks, an excavator, a loader, a crew cab truck, and dump trucks in the Water and Wastewater System. The budget also includes replacing a dump truck, a roll off truck, a loader, a

dozer, a compactor powertrain rebuild, a dozer powertrain rebuild, tire derimmer, tire cutter, tire rim crusher, an odor control system, trailer mounted pumps, a scissor lift, an excavator rotary mower, and, a 12” hydraulic pump in the Solid Waste System. The rolling stock budget is \$2.3 million and includes 41 replacement vehicles and 15 new vehicles.

Capital Improvements – The FY 2021-22 capital improvements budget decreased by 20.1% or \$50.2 million from the FY 2020-21 budget. The projects include improvements to the water, wastewater, and solid waste facilities as well as construction of pipelines for the water, wastewater, and reclaimed water systems, and to address the renewal and replacement of aging infrastructure. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

Debt Service – The FY 2021-22 debt service budget increased by 17.9% or \$4.1 million from the FY 2020-21 budget. Debt service payments are based on the principal and interest payments for existing bonds, anticipated debt financing, state revolving fund loans, and other minor debt related expenses.

Reserves – The FY 2021-22 reserves increased by 4.2% or \$6.7 million from the FY 2020-21 budget. The department maintains restricted reserves for debt service, customer deposits, and for financing future closure and long-term care costs of landfill cells. Reserves are also in place to fund future capital improvements and to serve as a contingency in the event of emergencies. Reserves fluctuate due to the flow of program revenues, expenses, and the issuance of debt.

Other – The FY 2021-22 other category budget increased by 1.9% or \$200,000 from the FY 2020-21 budget and includes the General Fund interfund transfer, which is budgeted at \$9.9 million based on a payment in lieu of taxes calculation. Also included in this category is \$1.0 million for Connection Fee refunds.

FUNDING SOURCE HIGHLIGHTS

The Utilities Department receives revenue from the operations of the Water & Wastewater System and the Solid Waste System enterprise funds. The enterprise funds decreased by 7.6% or \$49.6 million primarily due to a decrease in cash brought forward. The Mandatory Refuse and Recycling Program increased by 6.7% or \$4.9 million due to increases in cash brought forward, program fees and customer growth.

Water and Wastewater Fund – Monthly water and wastewater charges include a fixed component and a volume charge to cover actual usage. Rates are established by the Board of County Commissioners (BCC) and are designed to cover the operating and maintenance costs, debt service expense, and other requirements of the Water & Wastewater System. The Utilities Department recommended a 3.0% increase in system rates for FY 2021-22.

Solid Waste Fund – The Solid Waste System assesses charges to users for the disposal of waste at Orange County’s landfill and transfer stations. Tipping fees are charged according to the amount of tonnage that is received at each site. Rates are established by the BCC and are designed to cover the operating and maintenance costs, cell construction expenditures, closure and long-term care expenses, and other requirements of the Solid Waste System. The Utilities Department recommended a 3.0% increase in tipping fees for FY 2021-22.

Mandatory Refuse Fund – The Mandatory Refuse Fund collects fees to cover the cost of the Mandatory Refuse and Recycling Program that provides for the collection of household garbage, yard waste, bulk items, and recyclables in unincorporated Orange County. Orange County contracts with three (3) haulers to collect these materials from households in five (5) geographic zones within Orange County. Commercial establishments do not participate in this program and must contract separately with waste haulers. The Orange County Tax Collector collects a non-ad valorem assessment on the annual tax bills as payment of fees for residential customers. The Utilities Department recommended an increase of \$5.00 to the annual MSBU rate charged to customers for residential refuse and recycling collection and disposal services for FY 2021-22. The new annual rate is \$250.00 per household.

Division: Fiscal & Operational Support

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 7,456,282	\$ 8,103,666	\$ 8,451,692	4.3 %
Operating Expenditures	10,968,851	13,263,530	13,509,949	1.9 %
Capital Outlay	1,475	51,332	38,835	(24.3)%
Total Operating	\$ 18,426,608	\$ 21,418,528	\$ 22,000,476	2.7 %
Debt Service	\$ 19,864	\$ 25,718	\$ 20,831	(19.0)%
Reserves	0	81,101,414	73,252,367	(9.7)%
Other	9,904,864	10,700,000	10,900,000	1.9 %
Total Non-Operating	\$ 9,924,728	\$ 91,827,132	\$ 84,173,198	(8.3)%
Total	\$ 28,351,335	\$ 113,245,660	\$ 106,173,674	(6.2)%
Authorized Positions	78	80	81	1.3 %

Division: Solid Waste

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 9,820,527	\$ 11,681,601	\$ 12,391,370	6.1 %
Operating Expenditures	65,916,376	75,143,802	76,220,139	1.4 %
Capital Outlay	2,168,444	4,034,234	3,200,736	(20.7)%
Total Operating	\$ 77,905,348	\$ 90,859,637	\$ 91,812,245	1.0 %
Capital Improvements	\$ 31,205,028	\$ 29,285,876	\$ 6,219,400	(78.8)%
Reserves	0	77,495,037	92,057,872	18.8 %
Total Non-Operating	\$ 31,205,028	\$ 106,780,913	\$ 98,277,272	(8.0)%
Total	\$ 109,110,376	\$ 197,640,550	\$ 190,089,517	(3.8)%
Authorized Positions	162	163	165	1.2 %

Division: Utilities Customer Service

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 8,728,201	\$ 9,688,629	\$ 10,413,421	7.5 %
Operating Expenditures	6,724,502	8,141,147	7,822,546	(3.9)%
Capital Outlay	120,860	286,807	283,210	(1.3)%
Total Operating	\$ 15,573,563	\$ 18,116,583	\$ 18,519,177	2.2 %
Total	\$ 15,573,563	\$ 18,116,583	\$ 18,519,177	2.2 %
Authorized Positions	156	157	157	0.0 %

Division: Utilities Engineering

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 5,466,968	\$ 5,530,917	\$ 6,217,268	12.4 %
Operating Expenditures	966,659	2,681,114	2,175,729	(18.8)%
Capital Outlay	7,000	2,000	2,000	0.0 %
Total Operating	\$ 6,440,628	\$ 8,214,031	\$ 8,394,997	2.2 %
Capital Improvements	\$ 142,488,514	\$ 220,491,169	\$ 193,820,390	(12.1)%
Debt Service	13,527,073	22,982,865	27,115,306	18.0 %
Other	(741,564)	0	0	0.0 %
Total Non-Operating	\$ 155,274,023	\$ 243,474,034	\$ 220,935,696	(9.3)%
Total	\$ 161,714,650	\$ 251,688,065	\$ 229,330,693	(8.9)%
Authorized Positions	81	81	82	1.2 %

Division: Utilities Field Services

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 16,592,694	\$ 19,129,971	\$ 20,075,448	4.9 %
Operating Expenditures	22,534,425	32,534,040	29,493,126	(9.3)%
Capital Outlay	3,046,071	9,039,297	4,163,897	(53.9)%
Total Operating	\$ 42,173,191	\$ 60,703,308	\$ 53,732,471	(11.5)%
Total	\$ 42,173,191	\$ 60,703,308	\$ 53,732,471	(11.5)%
Authorized Positions	270	271	271	0.0 %

Division: Water Reclamation

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 10,203,055	\$ 11,231,078	\$ 12,218,400	8.8 %
Operating Expenditures	27,645,395	33,984,052	32,704,025	(3.8)%
Capital Outlay	1,481,136	1,928,077	2,395,429	24.2 %
Total Operating	\$ 39,329,586	\$ 47,143,207	\$ 47,317,854	0.4 %
Capital Improvements	\$ 0	\$ 500,000	\$ 0	(100.0)%
Total Non-Operating	\$ 0	\$ 500,000	\$ 0	(100.0)%
Total	\$ 39,329,586	\$ 47,643,207	\$ 47,317,854	(0.7)%
Authorized Positions	122	123	136	10.6 %

Division: Water Utilities

Expenditures by Category	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
Personal Services	\$ 13,967,640	\$ 10,980,563	\$ 12,146,690	10.6 %
Operating Expenditures	17,020,805	22,464,365	20,398,196	(9.2)%
Capital Outlay	578,274	781,216	852,832	9.2 %
Total Operating	\$ 31,566,719	\$ 34,226,144	\$ 33,397,718	(2.4)%
Total	\$ 31,566,719	\$ 34,226,144	\$ 33,397,718	(2.4)%
Authorized Positions	130	131	140	6.9 %

**Fiscal Year
2021-22**

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of the
Utilities Department

The Utilities Department is responsible for the collection and disposal of solid waste, the collection and treatment of wastewater, and the treatment and disbursement of potable water. A variety of capital projects are planned for the next five (5) years including upgrading and expanding Solid Waste, Water, and Water Reclamation facilities.

	Adopted <u>FY 2021-22</u>
Water Reclamation	\$137,973,150
Water	35,330,935
Solid Waste	6,219,400
Other	<u>20,516,305</u>
Department Total	\$200,039,790

Funding Mechanism:

Funding for Solid Waste projects is provided from system revenues.

Funding for Water and Water Reclamation System projects in FY 2021-22 is provided from system revenues and external financing.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/25/2021 for the FY 2021-22 budget rather than as of 3/31/2021 to accurately reflect Total Project Cost approved by the Board of County Commissioners.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
Utilities											
Other											
1409	4420	Customer Info & Billing System	8,592,492	2,642,009	6,399,139	2,534,044	1,137,247	1,134,140	1,134,140	0	23,573,211
		Org Subtotal	8,592,492	2,642,009	6,399,139	2,534,044	1,137,247	1,134,140	1,134,140	0	23,573,211
1499	4420	MIS Network/Work Order Sys	5,748,707	4,302,737	1,284,363	1,449,000	1,247,636	1,641,515	54,849	0	15,728,807
		Org Subtotal	5,748,707	4,302,737	1,284,363	1,449,000	1,247,636	1,641,515	54,849	0	15,728,807
1535	4420	GIS Migration	1,227,976	469,891	145,931	398,009	518,307	405,699	42,000	0	3,207,813
		Org Subtotal	1,227,976	469,891	145,931	398,009	518,307	405,699	42,000	0	3,207,813
1543	4420	Utilities Administration Building Improv	1,251,137	129,000	100,000	0	0	0	0	0	1,480,137
		Org Subtotal	1,251,137	129,000	100,000	0	0	0	0	0	1,480,137
1551	4420	Developer Built Projects	127	20,000	0	0	0	0	0	0	20,127
		Org Subtotal	127	20,000	0	0	0	0	0	0	20,127
1552	4420	Developer Built Projects	27,610	20,000	20,000	20,000	20,000	20,000	20,000	100,000	247,610
		Org Subtotal	27,610	20,000	20,000	20,000	20,000	20,000	20,000	100,000	247,610
1556	4420	Utilities Security Imp	727,295	400,139	350,688	100,413	100,688	98,212	0	0	1,777,435
		Org Subtotal	727,295	400,139	350,688	100,413	100,688	98,212	0	0	1,777,435
1558	4420	Eastern Operations Building	1,467,697	727,858	11,546,184	19,421,000	7,874,816	0	0	0	41,037,555
		Org Subtotal	1,467,697	727,858	11,546,184	19,421,000	7,874,816	0	0	0	41,037,555
1560	4420	Developer Built Projects	165,714	20,000	20,000	20,000	20,000	20,000	20,000	100,000	385,714
		Org Subtotal	165,714	20,000	20,000	20,000	20,000	20,000	20,000	100,000	385,714

* Prior Expenditures is calculated using 3 or 5 years.

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Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
1561	4420	Developer Built Projects	1,551,674	650,000	650,000	650,000	650,000	650,000	650,000	3,250,000	8,701,674
		Org Subtotal	1,551,674	650,000	650,000	650,000	650,000	650,000	650,000	3,250,000	8,701,674
		DIVISION SUBTOTAL	20,760,429	9,381,634	20,516,305	24,592,466	11,568,694	3,969,566	1,920,989	3,450,000	96,160,083
Solid Waste											
1061	4410	Porter Modifications	2,749,867	67,500	543,832	236,167	0	0	0	0	3,597,366
		Org Subtotal	2,749,867	67,500	543,832	236,167	0	0	0	0	3,597,366
1065	4410	McLeod Rd TS Improvements	28,742,082	3,752,500	0	0	0	0	0	0	32,494,582
		Org Subtotal	28,742,082	3,752,500	0	0	0	0	0	0	32,494,582
Utilities											
1069	4410	Ldfill-Admin Bldg	1,256,119	578,200	274,853	0	0	0	0	0	2,109,172
		Org Subtotal	1,256,119	578,200	274,853	0	0	0	0	0	2,109,172
1081	4410	Cell AK Long-Term Care	310,493	74,549	0	0	0	0	0	0	385,042
		Org Subtotal	310,493	74,549	0	0	0	0	0	0	385,042
1086	4410	Cell 7B/8 Closure & LT Care	971,011	307,000	307,000	307,000	307,841	307,000	307,841	612,318	3,427,011
		Org Subtotal	971,011	307,000	307,000	307,000	307,841	307,000	307,841	612,318	3,427,011
1099	4410	Closure & LT Care Class III #1	607,433	183,408	183,994	184,500	185,005	184,499	185,005	1,106,997	2,820,841
		Org Subtotal	607,433	183,408	183,994	184,500	185,005	184,499	185,005	1,106,997	2,820,841
1106	4410	Class 3 Waste Disposal Cell 2	3,111,085	610,936	231,936	231,936	232,572	231,936	232,572	695,174	5,578,147
		Org Subtotal	3,111,085	610,936	231,936	231,936	232,572	231,936	232,572	695,174	5,578,147
1107	4410	Landfill Cell 11	6,853,956	23,278,049	4,021,952	5,460,000	7,540,000	2,000,000	12,200,000	7,800,000	69,153,957
		Org Subtotal	6,853,956	23,278,049	4,021,952	5,460,000	7,540,000	2,000,000	12,200,000	7,800,000	69,153,957

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
1109	4410	Closure & LT Care Landfill Cells 9-12	11,067,951	433,734	655,833	6,323,438	5,138,418	339,772	340,703	859,500	25,159,349
		Org Subtotal	11,067,951	433,734	655,833	6,323,438	5,138,418	339,772	340,703	859,500	25,159,349
1112	4410	Central Expansion Area	0	0	0	0	1,703,333	1,703,335	1,708,000	76,685,333	81,800,001
		Org Subtotal	0	0	0	0	1,703,333	1,703,335	1,708,000	76,685,333	81,800,001
		DIVISION SUBTOTAL	55,669,997	29,285,876	6,219,400	12,743,041	15,107,169	4,766,542	14,974,121	87,759,322	226,525,468
Water											
1448	4420	Wtr Dist Mods CW	2,756,213	12,000	0	0	0	0	0	0	2,768,213
		Org Subtotal	2,756,213	12,000	0	0	0	0	0	0	2,768,213
Utilities											
1450	4420	Eastern Water Trans Imp	7,944,213	656,847	2,683,726	2,361,669	1,618,491	71,020	535,120	2,440,805	18,311,891
		Org Subtotal	7,944,213	656,847	2,683,726	2,361,669	1,618,491	71,020	535,120	2,440,805	18,311,891
1474	4420	New Meter Installation	10,889,045	2,399,343	2,399,342	2,399,343	2,405,916	2,399,343	2,405,916	0	25,298,248
		Org Subtotal	10,889,045	2,399,343	2,399,342	2,399,343	2,405,916	2,399,343	2,405,916	0	25,298,248
1482	4420	Transportation Related Water	8,554,563	1,571,541	3,647,229	4,407,479	7,068,388	6,377,019	3,409,848	3,391,908	38,427,975
		Org Subtotal	8,554,563	1,571,541	3,647,229	4,407,479	7,068,388	6,377,019	3,409,848	3,391,908	38,427,975
1498	4420	Southern Reg Wellfield & Wtr PI	10,868,559	253,834	281,130	7,883,676	5,861,116	4,007,396	4,018,375	89,669,438	122,843,524
		Org Subtotal	10,868,559	253,834	281,130	7,883,676	5,861,116	4,007,396	4,018,375	89,669,438	122,843,524
1506	4420	Horizons West Transmission Sys	7,673,613	3,614,977	6,102,295	5,392,397	875,342	0	0	0	23,658,624
		Org Subtotal	7,673,613	3,614,977	6,102,295	5,392,397	875,342	0	0	0	23,658,624
1508	4420	South Water Transmission Imp	17,681,305	6,713,357	1,965,000	0	0	0	0	0	26,359,662
		Org Subtotal	17,681,305	6,713,357	1,965,000	0	0	0	0	0	26,359,662

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
1532	4420	W Reg Water Treat Fac Ph III	12,413,889	5,098,084	669,962	2,648,706	2,692,599	3,052,834	9,843,448	65,432,476	101,851,998
		Org Subtotal	12,413,889	5,098,084	669,962	2,648,706	2,692,599	3,052,834	9,843,448	65,432,476	101,851,998
1533	4420	Water Renewal & Replacements	4,455,211	205,551	199,850	199,851	200,398	199,851	0	0	5,460,712
		Org Subtotal	4,455,211	205,551	199,850	199,851	200,398	199,851	0	0	5,460,712
1544	4420	Water SCADA & Securty Imp	291,999	625,335	2,044,115	5,192,694	648,228	59,982	60,146	299,744	9,222,243
	8192	Cypress Lk Wellfield/Oak Meadows AWS D	0	734,786	0	0	0	0	0	0	734,786
		Org Subtotal	291,999	1,360,121	2,044,115	5,192,694	648,228	59,982	60,146	299,744	9,957,029
1550	4420	Alternate Regional Water Supply	1,402,065	6,210,322	6,887,827	8,208,785	8,543,490	22,405,792	22,041,860	136,541,801	212,241,942
		Org Subtotal	1,402,065	6,210,322	6,887,827	8,208,785	8,543,490	22,405,792	22,041,860	136,541,801	212,241,942
1553	4420	Water Distribution Mods 2	4,224,965	177,367	1,595,303	3,400,069	2,004,041	500,000	501,370	3,384,247	15,787,362
	8193	Wekiwa Spgs Septic Tank Retrofit	0	1,075,000	0	0	0	0	0	0	1,075,000
		Org Subtotal	4,224,965	1,252,367	1,595,303	3,400,069	2,004,041	500,000	501,370	3,384,247	16,862,362
1554	4420	Eastern Regional Wsf Phase 3	21,039,905	7,061,153	4,515,156	1,940,257	3,814,775	3,578,208	3,318,783	94,883,335	140,151,572
		Org Subtotal	21,039,905	7,061,153	4,515,156	1,940,257	3,814,775	3,578,208	3,318,783	94,883,335	140,151,572
1557	4420	Southwest Water Supply Facility	27,193,081	1,966,743	0	800,000	2,495,455	2,488,636	2,495,455	18,520,455	55,959,825
		Org Subtotal	27,193,081	1,966,743	0	800,000	2,495,455	2,488,636	2,495,455	18,520,455	55,959,825
1575	4420	Water Main Improvements	7,994	300,000	300,000	300,000	300,822	300,000	300,822	298,356	2,107,994
		Org Subtotal	7,994	300,000	300,000	300,000	300,822	300,000	300,822	298,356	2,107,994
1576	4420	Cross Connection Control Backflow Device	2,803,042	2,040,000	2,040,000	2,040,000	2,045,589	2,040,000	2,036,877	0	15,045,508
		Org Subtotal	2,803,042	2,040,000	2,040,000	2,040,000	2,045,589	2,040,000	2,036,877	0	15,045,508

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
8630	5896	ARP1-WB Bithlo Rural Area Water	0	3,880,000	0	0	0	0	0	0	3,880,000
		Org Subtotal	0	3,880,000	0	0	0	0	0	0	3,880,000
8633	5896	ARP1-WB Frankel Lk Downey Water Main	0	820,000	0	0	0	0	0	0	820,000
		Org Subtotal	0	820,000	0	0	0	0	0	0	820,000
		DIVISION SUBTOTAL	140,199,662	45,416,240	35,330,935	47,174,926	40,574,650	47,480,081	50,968,020	414,862,565	822,007,079
Water Reclamation											
1411	4420	South Svc Area Effluent Reuse	9,583,488	1,732,755	854,681	1,421,946	1,436,728	711,429	0	0	15,741,027
		Org Subtotal	9,583,488	1,732,755	854,681	1,421,946	1,436,728	711,429	0	0	15,741,027
1416	4420	Pump Station Monitors CW	8,862,905	2,435,596	8,791,991	4,974,448	6,454,857	2,791,514	2,061,483	590,202	36,962,996
		Org Subtotal	8,862,905	2,435,596	8,791,991	4,974,448	6,454,857	2,791,514	2,061,483	590,202	36,962,996
1427	4420	Collect Rehab CW	8,674,185	72,309	936,986	2,250,000	1,313,014	0	0	0	13,246,494
		Org Subtotal	8,674,185	72,309	936,986	2,250,000	1,313,014	0	0	0	13,246,494
1432	4420	Transp Reloc WW CW	1,029,684	760,979	744,254	0	0	0	0	0	2,534,917
		Org Subtotal	1,029,684	760,979	744,254	0	0	0	0	0	2,534,917
1435	4420	NW Subreg PH III	11,632,876	3,314,139	7,417,442	8,579,855	7,807,412	5,487,237	4,779,058	208,921	49,226,940
		Org Subtotal	11,632,876	3,314,139	7,417,442	8,579,855	7,807,412	5,487,237	4,779,058	208,921	49,226,940
1445	4420	SW Orange Effluent Disposal	9,583,286	9,700,564	2,217,129	69,260	69,450	69,260	69,450	24,585,199	46,363,598
		Org Subtotal	9,583,286	9,700,564	2,217,129	69,260	69,450	69,260	69,450	24,585,199	46,363,598
1469	4420	Iron Bridge Interlocal Agreement	158,181	100,000	100,000	100,000	100,274	100,000	100,274	0	758,729
		Org Subtotal	158,181	100,000	100,000	100,000	100,274	100,000	100,274	0	758,729

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
1483	4420	Eastern Wastewater Reuse	17,078,608	6,670,222	4,216,312	4,338,685	5,498,584	5,339,348	6,640,947	11,021,946	60,804,652
		Org Subtotal	17,078,608	6,670,222	4,216,312	4,338,685	5,498,584	5,339,348	6,640,947	11,021,946	60,804,652
1500	4420	Collections Rehab	19,180,346	11,775,620	7,324,052	9,048,582	8,193,206	7,481,422	9,247,915	87,627,836	159,878,979
		Org Subtotal	19,180,346	11,775,620	7,324,052	9,048,582	8,193,206	7,481,422	9,247,915	87,627,836	159,878,979
1502	4420	Pumping Rehab II	3,729,807	1,118,702	1,864,054	2,587,122	1,075,824	0	0	0	10,375,509
		Org Subtotal	3,729,807	1,118,702	1,864,054	2,587,122	1,075,824	0	0	0	10,375,509
1503	4420	Pumping Rehab III	16,184,025	4,510,419	4,812,298	4,041,337	3,228,600	2,906,941	362,319	0	36,045,939
		Org Subtotal	16,184,025	4,510,419	4,812,298	4,041,337	3,228,600	2,906,941	362,319	0	36,045,939
1504	4420	Trans Related Wastewater	11,107,402	2,052,536	6,408,258	7,247,170	4,897,846	4,525,874	2,626,358	5,046,140	43,911,584
		Org Subtotal	11,107,402	2,052,536	6,408,258	7,247,170	4,897,846	4,525,874	2,626,358	5,046,140	43,911,584
1505	4420	Septic Tank Retrofit	2,799,599	2,777,122	7,214,632	2,516,667	2,523,562	1,751,324	0	0	19,582,906
	8193	Wekiwa Spgs Septic Tank Retrofit	0	1,075,000	0	0	0	0	0	0	1,075,000
		Org Subtotal	2,799,599	3,852,122	7,214,632	2,516,667	2,523,562	1,751,324	0	0	20,657,906
1507	4420	Horizons West Wastewater Sys	58,807,929	59,628,424	25,112,459	3,404,795	0	0	0	0	146,953,607
		Org Subtotal	58,807,929	59,628,424	25,112,459	3,404,795	0	0	0	0	146,953,607
1509	4420	Southern Wastewater Collect	129,054	309,454	520,104	863,484	588,734	1,386,120	1,131,944	0	4,928,894
		Org Subtotal	129,054	309,454	520,104	863,484	588,734	1,386,120	1,131,944	0	4,928,894
1510	4420	Eastern Wastewater Collect	5,071,657	715,837	3,064,428	7,272,822	10,400,387	3,705,249	6,298	115,000	30,351,678
		Org Subtotal	5,071,657	715,837	3,064,428	7,272,822	10,400,387	3,705,249	6,298	115,000	30,351,678

Utilities

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
1536	4420	Capital Reuse Meter Install	3,942,676	900,000	900,000	900,000	902,466	897,534	0	0	8,442,676
		Org Subtotal	3,942,676	900,000	900,000	900,000	902,466	897,534	0	0	8,442,676
1538	4420	Eastern Wtr Reclamation Exp	16,256,798	4,120,710	6,963,880	30,493,810	16,791,548	18,836,021	18,624,710	46,086,637	158,174,114
	5848	Eastern Wtr Reclamation Exp	61,370,435	895,367	0	0	0	0	0	0	62,265,802
		Org Subtotal	77,627,233	5,016,077	6,963,880	30,493,810	16,791,548	18,836,021	18,624,710	46,086,637	220,439,916
1539	4420	Force Main Rehab	17,558,932	10,386,351	15,349,169	11,636,211	7,856,436	7,615,135	7,019,178	6,980,822	84,402,234
	8193	Wekiwa Spgs Septic Tank Retrofit	0	1,075,000	0	0	0	0	0	0	1,075,000
		Org Subtotal	17,558,932	11,461,351	15,349,169	11,636,211	7,856,436	7,615,135	7,019,178	6,980,822	85,477,234
1542	4420	Southwest Svc Area Reuse	2,740,414	4,058,659	2,442,594	9,154,560	9,208,147	730,382	373,880	702,238	29,410,874
		Org Subtotal	2,740,414	4,058,659	2,442,594	9,154,560	9,208,147	730,382	373,880	702,238	29,410,874
1555	4420	South WRF Ph V	103,444,364	22,916,097	13,624,333	23,204,155	20,431,189	21,108,111	22,688,685	37,129,680	264,546,614
		Org Subtotal	103,444,364	22,916,097	13,624,333	23,204,155	20,431,189	21,108,111	22,688,685	37,129,680	264,546,614
1559	4420	Pumping Rehab IV	17,193,059	16,080,388	12,791,096	17,195,054	23,799,735	13,306,019	1,411,722	0	101,777,073
	8193	Wekiwa Spgs Septic Tank Retrofit	0	1,075,000	0	0	0	0	0	0	1,075,000
		Org Subtotal	17,193,059	17,155,388	12,791,096	17,195,054	23,799,735	13,306,019	1,411,722	0	102,852,073
1572	4420	Pump Station Improvements	3,621,201	2,984,006	1,698,995	1,603,103	1,609,157	1,604,760	1,609,157	804,212	15,534,591
		Org Subtotal	3,621,201	2,984,006	1,698,995	1,603,103	1,609,157	1,604,760	1,609,157	804,212	15,534,591
1573	4420	Reclaimed Main Improvements	525,130	300,824	300,824	300,824	301,648	295,879	0	0	2,025,129
		Org Subtotal	525,130	300,824	300,824	300,824	301,648	295,879	0	0	2,025,129
1574	4420	Force Main Improvements	2,277,454	665,457	699,369	625,056	627,316	425,275	425,619	0	5,745,546
		Org Subtotal	2,277,454	665,457	699,369	625,056	627,316	425,275	425,619	0	5,745,546

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Utilities

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
1578	4420	Hamlin Water Reclamation Facility	0	720,544	1,603,810	2,556,918	2,258,186	10,485,636	10,514,364	40,190,150	68,329,608
		Org Subtotal	0	720,544	1,603,810	2,556,918	2,258,186	10,485,636	10,514,364	40,190,150	68,329,608
7443	8151	Wastewater Treatment Feasibility Analysis	0	500,000	0	0	0	0	0	0	500,000
		Org Subtotal	0	500,000	0	0	0	0	0	0	500,000
7446	8152	Wekiva Springs Septic Tank Retrofit	0	500,000	0	0	0	0	0	0	500,000
		Org Subtotal	0	500,000	0	0	0	0	0	0	500,000
		DIVISION SUBTOTAL	412,543,495	175,928,081	137,973,150	156,385,864	137,374,306	111,560,470	89,693,361	261,088,983	1,482,547,710
		DEPARTMENT SUBTOTAL	629,173,583	260,011,831	200,039,790	240,896,297	204,624,819	167,776,659	157,556,491	767,160,870	2,627,240,340
		GRAND TOTAL	629,173,583	260,011,831	200,039,790	240,896,297	204,624,819	167,776,659	157,556,491	767,160,870	2,627,240,340

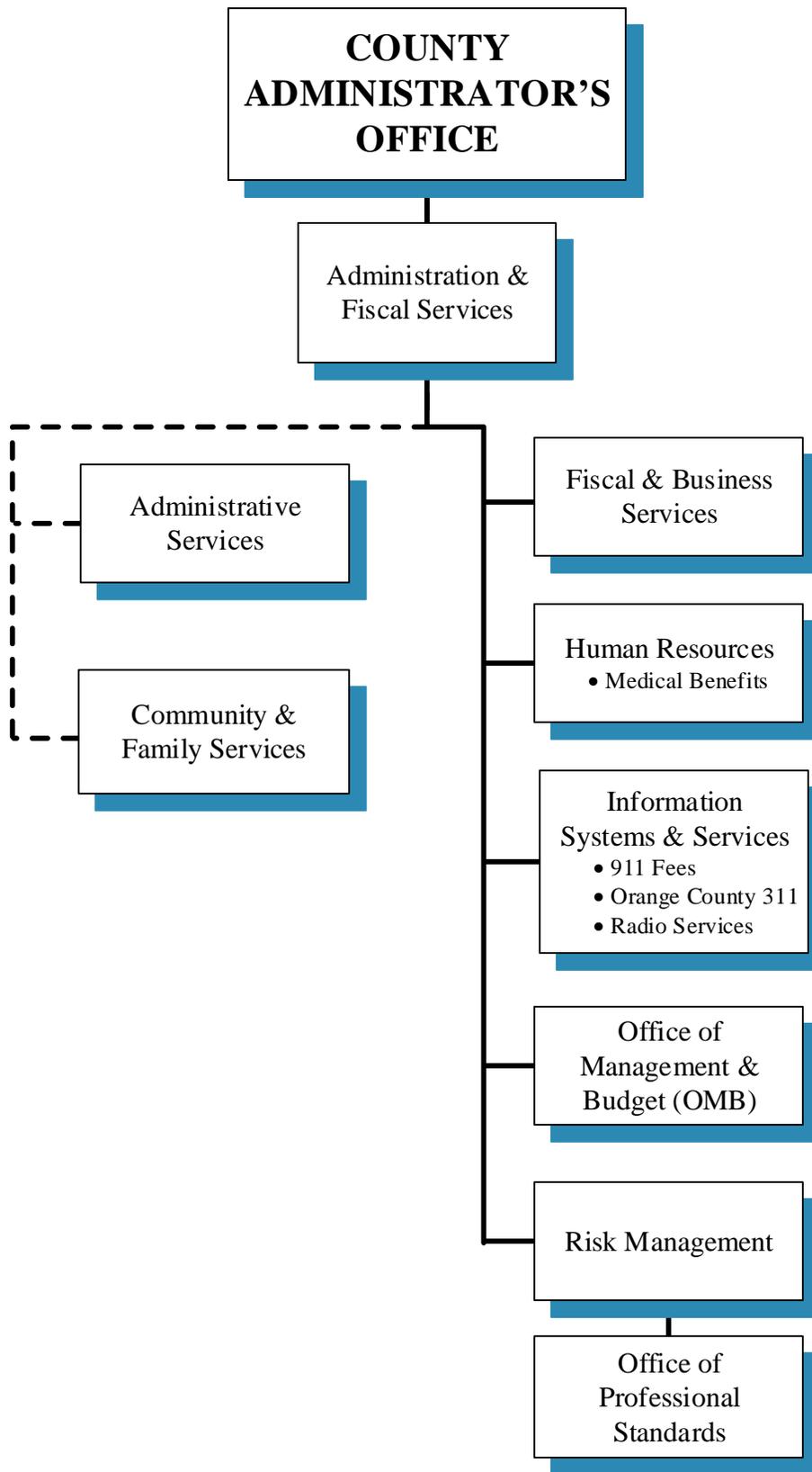
* Prior Expenditures is calculated using 3 or 5 years.

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ADMINISTRATION AND FISCAL SERVICES

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Note: Administrative Services Department budget is shown under Section 4 and Community & Family Services Department budget is shown under Section 5.

Administration & Fiscal Services

Purpose Statement:

The Administration and Fiscal Services ensures that the best administrative and financial management practices are followed by providing an effective, cost-efficient operation with an excellent return on investment to the residents and visitors to Orange County.

Program Descriptions:

- The **Fiscal and Business Services Office (FBS)** is responsible for administering Orange County's debt management program and fostering creative and innovative initiatives that assist Orange County in meeting its management efficiency and improvement objectives by providing the highest quality financial analysis, transactional performance, and business leadership.
- The **Human Resources (HR) Division** is responsible for assisting all operating departments under the Board of County Commissioners (BCC) and other local public agencies in delivering personnel services by providing a stable and qualified workforce in compliance with state and federal regulations. HR is also responsible for planning, organizing, and directing negotiations with union representatives pursuant to laws and ordinances governing work, working conditions, and employee pay. HR strives to manage and strengthen the employer-employee relationship and engage in good faith bargaining with labor union representatives. In collaboration with all operating departments, the division is responsible for identifying and establishing processes to resolve organizational and employee issues. HR provides organizational development initiatives, employee training and development, and establishes a competitive pay system for all categories of employees. Additionally, HR manages official employee records and administers the employee benefits program including medical, dental, vision, short and long-term disability, life insurance, spending accounts and the employee assistance program.
- The **Information Systems and Services (ISS) Division** provides an effective, cost-efficient operation with an excellent return on investment by delivering new technologies and a state-of-the-art network server infrastructure. ISS is the single point of contact for reporting related problems through the Service Center. The Service Center immediately handles the more common problems and refers those problems beyond its area of expertise to technical experts in ISS and to vendors.
- The **Office of Management and Budget (OMB)** is responsible for preparing and monitoring Orange County's annual operating budget and capital improvements program in accordance with applicable laws, statutes, and policies of the BCC. In addition, OMB forecasts multi-year revenues and expenditures and provides management analysis assistance on special projects requested by the County Mayor and



County Administrator's Office. OMB provides centralized coordination of operational and strategic performance measurement activities, assists departments in the development and revision of fees for service, and provides assistance in coordinating the development of Orange County's Full Cost Allocation Plan. Grants coordination services are also provided to assist departments in the consolidation and coordination of grant related activities according to an established grants process.

- The **Office of Professional Standards** is tasked with maintaining the integrity of Orange County Government and its employees through conducting full, fair, and objective investigations related to employee misconduct and Equal Employment Opportunity Commission (EEOC) complaints. In addition to investigations, Professional Standards tracks the arrests of Orange County employees, performs pre-employment background screening of new employees, and provides trained mediation support to employee workplace issues, as well as specialized training and program evaluation activities to help protect Orange County from potential liability.
- The **Risk Management Division** is responsible for the administration of the self-insurance program for the BCC and Constitutional Officers (except the Sheriff's Office). In addition to monitoring all workers' compensation, liability, and property claims, this program is also responsible for reducing the cost of workers' compensation and liability claims through aggressive claims/case management in conjunction with the county's third-party administrator. The program also reviews and analyzes the appropriate mix of risk retention and transfer and oversees the underwriting and purchase of the county's commercial insurance program. A comprehensive safety program is provided that includes training, technical support, inspections, investigations, and an occupational medicine program. The program also provides project management for remediation projects, conducts/reviews environmental site assessments for all county-owned and leased real property, performs asbestos and lead-based paint inspections, and manages the petroleum storage tank compliance program for all county-owned underground and above ground storage tanks.

Administration & Fiscal Services

FY 2020-21 Major Accomplishments:

Fiscal and Business Services

- Lead the successful sale of \$140,740,000 of 2020 Water & Wastewater Utility Revenue Bonds at a true interest rate of 2.03%. The proceeds of these bonds provide for system expansion projects to better serve the Water Utility System ratepayers.
- Received over \$20 million in FEMA reimbursements to date for Hurricane Irma with 65 projects fully paid and eight projects partially paid.
- Validated and processed approximately \$14.5 million in CARES Act claims for the Orange County cities, towns and constitutional officers.
- Assisted with briefings and scheduling of the \$5 billion Tax Equity and Fiscal Responsibility Act (T.E.F.R.A.) approval for the benefit of AdventHealth Obligated Group, to help maintain financial flexibility for the leading healthcare provider in our community.

Human Resources Division

- Implemented OC MindMatters in response to the need for mental and emotional health support. In partnership with the Division of Mental Health and Homelessness, OC MindMatters helps build resilience and support for the Orange County family through our individual journeys towards optimal mental health.
- Negotiated and implemented a three (3) year bargaining unit agreement for both the supervisory and non-supervisory units of the International Association of Fire Fighters (I.A.F.F.), LOCAL 2057.
- Successfully implemented phase III of the three (3) year plan to increase the minimum pay for all Orange County Government full-time employees to \$15.00 per hour.
- Implemented a mandatory employee COVID-19 vaccination program in an effort to ensure a safe working environment for employees and the general public.
- Implemented countywide Compliance and Regulatory training for all Orange County employees. Including but not limited to; HIPAA, Sexual Harassment, Workplace Violence, Cyber-Security/Awareness.
- Earned seven (7) awards for the curbside service award ceremony and the myOCWellness program communication campaigns on the local, state and national levels.

Information Systems and Services (ISS)

- Continued expanding the Orange County wireless (Wi-Fi) network and functions throughout the county.
- Enabled our call centers and over 1,000 other employees to work remotely from any location; and make phone calls as if they were at the office. This is accomplished using laptops with a VPN connection, softphone software, and headsets to tie into our phone system.
- Established a way for the public to participate in board meetings remotely.
- Completed radio communications consolidation in all the County 911 Public Safety Answering Points (PSAPS) as required by new State of Florida House Bill 441.

Office of Management and Budget

- Successfully developed the \$5.2 billion FY 2021-22 budget that was adopted by the BCC.

- Received the Government Finance Officers Association (GFOA) of the United States and Canada distinguished budget award for the 35th consecutive year.
- Successfully completed all of the required statutory regulations related to the budget for FY 2020-21.
- Received Truth in Millage (TRIM) compliance certification from the State for FY 2020-21.
- Successfully managed and reported \$243 million in CARES Act funding.
- Received, monitored, and managed \$135 million (\$270 million over two years) of American Rescue Plan Act of 2021 (ARPA) Local Recovery funding.
- Analyzed the impact of current economic conditions on Orange County's financials to ensure the viability of current and future budgets.
- Reviewed and monitored legislation and determined impacts to Orange County.

Office of Professional Standards

- Completed 36 misconduct investigations.
- Completed 13 Equal Employment Opportunity Commission (EEOC) position papers.
- Completed 1,450 background investigations.

Risk Management

- Negotiated insurance renewals with 2.5% increase when similar renewals for other entities were 10-20% increases.

FY 2021-22 Department Objectives:

Fiscal and Business Services

- Monitor changing financial markets to identify potential costs savings for bonds issued by Orange County.
- Continue to work with county departments to provide creative financial alternatives and smart recommendations for financing decisions.
- Continue to monitor Tourist Development Tax (TDT) collections.
- Continue to provide investor relations and work with national credit rating agencies.

Human Resources Division

- Develop a long-term recruitment strategy designed to attract and retain a diverse group of candidates for key public safety roles in Corrections and Fire Rescue.
- Support the organization's goals in returning to normal business operations post the COVID-19 pandemic in the safest way possible for both employees and the general public.
- Successfully negotiate multi-year bargaining unit agreements with the Laborers' International Union of North America (LIUNA) & American Federation of State, County and Municipal Employees (AFSCME).
- Implement the new HR management system to improve the customer service experience for all internal and external stakeholders. This will also ensure effective and seamless management of recruitment, learning and talent management processes for HR.

Administration & Fiscal Services

Information Systems and Services (ISS)

- Continue working with county and local agencies to enhance 311 systems focusing on critical call taking and regional support.
- Enhance our 911 call information database to provide more precise phone locations from county phones and softphones.
- Upgrade equipment to protect the Orange County phone system against robocalls, phishing schemes, and denial of service attacks.

Office of Management and Budget

- Develop a FY 2022-23 budget that is fiscally sound and meets the expectations of the citizens of Orange County.
- Continue to monitor and analyze legislation and economic developments.
- Monitor revenues and expenditures for the entire county to ensure long-term financial health.
- Continue to monitor and track capital improvement projects that are in the five (5) year capital improvements plan.
- Continuously track, analyze, and report on the performance of key county revenues.
- Continue to assist Orange County departments in obtaining new grant funding.
- Continue to monitor and report on ARPA funding.
- Begin the development of new countywide budget software to go live in 2023 for the FY 2023-24 budget process.

Risk Management

- Continue Risk Management's loss prevention training to include the completion of violence in the workplace and liability courses for all employees of the BCC and Constitutional Officers.
- Continue to evaluate risk retention levels to optimize risk transfer levels.

Administration and Fiscal Services

Key Performance Measures	Notes	FY 2019-20 Actual	FY 2020-21 Target	FY 2021-22 Target
Human Resources				
- Percent of new employees completing LMS Connections <i>LMS Connections Training within 30 days of hire</i>	1	0%	0%	90%
- % of employees completing quarterly compliance on time <i>Required quarterly Compliance Training</i>	2	0%	0%	90%
Information Systems and Services				
- Number of 311 Calls Answered		213,213	200,000	200,000
- Percent of 311 Calls Answered within 30 Seconds		80%	90%	90%
- Percent of 311 Calls Responded to within 48 Hours		90%	80%	80%
- Number of ISS Incidents		25,613	40,000	40,000
- Percent of ISS Incidents Closed within 24 Hours		80%	90%	90%
- Percent of ISS Projects Completed on Time		96%	90%	90%
- Percent of ISS Projects Completed on Budget		100%	90%	90%
Professional Standards				
- Number of Background Investigations		1,817	1,500	1,500
- % of Background Investigations Done Within 15 Days		69%	75%	75%
- Number of Misconduct Investigations		32	30	30
- % of Misconduct Investigations Completed Within 90 Days	3	0%	65%	65%
Risk Management Program				
- Number of Workers' Compensation Claims		848	1,115	1,115
- Total Workers' Comp Claims Incurred (Paid+Reserves) (in mil) <i>Annual actual and target figures are based on 12 months of loss development. Incurred values will increase with future claim development.</i>		\$ 3.0	\$ 3.9	\$ 3.9
- Average Cost Per Workers' Compensation Claim		\$ 3,561	\$ 3,500	\$ 3,500
- Workers' Compensation Claims as a % of Total Payroll		0.63%	1.00%	1.00%
- Number of General Liability Claims		435	500	500
- Total Liability Claim Dollars Incurred (in millions)		\$ 0.9	\$ 1.4	\$ 1.4
- Average Cost Per Liability Claim		\$ 2,078	\$ 2,800	\$ 2,800
- Number of Auto-Related Claims		264	200	200
- Total Auto Liability Claim Dollars Incurred		\$ 715,696	\$ 550,000	\$ 550,000
- Average Cost Per Auto Liability Claim		\$ 2,750	\$ 2,750	\$ 2,750
- Vehicle Accident Rate Per 1 Million Miles Driven <i>Annual actual and target figures are based on 12 months of loss development. Incurred values will increase with future claim development.</i>		18.0	15.0	15.0
- Number of Property Loss Claims		88	100	100
- Total Property Loss Claim Dollars Incurred		\$ 714,629	\$ 1,500,000	\$ 150,000
- Average Cost Per Property Loss Claim		\$ 8,902	\$ 15,000	\$ 15,000
- Cost of Property Loss Insurance per \$100 of Insurable Value <i>Annual actual and target figures are based on 12 months of loss development. Incurred values will increase with future claim development.</i>		\$ 0.09	\$ 0.13	\$ 0.13

- 1 New Measure
- 2 New Measure
- 3 New Measure

Department: Administration and Fiscal Services

Expenditures by Category

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
Personal Services	\$ 40,251,849	\$ 75,677,202	\$ 78,907,845	4.3 %
Operating Expenditures	164,061,293	224,343,646	230,749,987	2.9 %
Capital Outlay	2,803,359	3,597,520	3,156,072	(12.3)%
Total Operating	\$ 207,116,502	\$ 303,618,368	\$ 312,813,904	3.0%
Capital Improvements	\$ 3,463,863	\$ 25,597,292	\$ 24,982,020	(2.4)%
Debt Service	1,502,301	1,518,934	1,517,822	(0.1)%
Reserves	0	71,402,901	63,724,059	(10.8)%
Total Non-Operating	\$ 4,966,164	\$ 98,519,127	\$ 90,223,901	(8.4)%
Department Total	\$ 212,082,665	\$ 402,137,495	\$ 403,037,805	0.2%

Expenditures by Division / Program

911 System	\$ 7,152,315	\$ 26,957,735	\$ 25,408,619	(5.7)%
Fiscal and Business Services	475,859	506,453	520,185	2.7 %
Human Resources	9,761,296	10,972,536	11,308,056	3.1 %
Information Systems and Services	47,531,466	63,894,064	61,805,180	(3.3)%
Management and Budget	1,255,459	1,428,288	1,568,901	9.8 %
Medical Benefits Fund	116,106,298	206,557,955	212,500,000	2.9 %
Professional Standards	1,180,380	1,504,202	1,533,858	2.0 %
Risk Management Operations	2,378,969	11,931,251	3,398,337	(71.5)%
Risk Management Program	26,240,624	78,385,011	84,994,669	8.4 %
Department Total	\$ 212,082,665	\$ 402,137,495	\$ 403,037,805	0.2%

Funding Source Summary

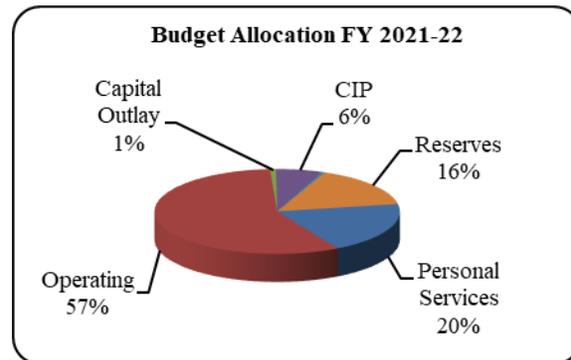
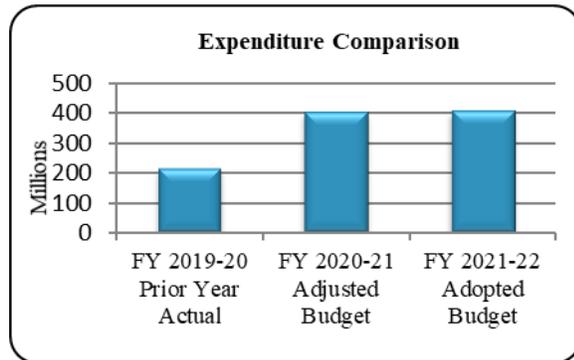
Special Revenue Funds	\$ 7,194,847	\$ 26,958,474	\$ 25,408,619	(5.7)%
Internal Service Funds	144,725,891	296,874,217	300,893,006	1.4%
General Fund and Sub Funds	55,528,450	67,349,692	67,212,780	(0.2)%
Debt Service Funds	1,539,774	2,142,940	1,513,400	(29.4)%
Capital Construction Funds	3,093,704	8,812,172	8,010,000	(9.1)%
Department Total	\$ 212,082,665	\$ 402,137,495	\$ 403,037,805	0.2%

Authorized Positions

	353	354	355	0.3%
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Administration & Fiscal Services

EXPENDITURE HIGHLIGHTS



Personal Services – The FY 2021-22 personal services budget includes a 3.5% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates were budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$14,000 to \$15,400 per employee to cover medical cost increases.

Included in the budget is one (1) new position for a new Management and Budget Analyst position that will focus on grant compliance, monitoring, and reporting associated with the American Rescue Plan Act and other federal and state grants.

One (1) New Position FY 2021-22

1 – Management and Budget Analyst, Office of Management and Budget

Operating Expenses – The FY 2021-22 operating expenses budget increased by 2.9% or \$6.4 million from the FY 2020-21 budget due primarily to a \$4.4 million increase in the Medical Benefits Fund, \$2.5 million increase to technology software renewals and new technology implementations in Information Systems and Services (ISS), and a \$4.9 million increase in Risk Management Program due to an increase in the liability claim reserves mandated by the most recent actuarial study. The table below summarizes all changes to the Risk Management Program.

	FY 2020-21 Budget as of 3/31/21	FY 2021-22 Adopted Budget	Change from FY 2020-21 Budget	% Change from FY 2020-21
<u>Risk Management</u>				
Personal Services - Operations	\$ 2,050,443	\$ 2,136,033	\$ 85,590	4.2%
Workers' Comp	41,664,069	43,375,996	1,711,927	4.1%
Claims Administration	3,755,405	3,280,000	(475,405)	-12.7%
General, Auto & Property Liability	22,973,450	28,560,173	5,586,723	24.3%
Occupational Medicine	2,205,705	2,200,000	(5,705)	-0.3%
Other Insurance & Bonds	5,779,556	5,510,000	(269,556)	-4.7%
Payments to Other Gov. Agencies	246,500	250,000	3,500	1.4%
Other Operating Expenditures	2,009,623	2,084,720	75,097	3.7%
Reserve for Contingency	9,631,511	996,084	(8,635,427)	-89.7%
Total Budget	\$ 90,316,262	\$ 88,393,006	\$ (1,923,256)	-2.1%

Capital Outlay – The FY 2021-22 capital outlay budget decreased by 12.3% or \$441,448 from the FY 2020-21 budget primarily due to the completion of projects by ISS. Included in this budget is funding in the amount of \$862,100 for ISS software requirements including enterprise storage solution expansion to protect county data and computer equipment in the amount of \$1.9 million.

Capital Improvements – The FY 2021-22 capital improvements budget decreased by 2.4% or \$615,272 from the FY 2020-21 budget primarily due to the completion of projects by ISS. The budget includes funding for ongoing technology hardware/software replacement, network infrastructure, telecommunications, 911 technology upgrades, and radio tower power improvements. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects.

Debt Service – The FY 2021-22 debt service budget of \$1.5 million is for the annual principal and interest expenses for the Radio System Conversion project.

Reserves – The FY 2021-22 reserves budget decreased by 10.8% or \$7.7 million from the prior year level and includes reserves in the Medical Benefits Fund of \$62.7 million; in the Radio Services Promissory Note Fund under ISS of \$52,468; and, in the Risk Management Fund of \$996,084.

FUNDING SOURCE HIGHLIGHTS

The majority of the funding for the Administration and Fiscal Services Department is derived from Internal Services Funds – the Medical Benefits Fund and Risk Management Fund account for 73.8% of funding. Medical Benefits Fund revenue is largely derived from insurance premiums paid by Orange County, other government agency participants, and employees covered by the plan. Risk Management Fund revenue is derived from charges to county departments and participating Constitutional Offices for insurance coverage for workers' compensation, property and auto liability, as well as general liability coverage.

Additional revenue sources include 911 fees. Orange County is empowered to levy a fee of up to \$0.40 per month per phone line (up to a maximum of 25 access lines per account bill rendered) to be paid by local subscribers within Orange County served by the "911" emergency telephone system. Additionally, in 2014, the State reduced the monthly "E911" fee on wireless subscribers in the state from \$0.50 to \$0.40 and, for the first time, established a collection procedure relating to this fee for prepaid wireless users. The revenue received is restricted and is used for allowable operating costs directly associated with the 911 programs and for allowable expenditure reimbursement to the Public Safety Answering Points (PSAPs) call centers throughout Orange County, under Florida Statute 365.172.

Also received are revenues from a traffic violation surcharge, which is assessed at a rate of \$12.50 per moving violation. Of that amount, Orange County receives \$12.00 (the Clerk of Courts receives \$0.50 per violation for processing expenses). The traffic violation surcharge funds debt service for Orange County's intergovernmental radio system.

Division: 911 System

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 423,807	\$ 559,145	\$ 540,476	(3.3)%
Operating Expenditures	6,223,928	9,579,835	7,896,123	(17.6)%
Capital Outlay	134,421	33,635	0	(100.0)%
Total Operating	\$ 6,782,156	\$ 10,172,615	\$ 8,436,599	(17.1)%
Capital Improvements	\$ 370,159	\$ 16,785,120	\$ 16,972,020	1.1 %
Total Non-Operating	\$ 370,159	\$ 16,785,120	\$ 16,972,020	1.1 %
Total	\$ 7,152,315	\$ 26,957,735	\$ 25,408,619	(5.7)%
Authorized Positions	6	6	6	0.0 %

Division: Fiscal and Business Services

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 419,593	\$ 437,810	\$ 451,525	3.1 %
Operating Expenditures	56,266	66,161	66,178	0.0 %
Capital Outlay	0	2,482	2,482	0.0 %
Total Operating	\$ 475,859	\$ 506,453	\$ 520,185	2.7 %
Total	\$ 475,859	\$ 506,453	\$ 520,185	2.7 %
Authorized Positions	3	3	3	0.0 %

Division: Human Resources

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 8,462,342	\$ 9,140,718	\$ 9,549,771	4.5 %
Operating Expenditures	1,183,049	1,720,088	1,698,495	(1.3)%
Capital Outlay	113,471	97,030	39,490	(59.3)%
Total Operating	\$ 9,758,862	\$ 10,957,836	\$ 11,287,756	3.0 %
Debt Service	\$ 2,433	\$ 14,700	\$ 20,300	38.1 %
Total Non-Operating	\$ 2,433	\$ 14,700	\$ 20,300	38.1 %
Total	\$ 9,761,296	\$ 10,972,536	\$ 11,308,056	3.1 %
Authorized Positions	105	105	105	0.0 %

Division: Information Systems and Services

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 17,446,700	\$ 19,436,839	\$ 20,270,206	4.3 %
Operating Expenditures	22,947,061	30,112,806	28,954,247	(3.8)%
Capital Outlay	2,544,133	3,450,218	3,073,205	(10.9)%
Total Operating	\$ 42,937,895	\$ 52,999,863	\$ 52,297,658	(1.3)%
Capital Improvements	\$ 3,093,704	\$ 8,812,172	\$ 8,010,000	(9.1)%
Debt Service	1,499,868	1,504,234	1,497,522	(0.4)%
Reserves	0	577,795	0	(100.0)%
Total Non-Operating	\$ 4,593,571	\$ 10,894,201	\$ 9,507,522	(12.7)%
Total	\$ 47,531,466	\$ 63,894,064	\$ 61,805,180	(3.3)%
Authorized Positions	192	192	192	0.0 %

Division: Management and Budget

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 1,238,141	\$ 1,399,424	\$ 1,540,955	10.1 %
Operating Expenditures	13,371	23,909	26,251	9.8 %
Capital Outlay	3,948	4,955	1,695	(65.8)%
Total Operating	\$ 1,255,459	\$ 1,428,288	\$ 1,568,901	9.8 %
Total	\$ 1,255,459	\$ 1,428,288	\$ 1,568,901	9.8 %
Authorized Positions	13	13	14	7.7 %

Division: Medical Benefits Fund

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Operating Expenditures	\$ 116,106,298	\$ 145,364,360	\$ 149,772,025	3.0 %
Total Operating	\$ 116,106,298	\$ 145,364,360	\$ 149,772,025	3.0 %
Reserves	\$ 0	\$ 61,193,595	\$ 62,727,975	2.5 %
Total Non-Operating	\$ 0	\$ 61,193,595	\$ 62,727,975	2.5 %
Total	\$ 116,106,298	\$ 206,557,955	\$ 212,500,000	2.9 %

Division: Professional Standards

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 796,751	\$ 988,754	\$ 1,042,883	5.5 %
Operating Expenditures	380,363	512,448	487,975	(4.8)%
Capital Outlay	3,266	3,000	3,000	0.0 %
Total Operating	\$ 1,180,380	\$ 1,504,202	\$ 1,533,858	2.0 %
Total	\$ 1,180,380	\$ 1,504,202	\$ 1,533,858	2.0 %
Authorized Positions	13	14	14	0.0 %

Division: Risk Management Operations

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 2,179,334	\$ 2,050,443	\$ 2,136,033	4.2 %
Operating Expenditures	195,515	243,097	230,020	(5.4)%
Capital Outlay	4,120	6,200	36,200	483.9 %
Total Operating	\$ 2,378,969	\$ 2,299,740	\$ 2,402,253	4.5 %
Reserves	\$ 0	\$ 9,631,511	\$ 996,084	(89.7)%
Total Non-Operating	\$ 0	\$ 9,631,511	\$ 996,084	(89.7)%
Total	\$ 2,378,969	\$ 11,931,251	\$ 3,398,337	(71.5)%
Authorized Positions	21	21	21	0.0 %

Division: Risk Management Program

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 9,285,181	\$ 41,664,069	\$ 43,375,996	4.1 %
Operating Expenditures	16,955,443	36,720,942	41,618,673	13.3 %
Total Operating	\$ 26,240,624	\$ 78,385,011	\$ 84,994,669	8.4 %
Total	\$ 26,240,624	\$ 78,385,011	\$ 84,994,669	8.4 %

**Fiscal Year
2021-22**

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of
Administration & Fiscal Services

The Administration and Fiscal Services is responsible for the direction of projects falling under the Information Systems & Services Division. These projects pay for the maintenance and upgrade of the 911 system, the radio communications system, and network and telecommunications infrastructure.

Adopted
FY 2021-22

Information Systems & Services \$24,982,020

Funding Mechanism:

Funding for 911 projects is provided by the 911/E911 Fee Fund (1054). All other funding is derived from the Capital Projects Fund (1023).

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/25/2021 for the FY 2021-22 budget rather than as of 3/31/2021 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Administration and Fiscal Services

13 - 15

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
Administration and Fiscal Services											
Information Systems & Services											
0297	1054	911 System Upgrade	1,022,454	16,785,120	16,972,020	0	0	0	0	0	34,779,594
		Org Subtotal	1,022,454	16,785,120	16,972,020	0	0	0	0	0	34,779,594
0584	1023	Network Infrastructure	2,005,610	1,499,482	850,000	850,000	850,000	850,000	850,000	0	7,755,092
		Org Subtotal	2,005,610	1,499,482	850,000	850,000	850,000	850,000	850,000	0	7,755,092
0593	1023	Technology Hardware Replacement	4,615,942	5,756,218	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	0	35,372,160
		Org Subtotal	4,615,942	5,756,218	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	0	35,372,160
0594	1023	Radio Tower Power Improvements	0	200,000	1,600,000	0	0	0	0	0	1,800,000
		Org Subtotal	0	200,000	1,600,000	0	0	0	0	0	1,800,000
2028	1023	Telecommunications System Up	1,714,399	1,356,472	560,000	560,000	560,000	560,000	560,000	0	5,870,871
		Org Subtotal	1,714,399	1,356,472	560,000	560,000	560,000	560,000	560,000	0	5,870,871
8642	5896	ARP1-RR Public Safety Radio Tower	0	4,500,000	0	0	0	0	0	0	4,500,000
		Org Subtotal	0	4,500,000	0	0	0	0	0	0	4,500,000
8643	5896	ARP1-RR Technology Security Enhanceme	0	4,250,000	0	0	0	0	0	0	4,250,000
		Org Subtotal	0	4,250,000	0	0	0	0	0	0	4,250,000
		DIVISION SUBTOTAL	9,358,405	34,347,292	24,982,020	6,410,000	6,410,000	6,410,000	6,410,000	0	94,327,717
		DEPARTMENT SUBTOTAL	9,358,405	34,347,292	24,982,020	6,410,000	6,410,000	6,410,000	6,410,000	0	94,327,717
		GRAND TOTAL	9,358,405	34,347,292	24,982,020	6,410,000	6,410,000	6,410,000	6,410,000	0	94,327,717

* Prior Expenditures is calculated using 3 or 5 years.



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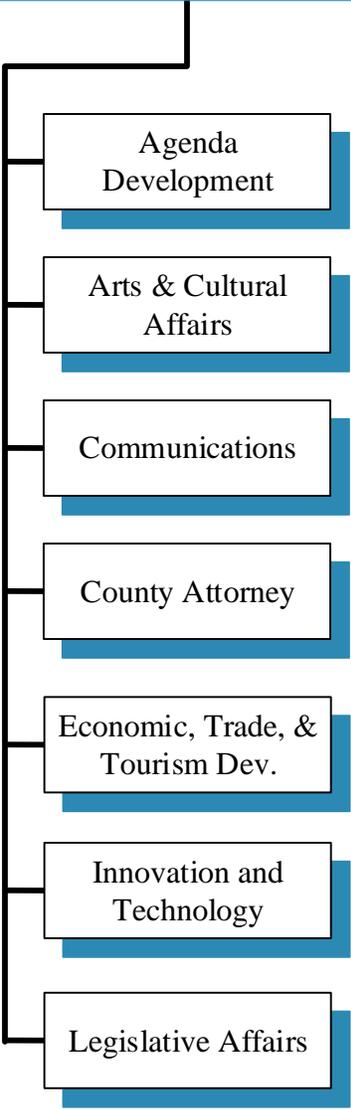
ORANGE

COUNTY

GOVERNMENT

F L O R I D A

**COUNTY
ADMINISTRATOR'S
OFFICE**



Other Offices

Purpose Statement:

Other Offices is comprised of smaller offices performing manage a variety of functions ranging from senior management meetings to establishing legislative priorities. This group provides management support, legal representation, and organizes and coordinates the delegation function.

Program Descriptions:

- The **Agenda Development Office** compiles and distributes agendas for the Board of County Commissioners (BCC) meetings. It also provides support to the citizen advisory boards and serves as staff to the Membership and Mission Review Board (MMRB).
- The **Office of Arts & Cultural Affairs** supports and encourages the development of the arts and cultural community and promotes cultural tourism, as well as activities for county employees. This office serves as the staff for the Arts & Cultural Affairs Advisory Council, along with its committees (including the Public Art Review Board). The Council allocates funding, with BCC approval, of Tourist Development Tax (TDT) dollars for cultural tourism, cultural facilities and promotion of the arts.
- The **Communications Division** distributes messages and information generated by Orange County Government to its employees and the public. The Communications Division organizes press conferences and special events for the County Mayor and the BCC, including the County Mayor's annual State of the County Address. The Graphics section is responsible for printing, duplicating, and related services for all operating departments, elected officials, and affiliated agencies. The division also includes **Orange TV** (OTV), which operates two (2) government TV channels: 1) *Orange TV* concentrates on live public meetings, special events, and informational programs on Orange County services; and, 2) *Vision TV* concentrates on regularly scheduled education and government information programming organized in viewing blocks. Division personnel are also responsible for operating and maintaining the electronic equipment in the BCC Chambers and the adjacent media room; internal and external publications; and, news and community alert content on the Orange County website and manages our social media channels. OTV personnel also maintain and provide television communications at the Orange County Emergency Operations Center (EOC) during all emergencies.
- The **County Administrator's Office** provides management support to the County Mayor, BCC, and other agencies of Orange County Government. The management support function includes: direction and coordination of the nine (9) functional departments of Orange County; implementation of the policies of the County Mayor and BCC; and, exercising leadership to encourage the employees



of Orange County to achieve the highest standards of efficiency, effectiveness, ethics, and community involvement.

- The **County Attorney's Office** is the Chief Legal Counsel to Orange County. The County Attorney and assistants represent Orange County Government, the County Mayor, the BCC, the County Administrator, all departments and divisions, and Orange County Officers. Additionally, the County Attorney represents Constitutional Officers upon their request. Some areas of concentration include, but are not limited to, the preparation of ordinances to ensure legal sufficiency; preparation of all administrative regulations and executive orders, which are approved by the BCC or signed by the County Mayor, respectively; and, litigation of most cases that are not under the purview of Risk Management, although attorneys from this office attend Risk Management Committee meetings and keep current with all ongoing litigated cases. Additionally, this office works closely with all Orange County departments and divisions concerning legal matters.
- The **Economic Trade and Tourism Development Office** funds programs and services aimed at diversifying the local economy, attracting and growing high value companies, and promoting job growth that results in an overall increase in the average salary of Orange County citizens. In addition to the traditional focus on attracting new businesses, business retention, and marketing ("outside in" economic development), there is a strong focus on entrepreneurship ("inside-out" economic development).
- The **Innovation and Technology Office** is responsible for the improvement and technology advancements throughout the county.
- The **Legislative Affairs Office** is responsible for organizing, coordinating, and advancing Orange County's state and federal legislative agenda. The office develops priorities for legislative and administrative issue.



Department: Other Offices

Expenditures by Category

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
Personal Services	\$ 10,609,410	\$ 11,382,182	\$ 11,727,038	3.0 %
Operating Expenditures	2,502,100	3,633,050	3,864,997	6.4 %
Capital Outlay	197,692	521,327	336,407	(35.5)%
Total Operating	\$ 13,309,202	\$ 15,536,559	\$ 15,928,442	2.5%
Capital Improvements	\$ 0	\$ 0	\$ 2,000,000	n/a
Debt Service	86,676	92,163	102,452	11.2 %
Grants	3,369,744	6,679,087	5,506,782	(17.6)%
Total Non-Operating	\$ 3,456,420	\$ 6,771,250	\$ 7,609,234	12.4%
Department Total	\$ 16,765,622	\$ 22,307,809	\$ 23,537,676	5.5%

Expenditures by Division / Program

Agenda Development	\$ 216,397	\$ 288,229	\$ 309,476	7.4 %
Arts and Cultural Affairs	412,382	797,161	728,602	(8.6)%
Communications	4,003,602	4,343,641	4,536,676	4.4 %
County Administrator	2,246,995	2,564,013	2,377,529	(7.3)%
County Attorney	4,477,344	5,012,292	5,226,430	4.3 %
Economic Trade & Tourism Development	4,687,586	4,211,539	5,321,612	26.4 %
Innovation and Technology	136,909	4,327,372	4,256,814	(1.6)%
Legislative Affairs	584,406	763,562	780,537	2.2 %
Department Total	\$ 16,765,622	\$ 22,307,809	\$ 23,537,676	5.5%

Funding Source Summary

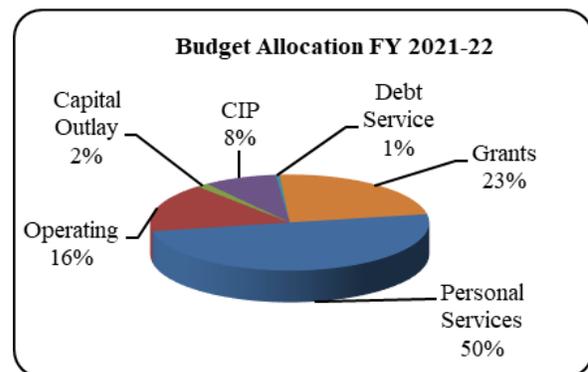
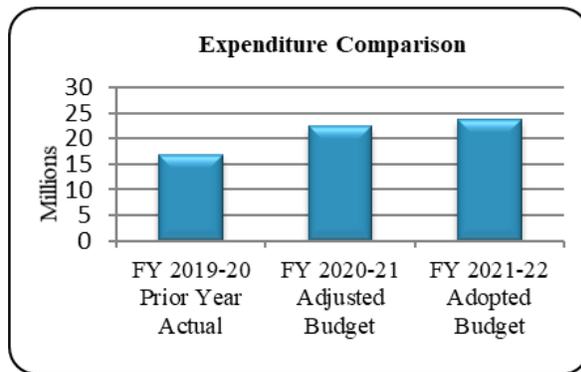
Special Revenue Funds	\$ 0	\$ 0	\$ 1,150,000	0.0%
General Fund and Sub Funds	16,765,622	22,307,809	20,387,676	(8.6)%
Capital Construction Funds	0	0	2,000,000	0.0%
Department Total	\$ 16,765,622	\$ 22,307,809	\$ 23,537,676	5.5%

Authorized Positions

	93	93	94	1.1%
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Other Offices

EXPENDITURE HIGHLIGHTS



Personal, Operating, Capital Outlay, Capital Improvements, Debt Service, & Grants Expenses –

The FY 2021-22 personal services budget includes a 3.5% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates were budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$14,000 to \$15,400 per employee to cover medical cost increases. The position count increased by one (1) new position in the Arts and Cultural Affairs division to support and maintain increased operations for the Arts & Cultural Affairs Office. This position will coordinate all external Public Art Calls for Sculpture on the Lawn and Art in the Chambers, and will assist with maintaining and recording the 30,000 plus data sets in the Filemaker Pro Database.

One (1) New Position FY 2021-22

1 – Administrative Office Coordinator, Arts and Cultural Affairs

The **Agenda Development** FY 2021-22 budget increased by 7.4% or \$21,247 from the FY 2020-21 budget. The increase was mainly due to adjustments in personal services, as noted above, and the recording of a new capital lease copier.

The **Arts and Cultural Affairs** FY 2021-22 budget decreased by 8.6% or \$68,559 from the FY 2020-21 budget due to one-time funding in capital outlay for the I-4 Ultimate Arts Project in FY 2020-21 that rolled from the prior fiscal year. Also included in the FY 2021-22 budget is \$250,000 for the Cultural Strategic and Sustainability Plan of which \$125,000 reflects a match in funding from the City of Orlando.

The **Communications Division** FY 2021-22 budget increased by 4.4% or \$193,035 from the FY 2020-21 budget mainly due to the addition of a new capital lease copier and the replacement of outdated and obsolete printing equipment. In addition, the capital outlay expense budget includes funding for the replacement of equipment and computers in Graphics and OrangeTV. The debt service expense budget is for the principal and interest expenses for office equipment capital leases within Graphics.

The **County Administrator’s Office** FY 2021-22 budget decreased by 7.3% or \$186,484 from the FY 2020-21 budget primarily due to decreases in personal services as a result of removing a dual-encumbered position.

The **County Attorney’s Office** FY 2021-22 budget increased by 4.3% or \$214,138 from the FY 2020-21 budget primarily due to increases to personal services as noted above.

The **Economic Trade and Tourism Development Office** FY 2021-22 Grants budget increased by 42.5 % or \$1.1 million from the FY 2020-21 budget mainly due to funding for the International Drive Community Redevelopment Agency (I-Drive CRA) Economic Development program. Included in the grants budget is \$750,000 to the University of Central Florida (UCF) for Orange County’s final contribution for construction of its downtown campus. UCF has agreed to grant Orange County a long-term lease on its property on Lake Ellenor Drive in south Orlando in exchange for the \$3.0 million total contribution. Please see the grants agreement and program support table on page 14-09 for a listing of recipient organizations and grant amounts.

The **Innovation and Technology** FY 2021-22 Grants budget decreased by 59.2% or \$2.3 million from the FY 2020-21 budget mainly due to reductions of one-time contract obligation for the Business Assistance Initiative and Industry Diversification Initiative/University of Central Florida (UCF). The \$1.1 million that is budgeted for the Business Assistance Initiatives will be used to provide funding to local small businesses to promote entrepreneurship. The Science, Technology, Engineering, and Mathematics (STEM) grant is budgeted at \$238,000 will provide support to community organizations who provide STEM career training and promotion to local students. The Industry Diversification Initiative/UCF grant is budgeted at \$250,000 will be used for job growth in under-served communities, encourage social entrepreneurship, and develop a program to further diversify the local economy. Also, \$25,000 for lab consultant services has been budgeted for the Orange County Innovation Lab. Please see the grants agreements and

program support table on page 14-10 for a listing of recipient organizations and grant amounts. In addition, the operating expense budget increased by 81.7% or \$237,422 primarily due to contractual services. The FY 2021-22 capital improvements budget of \$2.0 million is for the purchase and renovation of a new building for the Orange County Innovation Lab. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the office.

The **Legislative Affairs Office** FY 2021-22 budget increased by 2.2% or \$16,975 from the FY 2020-21 budget primarily due to increases to personal services as noted above.

FUNDING SOURCE HIGHLIGHTS

The funding for Other Offices comes from the General Fund, Capital Projects Fund, which is used to pay for a capital improvement project, and I-Drive CRA Fund (1246).

Economic, Trade & Tourism Development

	FY 2020-21 Budget of 03/31/21	FY 2021-22 Adopted Budget	Change from 03/31/21	% Change from 03/31/21
Grants Agreements & Program Support				
<u>Quality Target Industries (QTI) & Quick Action Closing Fund (QACF)</u>				
ADP, LLC	\$ 10,350	\$ 15,150	\$ 4,800	46.4%
Bogen Communications, Inc.	3,325	-	(3,325)	-100.0%
CVS - Caremark	75,000	78,000	3,000	4.0%
Design Interactive, Inc.	4,000	-	(4,000)	-100.0%
Holiday AL	26,376	26,376	-	0.0%
IAAPA	12,000	12,000	-	0.0%
Lake Nona Institute, Inc.	5,000	10,000	5,000	100.0%
Lockheed Martin	10,500	31,500	21,000	200.0%
Prime Therapeutics	6,900	3,750	(3,150)	-45.7%
Publix	4,800	3,150	(1,650)	-34.4%
Spectrum AG	4,000	4,000	-	0.0%
Timbers Holding	3,500	3,500	-	0.0%
USTA	41,650	-	(41,650)	-100.0%
Wheeled Coach New	1,650	750	(900)	-54.5%
Wyndham Worldwide	22,500	22,500	-	0.0%
Subtotal QTIs & QACF	\$ 231,551	\$ 210,676	\$ (20,875)	-9.0%
<u>Grants</u>				
Black Business Investment Fund (BBIF)	\$ 152,847	\$ 152,847	\$ -	0.0%
Darden Economic Development Grant	510,000	510,000	-	0.0%
Economic Development Fund	25,000	25,000	-	0.0%
Prospera	139,050	139,050	-	0.0%
National Center for Simulation	37,885	37,885	-	0.0%
UCF Downtown Campus	750,000	750,000	-	0.0%
UCF GrowFL	27,087	27,087	-	0.0%
UCF National Entrepreneur Cntr - Foreign Trade	70,359	70,359	-	0.0%
UCF Business Incubation Program - Central FL Research Park	271,164	271,164	-	0.0%
UCF Small Business Dev. Center	106,121	106,121	-	0.0%
UCF Institute for Econ. Competitiveness	212,242	212,242	-	0.0%
UCF Small Bus. Advisory Board Council	106,121	106,121	-	0.0%
UCF Soft Landing Incubation Program	10,927	10,927	-	0.0%
UCF Florida Virtual Entrepreneur Center	7,803	7,803	-	0.0%
Subtotal Grants	\$ 2,426,606	\$ 2,426,606	\$ -	0.0%
I-Drive CRA Economic Development	\$ -	\$ 1,150,000	\$ 1,150,000	N/A
TOTAL	\$ 2,658,157	\$ 3,787,282	\$ 1,129,125	42.5%

Innovation & Technology

	FY 2020-21 Budget of 03/31/21	FY 2021-22 Adopted Budget	Change from 03/31/21	% Change from 03/31/21
Grants Agreements & Program Support				
<u>Business Assistance Initiative</u>				
Rollins Community Entrepreneur Programming Enhancement	\$ 95,000	\$ 45,000	\$ (50,000)	-52.6%
UCF Research Foundation Inc	319,000	229,000	(90,000)	-28.2%
Black Orlando Tech Equitable Entrepreneur Program	310,837	200,000	(110,837)	-35.7%
Starterstudio Technical Business Programming Enhancement	150,000	150,000	-	0.0%
CFF I, LLC Florida Research Foundation	100,000	100,000	-	0.0%
UCF VentureLab 2.0	200,000	200,000	-	0.0%
Veterans Entrepreneurship Initiative	147,500	147,500	-	0.0%
Subtotal Business Assistance Initiative	\$ 1,322,337	\$ 1,071,500	\$ (250,837)	-19.0%
<u>STEM</u>				
Inspiration and Recognition of Scient and Tech Inc	\$ 60,000	\$ 60,000	\$ -	0.0%
UCF Foundation	65,000	65,000	-	0.0%
Collegiate Pathways Inc	35,000	35,000	-	0.0%
Central FI STEM Education Council	25,000	25,000	-	0.0%
Florida Photonics Cluster	10,000	10,000	-	0.0%
School Board of Orange County	43,000	43,000	-	0.0%
Subtotal STEM	\$ 238,000	\$ 238,000	\$ -	0.0%
<u>Industry Diversification Initiative/UCF Research Foundation</u>				
The Corridor- formerly FL High Tech Corridor (Lead)	\$ 215,000	\$ 250,000	\$ 35,000	16.3%
Third Party Expert Facilitator (SPI International)	285,000	-	(285,000)	-100.0%
Business to Business Online Matchmaking Tool (RFQ)	50,000	-	(50,000)	-100.0%
STEM Mentors Online Tool (RFQ)	80,000	-	(80,000)	-100.0%
Subtotal Industry Diversification Initiative/UCF	\$ 630,000	\$ 250,000	\$ (380,000)	-60.3%
OC Innovation Lab	\$ 1,695,593	\$ 25,000	\$ (1,670,593)	-98.5%
TOTAL	\$ 3,885,930	\$ 1,584,500	\$ (2,301,430)	-59.2%

Division: Agenda Development

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 206,763	\$ 272,832	\$ 280,605	2.8 %
Operating Expenditures	4,921	10,684	8,561	(19.9)%
Capital Outlay	0	0	14,500	n/a
Total Operating	\$ 211,685	\$ 283,516	\$ 303,666	7.1 %
Debt Service	\$ 4,713	\$ 4,713	\$ 5,810	23.3 %
Total Non-Operating	\$ 4,713	\$ 4,713	\$ 5,810	23.3 %
Total	\$ 216,397	\$ 288,229	\$ 309,476	7.4 %
Authorized Positions	3	3	3	0.0 %

Division: Arts and Cultural Affairs

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 196,371	\$ 206,456	\$ 274,364	32.9 %
Operating Expenditures	81,011	278,645	317,178	13.8 %
Capital Outlay	0	177,060	2,060	(98.8)%
Total Operating	\$ 277,382	\$ 662,161	\$ 593,602	(10.4)%
Grants	\$ 135,000	\$ 135,000	\$ 135,000	0.0 %
Total Non-Operating	\$ 135,000	\$ 135,000	\$ 135,000	0.0 %
Total	\$ 412,382	\$ 797,161	\$ 728,602	(8.6)%
Authorized Positions	2	2	3	50.0 %

Division: Communications

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 3,111,430	\$ 3,147,771	\$ 3,334,995	5.9 %
Operating Expenditures	653,740	807,905	800,184	(1.0)%
Capital Outlay	156,468	303,865	304,855	0.3 %
Total Operating	\$ 3,921,639	\$ 4,259,541	\$ 4,440,034	4.2 %
Debt Service	\$ 81,964	\$ 84,100	\$ 96,642	14.9 %
Total Non-Operating	\$ 81,964	\$ 84,100	\$ 96,642	14.9 %
Total	\$ 4,003,602	\$ 4,343,641	\$ 4,536,676	4.4 %
Authorized Positions	34	34	34	0.0 %

Division: County Administrator

Expenditures by Category	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
Personal Services	\$ 2,218,620	\$ 2,487,968	\$ 2,302,176	(7.5)%
Operating Expenditures	28,374	73,083	73,401	0.4 %
Capital Outlay	0	2,962	1,952	(34.1)%
Total Operating	\$ 2,246,995	\$ 2,564,013	\$ 2,377,529	(7.3)%
Total	\$ 2,246,995	\$ 2,564,013	\$ 2,377,529	(7.3)%
Authorized Positions	14	14	14	0.0 %

Division: County Attorney

Expenditures by Category	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
Personal Services	\$ 4,183,039	\$ 4,547,420	\$ 4,780,820	5.1 %
Operating Expenditures	253,081	437,082	432,570	(1.0)%
Capital Outlay	41,224	24,440	13,040	(46.6)%
Total Operating	\$ 4,477,344	\$ 5,008,942	\$ 5,226,430	4.3 %
Debt Service	\$ 0	\$ 3,350	\$ 0	(100.0)%
Total Non-Operating	\$ 0	\$ 3,350	\$ 0	(100.0)%
Total	\$ 4,477,344	\$ 5,012,292	\$ 5,226,430	4.3 %
Authorized Positions	34	34	34	0.0 %

Division: Economic Trade & Tourism Development

Expenditures by Category	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
Personal Services	\$ 233,286	\$ 227,293	\$ 238,225	4.8 %
Operating Expenditures	1,245,126	1,326,089	1,296,105	(2.3)%
Total Operating	\$ 1,478,412	\$ 1,553,382	\$ 1,534,330	(1.2)%
Grants	\$ 3,209,174	\$ 2,658,157	\$ 3,787,282	42.5 %
Total Non-Operating	\$ 3,209,174	\$ 2,658,157	\$ 3,787,282	42.5 %
Total	\$ 4,687,586	\$ 4,211,539	\$ 5,321,612	26.4 %
Authorized Positions	2	2	2	0.0 %

Division: Innovation and Technology

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 108,215	\$ 137,775	\$ 144,225	4.7 %
Operating Expenditures	3,124	290,667	528,089	81.7 %
Capital Outlay	0	13,000	0	(100.0)%
Total Operating	\$ 111,339	\$ 441,442	\$ 672,314	52.3 %
Capital Improvements	\$ 0	\$ 0	\$ 2,000,000	n/a
Grants	25,570	3,885,930	1,584,500	(59.2)%
Total Non-Operating	\$ 25,570	\$ 3,885,930	\$ 3,584,500	(7.8)%
Total	\$ 136,909	\$ 4,327,372	\$ 4,256,814	(1.6)%
Authorized Positions	1	1	1	0.0 %

Division: Legislative Affairs

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 351,684	\$ 354,667	\$ 371,628	4.8 %
Operating Expenditures	232,722	408,895	408,909	0.0 %
Total Operating	\$ 584,406	\$ 763,562	\$ 780,537	2.2 %
Total	\$ 584,406	\$ 763,562	\$ 780,537	2.2 %
Authorized Positions	3	3	3	0.0 %

**Fiscal Year
2021-22**

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of
Other Offices

The project under Innovation and Technology is to purchase and renovate a new building for the Orange County Innovation Lab.

	<u>Adopted FY 2021-22</u>
Innovation and Technology	\$2,000,000

Funding Mechanism:

Funding is derived from the Capital Projects Fund (1023).

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/25/2021 for the FY 2021-22 budget rather than as of 3/31/2021 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
Other Offices											
Innovation and Technology											
0162											
	1023	OC Innovation Lab Building	0	0	2,000,000	0	0	0	0	0	2,000,000
		Org Subtotal	0	0	2,000,000	0	0	0	0	0	2,000,000
		DIVISION SUBTOTAL	0	0	2,000,000	0	0	0	0	0	2,000,000
		DEPARTMENT SUBTOTAL	0	0	2,000,000	0	0	0	0	0	2,000,000
		GRAND TOTAL	0	0	2,000,000	0	0	0	0	0	2,000,000

Other Offices

* Prior Expenditures is calculated using 3 or 5 years.

ORANGE

COUNTY

GOVERNMENT

F L O R I D A

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Other Appropriations

Purpose Statement:

Other Appropriations is comprised of a variety of outside agencies and non-departmental budgets benefiting Orange County.

Program Descriptions:

- The **Arts and Science Agencies** budget provides financial support to United Arts of Central Florida and the Orlando Science Center.
- Orange County's charter, adopted in 1988, provides for a **Charter Review Commission (CRC)** to be appointed every four (4) years. Without a charter most of Orange County's powers and responsibilities would be governed by provisions in the Florida Statutes, which apply to all non-charter counties in the state. The charter gives Orange County the ability to respond to a changing environment and meet local needs without legislative changes at the state level. The CRC is responsible for recommending revisions to Orange County's home rule charter, which are then approved by the citizens through voter referendum.
- **East Central Florida Regional Planning Council** promotes cooperation among local units of government, and provides for comprehensive planning in the East Central Florida region.
- **Interfund Transfers** are budgeted amounts transferred from one governmental accounting fund to another for services provided or for operational purposes.
- **LYNX** is the mobility services agency of Central Florida and provides public transportation services to the general public in Orlando, Florida metropolitan area of Orange County. LYNX provides an array of transportation services in the form of fixed-route bus services, door-to-door para-transit services in compliance with the American with Disabilities Act (ADA), carpool/vanpool services, school pool matching services, and community shuttle services to special events.
- **Metropolitan Planning Organization (MetroPlan)** assists local governments in the tri-county area with transportation planning. MetroPlan also sets priorities and determines how federal and state transportation dollars are spent in the region.
- **Non-Departmental – General Fund** represents a collection of centralized accounts for expenses that are of a countywide nature and do not relate to any one operating department. A summary of budgeted items for the Non-Departmental budget is included in this section.
- **Orange Blossom Trail (OBT) Crime Prevention District** was created during the 1998-99 fiscal year for the purpose of providing crime prevention programs and services in the South Orange Blossom Trail



corridor area. Programs include the Citizens' Volunteer Patrol, Neighborhood Watch initiatives, and "area clean-ups" throughout the district that include claw truck and remote dumpsters, graffiti sign removal program, and demolition of dilapidated structures.

- **SunRail** is a Central Florida passenger commuter rail system serving the tri-county area along with Volusia county. SunRail is funded by state and federal governments and counties it services.
- **Reserves – General Fund** provides reserves for contingencies, catastrophic loss, and other undetermined needs as approved by the Orange County Board of County Commissioners.



Department: Other Appropriations

Expenditures by Category

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
Personal Services	\$ 12,877,774	\$ 10,280,368	\$ 9,200,440	(10.5)%
Operating Expenditures	164,618,905	134,806,244	60,736,984	(54.9)%
Capital Outlay	5,222,646	6,971,636	0	(100.0)%
Total Operating	\$ 182,719,325	\$ 152,058,248	\$ 69,937,424	(54.0)%
Grants	\$ 27,548,752	\$ 22,122,566	\$ 1,731,354	(92.2)%
Reserves	0	94,177,737	86,631,286	(8.0)%
Other	68,080,700	80,997,172	80,275,937	(0.9)%
Total Non-Operating	\$ 95,629,452	\$ 197,297,475	\$ 168,638,577	(14.5)%
Department Total	\$ 278,348,778	\$ 349,355,723	\$ 238,576,001	(31.7)%

Expenditures by Division / Program

Arts & Science Agencies	\$ 1,443,857	\$ 1,480,340	\$ 1,509,520	2.0 %
CARES Act Funds	142,036,781	102,160,867	0	(100.0)%
Charter Review	273,057	56,895	0	(100.0)%
East Central Florida Regional Planning	281,931	289,552	295,648	2.1 %
Interfund Transfers	37,323,087	45,103,418	45,148,052	0.1 %
LYNX	55,564,736	55,564,736	54,590,239	(1.8)%
MetroPlan	506,411	520,938	531,343	2.0 %
Non-Departmental	40,861,726	49,614,736	49,620,429	0.0%
OBT Crime Prevention Fund	57,190	266,504	249,484	(6.4)%
Reserves - General Fund	0	94,177,737	86,631,286	(8.0)%
SunRail	0	120,000	0	(100.0)%
Department Total	\$ 278,348,778	\$ 349,355,723	\$ 238,576,001	(31.7)%

Funding Source Summary

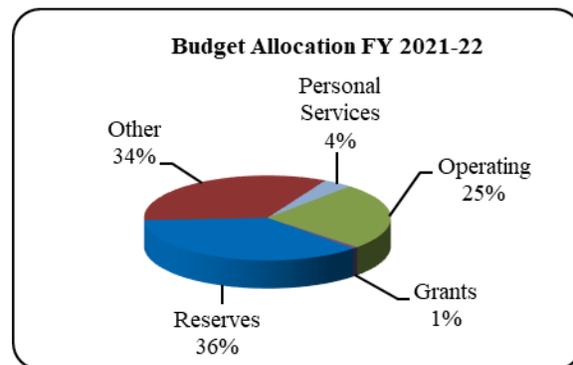
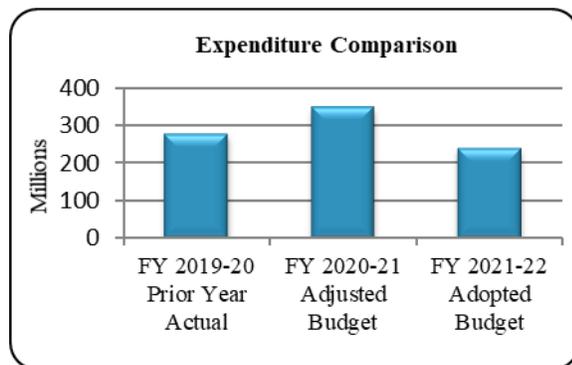
Special Revenue Funds	\$ 142,093,972	\$ 102,427,371	\$ 249,484	(99.8)%
General Fund and Sub Funds	136,254,806	246,928,352	238,326,517	(3.5)%
Department Total	\$ 278,348,778	\$ 349,355,723	\$ 238,576,001	(31.7)%

Authorized Positions

	1	1	1	0.0%
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Other Appropriations

EXPENDITURE HIGHLIGHTS



Personal Services – The personal services budget within Non-Departmental includes \$8.7 million for other post employment benefits (OPEB) that, under Government Accounting Standards Board (GASB) Statement No. 45, requires the accrual of liabilities of other post employment benefits to occur over the working career of plan members rather than on a pay-as-you-go basis. Also, \$440 is included in the Orange Blossom Trail (OBT) Crime Prevention Fund for workers’ compensation expenses. The department’s authorized position count remained unchanged.

Operating & Grants Expenses –

The **Arts and Science Agencies** FY 2021-22 grant budget is \$1,509,520, a 2.0% increase from the FY 2020-21 budget. The United Arts of Central Florida is budgeted at \$1,415,260, which is based on a \$1.00 per capita formula. The Orlando Science Center is status quo budgeted at \$94,260 to provide operational and maintenance support.

CARES Act Funds - In March of 2020, the passing of the CARES Act established the \$150 billion Coronavirus Relief Fund. The U.S. Department of Treasury made direct payments from the fund to eligible local governments and Orange County received a total of \$243 million. Orange County strategically allocated the direct funding into 12 major categories. Grants were given to small businesses for reimbursement of the cost of business interruption and to individuals and families impacted by the loss of income due to the COVID-19 pandemic. Funds were diverted to expense for the care for mental health and the homeless populations while also providing for food distribution and/or delivery to residents. Workforce support was provided to adversely impacted career seekers along with direct assistance to social service agencies through partnerships. In response to having Orange County employees working on direct services related to COVID-19, funding was diverted to payroll services and a large allocation was established to expense supplies and equipment for personnel protection such as sanitizing agents, face masks, thermometers, etc. Costs were also anticipated and budgeted for telecommuting technology costs to account for the many employees working from home to prevent the spread of the coronavirus. Funding was provided to public safety and healthcare workers performing duties directly in response to COVID-19 along with funding diverted to the Eviction Diversion Program created to assist Orange County’s most vulnerable tenants who are in imminent danger of eviction as a direct result of this pandemic. Municipalities and Constitutional Officers were able to receive reimbursement for COVID-19 expenses.

The **Charter Review Commission** FY 2021-22 operating expense budget is zero since the most recently appointed committee ended its work in June 2020. The committee is operational every four (4) years.

The **East Central Florida Regional Planning Council (ECFRPC)** FY 2021-22 assessment of \$295,648 for Orange County is based on a \$0.2089 per capita formula. The funding level increased due to an increase in Orange County population from 1,386,080 in 2019 to 1,415,260 in 2020, based on the most recent Orange County estimated population.

Interfund Transfers are non-operating expenditures and are described under the “Other” category.

The **LYNX** FY 2021-22 contribution is budgeted at \$54,590,239, which decreased by 1.8% or \$974,497 from the FY 2020-21 budget due to LYNX receiving one-time federal funding under the CARES Act and American Rescue Plan Act, as result of the coronavirus pandemic. Over the next several years, the funding partners operational contributions will increase as the one-time federal funding is exhausted. LYNX allocates costs to its funding partners according to its regional transportation model that distributes system costs by service hours to each of the participating counties.

The **MetroPlan** FY 2021-22 funding contribution is budgeted at \$531,343, which increased by 2.0% or \$10,405 from the FY 2020-21 funding level. The funding amount is calculated by formula using the most recent Orange County estimated population (less the cities of Apopka and Orlando) of 1,062,685 and applying an assessment of \$0.50 per capita.

The **Non-Departmental** FY 2021-22 operating expense and grants budget decreased by 12.1% or \$728,438 from the FY 2020-21 budget. Please refer to the detailed Non-Departmental list on page 15-7 for more information.

The **OBT Crime Prevention Fund** FY 2021-22 operating expense budget decreased by 6.4% or \$17,020 from the FY 2020-21 budget. The OBT Neighborhood Improvement District receives funding from fines resulting from area arrests. The budget allows for more diverse crime prevention programs in the OBT area of Orange County.

The **SunRail** FY 2021-22 grants budget is zero. The FY 2020-21 budget was a one-time expense for a regional transition operational study. The county responsibility for paying the operations of running SunRail has been deferred to 2024.

Reserves – The FY 2021-22 Reserves-General Fund budget provides for the following reserves:

<u>General Fund</u>	<u>FY 2021-22</u>
Reserve for Contingency	\$61,631,286
Reserve - Catastrophic Loss	5,000,000
Restricted Reserves	<u>20,000,000</u>
Total	\$86,631,286

The General Fund reserves are budgeted at 7.5% of the General Fund budget for FY 2021-22. The following is a three-year comparison of the General Fund reserves as a percent of budget.

<u>Fiscal Year</u>	<u>Reserves as a Percentage of the General Fund Budget</u>	<u>Reserves Amount</u>
FY 2019-20 (Budget)	6.9%	\$74,657,233
FY 2020-21 (Current)	8.0%	\$94,177,737
FY 2021-22 (Adopted)	7.5%	\$86,631,286

Other – Interfund Transfer – The FY 2021-22 budget provides for the following transfers to other funds:

<u>Fund</u>	<u>FY 2021-22</u>	<u>Purpose</u>
International Drive CRA	\$20,617,000	Tax increment payments related directly to the taxable value of constituent properties.
Affordable Housing Trust	12,100,000	To provide direct funding for operations of the Affordable Housing Trust Fund.
Court Technology	3,150,384	To supplement recording fee revenue as the proposed budget for this program is greater than the amount of fees being collected.
Mosquito Control	2,781,913	To provide direct funding to the Mosquito Control Division for operations as required by Florida Statute 388.311.
Grants	3,240,000	To supplement grant funded salary positions, such as CINS/FINS (Children in Need of Services/Families in Need of Services), the Oaks Treatment Program and Head Start grants.
Local Court Programs	1,233,596	To supplement court fee revenue as the proposed budget for this program is greater than the amount of fees being collected.
Legal Aid Programs	1,101,977	To supplement court fee revenue as the proposed budget for this program is greater than the amount of fees being collected.
Orange County CRA (OBT)	660,305	Tax increment payments related directly to the taxable value of constituent properties.
Drug Abuse Trust Fund	120,900	To supplement the trust fund that provides payments for drug treatment programs at the Center for Drug Free Living.
Juvenile Court Programs	116,977	To supplement court fee revenue as the proposed budget for this program is greater than the amount of fees being collected.
Children and Family Svcs (CFS) Board Donations	25,000	To provide funding collected from the cell tower at the Michigan Street facility to support Great Oaks Village.
Total	<u>\$45,148,052</u>	

Community Redevelopment Agency (CRA) Payments – Florida Statutes Section 163.387(1) provides for the creation of redevelopment trust funds for individual communities. Monies allocated in these funds shall be used to finance or refinance any community redevelopment undertaken pursuant to the approved community redevelopment plan. There is \$35,127,885 budgeted for 12 CRAs under Non-Departmental (see page 15-7) for FY 2021-22. In addition, there are two (2) Orange County CRAs funded at \$21,277,305 for the International Drive CRA and the Orange County CRA (OBT). The total of the 14 CRA payments for FY 2021-22 is \$56,405,190. Payments are based on estimated incremental tax revenue related directly to the taxable value of constituent properties.

FUNDING SOURCE HIGHLIGHTS

Funding for Other Appropriations is provided by the General Fund, Crime Prevention Fund (1243), and CARES Act Coronavirus Relief Fund (5895).

Non-Departmental

Budget Item	FY 2019-20 Actual Expenditures	FY 2020-21 Budget as of 3/31/2021	FY 2021-22 Adopted Budget	Percent Change
CRA - Apopka	285,598	334,884	415,193	24.0%
CRA - Eatonville	350,799	434,098	494,245	13.9%
CRA - Maitland	1,098,420	1,438,022	1,525,287	6.1%
CRA - Ocoee	636,451	801,405	868,359	8.4%
CRA - Orlando Downtown I	9,915,519	11,232,261	11,447,141	1.9%
CRA - Orlando Downtown II	4,087,851	4,385,703	4,475,166	2.0%
CRA - Orlando I-4 Conroy Rd. III	2,952,349	3,588,354	3,685,865	2.7%
CRA - Orlando I-4 Republic IV	7,766,696	9,172,491	7,274,800	-20.7%
CRA - Winter Garden I	369,127	507,917	570,536	12.3%
CRA - Winter Garden II	262,491	294,910	363,339	23.2%
CRA - Winter Park I	2,025,102	2,441,036	2,665,161	9.2%
CRA - Winter Park II	1,007,210	1,262,673	1,342,793	6.3%
Subtotal of General Fund CRA's	\$ 30,757,613	\$ 35,893,754	\$ 35,127,885	-2.1%
Advertising - Non-Promotional	\$ 3,226	\$ 1,000	\$ 1,000	0.0%
African American Employee Network, Inc.	-	3,000	3,000	0.0%
Asian Pacific Committee	3,000	3,000	3,000	0.0%
Bank Charges - General Fund	755,951	736,000	800,000	8.7%
Benefits Fixed Costs - OPEB	6,682,111	7,700,000	8,700,000	13.0%
Citizen Safety Task Force	-	2,000,000	2,000,000	0.0%
CPA Fees for Audits	358,673	485,000	485,000	0.0%
Florida Association of Counties	143,295	146,094	147,837	1.2%
Graphics Reproduction Charges and Svs	8,014	17,305	15,000	-13.3%
Hispanic Heritage Committee	3,000	3,000	3,000	0.0%
Law Enforcement Memorial Project	-	300,000	-	-100.0%
LGBTQ+ Employee Resources Group	-	-	3,000	N/A
Martin Luther King Parade - South Apopka Ministerial Alliance	7,500	7,500	7,500	0.0%
Martin Luther King Parade - Town of Eatonville	7,684	7,684	7,684	0.0%
Martin Luther King Parade - Downtown Orlando	7,650	7,650	7,650	0.0%
Misc. Items and Studies	1,126,413	1,296,205	1,286,220	-0.8%
National Association of Counties (NACo)	19,169	20,953	20,953	0.0%
Oakland Nature Preserve	15,000	15,000	15,000	0.0%
Payments to Other Government Agencies	220,000	9,000	9,000	0.0%
Postage - Trim Notices	287,937	309,891	325,000	4.9%
Solar and Energy Loan Fund Program (SELF)	50,000	75,000	75,000	0.0%
Stormwater Taxes (Tax Collector)	134,532	140,000	140,000	0.0%
United Way Steering Committee	6,896	8,000	8,000	0.0%
Value Adjustment Board (VAB)	264,062	429,700	429,700	0.0%
Subtotal	\$ 10,104,113	\$ 13,720,982	\$ 14,492,544	5.6%
All Non-Departmental	\$ 40,861,726	\$ 49,614,736	\$ 49,620,429	0.0%

Division: Arts & Science Agencies

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Grants	\$ 1,443,857	\$ 1,480,340	\$ 1,509,520	2.0 %
Total Non-Operating	\$ 1,443,857	\$ 1,480,340	\$ 1,509,520	2.0 %
Total	\$ 1,443,857	\$ 1,480,340	\$ 1,509,520	2.0 %

Division: CARES Act Funds

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 5,240,302	\$ 2,579,928	\$ 0	(100.0)%
Operating Expenditures	105,676,658	73,255,911	0	(100.0)%
Capital Outlay	5,158,760	6,921,636	0	(100.0)%
Total Operating	\$ 116,075,720	\$ 82,757,475	\$ 0	(100.0)%
Grants	\$ 25,961,061	\$ 19,403,392	\$ 0	(100.0)%
Total Non-Operating	\$ 25,961,061	\$ 19,403,392	\$ 0	(100.0)%
Total	\$ 142,036,781	\$ 102,160,867	\$ 0	(100.0)%

Division: Charter Review

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 0	\$ 0	\$ 0	0.0 %
Operating Expenditures	273,057	56,895	0	(100.0)%
Total Operating	\$ 273,057	\$ 56,895	\$ 0	(100.0)%
Total	\$ 273,057	\$ 56,895	\$ 0	(100.0)%
Authorized Positions	1	1	1	0.0 %

Division: East Central Florida Regional Planning

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Operating Expenditures	\$ 281,931	\$ 289,552	\$ 295,648	2.1 %
Total Operating	\$ 281,931	\$ 289,552	\$ 295,648	2.1 %
Total	\$ 281,931	\$ 289,552	\$ 295,648	2.1 %

Division: Interfund Transfers

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Other	\$ 37,323,087	\$ 45,103,418	\$ 45,148,052	0.1 %
Total Non-Operating	\$ 37,323,087	\$ 45,103,418	\$ 45,148,052	0.1 %
Total	\$ 37,323,087	\$ 45,103,418	\$ 45,148,052	0.1 %

Division: LYNX

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Operating Expenditures	\$ 55,564,736	\$ 55,564,736	\$ 54,590,239	(1.8)%
Total Operating	\$ 55,564,736	\$ 55,564,736	\$ 54,590,239	(1.8)%
Total	\$ 55,564,736	\$ 55,564,736	\$ 54,590,239	(1.8)%

Division: MetroPlan

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Operating Expenditures	\$ 506,411	\$ 520,938	\$ 531,343	2.0 %
Total Operating	\$ 506,411	\$ 520,938	\$ 531,343	2.0 %
Total	\$ 506,411	\$ 520,938	\$ 531,343	2.0 %

Division: Non-Departmental

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 7,636,949	\$ 7,700,000	\$ 9,200,000	19.5 %
Operating Expenditures	2,259,444	4,852,148	5,070,710	4.5 %
Capital Outlay	63,886	50,000	0	(100.0)%
Total Operating	\$ 9,960,279	\$ 12,602,148	\$ 14,270,710	13.2 %
Grants	\$ 143,834	\$ 1,118,834	\$ 221,834	(80.2)%
Other	30,757,613	35,893,754	35,127,885	(2.1)%
Total Non-Operating	\$ 30,901,447	\$ 37,012,588	\$ 35,349,719	(4.5)%
Total	\$ 40,861,726	\$ 49,614,736	\$ 49,620,429	0.0 %

Division: OBT Crime Prevention Fund

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 523	\$ 440	\$ 440	0.0 %
Operating Expenditures	56,667	266,064	249,044	(6.4)%
Total Operating	\$ 57,190	\$ 266,504	\$ 249,484	(6.4)%
Total	\$ 57,190	\$ 266,504	\$ 249,484	(6.4)%

Division: Reserves - General Fund

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Reserves	\$ 0	\$ 94,177,737	\$ 86,631,286	(8.0)%
Total Non-Operating	\$ 0	\$ 94,177,737	\$ 86,631,286	(8.0)%
Total	\$ 0	\$ 94,177,737	\$ 86,631,286	(8.0)%

Division: SunRail

Expenditures by Category	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
Grants	\$ 0	\$ 120,000	\$ 0	(100.0)%
Total Non-Operating	\$ 0	\$ 120,000	\$ 0	(100.0)%
Total	\$ 0	\$ 120,000	\$ 0	(100.0)%



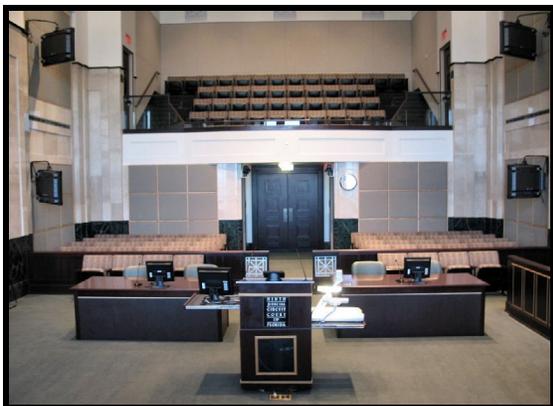
Other Court Funds

Purpose Statement:

Other Court Funds are budgets that fund programs and services that required by Article V, Revision 7. The budgets for Court Facilities and Court Technology programs help fund the facilities and technology needs of the courts. The Law Library, Juvenile Court, Legal Aid, and Local Court Programs help fund local court functions.

Program Descriptions:

- The **Court Facilities Fund** program pays for court parking leases, courthouse facility maintenance, and capital facility improvements for the courts. It was originally established on June 15, 2004, when the Board of County Commissioners (BCC) passed an ordinance to impose a \$15 charge on civil and criminal traffic infractions in order to fund court facilities. Effective October 1, 2009, the ordinance was amended to increase the fee to \$30.
- The **Court Technology Fund** established on June 1, 2004, by Senate Bill 2962 pays for court-related information technology. The bill created a \$4 per page increase in recording fees to fund the technology needs of the State Attorneys, Public Defenders, Clerks, and the Circuit Courts. From the \$4 fee, \$2 is directed to the BCC to fund information technology for the court agencies. Of the remaining \$2.00, \$1.90 is directed to the Clerk's office for their court-related information technology needs and \$0.10 is set aside for a statewide case information system.



Courtroom 23 – Hi-Tech Courtroom

- The **Additional Court Costs Fund** was established on June 15, 2004, when the BCC passed an ordinance to impose a \$65 court fee when a person pleads guilty or nolo contendere to, or is found guilty of, any felony, misdemeanor, or criminal traffic offense under the laws of this state. The \$65 is divided equally between four (4) programs as follows: 1) 25% of the amount collected shall be allocated to fund innovations to supplement state funding for the elements of the state court system identified in Section 29.004, Florida Statutes, and county funding for local



requirements under Section 29.008 (2)(a)2, Florida Statutes; 2) 25% of the amount collected shall be allocated to assist counties in providing legal aid programs; 3) 25% of the amount collected shall be allocated to fund personnel and legal materials for the public as part of a law library; and, 4) 25% of the amount collected shall be used to support juvenile programs.

Local Court Programs

- **Citizens' Dispute Resolution** – Orange County citizens may bring their disputes to the Orange County Bar Association for mediation, in an effort to reach a resolution of the dispute to which all parties agree. The program addresses matters such as landlord/tenant issues; recovery of money or property; neighborhood complaints; consumer disputes; and, some minor criminal issues.
- **Court Administration** - Court Administration serves Orange County community members and the judiciary of the Ninth Judicial Circuit Court by providing the necessary support programs for the daily operation and management of non-judicial court functions.
- **Court Care Center** - The Court Care Parenting Coordination program decreases conflict and promotes emotional stability among divorcing parents for the benefit of their children.
- **Court Resource Center** - Through the Court Resources and Information program, staff support Orange County community members and court users, as well as local media, by providing timely access to information and disseminating court information through the Ninth Judicial Circuit website, social media, and collateral materials.
- **Family Ties** - Family Ties is a court-operated program providing supervised visitation and monitored exchange of children with high conflict parents. The program provides a safe, secure, and comfortable environment for parent/child interactions and promoted proper parenting.

- **Seniors First (Guardianship Program)** - This program provides legal guardianship for elderly clients who have been legally declared unable to care for themselves. Lawyers and trained staff manage legal and medical affairs. Staff and volunteer caseworkers visit the clients on a regular basis to monitor their care and provide companionship.
- **Staff Attorney** - Staff attorneys provide integral support to the judiciary by researching legal issues and preparing memoranda on pretrial and trial issues that arise in all divisions of the court. They also assist the judges with other matters such as appeals, writs, post-conviction matters, and capital cases.



Orange County Courthouse-Ninth Judicial Court of Florida

Legal Aid Society

- The primary purpose of the Legal Aid Society is to provide quality legal services for low-income residents, the working poor, children, and disadvantaged groups with special legal needs in Orange County, Florida. The program also assists in providing legal aid services to similarly situated residents of neighboring counties through an effective and fiscally sound program through the combined efforts of staff and pro bono attorneys.

Law Library

- This program funds the Florida Agricultural and Mechanical University (FAMU) law library. Specifically, these funds help house and maintain law reference materials that include digests, American Jurisprudence 2ds, legal opinions, advisory opinions, law journals, Martindale-Hubbell directories, Reporters, United States Code Annotated, Citations, Law Weeklies, Law Reviews, Rules of Court, Codes, Florida Cases, Supplements, Florida Statutes, Laws of Florida, Statutes Annotated, and Florida Jurisprudence 2ds.

Juvenile Court Programs

- **Juvenile Drug Court** - The Juvenile Intervention Services addresses drug abuse problems and mental health issues in non-violent youth offenders. The program provides identification, evaluation, case management and placement of substance abusing offenders in appropriate treatment to keep them from entering the formal criminal justice system.
- **Neighborhood Restorative Justice** - A diversionary program primarily for first time misdemeanor juvenile offenders, the Neighborhood Restorative Justice program diverts less serious crimes from the juvenile courts while also empowering victims and community members by inviting them to play a key role in the administration of justice. Juvenile offenders are required to take responsibility for their crimes and make reparations.

Department: Other Court Funds

Expenditures by Category

	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
Personal Services	\$ 3,156,938	\$ 3,388,210	\$ 3,515,975	3.8 %
Operating Expenditures	7,000,084	9,323,315	9,029,928	(3.1)%
Capital Outlay	640,753	1,264,528	877,318	(30.6)%
Total Operating	\$ 10,797,775	\$ 13,976,053	\$ 13,423,221	(4.0)%
Capital Improvements	\$ 1,100	\$ 1,297,068	\$ 0	(100.0)%
Grants	1,683,894	1,775,478	1,775,478	0.0%
Reserves	0	1,733,326	2,263,057	30.6 %
Other	0	23,462	0	(100.0)%
Total Non-Operating	\$ 1,684,994	\$ 4,829,334	\$ 4,038,535	(16.4)%
Department Total	\$ 12,482,769	\$ 18,805,387	\$ 17,461,756	(7.1)%

Expenditures by Division / Program

Court Facilities	\$ 4,500,591	\$ 8,165,194	\$ 7,861,317	(3.7)%
Court Technology	5,061,719	7,332,793	6,290,134	(14.2)%
Juvenile Court Programs	217,459	389,581	307,927	(21.0)%
Law Library	193,891	285,475	285,475	0.0%
Legal Aid Programs	1,292,357	1,292,357	1,292,357	0.0%
Local Court Programs	1,216,752	1,339,987	1,424,546	6.3 %
Department Total	\$ 12,482,769	\$ 18,805,387	\$ 17,461,756	(7.1)%

Funding Source Summary

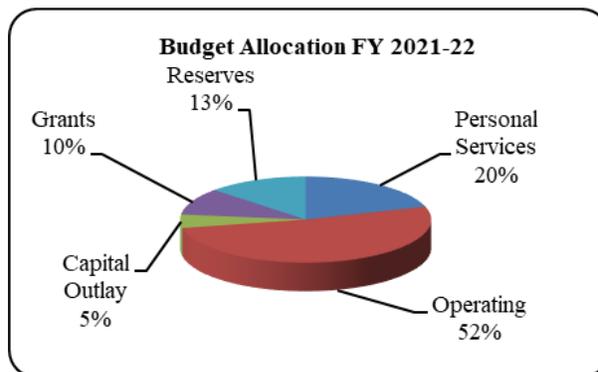
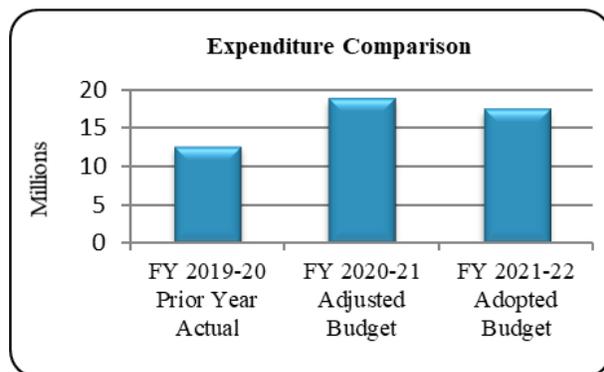
Special Revenue Funds	\$ 12,482,769	\$ 18,805,387	\$ 17,461,756	(7.1)%
Department Total	\$ 12,482,769	\$ 18,805,387	\$ 17,461,756	(7.1)%

Authorized Positions

	38	38	38	0.0%
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Other Court Funds

EXPENDITURE HIGHLIGHTS



Personal Services – The FY 2021-22 personal services budget includes a 3.5% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates were budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$14,000 to \$15,400 per employee to cover medical cost increases. The department’s authorized position count remained unchanged.

Operating Expenses – The FY 2021-22 operating expenses budget decreased by 3.1% or \$293,387 from the FY 2020-21 budget mainly due to decreases in Court Facilities for contract services and utilities expenditures and in Juvenile Court Programs for indigent psych services expenditures.

Capital Outlay – The FY 2021-22 capital outlay budget decreased 30.6% or \$387,210 from the FY 2020-21 budget. The decrease is attributed mainly to funding requests for one-time purchases for software in FY 2020-21 for Court Technology.

Capital Improvements – The FY 2021-22 capital improvements budget decreased by 100.0% or \$1.3 million from the FY 2020-21 budget. Unspent budget in FY 2020-21 for Court Facilities and Court Technology projects will be rebudgeted to FY 2021-22 during the Annual Budget Amendment in January 2022. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects.

Grants/Services – The FY 2021-22 grants/services budget remained status quo from the FY 2020-21 budget and includes funding that Orange County provides to the following organizations: Orange County Bar Association for the Legal Aid Society in the amount of \$1,292,357, which includes \$106,485 for the Guardian ad Litem Program; Citizens Dispute Resolution in the amount of \$102,228; Seniors First Guardianship Program in the amount of \$95,418; and, Florida Agricultural and Mechanical University (FAMU) for the Law Library in the amount of \$285,475.

Reserves – The FY 2021-22 reserves budget of \$2.3 million is for the Court Facilities Fund.

Other – The FY 2021-22 other category budget is zero and the FY 2020-21 budget is for an interfund transfer to Local Court Programs from Juvenile Court Programs of unspent funds at the close of the prior fiscal year.

FUNDING SOURCE HIGHLIGHTS

The Special Revenue Funds under the court funds consist of the Court Facilities Fund, Court Technology Fund, and Additional Court Costs funds. The General Fund provides \$6.1 million through an interfund transfer to the court funds to cover expenses due to the lack of revenue generated from some of the funds.

The Court Facilities Fund was established on June 15, 2004, when the Board of County Commissioners passed an ordinance to impose a \$15 charge on civil and criminal traffic infractions in order to fund court facilities. Effective November 1, 2009, the BCC amended the ordinance and code to increase the surcharge to \$30 for non-criminal traffic infractions and criminal violations as described in the governing statutes.

The Court Technology Fund was established on June 1, 2004 by Senate Bill 2962, which created a \$4 per page increase in recording fees to fund the court-related information technology needs of the state attorneys, public defenders, clerks, and the courts. Of the \$4 fee, \$2 is directed to the Board of County Commissioners to fund information technology for the courts, state attorneys, and public defenders. Of the balance, \$1.90 is directed to the clerks for their court-related information technology needs; and, \$0.10 is set aside for a statewide case management information system.

The Additional Court Costs funds were established on June 15, 2004, when the Board of County Commissioners passed an ordinance to impose a \$65 court fee when a person pleads guilty or nolo contendere to, or is found guilty of, any felony, misdemeanor, or criminal traffic offense under the laws of this state. The \$65 is split between four (4) programs:

1. Twenty-five percent (25%) of the amount collected shall be allocated to fund innovations to supplement state funding for the elements of the state court system identified in Section 29.004, Florida Statutes, and county funding for local requirements under Section 29.008(2)(a)2, Florida Statutes.
2. Twenty-five percent (25%) of the amount collected shall be allocated to assist counties in legal aid programs.
3. Twenty-five percent (25%) of the amount collected shall be allocated to fund personnel and legal materials of the public as part of a law library.
4. Twenty-five percent (25%) of the amount collected shall be used to support juvenile programs.

Division: Court Facilities

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Operating Expenditures	\$ 4,499,491	\$ 6,008,879	\$ 5,598,260	(6.8)%
Capital Outlay	0	15,000	0	(100.0)%
Total Operating	\$ 4,499,491	\$ 6,023,879	\$ 5,598,260	(7.1)%
Capital Improvements	\$ 1,100	\$ 431,451	\$ 0	(100.0)%
Reserves	0	1,709,864	2,263,057	32.4 %
Total Non-Operating	\$ 1,100	\$ 2,141,315	\$ 2,263,057	5.7 %
Total	\$ 4,500,591	\$ 8,165,194	\$ 7,861,317	(3.7)%

Division: Court Technology

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 1,972,568	\$ 2,100,520	\$ 2,183,661	4.0 %
Operating Expenditures	2,448,399	3,117,128	3,229,155	3.6 %
Capital Outlay	640,753	1,249,528	877,318	(29.8)%
Total Operating	\$ 5,061,719	\$ 6,467,176	\$ 6,290,134	(2.7)%
Capital Improvements	\$ 0	\$ 865,617	\$ 0	(100.0)%
Total Non-Operating	\$ 0	\$ 865,617	\$ 0	(100.0)%
Total	\$ 5,061,719	\$ 7,332,793	\$ 6,290,134	(14.2)%
Authorized Positions	21	21	21	0.0 %

Division: Juvenile Court Programs

Expenditures by Category	FY 2019 - 20	FY 2020 - 21	FY 2021 - 22	Percent Change
	Actual	Budget as of 03/31/2021	Adopted Budget	
Personal Services	\$ 186,849	\$ 211,916	\$ 214,565	1.3 %
Operating Expenditures	30,610	154,203	93,362	(39.5)%
Total Operating	\$ 217,459	\$ 366,119	\$ 307,927	(15.9)%
Other	\$ 0	\$ 23,462	\$ 0	(100.0)%
Total Non-Operating	\$ 0	\$ 23,462	\$ 0	(100.0)%
Total	\$ 217,459	\$ 389,581	\$ 307,927	(21.0)%
Authorized Positions	3	3	3	0.0 %

Division: Law Library

Expenditures by Category	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
Grants	\$ 193,891	\$ 285,475	\$ 285,475	0.0 %
Total Non-Operating	\$ 193,891	\$ 285,475	\$ 285,475	0.0 %
Total	\$ 193,891	\$ 285,475	\$ 285,475	0.0 %

Division: Legal Aid Programs

Expenditures by Category	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
Grants	\$ 1,292,357	\$ 1,292,357	\$ 1,292,357	0.0 %
Total Non-Operating	\$ 1,292,357	\$ 1,292,357	\$ 1,292,357	0.0 %
Total	\$ 1,292,357	\$ 1,292,357	\$ 1,292,357	0.0 %

Division: Local Court Programs

Expenditures by Category	FY 2019 - 20 Actual	FY 2020 - 21 Budget as of 03/31/2021	FY 2021 - 22 Adopted Budget	Percent Change
Personal Services	\$ 997,521	\$ 1,075,774	\$ 1,117,749	3.9 %
Operating Expenditures	21,585	43,105	109,151	153.2 %
Total Operating	\$ 1,019,106	\$ 1,118,879	\$ 1,226,900	9.7 %
Grants	\$ 197,646	\$ 197,646	\$ 197,646	0.0 %
Reserves	0	23,462	0	(100.0)%
Total Non-Operating	\$ 197,646	\$ 221,108	\$ 197,646	(10.6)%
Total	\$ 1,216,752	\$ 1,339,987	\$ 1,424,546	6.3 %
Authorized Positions	14	14	14	0.0 %



Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Other Appropriations

15 - 23

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
<u>Other Court Funds</u>											
Court Facilities											
0892	1248	State Attorney Grand Jury Room	170,852	49,148	0	0	0	0	0	0	220,000
		Org Subtotal	170,852	49,148	0	0	0	0	0	0	220,000
2066	1248	Courthouse Bird Deterrent	186,981	88,288	0	0	0	0	0	0	275,269
		Org Subtotal	186,981	88,288	0	0	0	0	0	0	275,269
2069	1248	Courthouse Dewatering System	55,985	294,015	0	0	0	0	0	0	350,000
		Org Subtotal	55,985	294,015	0	0	0	0	0	0	350,000
		DIVISION SUBTOTAL	413,818	431,451	0	0	0	0	0	0	845,269
Court Technology											
0861	1247	State Attorney Tech Modernization	249,583	865,617	0	0	0	0	0	0	1,115,200
		Org Subtotal	249,583	865,617	0	0	0	0	0	0	1,115,200
		DIVISION SUBTOTAL	249,583	865,617	0	0	0	0	0	0	1,115,200
		DEPARTMENT SUBTOTAL	663,401	1,297,068	0	0	0	0	0	0	1,960,469
		GRAND TOTAL	663,401	1,297,068	0	0	0	0	0	0	1,960,469

* Prior Expenditures is calculated using 3 or 5 years.



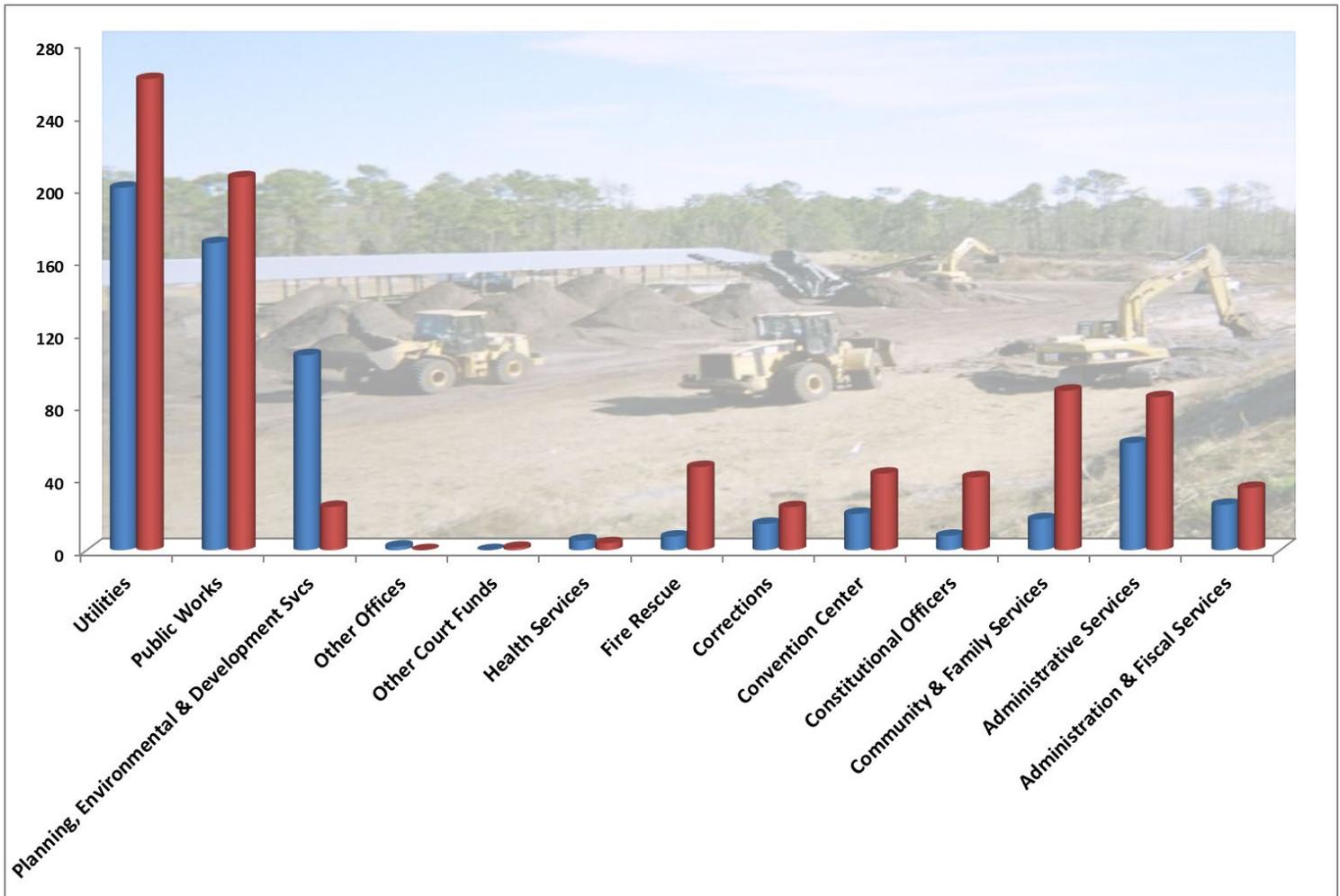
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CAPITAL IMPROVEMENTS PROGRAM BUDGETED EXPENDITURES BY DEPARTMENT



\$'s in Millions

■ FY 21-22
 ■ FY 20-21

Total Capital Improvements Budget

FY 21-22: \$635,622,385

FY 20-21: \$853,497,692

CAPITAL IMPROVEMENTS PLAN SUMMARY

The FY 2022-2026 Capital Improvements Plan (CIP) is presented in this section. The CIP includes funding for a diverse set of projects. Those projects touch everything from renovations of existing facilities to the construction of new roadways. Annual funding for new projects is limited and all requests are prioritized and scrutinized before being included in the CIP.

The adopted CIP contains 18 new projects with costs totaling an estimated \$154.8 million over the next five (5) years. Some of these new projects include:

- **Environmental Sensitive Land Acquisitions - \$100.0 million (Capital Projects Fund)**
Project will be used to close the gaps between existing conservation lands and assist in creation of wildlife corridors, as well as provide water quality benefits.
- **International Drive CRA projects - \$33.0 million (International Drive Community Redevelopment Agency Trust Fund)**
Projects will be used to support affordable and attainable housing; community repairs and improvements; neighborhood beautification and enhancements; and pedestrian and traffic safety under the following divisions.
 - Housing and Community Development - \$28.0M
 - Planning - \$940K
 - Transportation Planning - \$1.5M
 - Public Works Engineering - \$100K
 - Traffic Engineering - \$2.5M
- **Vineland Avenue - \$10.8 million (Transportation Impact Fee Fund and Transportation – Deficient Segment Fund)**
Project will be used to acquire right-of-way and construct the widening of Vineland Avenue from a two-lane to four-lane roadway between the Marriott Village to the Basilica Mary Queen of the Universe church.
- **Corrections Horizon Smoke Control/Replace Smoke Fans - \$7.0 million (Capital Projects Fund)**
Project will be used to evaluate, design and replace aging smoke control system and associated equipment.
- **Innovation Lab Building - \$2.0 million (Capital Projects Fund)**
Project will be used to purchase a building for the Innovation and Technology division for countywide training and networking.
- **Parks and Recreation Improvements Projects - \$1.5 million (Parks Fund and Parks and Recreation Impact Fee Fund)**
Projects will be used to provide LED lighting of East Orange Neighborhood Park ballfields for public safety and to design and construct a neighborhood park (Watermark Park) per community input located in Horizon West.
- **Real Estate Management Tracking Software - \$300,000 (Capital Projects Fund)**
Project will be used to update the current outdated tracking software to enhance the ability to track workloads, identify areas where additional staff is needed, and proactively address leasing and space needs.
- **Clerk of Courts Courthouse Electric Card Access Readers - \$230,000 (Capital Projects Fund)**
Project will be used to install electronic card access readers for the lobby in Building C, Main Courthouse, and in the evidence storage rooms to prevent unauthorized access and protect personnel and assets from internal and external security threats.

The reports that follow detail Orange County's comprehensive Capital Improvements Plan. Available funding has been identified for all project budgets falling within the plan's five-year timeframe (FY 2022-2026). Approved FY 2021-22 budgets displayed on the CIP reports are as of 8/25/2021.

PURPOSE OF THE CAPITAL IMPROVEMENTS PROGRAM & BUDGET

The Capital Improvements Program and Budget provides the means through which Orange County Government takes a planned and programmed approach to utilizing its financial resources in the most responsive and efficient manner to meet its service and facility needs. The capital budgeting process is designed to achieve the following results:

- Consolidating and coordinating the various department requests with the goal of reducing unnecessary delays, and coordinating the individual improvement programs of the departments;
- Establishing a system of procedures and priorities by which each proposal can be evaluated in terms of the public need, the comprehensive planning of the area, the interrelationship of projects, and cost requirements;
- Scheduling the proposals over an extended period whereby the Capital Improvements Program can be achieved; and,
- Anticipating needed projects and relating them to existing and projected fiscal capacity.

CAPITAL IMPROVEMENTS PROJECT DEFINITIONS AND QUESTIONS

1. **What is a Capital Improvements Project (CIP)?**

Any governmental expenditure for the construction, installation, and/or renovation of facilities that are expected to be in service for at least 10 years. Capital projects are relatively large scale, non-recurring projects that may require multi-year financing. Expenditures that meet these criteria and are in excess of \$25,000 should be included in Orange County's Capital Improvements Program.

2. **What type of costs are included in a CIP?**

All design and construction costs and any other costs associated with preparing a facility for use are included in the project.

3. **What is an encumbrance?**

The commitment of funds to purchase an item or service. An encumbrance is generated when a purchase order or release order is issued. Encumbered but unspent funds are rolled from one fiscal year to the next.

4. **What is a carry-over or rebudget?**

A carry-over or rebudget is unspent project funding from a fiscal year that needs to be moved to the new fiscal year or future years to maintain total project cost.

5. **What happens if a department is not able to expend/encumber funds by year-end that were approved in the budget for that fiscal year?**

Any approved CIP project funding that was not expended or encumbered in the prior fiscal year can be rebudgeted during the annual budget amendment. This annual amendment occurs in January of every fiscal year.

Some departments customarily forecast what will not be expended/encumbered during the current fiscal year and budget the unexpended funds estimate in a "reserve for future capital outlay" or "provision for rebudgets" account. This account will allow the department access to funding through a CIP Amendment executed in the new fiscal year before the actual budget reconciliation is done during the annual budget amendment in January.

6. **How much money/funds are available for projects?**

Available funds are determined annually, and are based on anticipated tax revenue and financing plans.

7. **What is the process for amending a CIP budget?**

Any change to a CIP project that impacts the total cost of the project or includes a transfer from a reserve account requires a CIP Amendment and Board of County Commissioners (BCC) approval. Changes that simply move funding from one year to another, due to timing, do not require BCC approval.

8. **How are operating expenditures associated with a CIP handled?**

When a new CIP is requested, all costs, including future operating impacts are evaluated. Once the project is completed and operational, the operating and maintenance costs must be funded with operating revenues. Departments include in their budgets the operating expenses that are needed when the capital project is completed and becomes operational.

9. **If a project won't begin for three (3) years, would it be included in the Five-Year CIP?**

Yes, all projects that will need some funding within the next five (5) years are included in the Five-Year CIP. If projects/costs are known beyond the five-year period, they should also be submitted as future cost needs. These future cost estimates can then be included in long-term funding models.

ORANGE COUNTY CAPITAL IMPROVEMENTS BUDGET POLICIES

As adopted by the Board of County Commissioners in July 1991 and as subsequently amended:

- All Orange County capital improvements will be made substantially in accordance with the adopted Capital Improvements Program, and as outlined in the Comprehensive Policy Plan.
- Orange County will develop a multi-year plan for capital improvements and update it annually.
- Orange County will enact an annual Capital Improvements Budget based on the multi-year Capital Improvements Program. Future capital improvements expenditures necessitated by changes in population, changes in real estate development, or changes in economic base will be calculated and included in capital improvements budget projections.
- Orange County will coordinate development of the Capital Improvements Budget with development of the operating budget. Future operating costs associated with new capital improvements will be projected and included in operating budget forecasts.
- Orange County will use intergovernmental assistance to finance only those capital improvements that are consistent with the Capital Improvements Program and Orange County priorities, and only when operating and maintenance costs have been included in operating budget forecasts.
- Orange County will attempt to maintain all its assets at a level adequate to protect the county's capital investment, and to minimize future maintenance and replacement costs. The maintenance of existing assets is the county's primary capital expenditure consideration.
- Orange County will project its equipment replacement and maintenance needs for the next several years and will update this projection each year. From this projection, a maintenance and replacement schedule will be developed and followed.
- Orange County will identify the estimated costs and potential funding sources for each capital project proposal before it is submitted for approval.
- Orange County will determine the least costly financing method for all new projects.
- Project requests will be reviewed and department priorities analyzed by the County Mayor/County Administrator after review by Office of Management and Budget.
- The Capital Improvements Budget will be adopted and incorporated into the annual Orange County Budget.
- The Orange County Capital Improvements Program for each five-year period is approved by the Board of County Commissioners, and the annual CIP budget is adopted by resolution. Deviations from the total cost of the adopted Capital Improvements Budget will require approval by the Board of County Commissioners.

IDENTIFYING PROJECTS - PUBLIC PARTICIPATION/CITIZEN ASSISTANCE

The preparation of a Capital Improvements Budget involves the determination of specific capital improvement projects needed to upgrade inadequate existing facilities, and the identification of facilities, which will be needed to accommodate future growth and development in the community. To accomplish this task, citizen input is solicited throughout the budget cycle. The following is a summary of the citizen input received throughout the year:

Community Development - A federally mandated Advisory Board meets monthly. Citizens and non-profit organizations may request funding of specific proposals. Neighborhood meetings are held throughout the year for obtaining public input. The primary responsibility of this board is to conduct studies, hold hearings, and make recommendations to the Board of County Commissioners regarding the Federal Housing and Community Development Act of 1974 and subsequent federal regulation.

Parks and Recreation - Citizens have access to monthly Parks Advisory Board meetings and can, through this medium, propose specific parks projects for approval.

Public Works and Development - Public participation at all growth management, zoning, and development review meetings is encouraged. Although these meetings may not result in specific proposals for capital improvements, they do relate to growth and development, which often trigger the requirement for capital improvements. For each major project, a community meeting is held in the affected area in order to provide citizens with a forum for expression of concerns. Projects are then reviewed by the appropriate advisory board and then submitted to the Board of County Commissioners for approval.

The public is encouraged to attend the budget public hearings of the Board of County Commissioners and other community meetings to provide input into the Capital Improvements Program.

POTENTIAL REVENUE SOURCES

The following are potential sources of revenue for capital improvements. If the source of funding is restricted for particular items/departments, these restrictions are indicated. The list is not comprehensive.

Source of Funding	Restrictions
Transportation Trust Fund 1002	Restricted for use by the Public Works Department for transportation operating costs and infrastructure needs.
Constitutional (2nd) Gas Tax Fund 1003	Restricted for use by the Public Works Department, further restricted for use by F.S. 206.411, F.S. 206.47, F.S. 335.075, and F.S. 336.41.
Local Option Gas Tax Fund 1004	Restricted for use by the Public Works Department; further tax restricted for use on county roads by County Ordinances 83-26, 83-39, 85-22, 85-28, and F.S. 336.025.
Fire Rescue Services Fund 1009	Restricted for use by the Fire Rescue Department for operating costs, equipment acquisition, and infrastructure needs.
Capital Projects Fund 1023	Restricted for use for a variety of infrastructure and miscellaneous capital needs.
Tree Replacement Trust Fund 1029	Restricted for use for the purchase and/or planting of trees/landscaping for community enhancement.
Transportation Impact Funds 1031-1034	Restricted for use by the Public Works Department for growth related road construction needs.
Fire Impact Fee Fund 1046	Restricted for use by the Fire Rescue Department for growth related capital equipment and structures.
Law Enforcement Impact Fee Fund 1035	Restricted for use by the Sheriff's Office for growth related capital equipment and structures.
Parks Fund Fund 1050	Restricted for use by the Parks and Recreation Division to fund capital projects and operations related to parks.
International Drive Community Redevelopment Area (I-Drive CRA) Fund 1246	Restricted for use for certain blighted conditions identified, including transportation in the CRA surrounding International Drive.

POTENTIAL REVENUE SOURCES (CONTINUED)

Sources of Funding	Restrictions
Technology Fund Fund 1247	Restricted for use by the County Courts for its technology needs. Created under the provisions of Article V, revision 7.
Facilities Fund Fund 1248	Restricted for use by the County Courts for its facilities needs. Created under the provisions of Article V, revision 7.
Parks & Recreation Impact Fee Fund 1265	Restricted for use by the Parks and Recreation Division for growth related capital expenditures.
Solid Waste Fund 4410	Restricted for use by the Solid Waste Division; further restricted by bond covenants.
Water and Wastewater Fund 4420	Restricted for use by the Water and Water Reclamation Divisions; further restricted by bond covenants.
Convention Center Fund 4430	Restricted for use by the Convention Center for expansion of the existing facility and renovations and improvements to existing facilities.
Fleet Management Fund 5530	Restricted for use by the Fleet Management Division to fund capital projects and operations.
American Rescue Plan Act (ARPA) Fund 5896	Restricted for use of various response, mitigation, assistance, and recovery investments based on criteria established by the U.S. Department of Treasury, as approved by the Board of County Commissioners.
Community Development (CD Block Grant) Grant-in-Aid Fund 7702	Restricted to those projects meeting the criteria established by the Department of Housing and Urban Development, as approved by the Community Development Advisory Board and the Board of County Commissioners.

AMENDING THE CAPITAL IMPROVEMENTS PROGRAM & BUDGET

Conditions may arise during the fiscal year, which make it necessary to amend the adopted Capital Improvements Program and Budget to meet an unforeseen need. A procedure has been established to provide for the orderly submittal and evaluation of each requested amendment.

The Capital Improvements Budget Policies, adopted by the Board of County Commissioners in July 1991, require that all capital improvements projects be in accordance with the adopted Capital Improvements Program. Amendments to the list of projects as adopted by the Board of County Commissioners in the Capital Improvements Program are approved by the Board of County Commissioners in a manner similar to the procedure now in use for approval of change orders to contracts. An amendment to the Capital Improvements Program and Budget is required if any of the following conditions arise:

- The project is not a part of the program adopted as the Capital Improvements Program and Budget;
- The project is deleted from the adopted Capital Improvements Program and Budget;
- Project costs increase from those identified in the adopted Capital Improvements Program and Budget;
- The proposed method of financing the project is different from that indicated in the Capital Improvements Program and Budget; and,
- The basic content and emphasis of the project is different from that indicated in the Capital Improvements Program and Budget.

TOTAL PROJECT COST CALCULATION

Orange County's Capital Improvements Program is a five-year view of anticipated capital projects. As a result, the total project cost for each project in the program has been identified. The following table is the calculation of the total project cost for a specific project in the program.

Categories	Summation
Actual Expenditures Prior Years *	+
Past Modified Budget FY 2020-21	+
Adopted Budget FY 2021-22	+
Proposed Budget FY 2022-23	+
Proposed Budget FY 2023-24	+
Proposed Budget FY 2024-25	+
Proposed Budget FY 2025-26	+
Future Requirements *	+
Result	Total Project Cost

* *On-going projects, like facilities improvements, that are made up of many small projects and require continuous funding as needs assessments are updated go back only three (3) years of actual expenditures for prior years and no future requirements are included in the total project cost calculation. For all other projects only five (5) years of actual expenditures for prior years and future requirements, if provided, are included in the total project cost calculation.*

CAPITAL IMPROVEMENTS IMPACT ON THE OPERATING BUDGET

In order to meet future service needs, Orange County plans for major capital improvements well in advance. Orange County accomplishes this by preparing a five-year capital improvements plan. As part of the budget preparation process, each department is required to submit their long-term capital needs. They are also required to submit estimated operating costs for each one of the requested projects over a five-year period. This information is used to determine the aggregate impact of the program on Orange County's operating budget. New projects are not approved if sufficient operating funds are not projected to exist at the time of completion.

OPERATING AND CAPITAL BUDGETS - HOW ARE THEY RELATED?

The operating and capital budgets of Orange County are intimately related to one another. Many capital projects, especially those involving new infrastructure, result in new operating costs. The costs of operating and maintaining new infrastructure are always considered in the budget approval process. It is Orange County's philosophy that new projects are only undertaken if current and future operating revenues are sufficient to fund the operating costs associated with new capital projects.

In 1997, Orange County developed a five-year financial planning model. One of the purposes of this model is to determine the amount of operating revenue available to support new capital projects. The data gathered on operating costs for approved projects is incorporated into the financial model and updated annually. Project costs identified for future years may change when they are finally included in the adopted budget. This is due to changes in priorities and updated cost information.

As a general rule, capital projects are budgeted separately from the operating budgets in various capital projects or impact fee funds. Exceptions to this are enterprise funds, such as those that fund the Utilities Department and the Convention Center. These departments budget capital projects within their funds in accordance with generally accepted accounting principles. Other capital projects are funded through long-term debt, specially designated ad-valorem taxes, and interfund transfers to capital projects funds.

Orange County
Capital Improvement Program

CAPITAL IMPROVEMENTS PROGRAM

**ADOPTED BUDGET
FY 2021-22 THROUGH FY 2025-26**

BY DEPARTMENT / DIVISION



Orange County Government, Florida

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Capital Improvement Program

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Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
Administration and Fiscal Services											
Information Systems & Services											
0297	1054	911 System Upgrade	1,022,454	16,785,120	16,972,020	0	0	0	0	0	34,779,594
		Org Subtotal	1,022,454	16,785,120	16,972,020	0	0	0	0	0	34,779,594
0584	1023	Network Infrastructure	2,005,610	1,499,482	850,000	850,000	850,000	850,000	850,000	0	7,755,092
		Org Subtotal	2,005,610	1,499,482	850,000	850,000	850,000	850,000	850,000	0	7,755,092
0593	1023	Technology Hardware Replacement	4,615,942	5,756,218	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	0	35,372,160
		Org Subtotal	4,615,942	5,756,218	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	0	35,372,160
0594	1023	Radio Tower Power Improvements	0	200,000	1,600,000	0	0	0	0	0	1,800,000
		Org Subtotal	0	200,000	1,600,000	0	0	0	0	0	1,800,000
2028	1023	Telecommunications System Up	1,714,399	1,356,472	560,000	560,000	560,000	560,000	560,000	0	5,870,871
		Org Subtotal	1,714,399	1,356,472	560,000	560,000	560,000	560,000	560,000	0	5,870,871
8642	5896	ARP1-RR Public Safety Radio Tower	0	4,500,000	0	0	0	0	0	0	4,500,000
		Org Subtotal	0	4,500,000	0	0	0	0	0	0	4,500,000
8643	5896	ARP1-RR Technology Security Enhanceme	0	4,250,000	0	0	0	0	0	0	4,250,000
		Org Subtotal	0	4,250,000	0	0	0	0	0	0	4,250,000
		DIVISION SUBTOTAL	9,358,405	34,347,292	24,982,020	6,410,000	6,410,000	6,410,000	6,410,000	0	94,327,717
		DEPARTMENT SUBTOTAL	9,358,405	34,347,292	24,982,020	6,410,000	6,410,000	6,410,000	6,410,000	0	94,327,717

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Capital Improvement Program

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Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
Administrative Services											
Capital Projects											
1708	1023	Gun Range Maintenance	45,110	56,281	0	0	0	0	0	0	101,391
		Org Subtotal	45,110	56,281	0	0	0	0	0	0	101,391
1757	1023	RCC Electrical Improvements	1,988,156	11,843	0	0	0	0	0	0	1,999,999
		Org Subtotal	1,988,156	11,843	0	0	0	0	0	0	1,999,999
1763	1023	Warehouse Space Consolidation	0	30,000	0	0	0	0	0	0	30,000
		Org Subtotal	0	30,000	0	0	0	0	0	0	30,000
2074	1023	Cultural Community Center	1,500	2,400,000	1,998,500	0	0	0	0	0	4,400,000
		Org Subtotal	1,500	2,400,000	1,998,500	0	0	0	0	0	4,400,000
2076	1023	County Services Building	0	500,000	500,000	0	0	0	0	0	1,000,000
		Org Subtotal	0	500,000	500,000	0	0	0	0	0	1,000,000
2077	1023	Courthouse Build-Out	323,074	6,676,926	4,000,000	6,400,000	0	0	0	0	17,400,000
		Org Subtotal	323,074	6,676,926	4,000,000	6,400,000	0	0	0	0	17,400,000
2079	1023	Barnett Park Emergency Generator	241	197,095	0	0	0	0	0	0	197,336
	7580	HMGP Barnett Park	722	591,284	0	0	0	0	0	0	592,006
		Org Subtotal	963	788,379	0	0	0	0	0	0	789,342
2080	1023	Bithlo Commun Cntr Emgcy Gen	510	74,572	0	0	0	0	0	0	75,082
	7590	HMGP Bithlo Community Center	1,529	223,720	0	0	0	0	0	0	225,249
		Org Subtotal	2,039	298,292	0	0	0	0	0	0	300,331

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
2081	1023	Bithlo Water Trtmt Plant Emgcy Gen	510	74,572	0	0	0	0	0	0	75,082
	7589	HMGP Bithlo Water Trtmt Plant	1,529	223,720	0	0	0	0	0	0	225,249
		Org Subtotal	2,039	298,292	0	0	0	0	0	0	300,331
2082	1023	Goldenrod Rec. Center Emgcy Gen	241	62,377	0	0	0	0	0	0	62,618
	7583	HMGP Goldenrod Rec Center	722	187,132	0	0	0	0	0	0	187,854
		Org Subtotal	963	249,509	0	0	0	0	0	0	250,472
2083	1023	Meadow Woods Rec Cntr Emgcy Gen	241	62,362	0	0	0	0	0	0	62,603
	7585	HMGP Meadow Woods Rec Cntr	722	187,087	0	0	0	0	0	0	187,809
		Org Subtotal	963	249,449	0	0	0	0	0	0	250,412
2084	1023	Silver Star Rec Cntr Emgcy Gen	241	62,362	0	0	0	0	0	0	62,603
	7581	HMGP Silver Star Rec Cntr Emgcy Gen	722	187,087	0	0	0	0	0	0	187,809
		Org Subtotal	963	249,449	0	0	0	0	0	0	250,412
2085	1023	South Econ Rec Cntr Emgcy Gen	241	62,362	0	0	0	0	0	0	62,603
	7582	HMGP South Econ Rec Cntr Emgcy Gen	722	187,087	0	0	0	0	0	0	187,809
		Org Subtotal	963	249,449	0	0	0	0	0	0	250,412
2086	1023	West Orange Rec Cntr Emgcy Gen	241	74,841	0	0	0	0	0	0	75,082
	7584	HMGP West Orange Rec Cntr	722	224,526	0	0	0	0	0	0	225,248
		Org Subtotal	963	299,367	0	0	0	0	0	0	300,330
2090	1023	Tax Collector Downtown Office Modification	0	300,000	700,000	0	0	0	0	0	1,000,000
		Org Subtotal	0	300,000	700,000	0	0	0	0	0	1,000,000
7325	8340	OC Rec Gyms Emerg Retrofit	0	1,830,000	0	0	0	0	0	0	1,830,000
		Org Subtotal	0	1,830,000	0	0	0	0	0	0	1,830,000

Capital Improvement Program

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
7326	8341	OC Magic Gym Emergency Retrofit	0	800,000	0	0	0	0	0	0	800,000
		Org Subtotal	0	800,000	0	0	0	0	0	0	800,000
		DIVISION SUBTOTAL	2,367,696	15,287,236	7,198,500	6,400,000	0	0	0	0	31,253,432
Facilities Management											
0263	1023	Improvements to Facilities	6,611,493	15,606,391	7,205,250	5,662,500	2,000,000	2,000,000	2,000,000	0	41,085,634
		Org Subtotal	6,611,493	15,606,391	7,205,250	5,662,500	2,000,000	2,000,000	2,000,000	0	41,085,634
1703	1023	Administration Center HVAC	210,574	2,019,587	3,000,000	3,619,839	2,000,000	0	0	0	10,850,000
		Org Subtotal	210,574	2,019,587	3,000,000	3,619,839	2,000,000	0	0	0	10,850,000
1755	1023	Courthouse HVAC & Building Imp	685,899	6,541,580	1,180,978	5,796,544	6,894,999	6,000,000	2,000,000	0	29,100,000
		Org Subtotal	685,899	6,541,580	1,180,978	5,796,544	6,894,999	6,000,000	2,000,000	0	29,100,000
1756	1023	Corrections HVAC & Building Imp	827,429	4,569,886	5,306,053	5,846,631	2,000,000	0	0	0	18,549,999
		Org Subtotal	827,429	4,569,886	5,306,053	5,846,631	2,000,000	0	0	0	18,549,999
1758	1023	Corrections Boiler Replacement	362,233	3,837,766	0	0	0	0	0	0	4,199,999
		Org Subtotal	362,233	3,837,766	0	0	0	0	0	0	4,199,999
1759	1023	Corrections Work Release HVAC	214,347	1,085,653	0	2,000,000	0	0	0	0	3,300,000
		Org Subtotal	214,347	1,085,653	0	2,000,000	0	0	0	0	3,300,000
1760	1023	Corrections Security Doors	689,043	2,210,073	2,800,000	2,800,000	1,565,883	0	0	0	10,064,999
		Org Subtotal	689,043	2,210,073	2,800,000	2,800,000	1,565,883	0	0	0	10,064,999
16 - 17	1761	Corrections Central Energy Plant Imprv	0	2,799,818	2,000,000	2,900,182	0	0	0	0	7,700,000
		Org Subtotal	0	2,799,818	2,000,000	2,900,182	0	0	0	0	7,700,000

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
1762	1023	Sheriff's Complex HVAC Replacement	136,277	1,683,723	1,500,000	1,500,000	0	0	0	0	4,820,000
		Org Subtotal	136,277	1,683,723	1,500,000	1,500,000	0	0	0	0	4,820,000
1765	1023	Corrections Hrzns Smoke Cntrl/Rpl Smk Fa	0	0	1,000,000	3,000,000	3,000,000	0	0	0	7,000,000
		Org Subtotal	0	0	1,000,000	3,000,000	3,000,000	0	0	0	7,000,000
2049	1023	HVAC & IAQ Related Repl/Rest	7,882,029	8,658,663	6,277,500	2,000,000	2,000,000	2,000,000	2,000,000	0	30,818,192
		Org Subtotal	7,882,029	8,658,663	6,277,500	2,000,000	2,000,000	2,000,000	2,000,000	0	30,818,192
2050	1023	Energy Conservation Retrofit	1,483,883	2,720,378	2,290,500	1,125,000	500,000	500,000	500,000	0	9,119,761
		Org Subtotal	1,483,883	2,720,378	2,290,500	1,125,000	500,000	500,000	500,000	0	9,119,761
2052	1023	County Facs Roof Assess/Rep	891,221	6,654,884	1,391,250	1,000,000	1,000,000	1,000,000	1,000,000	0	12,937,355
		Org Subtotal	891,221	6,654,884	1,391,250	1,000,000	1,000,000	1,000,000	1,000,000	0	12,937,355
2063	1023	Courthouse Escalator Replacement	0	1,631,178	1,000,000	618,822	0	0	0	0	3,250,000
		Org Subtotal	0	1,631,178	1,000,000	618,822	0	0	0	0	3,250,000
2071	1023	Courthouse Chiller Replacements	67,180	763,941	2,398,879	1,370,000	0	0	0	0	4,600,000
		Org Subtotal	67,180	763,941	2,398,879	1,370,000	0	0	0	0	4,600,000
2073	1023	Corrections Campus Wide UPS System	245,747	754,253	1,500,000	2,000,000	800,000	0	0	0	5,300,000
		Org Subtotal	245,747	754,253	1,500,000	2,000,000	800,000	0	0	0	5,300,000
2087	1023	Courthouse Elevator Modernization	0	2,500,000	2,500,000	500,000	0	0	0	0	5,500,000
		Org Subtotal	0	2,500,000	2,500,000	500,000	0	0	0	0	5,500,000

Capital Improvement Program

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
2088	1023	Courthouse Lighting Upgrade	0	150,000	1,000,000	2,000,000	1,000,000	0	0	0	4,150,000
		Org Subtotal	0	150,000	1,000,000	2,000,000	1,000,000	0	0	0	4,150,000
2089	1023	Courthouse Power Modernization	0	1,200,000	1,250,000	1,100,000	0	0	0	0	3,550,000
		Org Subtotal	0	1,200,000	1,250,000	1,100,000	0	0	0	0	3,550,000
2091	1023	Public Works Admin Window Replacement	0	500,000	1,000,000	2,150,000	2,000,000	0	0	0	5,650,000
		Org Subtotal	0	500,000	1,000,000	2,150,000	2,000,000	0	0	0	5,650,000
2092	1023	Corrections FDC Re-pipe	0	800,000	1,000,000	1,500,000	0	0	0	0	3,300,000
		Org Subtotal	0	800,000	1,000,000	1,500,000	0	0	0	0	3,300,000
2093	1023	Corrections Genesis Re-pipe	0	500,000	1,100,000	1,000,000	0	0	0	0	2,600,000
		Org Subtotal	0	500,000	1,100,000	1,000,000	0	0	0	0	2,600,000
2094	1023	Corrections BRC Smoke Controls	0	300,000	2,500,000	700,000	0	0	0	0	3,500,000
		Org Subtotal	0	300,000	2,500,000	700,000	0	0	0	0	3,500,000
2095	1023	Facilities Central District Building Replacem	0	200,000	1,000,000	800,000	0	0	0	0	2,000,000
		Org Subtotal	0	200,000	1,000,000	800,000	0	0	0	0	2,000,000
		DIVISION SUBTOTAL	20,307,355	67,687,774	50,200,410	50,989,518	24,760,882	11,500,000	7,500,000	0	232,945,939
Fleet Management											
2046	5530	Tanks Replacement	110,544	427,542	910,000	910,000	2,310,000	10,000	10,000	0	4,688,086
		Org Subtotal	110,544	427,542	910,000	910,000	2,310,000	10,000	10,000	0	4,688,086
2051	5530	Fleet Bldg Renovations	563,140	1,038,006	499,350	939,350	2,099,350	999,350	100,000	0	6,238,546
		Org Subtotal	563,140	1,038,006	499,350	939,350	2,099,350	999,350	100,000	0	6,238,546

* Prior Expenditures is calculated using 3 or 5 years.

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Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
		DIVISION SUBTOTAL	673,684	1,465,548	1,409,350	1,849,350	4,409,350	1,009,350	110,000	0	10,926,632
Real Estate Management											
3197	1023	Real Estate Mgmt Tracking Software	0	0	300,000	0	0	0	0	0	300,000
		Org Subtotal	0	0	300,000	0	0	0	0	0	300,000
		DIVISION SUBTOTAL	0	0	300,000	0	0	0	0	0	300,000
		DEPARTMENT SUBTOTAL	23,348,735	84,440,558	59,108,260	59,238,868	29,170,232	12,509,350	7,610,000	0	275,426,003

Capital Improvement Program

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Capital Improvement Program

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Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
Community & Family Services											
Citizen's Commission for Children											
2557											
	1023	CCC Bithlo NCF Building	0	250,000	875,000	875,000	0	0	0	0	2,000,000
		Org Subtotal	0	250,000	875,000	875,000	0	0	0	0	2,000,000
		DIVISION SUBTOTAL	0	250,000	875,000	875,000	0	0	0	0	2,000,000
Community Action											
2566											
	1023	Southwood CC Playground	26,416	473,584	0	0	0	0	0	0	500,000
		Org Subtotal	26,416	473,584	0	0	0	0	0	0	500,000
2568											
	1023	Tangelo Park Community Center	0	350,000	0	0	0	0	0	0	350,000
	1246	Tangelo Park Community Center	0	0	450,000	2,200,000	985,000	0	0	0	3,635,000
		Org Subtotal	0	350,000	450,000	2,200,000	985,000	0	0	0	3,985,000
2571											
	1023	Two Generation Community Center	0	200,000	1,000,000	0	0	0	0	0	1,200,000
		Org Subtotal	0	200,000	1,000,000	0	0	0	0	0	1,200,000
		DIVISION SUBTOTAL	26,416	1,023,584	1,450,000	2,200,000	985,000	0	0	0	5,685,000
Head Start											
7582											
	1023	East Orange Head Start	298,858	1,142	0	0	0	0	0	0	300,000
		Org Subtotal	298,858	1,142	0	0	0	0	0	0	300,000
		DIVISION SUBTOTAL	298,858	1,142	0	0	0	0	0	0	300,000
Parks & Recreation											

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
0187a	1023	INVEST - Dist 1 Dr. Phillips Ballfields	0	550,000	0	0	0	0	0	0	550,000
	1265	Dist 1 Dr. Phillips Ballfields	0	0	4,000,000	0	0	0	0	0	4,000,000
		Org Subtotal	0	550,000	4,000,000	0	0	0	0	0	4,550,000
1885	1265	Deputy Brandon Coates Comm Park-Cap	1,958,915	187,616	0	0	0	0	0	0	2,146,531
		Org Subtotal	1,958,915	187,616	0	0	0	0	0	0	2,146,531
1915	1265	Little Econ Greenway-Gap	77,532	872,469	0	0	1,350,000	0	0	0	2,300,001
		Org Subtotal	77,532	872,469	0	0	1,350,000	0	0	0	2,300,001
1941	1050	Parks Signage-Countywide	14,608	245,722	25,000	0	0	0	0	0	285,330
		Org Subtotal	14,608	245,722	25,000	0	0	0	0	0	285,330
1962	1265	Community Parkland	12,350	7,065,873	0	0	0	0	0	0	7,078,223
		Org Subtotal	12,350	7,065,873	0	0	0	0	0	0	7,078,223
1971	1265	Silver Star Park (Pavilion)	10,706	99,294	0	0	0	0	0	0	110,000
		Org Subtotal	10,706	99,294	0	0	0	0	0	0	110,000
1982	1050	Ft Chirstmas PO Renovation	40,465	9,535	0	0	0	0	0	0	50,000
		Org Subtotal	40,465	9,535	0	0	0	0	0	0	50,000
2100	1050	Park Improvements/Renovations	2,644,402	4,428,914	3,620,000	0	0	0	0	0	10,693,316
		Org Subtotal	2,644,402	4,428,914	3,620,000	0	0	0	0	0	10,693,316
2116	1050	Park Trails Improvements/Renovations	1,794,952	2,794,519	1,124,800	0	0	0	0	0	5,714,271
	7545	Parks Trail Imp/Ren (WOT Bridge)	0	92,059	0	0	0	0	0	0	92,059
		Org Subtotal	1,794,952	2,886,578	1,124,800	0	0	0	0	0	5,806,330

Capital Improvement Program

16 - 22

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
2119	1265	Shingle Creek Trail	139,585	2,469,415	572,000	0	0	0	0	0	3,181,000
	7507	LAP - Shingle Creek Trail, Ph2	0	4,856,739	0	0	0	0	0	0	4,856,739
	7508	LAP - Shingle Creek Trail, Ph1, Seg3	0	5,264,669	0	0	0	0	0	0	5,264,669
	7517	LAP - Shingle Creek Trail, Ph1, Seg2	0	6,309,600	0	0	0	0	0	0	6,309,600
		Org Subtotal	139,585	18,900,423	572,000	0	0	0	0	0	19,612,008
2129	1265	Legacy - Pine Hills Trail	411,735	388,265	0	0	0	0	0	0	800,000
		Org Subtotal	411,735	388,265	0	0	0	0	0	0	800,000
2135	1265	LEG Soccer Complex Road	200,039	1,299,960	0	0	0	0	0	0	1,499,999
		Org Subtotal	200,039	1,299,960	0	0	0	0	0	0	1,499,999
2137	1050	Lakeside Village Neighborhood Park	45,939	314,061	0	0	0	0	0	0	360,000
		Org Subtotal	45,939	314,061	0	0	0	0	0	0	360,000
2138	1050	Little River Park	0	200,000	0	0	0	0	0	0	200,000
		Org Subtotal	0	200,000	0	0	0	0	0	0	200,000
2144	1265	Bomberos Field Park	2,020,629	3,377,370	0	0	0	0	0	0	5,397,999
		Org Subtotal	2,020,629	3,377,370	0	0	0	0	0	0	5,397,999
2145	1265	East Orange Soccer Fields	2,225,370	325,412	500,000	0	0	0	0	0	3,050,782
		Org Subtotal	2,225,370	325,412	500,000	0	0	0	0	0	3,050,782
2147	1265	Barnett Park Soccer Fields	0	6,619	0	0	0	0	0	0	6,619
		Org Subtotal	0	6,619	0	0	0	0	0	0	6,619
2148	1050	Barber Soccer Fields	2,660,572	25,229	0	0	0	0	0	0	2,685,801
		Org Subtotal	2,660,572	25,229	0	0	0	0	0	0	2,685,801

Capital Improvement Program

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Capital Improvement Program

16 - 24

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
2150	1023	INVEST - Countywide Parks Projects	2,031,285	5,000,000	0	0	0	0	0	0	7,031,285
		Org Subtotal	2,031,285	5,000,000	0	0	0	0	0	0	7,031,285
2151	1050	Kelly Park Restroom Facility	752,113	97,887	0	0	0	0	0	0	850,000
		Org Subtotal	752,113	97,887	0	0	0	0	0	0	850,000
2152	1050	Moss Park Restroom Facility	138,059	706,941	0	0	0	0	0	0	845,000
		Org Subtotal	138,059	706,941	0	0	0	0	0	0	845,000
2153	1265	Barnett Park Restroom Facility	736,870	88,130	0	0	0	0	0	0	825,000
		Org Subtotal	736,870	88,130	0	0	0	0	0	0	825,000
2154	1265	Blanchard Park Restroom Facility	31,654	393,347	200,000	0	0	0	0	0	625,001
		Org Subtotal	31,654	393,347	200,000	0	0	0	0	0	625,001
2155	1265	Horizon West Regional Park	524,872	10,146,134	0	5,628,994	0	0	0	0	16,300,000
		Org Subtotal	524,872	10,146,134	0	5,628,994	0	0	0	0	16,300,000
2157	1265	Blanchard Park Parking	76,883	2,123,117	0	0	0	0	0	0	2,200,000
		Org Subtotal	76,883	2,123,117	0	0	0	0	0	0	2,200,000
2158	1050	Lake Reams Road Park	89,931	610,069	500,000	0	0	0	0	0	1,200,000
		Org Subtotal	89,931	610,069	500,000	0	0	0	0	0	1,200,000
2159	1050	Town of Oakland Restrooms	0	182,000	0	0	0	0	0	0	182,000
		Org Subtotal	0	182,000	0	0	0	0	0	0	182,000

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Capital Improvement Program

16 - 25

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
2160	1050	Park Playground Structures	323,662	2,016,338	0	0	0	0	0	0	2,340,000
		Org Subtotal	323,662	2,016,338	0	0	0	0	0	0	2,340,000
2161	1050	Bentonshire Park	0	200,000	1,000,000	0	0	0	0	0	1,200,000
		Org Subtotal	0	200,000	1,000,000	0	0	0	0	0	1,200,000
2162	1050	Generators for Hurricane Shelters	0	796,201	0	0	0	0	0	0	796,201
		Org Subtotal	0	796,201	0	0	0	0	0	0	796,201
2163	1050	Little Econ Greenway Bridge Repair	0	940,000	1,100,000	0	0	0	0	0	2,040,000
	7546	Little Econ Greenway-Rouse Road Bridge	0	397,975	0	0	0	0	0	0	397,975
		Org Subtotal	0	1,337,975	1,100,000	0	0	0	0	0	2,437,975
2164	1265	Bithlo (Fitness Center)	9,223	884,777	0	0	0	0	0	0	894,000
		Org Subtotal	9,223	884,777	0	0	0	0	0	0	894,000
2165	1265	Downey Park (Pickleball Courts)	17,358	605,542	257,100	0	0	0	0	0	880,000
		Org Subtotal	17,358	605,542	257,100	0	0	0	0	0	880,000
2166	1265	Pine Castle (Little League Fields)	3,500	2,526,500	0	0	0	0	0	0	2,530,000
		Org Subtotal	3,500	2,526,500	0	0	0	0	0	0	2,530,000
2167	1265	Barnett Park (Parcourse Stations)	0	150,000	0	0	0	0	0	0	150,000
		Org Subtotal	0	150,000	0	0	0	0	0	0	150,000
2168	1265	Horizon West Trail	0	3,500,000	0	6,900,000	0	0	0	0	10,400,000
		Org Subtotal	0	3,500,000	0	6,900,000	0	0	0	0	10,400,000

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
2169	1265	Clarcona Park Ring Cover	56,339	1,426,688	0	0	0	0	0	0	1,483,027
		Org Subtotal	56,339	1,426,688	0	0	0	0	0	0	1,483,027
2170	1265	Barber Park (Recreation Center)	0	6,000,000	600,000	0	0	0	0	0	6,600,000
		Org Subtotal	0	6,000,000	600,000	0	0	0	0	0	6,600,000
2171	1265	West Orange Park (Parcourse Stations)	0	150,000	0	0	0	0	0	0	150,000
		Org Subtotal	0	150,000	0	0	0	0	0	0	150,000
2173	1050	Summerlake Neighborhood Park	57,485	1,064,983	77,532	0	0	0	0	0	1,200,000
		Org Subtotal	57,485	1,064,983	77,532	0	0	0	0	0	1,200,000
2177	1265	Pine Hills Trail at Bus Transfer Station	0	344,000	0	0	0	0	0	0	344,000
		Org Subtotal	0	344,000	0	0	0	0	0	0	344,000
2178	1265	Lake Apopka Loop Connector Trail	0	210,000	0	0	4,396,922	0	0	0	4,606,922
	7534	LAP - Lake Apopka Loop Connector Trail	0	1,280,802	0	0	0	0	0	0	1,280,802
		Org Subtotal	0	1,490,802	0	0	4,396,922	0	0	0	5,887,724
2179	1265	Harrod Property Improvements	0	1,000,000	0	0	0	0	0	0	1,000,000
		Org Subtotal	0	1,000,000	0	0	0	0	0	0	1,000,000
2182	1050	Watermark Park	0	0	200,000	1,000,000	0	0	0	0	1,200,000
		Org Subtotal	0	0	200,000	1,000,000	0	0	0	0	1,200,000
2183	1265	East Orange Nbrhd Prk Ballfield Lights	0	0	300,000	0	0	0	0	0	300,000
		Org Subtotal	0	0	300,000	0	0	0	0	0	300,000

Capital Improvement Program

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
7382	7506	Shingle Creek Trail	828,814	1,685,152	0	0	0	0	0	0	2,513,966
		Org Subtotal	828,814	1,685,152	0	0	0	0	0	0	2,513,966
		DIVISION SUBTOTAL	19,935,847	85,709,923	14,076,432	13,528,994	5,746,922	0	0	0	138,998,118
Regional History Center											
2522	1023	ARC-History Center Capital Const	0	300,000	700,000	1,000,000	0	0	0	3,750,000	5,750,000
		Org Subtotal	0	300,000	700,000	1,000,000	0	0	0	3,750,000	5,750,000
2523	1023	Heritage Square Park Renovations	0	250,000	0	0	0	0	0	0	250,000
		Org Subtotal	0	250,000	0	0	0	0	0	0	250,000
		DIVISION SUBTOTAL	0	550,000	700,000	1,000,000	0	0	0	3,750,000	6,000,000
Youth & Family Services											
2525	1023	JAC Security CIP	129,516	418,453	0	0	0	0	0	0	547,969
		Org Subtotal	129,516	418,453	0	0	0	0	0	0	547,969
		DIVISION SUBTOTAL	129,516	418,453	0	0	0	0	0	0	547,969
		DEPARTMENT SUBTOTAL	20,390,637	87,953,102	17,101,432	17,603,994	6,731,922	0	0	3,750,000	153,531,087

Capital Improvement Program

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Capital Improvement Program

16 - 28

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
<u>Constitutional Officers</u>											
BCC Districts CIP Projects											
0187	1023	INVEST - Dist 1 Dr. Phillips Ballfields	404,481	845,519	3,000,000	0	0	0	0	0	4,250,000
		Org Subtotal	404,481	845,519	3,000,000	0	0	0	0	0	4,250,000
0189	1023	INVEST - Dist 3 Barber Pk Splash Pad/Play	1,099,920	80	0	0	0	0	0	0	1,100,000
		Org Subtotal	1,099,920	80	0	0	0	0	0	0	1,100,000
0190	1023	INVEST - Dist 3 Parks Improvements	227,659	614,356	0	0	0	0	0	0	842,015
		Org Subtotal	227,659	614,356	0	0	0	0	0	0	842,015
0191	1023	INVEST - Dist 3 Lake Baffle Box	316,003	158,997	0	0	0	0	0	0	475,000
		Org Subtotal	316,003	158,997	0	0	0	0	0	0	475,000
0192	1023	INVEST - Dist 4 Back to Nature	358,202	3,588,928	1,000,000	0	0	0	0	0	4,947,130
		Org Subtotal	358,202	3,588,928	1,000,000	0	0	0	0	0	4,947,130
0331	1023	INVEST - Dist 1 Capital Projects	40,028	1,259,972	0	0	0	0	0	0	1,300,000
		Org Subtotal	40,028	1,259,972	0	0	0	0	0	0	1,300,000
0332	1023	INVEST - Dist 2 Magnolia Pk Ecotourism	781,877	3,666,693	0	0	0	0	0	0	4,448,570
		Org Subtotal	781,877	3,666,693	0	0	0	0	0	0	4,448,570
0333	1023	INVEST - Dist 3 Two Gen Comm Ctr	1,185,732	338,269	0	0	0	0	0	0	1,524,001
		Org Subtotal	1,185,732	338,269	0	0	0	0	0	0	1,524,001
0334	1023	INVEST - Dist 4 Parcel J Property Multipurp	340,122	712,748	0	0	0	0	0	0	1,052,870
		Org Subtotal	340,122	712,748	0	0	0	0	0	0	1,052,870

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
0335	1023	INVEST - Dist 5 Capital Projects	6,150	4,993,850	0	0	0	0	0	0	5,000,000
		Org Subtotal	6,150	4,993,850	0	0	0	0	0	0	5,000,000
0336	1023	INVEST - Dist 6 Cultural Comm Ctr	3,176,368	1,173,633	0	0	0	0	0	0	4,350,001
		Org Subtotal	3,176,368	1,173,633	0	0	0	0	0	0	4,350,001
0342	1023	INVEST - Dist 3 Road Paving	0	62,679	0	0	0	0	0	0	62,679
		Org Subtotal	0	62,679	0	0	0	0	0	0	62,679
0344	1023	INVEST - District 2 Adult Learning & Skill Tr	0	478,860	0	0	0	0	0	0	478,860
		Org Subtotal	0	478,860	0	0	0	0	0	0	478,860
		DIVISION SUBTOTAL	7,936,542	17,894,584	4,000,000	0	0	0	0	0	29,831,126
Clerk of Courts											
2075	1023	Clerk Branch Security	36,213	463,786	0	0	0	0	0	0	499,999
		Org Subtotal	36,213	463,786	0	0	0	0	0	0	499,999
2096	1023	COC WinterPark&GSC Consolidation	0	5,750,000	0	7,750,000	2,500,000	0	0	0	16,000,000
		Org Subtotal	0	5,750,000	0	7,750,000	2,500,000	0	0	0	16,000,000
2097	1023	Courthouse Elec Card Access Readers	0	0	230,000	0	0	0	0	0	230,000
		Org Subtotal	0	0	230,000	0	0	0	0	0	230,000
		DIVISION SUBTOTAL	36,213	6,213,786	230,000	7,750,000	2,500,000	0	0	0	16,729,999
Public Defender											
0293	1023	JJC-PD Interior Modifications	24,439	75,561	0	0	0	0	0	0	100,000
		Org Subtotal	24,439	75,561	0	0	0	0	0	0	100,000

* Prior Expenditures is calculated using 3 or 5 years.

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Adopted CIP - by Department / Division
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Orange County

Capital Improvement Program

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Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
4426	1023	Courthouse PD Office Space Renovation	48,579	721,421	75,561	0	0	0	0	0	845,561
		Org Subtotal	48,579	721,421	75,561	0	0	0	0	0	845,561
		DIVISION SUBTOTAL	73,018	796,982	75,561	0	0	0	0	0	945,561
Sheriff											
0133	1035	Mounted Patrol Facility	158,935	341,065	0	0	0	0	0	0	500,000
		Org Subtotal	158,935	341,065	0	0	0	0	0	0	500,000
0139	1035	Sector V Substation	0	3,900,000	3,000,000	0	0	0	0	0	6,900,000
		Org Subtotal	0	3,900,000	3,000,000	0	0	0	0	0	6,900,000
0144	1023	IT Service Area Remodel	756,959	81,692	0	0	0	0	0	0	838,651
		Org Subtotal	756,959	81,692	0	0	0	0	0	0	838,651
0266	1023	New Evidence Facility	7,600	2,992,400	0	0	0	0	0	0	3,000,000
	1035	New Evidence Facility	0	4,500,000	0	0	0	0	0	0	4,500,000
		Org Subtotal	7,600	7,492,400	0	0	0	0	0	0	7,500,000
0288	1023	Central Op Security Enhancements	283,087	16,913	0	0	0	0	0	0	300,000
		Org Subtotal	283,087	16,913	0	0	0	0	0	0	300,000
0338	1023	Sheriff's Communications Center	187,596	312,404	0	0	0	0	0	0	500,000
		Org Subtotal	187,596	312,404	0	0	0	0	0	0	500,000
0339	1023	CAD/RMS Upgrade	3,131,792	1,668,209	0	0	0	0	0	0	4,800,001
		Org Subtotal	3,131,792	1,668,209	0	0	0	0	0	0	4,800,001

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
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Orange County

Capital Improvement Program

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Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
4431	1023	Sheriff's K-9 Facility	120,366	399,347	593,989	0	0	0	0	0	1,113,702
	1035	Sheriff's K-9 Facility	1,334,139	12,160	0	0	0	0	0	0	1,346,299
		Org Subtotal	1,454,505	411,507	593,989	0	0	0	0	0	2,460,001
4432	1023	Aviation Upgrade	65,157	609,843	0	0	0	0	0	0	675,000
		Org Subtotal	65,157	609,843	0	0	0	0	0	0	675,000
4433	1023	CSI Expansion	34,359	515,641	0	0	0	0	0	0	550,000
		Org Subtotal	34,359	515,641	0	0	0	0	0	0	550,000
		DIVISION SUBTOTAL	6,079,990	15,349,674	3,593,989	0	0	0	0	0	25,023,653
		DEPARTMENT SUBTOTAL	14,125,763	40,255,026	7,899,550	7,750,000	2,500,000	0	0	0	72,530,339

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
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Capital Improvement Program

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Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
Convention Center											
Convention Center											
0960	4430	Convention Center Imp	31,793,176	6,076,870	12,051,699	31,004,074	21,959,663	11,344,550	46,204,362	0	160,434,394
		Org Subtotal	31,793,176	6,076,870	12,051,699	31,004,074	21,959,663	11,344,550	46,204,362	0	160,434,394
0965	4430	North/South Concourse Renovations	14,176,827	6,760,737	627,000	4,936,710	15,763,197	12,655,034	5,522,806	0	60,442,311
		Org Subtotal	14,176,827	6,760,737	627,000	4,936,710	15,763,197	12,655,034	5,522,806	0	60,442,311
0966	4430	West Concourse Renovations	61,489,272	16,361,343	4,355,726	6,318,256	15,188,900	13,178,306	11,973,490	0	128,865,293
		Org Subtotal	61,489,272	16,361,343	4,355,726	6,318,256	15,188,900	13,178,306	11,973,490	0	128,865,293
0967	4430	ARC Funding	13,085,039	12,537,938	3,000,000	13,000,000	13,000,000	13,000,000	13,000,000	0	80,622,977
		Org Subtotal	13,085,039	12,537,938	3,000,000	13,000,000	13,000,000	13,000,000	13,000,000	0	80,622,977
0968	4430	Convention Way Grand Concourse	9,091,764	152,023	0	0	0	0	0	0	9,243,787
		Org Subtotal	9,091,764	152,023	0	0	0	0	0	0	9,243,787
0969	4430	Multipurpose Venue	9,005,762	319,717	0	0	0	0	0	0	9,325,479
		Org Subtotal	9,005,762	319,717	0	0	0	0	0	0	9,325,479
		DIVISION SUBTOTAL	138,641,840	42,208,628	20,034,425	55,259,040	65,911,760	50,177,890	76,700,658	0	448,934,241
		DEPARTMENT SUBTOTAL	138,641,840	42,208,628	20,034,425	55,259,040	65,911,760	50,177,890	76,700,658	0	448,934,241

* Prior Expenditures is calculated using 3 or 5 years.

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Orange County

Capital Improvement Program

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Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
<u>Corrections</u>											
Corrections CIP											
4022	1023	Perimeter Security Project	2,002,625	1,634,559	0	0	0	0	0	0	3,637,184
		Org Subtotal	2,002,625	1,634,559	0	0	0	0	0	0	3,637,184
4026	1023	Rec Yards/Perimeter Fencing Maintenance	305,715	534,285	0	0	0	0	0	0	840,000
		Org Subtotal	305,715	534,285	0	0	0	0	0	0	840,000
4027	1023	Video Visitation System Replacement	0	800,000	0	0	0	0	0	0	800,000
		Org Subtotal	0	800,000	0	0	0	0	0	0	800,000
4028	1023	North & South Perimeter Security Bldgs	0	3,000,000	400,000	0	0	0	0	0	3,400,000
		Org Subtotal	0	3,000,000	400,000	0	0	0	0	0	3,400,000
4029	1023	Video Visitation Center Renovation	0	75,000	0	0	0	0	0	0	75,000
		Org Subtotal	0	75,000	0	0	0	0	0	0	75,000
4030	1023	Uniform Supply/Mailroom (Kitchen Retrofit)	88,748	1,083,410	857,842	0	0	0	0	0	2,030,000
		Org Subtotal	88,748	1,083,410	857,842	0	0	0	0	0	2,030,000
4031	1023	Campus Security Upgrades	46,767	5,151,174	5,000,000	4,000,000	3,103,023	0	0	0	17,300,964
		Org Subtotal	46,767	5,151,174	5,000,000	4,000,000	3,103,023	0	0	0	17,300,964
4033	1023	Horizon Renovations	0	3,000,000	5,000,000	5,000,000	5,000,000	6,000,000	0	0	24,000,000
		Org Subtotal	0	3,000,000	5,000,000	5,000,000	5,000,000	6,000,000	0	0	24,000,000
4034	1023	FDC Renovations	0	500,000	1,000,000	1,500,000	0	0	0	0	3,000,000
		Org Subtotal	0	500,000	1,000,000	1,500,000	0	0	0	0	3,000,000

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
4035	1023	Perimeter Gate Controls Assessment	0	300,000	0	0	0	0	0	0	300,000
		Org Subtotal	0	300,000	0	0	0	0	0	0	300,000
4036	1023	Campus-wide Wi-Fi Project	0	1,200,000	500,000	800,000	800,000	0	0	0	3,300,000
		Org Subtotal	0	1,200,000	500,000	800,000	800,000	0	0	0	3,300,000
4037	1023	Jail Management System	0	1,533,000	1,500,000	3,000,000	4,500,000	0	0	0	10,533,000
		Org Subtotal	0	1,533,000	1,500,000	3,000,000	4,500,000	0	0	0	10,533,000
		DIVISION SUBTOTAL	2,443,855	18,811,428	14,257,842	14,300,000	13,403,023	6,000,000	0	0	69,216,148
Corrections Expansion											
4009	1023	Inmate Management System (IMS)	125,262	861,616	0	0	0	0	0	0	986,878
		Org Subtotal	125,262	861,616	0	0	0	0	0	0	986,878
4032	1023	Corrections Future Expansion Property Acc	1,113,548	6,452	0	0	0	0	0	0	1,120,000
		Org Subtotal	1,113,548	6,452	0	0	0	0	0	0	1,120,000
		DIVISION SUBTOTAL	1,238,810	868,068	0	0	0	0	0	0	2,106,878
Corrections Other											
4015	1023	Medical Management System	0	126,559	0	0	0	0	0	0	126,559
		Org Subtotal	0	126,559	0	0	0	0	0	0	126,559
4020	1023	Kitchen & Laundry Imp	1,095,479	31,367	0	0	0	0	0	0	1,126,846
		Org Subtotal	1,095,479	31,367	0	0	0	0	0	0	1,126,846
4024	1023	OCCD Impr. to Facilities	491,986	3,285,414	250,000	250,000	250,000	0	0	0	4,527,400
		Org Subtotal	491,986	3,285,414	250,000	250,000	250,000	0	0	0	4,527,400

Capital Improvement Program

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
4025	1023	OCCD Case Management System	0	550,000	0	0	0	0	0	0	550,000
		Org Subtotal	0	550,000	0	0	0	0	0	0	550,000
		DIVISION SUBTOTAL	1,587,465	3,993,340	250,000	250,000	250,000	0	0	0	6,330,805
		DEPARTMENT SUBTOTAL	5,270,130	23,672,836	14,507,842	14,550,000	13,653,023	6,000,000	0	0	77,653,831

Capital Improvement Program

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Capital Improvement Program

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Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
Fire Rescue											
Fire Rescue											
0697	1023	INVEST - FS #67 (Univ./Lake Twylo Area)	5,353,599	517,015	0	0	0	0	0	0	5,870,614
		Org Subtotal	5,353,599	517,015	0	0	0	0	0	0	5,870,614
0727	1023	INVEST - Training Facility	124,709	5,175,291	1,000,000	14,700,000	12,000,000	0	0	0	33,000,000
		Org Subtotal	124,709	5,175,291	1,000,000	14,700,000	12,000,000	0	0	0	33,000,000
0771	1009	Enhance CAD	0	2,465,000	0	0	0	0	0	0	2,465,000
		Org Subtotal	0	2,465,000	0	0	0	0	0	0	2,465,000
0772	1009	Facilities Management	8,304,744	1,663,144	1,000,000	500,000	500,000	500,000	500,000	0	12,967,888
	1023	Facilities Management	320,778	1,146,601	1,500,000	0	0	0	0	0	2,967,379
		Org Subtotal	8,625,522	2,809,745	2,500,000	500,000	500,000	500,000	500,000	0	15,935,267
0795	1023	INVEST - FS #87 (Avalon Park Area)	5,974,709	326,677	0	0	0	0	0	0	6,301,386
		Org Subtotal	5,974,709	326,677	0	0	0	0	0	0	6,301,386
0797	1009	Fire Station #80	127,319	110,521	0	0	0	0	0	5,622,160	5,860,000
	5896	ARP1-RR Fire Station #80	0	6,000,000	0	0	0	0	0	0	6,000,000
		Org Subtotal	127,319	6,110,521	0	0	0	0	0	5,622,160	11,860,000
0798	1009	Fire Station #32 (Orange Lake)	419,382	85,000	85,000	85,000	0	0	0	0	674,382
	1046	Fire Station #32 (Orange Lake)	19,275	5,530,725	0	0	0	0	0	0	5,550,000
	5896	ARP1-RR Fire Station #32	0	1,500,000	0	0	0	0	0	0	1,500,000
		Org Subtotal	438,657	7,115,725	85,000	85,000	0	0	0	0	7,724,382
0801	1023	INVEST - FS #68 (Gold. & Silver Point Blvd)	2,187,539	5,538,460	0	0	0	0	0	0	7,725,999
		Org Subtotal	2,187,539	5,538,460	0	0	0	0	0	0	7,725,999

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
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Orange County

Capital Improvement Program

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Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
0802	1023	INVEST - Fire Apparatus & Equipment	7,072,919	29,081	0	0	0	0	0	0	7,102,000
		Org Subtotal	7,072,919	29,081	0	0	0	0	0	0	7,102,000
0803	1023	EOC Renovations	61,073	738,239	2,000,688	0	0	0	0	0	2,800,000
	5896	ARP1-RR EOC Renovations	0	1,200,000	0	0	0	0	0	0	1,200,000
		Org Subtotal	61,073	1,938,239	2,000,688	0	0	0	0	0	4,000,000
0804	1046	Fire Station #31 (Dr. Phillips)	0	0	0	0	0	0	0	7,980,000	7,980,000
		Org Subtotal	0	0	0	0	0	0	0	7,980,000	7,980,000
0805	1046	Fire Station #44 (Summer Lk Blvd/Ficquett)	235,204	6,341,125	0	0	0	0	0	0	6,576,329
		Org Subtotal	235,204	6,341,125	0	0	0	0	0	0	6,576,329
0806	1046	Fire Station #69 (Alafaya/Research Park)	1,231,985	170,772	0	0	0	0	0	7,072,242	8,474,999
		Org Subtotal	1,231,985	170,772	0	0	0	0	0	7,072,242	8,474,999
0807	1046	Fire Station #59 (Darryl Carter Pkwy/Palm)	0	0	0	0	0	0	0	8,475,000	8,475,000
		Org Subtotal	0	0	0	0	0	0	0	8,475,000	8,475,000
0808	1046	Fire Station #48 (Avalon/Lake Ingram)	0	2,335,745	1,900,000	2,600,000	1,524,255	0	0	0	8,360,000
		Org Subtotal	0	2,335,745	1,900,000	2,600,000	1,524,255	0	0	0	8,360,000
8640	5896	ARP1-RR Fire Heavy Equipment	0	5,000,000	0	0	0	0	0	0	5,000,000
		Org Subtotal	0	5,000,000	0	0	0	0	0	0	5,000,000
		DIVISION SUBTOTAL	31,433,235	45,873,396	7,485,688	17,885,000	14,024,255	500,000	500,000	29,149,402	146,850,976
		DEPARTMENT SUBTOTAL	31,433,235	45,873,396	7,485,688	17,885,000	14,024,255	500,000	500,000	29,149,402	146,850,976

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Capital Improvement Program

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Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
Health Services											
Animal Services											
0252	1023	Animal Services Facility	0	250,000	2,500,000	0	0	0	0	31,250,000	34,000,000
		Org Subtotal	0	250,000	2,500,000	0	0	0	0	31,250,000	34,000,000
2393	1023	Spay/Neuter Clinics	1,102,247	970,333	1,866,419	0	0	0	0	0	3,938,999
		Org Subtotal	1,102,247	970,333	1,866,419	0	0	0	0	0	3,938,999
		DIVISION SUBTOTAL	1,102,247	1,220,333	4,366,419	0	0	0	0	31,250,000	37,938,999
Mosquito Control											
2472	1023	Mosquito Control Facility	23,003	2,576,997	1,000,000	5,700,000	0	0	0	0	9,300,000
		Org Subtotal	23,003	2,576,997	1,000,000	5,700,000	0	0	0	0	9,300,000
		DIVISION SUBTOTAL	23,003	2,576,997	1,000,000	5,700,000	0	0	0	0	9,300,000
		DEPARTMENT SUBTOTAL	1,125,250	3,797,330	5,366,419	5,700,000	0	0	0	31,250,000	47,238,999

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
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Orange County

Capital Improvement Program

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Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
<u>Other Court Funds</u>											
Court Facilities											
0892	1248	State Attorney Grand Jury Room	170,852	49,148	0	0	0	0	0	0	220,000
		Org Subtotal	170,852	49,148	0	0	0	0	0	0	220,000
2066	1248	Courthouse Bird Deterrent	186,981	88,288	0	0	0	0	0	0	275,269
		Org Subtotal	186,981	88,288	0	0	0	0	0	0	275,269
2069	1248	Courthouse Dewatering System	55,985	294,015	0	0	0	0	0	0	350,000
		Org Subtotal	55,985	294,015	0	0	0	0	0	0	350,000
		DIVISION SUBTOTAL	413,818	431,451	0	0	0	0	0	0	845,269
Court Technology											
0861	1247	State Attorney Tech Modernization	249,583	865,617	0	0	0	0	0	0	1,115,200
		Org Subtotal	249,583	865,617	0	0	0	0	0	0	1,115,200
		DIVISION SUBTOTAL	249,583	865,617	0	0	0	0	0	0	1,115,200
		DEPARTMENT SUBTOTAL	663,401	1,297,068	0	0	0	0	0	0	1,960,469
<u>Other Offices</u>											
Innovation and Technology											
0162	1023	OC Innovation Lab Building	0	0	2,000,000	0	0	0	0	0	2,000,000
		Org Subtotal	0	0	2,000,000	0	0	0	0	0	2,000,000
		DIVISION SUBTOTAL	0	0	2,000,000	0	0	0	0	0	2,000,000
		DEPARTMENT SUBTOTAL	0	0	2,000,000	0	0	0	0	0	2,000,000

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Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Capital Improvement Program

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Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
Planning Environmental and Development Services											
Building Safety											
2613											
	1011	Building Safety Renovations	951,274	347,164	661,561	0	0	0	0	0	1,959,999
	1023	Building Safety Renovations (Zoning)	14,898	45,102	0	0	0	0	0	0	60,000
		Org Subtotal	966,172	392,266	661,561	0	0	0	0	0	2,019,999
2632											
	1011	Satellite Office Building	0	245,000	0	0	55,000	0	0	0	300,000
		Org Subtotal	0	245,000	0	0	55,000	0	0	0	300,000
		DIVISION SUBTOTAL	966,172	637,266	661,561	0	55,000	0	0	0	2,319,999
Environmental Protection											
1978											
	1023	Environmental Sensitive Land	522,753	1,789,320	324,000	0	0	0	0	0	2,636,073
	1026	Environmental Sensitive Land	966,477	1,023,985	1,045,000	0	0	0	0	0	3,035,462
	1263	Environmental Sensitive Land	32,307	190	0	0	0	0	0	0	32,497
	1274	Environmental Sensitive Land	0	16,286	15,675	0	0	0	0	0	31,961
		Org Subtotal	1,521,537	2,829,781	1,384,675	0	0	0	0	0	5,735,993
2439											
	1023	Water Quality Improvements	4,387,342	5,758,161	1,500,000	0	0	0	0	0	11,645,503
		Org Subtotal	4,387,342	5,758,161	1,500,000	0	0	0	0	0	11,645,503
2482											
	1023	Pineloch NSBB/Upflow Filter Construction	0	1,000,000	0	0	0	0	0	0	1,000,000
		Org Subtotal	0	1,000,000	0	0	0	0	0	0	1,000,000
2657											
	1023	Little Wekiva STA	325	4,999,675	0	0	0	0	0	0	5,000,000
		Org Subtotal	325	4,999,675	0	0	0	0	0	0	5,000,000

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Adopted CIP - by Department / Division
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Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
2658	1023	Lake Lawne Reuse Facility	1,254,236	1,515,762	0	0	0	0	0	0	2,769,998
	8150	Lake Lawne Reuse Facility	929,180	2,928	0	0	0	0	0	0	932,108
		Org Subtotal	2,183,416	1,518,690	0	0	0	0	0	0	3,702,106
2659	1026	TM Ranch Acquisition	251,550	150,000	125,000	0	0	0	0	0	526,550
		Org Subtotal	251,550	150,000	125,000	0	0	0	0	0	526,550
4303	1023	Environmental Sensitive Land Acquisitions	0	0	100,000,000	0	0	0	0	0	100,000,000
		Org Subtotal	0	0	100,000,000	0	0	0	0	0	100,000,000
		DIVISION SUBTOTAL	8,344,170	16,256,307	103,009,675	0	0	0	0	0	127,610,152
Fiscal & Operational Support											
3193	1023	Lake June Development	0	6,700	0	0	0	0	0	0	6,700
		Org Subtotal	0	6,700	0	0	0	0	0	0	6,700
		DIVISION SUBTOTAL	0	6,700	0	0	0	0	0	0	6,700
Housing & Community Development											
1749	1023	Housing For All Initiatives	0	2,000,000	0	0	0	0	0	0	2,000,000
		Org Subtotal	0	2,000,000	0	0	0	0	0	0	2,000,000
1754	1023	INVEST - Housing Initiatives	827,051	3,172,949	0	0	0	0	0	0	4,000,000
		Org Subtotal	827,051	3,172,949	0	0	0	0	0	0	4,000,000
1766	1246	Tangelo Pk Housing for All-Housing Repair	0	0	850,000	850,000	200,000	0	0	0	1,900,000
		Org Subtotal	0	0	850,000	850,000	200,000	0	0	0	1,900,000

Capital Improvement Program

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
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Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
1767	1246	Tangelo Pk Accssry Dwelling Unit Prgm	0	0	200,000	200,000	200,000	0	0	0	600,000
		Org Subtotal	0	0	200,000	200,000	200,000	0	0	0	600,000
1768	1246	Housing Infill Opportunities	0	0	425,000	425,000	430,000	430,000	430,000	860,000	3,000,000
		Org Subtotal	0	0	425,000	425,000	430,000	430,000	430,000	860,000	3,000,000
1769	1246	I-Drive Catalytic Site	0	0	0	0	4,500,000	4,500,000	4,500,000	9,000,000	22,500,000
		Org Subtotal	0	0	0	0	4,500,000	4,500,000	4,500,000	9,000,000	22,500,000
2074	5900	Cultural Community Center	0	700,000	0	0	0	0	0	0	700,000
		Org Subtotal	0	700,000	0	0	0	0	0	0	700,000
9298	7702	Holden Hght Ph IV	1,713,850	38,612	0	0	0	0	0	0	1,752,462
		Org Subtotal	1,713,850	38,612	0	0	0	0	0	0	1,752,462
9793	7702	Holden Hght Phase IV	421,153	8,848	0	0	0	0	0	0	430,001
		Org Subtotal	421,153	8,848	0	0	0	0	0	0	430,001
9809	7702	CDBG-Two Gen Comm Ctr	0	700,000	0	0	0	0	0	0	700,000
		Org Subtotal	0	700,000	0	0	0	0	0	0	700,000
		DIVISION SUBTOTAL	2,962,054	6,620,409	1,475,000	1,475,000	5,330,000	4,930,000	4,930,000	9,860,000	37,582,463
Neighborhood Services											
3222	1023	Code Building Renovations	1,412,287	107,385	0	0	0	0	0	0	1,519,672
		Org Subtotal	1,412,287	107,385	0	0	0	0	0	0	1,519,672
		DIVISION SUBTOTAL	1,412,287	107,385	0	0	0	0	0	0	1,519,672
Planning											

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
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Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
3195	1246	I-Drive Wayfinding and Signage	0	0	840,122	0	0	0	0	0	840,122
		Org Subtotal	0	0	840,122	0	0	0	0	0	840,122
3196	1246	Tangelo Pk Nbrhd Beautification & Aestheti	0	0	100,000	0	0	0	0	0	100,000
		Org Subtotal	0	0	100,000	0	0	0	0	0	100,000
		DIVISION SUBTOTAL	0	0	940,122	0	0	0	0	0	940,122
Transportation Planning											
2137	1450	Lakeside Village Neighborhood Park	1,264,960	200,041	0	0	0	0	0	0	1,465,001
		Org Subtotal	1,264,960	200,041	0	0	0	0	0	0	1,465,001
2663	1246	Regional Transit Connectivity	0	0	1,500,000	0	0	0	0	0	1,500,000
		Org Subtotal	0	0	1,500,000	0	0	0	0	0	1,500,000
		DIVISION SUBTOTAL	1,264,960	200,041	1,500,000	0	0	0	0	0	2,965,001
		DEPARTMENT SUBTOTAL	14,949,643	23,828,108	107,586,358	1,475,000	5,385,000	4,930,000	4,930,000	9,860,000	172,944,109

Capital Improvement Program

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Capital Improvement Program

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Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
Public Works											
Engineering											
2722											
	1003	Intersection WID/CW	3,783,501	4,279,191	3,000,100	3,000,100	3,000,100	3,000,100	3,000,100	0	23,063,192
	1246	Intersection WID/CW	0	249,855	251,000	0	0	0	0	0	500,855
	1306	Intersection WID/CW	0	396,906	450,000	130,000	326,282	0	0	0	1,303,188
	1308	Intersection WID/CW	0	2,884	43	0	0	0	0	0	2,927
	1311	Intersection WID/CW	0	468	90,872	0	0	0	0	0	91,340
	1327	Intersection WID/CW	68,156	89,335	66,678	0	0	0	0	0	224,169
	7511	LAP - Oakland Ave Roundabout	0	2,308,882	0	0	0	0	0	0	2,308,882
	7515	LAP-Tiny Road at Tilden Road	8,871	491,130	0	0	0	0	0	0	500,001
	7516	LAP - University Blvd at Dean Rd	0	997,837	0	0	0	0	0	0	997,837
	7533	LAP - Vineland Ave/SR 535	0	1,276,024	0	0	0	0	0	0	1,276,024
		Org Subtotal	3,860,528	10,092,512	3,858,693	3,130,100	3,326,382	3,000,100	3,000,100	0	30,268,415
2743											
	1034	Vineland Avenue	0	0	1,387,046	1,650,000	1,000,000	500,000	3,000,000	3,000,000	10,537,046
	1333	Vineland Avenue	0	0	212,954	0	0	0	0	0	212,954
		Org Subtotal	0	0	1,600,000	1,650,000	1,000,000	500,000	3,000,000	3,000,000	10,750,000
2744											
	1246	International Drive Pedestrian Overpass	0	0	100,000	0	0	0	0	0	100,000
		Org Subtotal	0	0	100,000	0	0	0	0	0	100,000
2752											
	1023	INVEST - R. Crotty Pkwy (436-Dean)	522,127	2,050	0	0	0	0	0	0	524,177
	1032	Richard Crotty Pkwy (436-Dean)	1,683,343	3,577,813	4,600,000	13,000,000	10,700,000	550,000	0	47,780,000	81,891,156
	1335	Richard Crotty Pkwy (436-Dean)	0	0	213,190	0	0	0	0	0	213,190
		Org Subtotal	2,205,470	3,579,863	4,813,190	13,000,000	10,700,000	550,000	0	47,780,000	82,628,523
2766											
	1003	ROW & Drainage	8,116	5,000	5,000	5,000	5,000	5,000	5,000	0	38,116
		Org Subtotal	8,116	5,000	5,000	5,000	5,000	5,000	5,000	0	38,116

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Capital Improvement Program

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Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
2841	1003	Sidewalk Program C-W	7,053,500	3,275,346	3,400,000	3,300,000	3,300,000	2,400,000	2,400,000	0	25,128,846
		Org Subtotal	7,053,500	3,275,346	3,400,000	3,300,000	3,300,000	2,400,000	2,400,000	0	25,128,846
2851	1002	ADA Compliance Retrofit	5,630,803	2,658,601	2,627,999	2,400,000	2,400,000	2,400,000	2,400,000	0	20,517,403
	1318	ADA Compliance Retrofit	0	8,503	0	0	0	0	0	0	8,503
		Org Subtotal	5,630,803	2,667,104	2,627,999	2,400,000	2,400,000	2,400,000	2,400,000	0	20,525,906
2852	1003	Major Drng Structures-Replac	1,002,527	1,344,136	1,050,100	750,000	750,000	1,250,100	1,250,100	0	7,396,963
		Org Subtotal	1,002,527	1,344,136	1,050,100	750,000	750,000	1,250,100	1,250,100	0	7,396,963
2859	1023	Pine Hills Landfill Closure	249,362	212,515	381,000	106,000	106,000	106,000	106,000	0	1,266,877
		Org Subtotal	249,362	212,515	381,000	106,000	106,000	106,000	106,000	0	1,266,877
2883	1034	Sand Lake Road	58,618	60,000	1,000,000	8,050,000	1,500,000	0	0	0	10,668,618
	1326	Sand Lake Road	356,904	744,256	3,142	0	0	0	0	0	1,104,302
		Org Subtotal	415,522	804,256	1,003,142	8,050,000	1,500,000	0	0	0	11,772,920
2892	1034	Hamlin Road Extension	8,408,782	984,110	0	0	0	0	0	0	9,392,892
		Org Subtotal	8,408,782	984,110	0	0	0	0	0	0	9,392,892
2929	1033	Orange Ave (Osceola Cty-Turnpike)	0	100,000	900,000	0	0	0	0	18,940,000	19,940,000
		Org Subtotal	0	100,000	900,000	0	0	0	0	18,940,000	19,940,000
3037	1003	Taft-VnInd Rd(441-Orng Av)	0	96,255	0	0	0	0	0	0	96,255
	1033	Taft-VnInd Rd(441-Orng Av)	10,035,226	2,448,413	1,053,571	7,650,000	7,700,000	6,950,000	5,800,000	0	41,637,210
	1329	Taft-VnInd Rd(441-Orng Av)	16,420	53,954	903,079	0	0	0	0	0	973,453
	1336	Taft-VnInd Rd(441-Orng Av)	0	0	296,253	0	0	0	0	0	296,253
		Org Subtotal	10,051,646	2,598,622	2,252,903	7,650,000	7,700,000	6,950,000	5,800,000	0	43,003,171

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
3045	1034	Holden Ave(JYP-Orng Av)	10,166,669	11,528,843	1,360,000	700,000	0	0	0	0	23,755,512
		Org Subtotal	10,166,669	11,528,843	1,360,000	700,000	0	0	0	0	23,755,512
3073	1246	Kirkman Road Extension	0	1,000,000	10,000	0	0	60,000,000	0	0	61,010,000
	8286	Kirkman Road Extension	0	16,000,000	0	0	0	0	0	0	16,000,000
		Org Subtotal	0	17,000,000	10,000	0	0	60,000,000	0	0	77,010,000
3074	1246	International Dr Ultimate Tran Study	1,257,930	481,355	2,000,000	0	0	0	0	0	3,739,285
		Org Subtotal	1,257,930	481,355	2,000,000	0	0	0	0	0	3,739,285
3095	1034	Palm Parkway Connector Road	5,849,068	3,015,233	0	0	0	0	0	0	8,864,301
		Org Subtotal	5,849,068	3,015,233	0	0	0	0	0	0	8,864,301
3096	1003	Kennedy Blvd (Forest City-I4)	5,134	2,512,642	0	0	3,052,692	0	0	0	5,570,468
	1004	Kennedy Blvd (Forest City-I4)	1,295,572	76,749	0	0	0	0	0	0	1,372,321
	1023	INVEST - Kennedy (Forest City-I4)	146,246	2,157,715	0	2,051,944	9,847,308	11,900,000	800,000	0	26,903,213
	1031	Kennedy Blvd (Forest City-I4)	540,448	1,218,894	2,950,000	2,698,056	0	0	0	0	7,407,398
		Org Subtotal	1,987,400	5,966,000	2,950,000	4,750,000	12,900,000	11,900,000	800,000	0	41,253,400
3097	1003	All American(OBT-Forest Cty)	95,052	628,756	0	0	3,605,880	3,800,000	0	0	8,129,688
	1031	All American(OBT-Forest Cty)	705,941	2,277,597	1,020,000	3,600,000	3,094,120	0	0	0	10,697,658
		Org Subtotal	800,993	2,906,353	1,020,000	3,600,000	6,700,000	3,800,000	0	0	18,827,346
5000	1003	Street Lights-County Rds	622,130	3,711,716	200,000	0	0	0	0	0	4,533,846
	1032	Street Lights-County Rds	2,704,039	829,694	0	0	0	0	0	0	3,533,733
	1033	Street Lights-County Rds	1,147,185	1,151,912	0	0	0	0	0	0	2,299,097
	1034	Street Lights-County Rds	2,706,185	2,924,529	0	0	0	0	0	0	5,630,714
	1315	Street Lights-County Rds	457,452	1,008,020	72,028	0	0	0	0	0	1,537,500
	1316	Street Lights-County Rds	0	490,544	9,057	0	0	0	0	0	499,601
		Org Subtotal	7,636,991	10,116,415	281,085	0	0	0	0	0	18,034,491

Capital Improvement Program

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
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Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
5001	1246	John Young Pkwy/6 Lane	12,176,439	108,846	0	0	0	0	0	0	12,285,285
		Org Subtotal	12,176,439	108,846	0	0	0	0	0	0	12,285,285
5004	1023	INVEST - Chuluota Rd	0	0	288,100	4,488,300	4,716,500	507,100	0	0	10,000,000
	1328	Chuluota Rd	0	653,285	47,758	0	0	0	0	0	701,043
		Org Subtotal	0	653,285	335,858	4,488,300	4,716,500	507,100	0	0	10,701,043
5005	1023	INVEST - McCulloch Rd	0	450,000	200,100	2,746,060	2,463,984	7,139,856	0	0	13,000,000
		Org Subtotal	0	450,000	200,100	2,746,060	2,463,984	7,139,856	0	0	13,000,000
5006	1034	CR 545 Village H ROW	373,832	846,268	0	0	0	0	0	0	1,220,100
	1331	CR 545 Village H ROW	160,352	8,411	0	0	0	0	0	0	168,763
		Org Subtotal	534,184	854,679	0	0	0	0	0	0	1,388,863
5024	1023	INVEST - Econ Trl (Lk Underhill-SR50)	1,490,524	278,608	1,225,883	12,900,000	4,800,000	0	0	0	20,695,015
	1032	Econ Trail (Lk Underhill-SR50)	292,137	2,574,474	8,074,117	0	0	0	0	0	10,940,728
		Org Subtotal	1,782,661	2,853,082	9,300,000	12,900,000	4,800,000	0	0	0	31,635,743
5027	1023	INVEST - TX Ave (Oak Rdg-Holden)	398,376	87,525	0	6,845,739	3,843,271	0	0	0	11,174,911
	1034	Texas Ave (Oak Rdg-Holden)	598,442	2,568,860	4,196,938	2,454,261	756,729	4,400,000	320,000	0	15,295,230
		Org Subtotal	996,818	2,656,385	4,196,938	9,300,000	4,600,000	4,400,000	320,000	0	26,470,141
5029	1032	Valencia Col Ln(Grod-Econ)	11,380	50	0	0	0	0	0	0	11,430
		Org Subtotal	11,380	50	0	0	0	0	0	0	11,430
5033	1004	Raleigh St Impr (Kirkman Rd to Ivey Lane)	0	1,000,000	50	0	0	0	0	0	1,000,050
		Org Subtotal	0	1,000,000	50	0	0	0	0	0	1,000,050

Capital Improvement Program

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
5036	1034	CR 545 Widening - Village I to H	0	256,000	0	1,500,000	0	0	0	0	1,756,000
	1331	CR 545 Widening - Village I to H	0	250,000	1,455,822	0	0	0	0	0	1,705,822
		Org Subtotal	0	506,000	1,455,822	1,500,000	0	0	0	0	3,461,822
5037	1034	Western Way Rd Imp (CR545 to Lk Cnty Li	0	465,000	5,000,000	1,145,826	0	0	0	0	6,610,826
		Org Subtotal	0	465,000	5,000,000	1,145,826	0	0	0	0	6,610,826
5055	1031	CR 545 (Tilden-SR50)	178,292	811,751	200,000	500,000	100,000	0	0	4,100,000	5,890,043
		Org Subtotal	178,292	811,751	200,000	500,000	100,000	0	0	4,100,000	5,890,043
5056	1003	FDOT St Lighting & Lndscp	1,405,076	630,975	740,000	0	0	0	0	0	2,776,051
		Org Subtotal	1,405,076	630,975	740,000	0	0	0	0	0	2,776,051
5059	1032	Woodbury Road Study	0	0	1,488,955	800,000	2,500,000	2,600,000	200,000	15,000,000	22,588,955
	1325	Woodbury Road Study	474,372	461,789	11,045	0	0	0	0	0	947,206
		Org Subtotal	474,372	461,789	1,500,000	800,000	2,500,000	2,600,000	200,000	15,000,000	23,536,161
5064	1033	Innovation Way S(417-528)	3,050	544,325	1,000	0	0	0	0	0	548,375
	1332	Innovation Way S(417-528)	393,471	1,021,361	0	0	0	0	0	0	1,414,832
		Org Subtotal	396,521	1,565,686	1,000	0	0	0	0	0	1,963,207
5068	1034	Reams Road (Fiquette-CR535)	3,548,458	0	0	0	0	53,000	0	0	3,601,458
		Org Subtotal	3,548,458	0	0	0	0	53,000	0	0	3,601,458
5070	1246	I-Drive Transit Lanes	745,365	1,688,299	1,100,000	8,400,000	7,700,000	4,000,000	1,800,000	0	25,433,664
		Org Subtotal	745,365	1,688,299	1,100,000	8,400,000	7,700,000	4,000,000	1,800,000	0	25,433,664
5081	1246	Tangelo Pk Pedestrian Traffic Calming	3,500	100,000	50,000	50,000	50,000	50,000	50,000	0	353,500
		Org Subtotal	3,500	100,000	50,000	50,000	50,000	50,000	50,000	0	353,500

Capital Improvement Program

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Capital Improvement Program

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Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
5084	1003	Holden Heights-Ph IV	423,772	9,762	0	0	0	0	0	0	433,534
		Org Subtotal	423,772	9,762	0	0	0	0	0	0	433,534
5085	1023	INVEST - Boggy Creek Rd	4,673,244	337,235	99,998	0	0	0	0	0	5,110,477
	1033	Boggy Creek Rd	3,270,688	1,698,301	3,956,242	4,117,555	2,500,000	0	0	0	15,542,786
	1321	Boggy Creek Rd	1,507,061	369,873	709,068	0	0	0	0	0	2,586,002
		Org Subtotal	9,450,993	2,405,409	4,765,308	4,117,555	2,500,000	0	0	0	23,239,265
5089	1246	Destination Parkway	6,777,781	0	100,000	0	0	0	0	0	6,877,781
		Org Subtotal	6,777,781	0	100,000	0	0	0	0	0	6,877,781
5090	1023	INVEST - Lk Uhill (Chickasaw-Rouse)	3,857,113	1,415,513	1,200,000	3,500,000	10,700,000	8,300,000	800,000	0	29,772,626
	1032	Lk Uhill (Chickasaw-Rouse)	0	0	0	0	0	0	0	41,350,000	41,350,000
	1312	Lk Uhill (Chickasaw-Rouse)	1,331,431	59,963	5,055	0	0	0	0	0	1,396,449
		Org Subtotal	5,188,544	1,475,476	1,205,055	3,500,000	10,700,000	8,300,000	800,000	41,350,000	72,519,075
5094	1246	TSM Traffic Calming	61,543	38,457	0	0	0	0	0	0	100,000
		Org Subtotal	61,543	38,457	0	0	0	0	0	0	100,000
5095	1246	Pedestrian Enhancements	741,132	2,233,325	2,180,543	600,000	600,000	600,000	600,000	0	7,555,000
		Org Subtotal	741,132	2,233,325	2,180,543	600,000	600,000	600,000	600,000	0	7,555,000
5109	1023	Legacy - Holden Ave(JYP-OBT)	3,913,439	1,850,266	0	0	0	0	0	0	5,763,705
		Org Subtotal	3,913,439	1,850,266	0	0	0	0	0	0	5,763,705
5115	1023	Legacy - Lake Underhill(Dean-Rouse)	537,529	431,649	0	0	0	0	0	0	969,178
		Org Subtotal	537,529	431,649	0	0	0	0	0	0	969,178

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
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Orange County

Capital Improvement Program

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Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
5121	1023	Legacy - Texas Ave	3,503,016	1,001,112	4,553,062	0	0	0	0	0	9,057,190
		Org Subtotal	3,503,016	1,001,112	4,553,062	0	0	0	0	0	9,057,190
5122	1023	Legacy - Valencia College Ln	87,743	113,830	0	0	0	0	0	0	201,573
		Org Subtotal	87,743	113,830	0	0	0	0	0	0	201,573
5134	1309	UCF Area Pedestrian Safety Imp	337,333	204,542	152,201	0	0	0	0	0	694,076
	1314	UCF Area Pedestrian Safety Imp	7,800	112,129	70,330	0	0	0	0	0	190,259
	1338	UCF Area Pedestrian Safety Imp	0	0	620,457	0	0	0	0	0	620,457
		Org Subtotal	345,133	316,671	842,988	0	0	0	0	0	1,504,792
5137	1002	Pine Hills Pedestrian Safety Project	434,770	1,939,249	10,500,000	2,900,000	0	0	0	0	15,774,019
	1300	Pine Hills Pedestrian Safety Project	212,392	399	903	0	0	0	0	0	213,694
		Org Subtotal	647,162	1,939,648	10,500,903	2,900,000	0	0	0	0	15,987,713
5139	1023	INVEST - Reams (Summerlk-Taborfld)	656,143	2,603,560	0	0	0	2,160,247	11,600,000	1,210,000	18,229,950
	1034	Reams (Summerlk-Taborfld)	0	0	2,000,000	3,800,000	5,100,000	10,439,753	0	0	21,339,753
	1304	Reams (Summerlk-Taborfld)	592,256	1,487,455	83,183	0	0	0	0	0	2,162,894
		Org Subtotal	1,248,399	4,091,015	2,083,183	3,800,000	5,100,000	12,600,000	11,600,000	1,210,000	41,732,597
5140	1023	INVEST - Ficquette (Summerlk-Overst)	938,327	575,980	0	1,065,739	9,100,000	6,900,000	900,000	0	19,480,046
	1034	Ficquette (Summerlk-Overst)	0	1,329,670	3,500,000	2,134,261	870,000	0	0	0	7,833,931
	1307	Ficquette (Summerlk-Overst)	0	328	0	0	0	0	0	0	328
		Org Subtotal	938,327	1,905,978	3,500,000	3,200,000	9,970,000	6,900,000	900,000	0	27,314,305
5141	1023	INVEST - EOC Transport Needs	0	1,717,364	400,000	3,949,728	3,277,884	2,655,024	3,000,000	0	15,000,000
		Org Subtotal	0	1,717,364	400,000	3,949,728	3,277,884	2,655,024	3,000,000	0	15,000,000

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Adopted CIP - by Department / Division
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Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
5142	1023	INVEST - Intersections & Ped Safety	3,307,167	1,843,192	7,056,000	2,061,700	0	0	0	0	14,268,059
	1334	Intersections & Ped Safety	0	470,510	467,471	0	0	0	0	0	937,981
		Org Subtotal	3,307,167	2,313,702	7,523,471	2,061,700	0	0	0	0	15,206,040
5143	1002	Median Tree Program	1,056,967	4,729,663	3,044,722	300,000	0	0	0	0	9,131,352
	1029	Median Tree Program	2,099,468	817,773	157,500	0	0	0	0	0	3,074,741
		Org Subtotal	3,156,435	5,547,436	3,202,222	300,000	0	0	0	0	12,206,093
5145	1002	Oak Ridge Pedestrian Safety	0	0	4,255,985	0	0	0	0	0	4,255,985
	1003	Oak Ridge Pedestrian Safety	576,235	145,059	3,572,721	1,100,000	0	0	0	0	5,394,015
		Org Subtotal	576,235	145,059	7,828,706	1,100,000	0	0	0	0	9,650,000
5148	1003	East Streets Drainage Imp Sec 2	42,503	176,117	231,380	0	0	0	0	0	450,000
		Org Subtotal	42,503	176,117	231,380	0	0	0	0	0	450,000
5149	1033	Sunbridge Parkway (Dowden Rd to Osceola)	0	568,257	100	0	0	0	0	0	568,357
		Org Subtotal	0	568,257	100	0	0	0	0	0	568,357
5154	1003	Avalon Rd/CR545 (US 192 to Hartzog Rd)	0	460,100	0	0	0	0	0	0	460,100
	1034	Avalon Rd/CR545 (US 192 to Hartzog Rd)	0	100	30,100	0	0	0	0	0	30,200
		Org Subtotal	0	460,200	30,100	0	0	0	0	0	490,300
5155	1003	Tiny Rd (Bridgewater Crossing Bv t Tilden F)	0	550,100	0	0	0	0	0	0	550,100
	1034	Tiny Rd (Bridgewater Crossing Bv t Tilden F)	0	299,900	300,100	0	0	0	0	0	600,000
		Org Subtotal	0	850,000	300,100	0	0	0	0	0	1,150,100
5156	1003	University Blvd (Goldenrod Rd to SR 436)	0	100	450,100	0	0	0	0	0	450,200
		Org Subtotal	0	100	450,100	0	0	0	0	0	450,200

Capital Improvement Program

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
5160	1246	Tradeshow Blvd Imprv	0	400,000	2,600,000	0	0	0	0	0	3,000,000
		Org Subtotal	0	400,000	2,600,000	0	0	0	0	0	3,000,000
7368	7525	LAP - University Blvd at Dean Rd	382,231	110,906	0	0	0	0	0	0	493,137
		Org Subtotal	382,231	110,906	0	0	0	0	0	0	493,137
7369	7526	LAP - Wallace Road	1,419,441	10,216	0	0	0	0	0	0	1,429,657
		Org Subtotal	1,419,441	10,216	0	0	0	0	0	0	1,429,657
7370	7527	LAP - Turkey Lk Vineland Rd	0	570,620	0	0	0	0	0	0	570,620
		Org Subtotal	0	570,620	0	0	0	0	0	0	570,620
7371	7528	LAP - N Fort Christmas Road	385,608	568,976	0	0	0	0	0	0	954,584
		Org Subtotal	385,608	568,976	0	0	0	0	0	0	954,584
7372	7529	LAP Gatlin Avenue	5,523	815,250	0	0	0	0	0	0	820,773
		Org Subtotal	5,523	815,250	0	0	0	0	0	0	820,773
7373	7530	LAP - Sadler Road	380,514	92,951	0	0	0	0	0	0	473,465
		Org Subtotal	380,514	92,951	0	0	0	0	0	0	473,465
7374	7531	LAP - Alafaya Trail & Corp Blvd	160	286,866	0	0	0	0	0	0	287,026
		Org Subtotal	160	286,866	0	0	0	0	0	0	287,026
7375	7532	LAP Powers Drive	7,008	192,993	0	0	0	0	0	0	200,001
		Org Subtotal	7,008	192,993	0	0	0	0	0	0	200,001
		DIVISION SUBTOTAL	132,365,711	124,123,101	105,990,101	116,450,269	109,465,750	142,666,180	38,031,200	131,380,000	900,472,312
		Fiscal & Operational Support									

Capital Improvement Program

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Capital Improvement Program

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Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
8641	5896	ARP1-RR Public Works Heavy Equipment	0	2,800,000	0	0	0	0	0	0	2,800,000
		Org Subtotal	0	2,800,000	0	0	0	0	0	0	2,800,000
		DIVISION SUBTOTAL	0	2,800,000	0	0	0	0	0	0	2,800,000
Roads & Drainage											
2912	1004	Bridge Maintenance and Repairs	635,179	2,326,750	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	20,961,929
		Org Subtotal	635,179	2,326,750	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	20,961,929
2913	1004	Multipurpose Path Conversion and Maint.	630,814	729,000	0	0	0	0	0	0	1,359,814
		Org Subtotal	630,814	729,000	0	0	0	0	0	0	1,359,814
2947	1004	MTNC Yards Improvements	780,301	1,750,088	1,200,000	400,000	400,000	400,000	400,000	400,000	5,730,389
		Org Subtotal	780,301	1,750,088	1,200,000	400,000	400,000	400,000	400,000	400,000	5,730,389
2990	1004	Rehab Existing Rdwys CW	89,306,726	33,676,042	31,000,000	31,000,000	31,000,000	31,000,000	31,000,000	31,000,000	308,982,768
		Org Subtotal	89,306,726	33,676,042	31,000,000	31,000,000	31,000,000	31,000,000	31,000,000	31,000,000	308,982,768
3010	1004	Drainage Rehab	14,203,471	7,332,164	5,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	46,535,635
		Org Subtotal	14,203,471	7,332,164	5,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	46,535,635
5086	1002	Railroad Crossing Replace	1,572,975	527,332	545,500	300,000	300,000	300,000	300,000	300,000	4,145,807
		Org Subtotal	1,572,975	527,332	545,500	300,000	300,000	300,000	300,000	300,000	4,145,807
		DIVISION SUBTOTAL	107,129,466	46,341,376	40,745,500	38,700,000	38,700,000	38,700,000	38,700,000	38,700,000	387,716,342
Stormwater											
2753	1023	Land/Prim Water Syst	13,738,844	13,874,573	7,100,000	7,100,000	7,100,000	7,100,000	5,750,000	5,750,000	67,513,417
		Org Subtotal	13,738,844	13,874,573	7,100,000	7,100,000	7,100,000	7,100,000	5,750,000	5,750,000	67,513,417

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
3087	1004	Stormwater Rehabilitation	4,320,741	1,365,160	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	12,885,901
	1142	Stormwater Rehabilitation	3,211,747	2,809,490	2,300,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	18,321,237
		Org Subtotal	7,532,488	4,174,650	3,500,000	3,200,000	3,200,000	3,200,000	3,200,000	3,200,000	31,207,138
5035	1023	Drainwell Replacement	42,101	7,168	0	0	0	0	0	0	49,269
		Org Subtotal	42,101	7,168	0	0	0	0	0	0	49,269
5092	1023	Pond Restoration/Rehab	472,852	500,000	500,000	500,000	500,000	500,000	500,000	500,000	3,972,852
	1142	Pond Restoration/Rehab	3,490,238	1,725,253	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	15,415,491
		Org Subtotal	3,963,090	2,225,253	2,200,000	2,200,000	2,200,000	2,200,000	2,200,000	2,200,000	19,388,343
7088	7592	Orlo Vista Neighborhood	753,559	166,210	0	0	0	0	0	0	919,769
		Org Subtotal	753,559	166,210	0	0	0	0	0	0	919,769
		DIVISION SUBTOTAL	26,030,082	20,447,854	12,800,000	12,500,000	12,500,000	12,500,000	11,150,000	11,150,000	119,077,936
Traffic											
2720	1004	Signal Installation CW	5,486,812	4,898,248	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	31,385,060
	7593	HMGP - Bumby Avenue	0	150,001	0	0	0	0	0	0	150,001
	7594	HMGP - Balboa Drive	0	150,001	0	0	0	0	0	0	150,001
	7595	HMGP - Gatlin Avenue	0	150,001	0	0	0	0	0	0	150,001
	7596	HMGP - Clay Street	0	150,001	0	0	0	0	0	0	150,001
	7597	HMGP - Edgewater Drive	0	187,501	0	0	0	0	0	0	187,501
	7598	HMGP - N. Powers Drive	0	150,001	0	0	0	0	0	0	150,001
	7599	HMGP - Westmoreland	0	150,001	0	0	0	0	0	0	150,001
		Org Subtotal	5,486,812	5,985,755	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	32,472,567
2723	1004	Traffic Signal Structure Inspections	156,299	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,206,299
		Org Subtotal	156,299	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,206,299

Capital Improvement Program

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Capital Improvement Program

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Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
2729	1004	Traffic Calming Program	687,875	365,785	500,000	500,000	500,000	500,000	500,000	500,000	4,053,660
		Org Subtotal	687,875	365,785	500,000	500,000	500,000	500,000	500,000	500,000	4,053,660
2741	1246	Int'l Drive Signal Communications	0	0	400,000	0	0	0	0	0	400,000
		Org Subtotal	0	0	400,000	0	0	0	0	0	400,000
2742	1246	Int'l Drive Adaptive System	0	0	1,100,000	1,000,000	0	0	0	0	2,100,000
		Org Subtotal	0	0	1,100,000	1,000,000	0	0	0	0	2,100,000
5088	1002	Roadway Signage Program	34,655	323,617	300,000	300,000	300,000	300,000	300,000	300,000	2,158,272
		Org Subtotal	34,655	323,617	300,000	300,000	300,000	300,000	300,000	300,000	2,158,272
5133	1004	Speed Radar Sign	502,282	298,128	250,000	250,000	250,000	250,000	250,000	250,000	2,300,410
		Org Subtotal	502,282	298,128	250,000	250,000	250,000	250,000	250,000	250,000	2,300,410
5146	1004	Traffic Signal Preventative Maint	1,326,522	1,955,138	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	12,281,660
		Org Subtotal	1,326,522	1,955,138	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	12,281,660
5150	1004	Upgrade Multi-Lane School Zones	153,125	811,119	500,000	500,000	500,000	500,000	500,000	500,000	3,964,244
		Org Subtotal	153,125	811,119	500,000	500,000	500,000	500,000	500,000	500,000	3,964,244
5151	1002	Miscellaneous Traffic Safety Projects	403,596	558,440	500,000	500,000	500,000	500,000	500,000	500,000	3,962,036
		Org Subtotal	403,596	558,440	500,000	500,000	500,000	500,000	500,000	500,000	3,962,036
5152	1004	Traffic Fiber Asset Management	188,639	210,998	200,000	200,000	200,000	200,000	200,000	200,000	1,599,637
		Org Subtotal	188,639	210,998	200,000	200,000	200,000	200,000	200,000	200,000	1,599,637

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
5153	1004	Traffic Signal Cabinet Security	26,025	266,205	50,000	50,000	50,000	50,000	50,000	50,000	592,230
		Org Subtotal	26,025	266,205	50,000	50,000	50,000	50,000	50,000	50,000	592,230
5157	1004	Battery Backup for Huts	0	200,000	200,000	200,000	0	0	0	0	600,000
		Org Subtotal	0	200,000	200,000	200,000	0	0	0	0	600,000
5158	1004	Quiet Zone Expansion	0	575,000	575,000	0	0	0	0	0	1,150,000
		Org Subtotal	0	575,000	575,000	0	0	0	0	0	1,150,000
5159	1004	ITS Communication Network Infrastructure	0	250,000	250,000	250,000	250,000	250,000	250,000	250,000	1,750,000
		Org Subtotal	0	250,000	250,000	250,000	250,000	250,000	250,000	250,000	1,750,000
7089	7591	Lake Underhill Road	0	150,001	0	0	0	0	0	0	150,001
		Org Subtotal	0	150,001	0	0	0	0	0	0	150,001
		DIVISION SUBTOTAL	8,965,830	12,100,186	9,975,000	8,900,000	7,700,000	7,700,000	7,700,000	7,700,000	70,741,016
		DEPARTMENT SUBTOTAL	274,491,089	205,812,517	169,510,601	176,550,269	168,365,750	201,566,180	95,581,200	188,930,000	1,480,807,606

Capital Improvement Program

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Capital Improvement Program

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Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
Utilities											
Other											
1409	4420	Customer Info & Billing System	8,592,492	2,642,009	6,399,139	2,534,044	1,137,247	1,134,140	1,134,140	0	23,573,211
		Org Subtotal	8,592,492	2,642,009	6,399,139	2,534,044	1,137,247	1,134,140	1,134,140	0	23,573,211
1499	4420	MIS Network/Work Order Sys	5,748,707	4,302,737	1,284,363	1,449,000	1,247,636	1,641,515	54,849	0	15,728,807
		Org Subtotal	5,748,707	4,302,737	1,284,363	1,449,000	1,247,636	1,641,515	54,849	0	15,728,807
1535	4420	GIS Migration	1,227,976	469,891	145,931	398,009	518,307	405,699	42,000	0	3,207,813
		Org Subtotal	1,227,976	469,891	145,931	398,009	518,307	405,699	42,000	0	3,207,813
1543	4420	Utilities Administration Building Improv	1,251,137	129,000	100,000	0	0	0	0	0	1,480,137
		Org Subtotal	1,251,137	129,000	100,000	0	0	0	0	0	1,480,137
1551	4420	Developer Built Projects	127	20,000	0	0	0	0	0	0	20,127
		Org Subtotal	127	20,000	0	0	0	0	0	0	20,127
1552	4420	Developer Built Projects	27,610	20,000	20,000	20,000	20,000	20,000	20,000	100,000	247,610
		Org Subtotal	27,610	20,000	20,000	20,000	20,000	20,000	20,000	100,000	247,610
1556	4420	Utilities Security Imp	727,295	400,139	350,688	100,413	100,688	98,212	0	0	1,777,435
		Org Subtotal	727,295	400,139	350,688	100,413	100,688	98,212	0	0	1,777,435
1558	4420	Eastern Operations Building	1,467,697	727,858	11,546,184	19,421,000	7,874,816	0	0	0	41,037,555
		Org Subtotal	1,467,697	727,858	11,546,184	19,421,000	7,874,816	0	0	0	41,037,555
1560	4420	Developer Built Projects	165,714	20,000	20,000	20,000	20,000	20,000	20,000	100,000	385,714
		Org Subtotal	165,714	20,000	20,000	20,000	20,000	20,000	20,000	100,000	385,714

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Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
1561	4420	Developer Built Projects	1,551,674	650,000	650,000	650,000	650,000	650,000	650,000	3,250,000	8,701,674
		Org Subtotal	1,551,674	650,000	650,000	650,000	650,000	650,000	650,000	3,250,000	8,701,674
		DIVISION SUBTOTAL	20,760,429	9,381,634	20,516,305	24,592,466	11,568,694	3,969,566	1,920,989	3,450,000	96,160,083
Solid Waste											
1061	4410	Porter Modifications	2,749,867	67,500	543,832	236,167	0	0	0	0	3,597,366
		Org Subtotal	2,749,867	67,500	543,832	236,167	0	0	0	0	3,597,366
1065	4410	McLeod Rd TS Improvements	28,742,082	3,752,500	0	0	0	0	0	0	32,494,582
		Org Subtotal	28,742,082	3,752,500	0	0	0	0	0	0	32,494,582
1069	4410	Ldfill-Admin Bldg	1,256,119	578,200	274,853	0	0	0	0	0	2,109,172
		Org Subtotal	1,256,119	578,200	274,853	0	0	0	0	0	2,109,172
1081	4410	Cell AK Long-Term Care	310,493	74,549	0	0	0	0	0	0	385,042
		Org Subtotal	310,493	74,549	0	0	0	0	0	0	385,042
1086	4410	Cell 7B/8 Closure & LT Care	971,011	307,000	307,000	307,000	307,841	307,000	307,841	612,318	3,427,011
		Org Subtotal	971,011	307,000	307,000	307,000	307,841	307,000	307,841	612,318	3,427,011
1099	4410	Closure & LT Care Class III #1	607,433	183,408	183,994	184,500	185,005	184,499	185,005	1,106,997	2,820,841
		Org Subtotal	607,433	183,408	183,994	184,500	185,005	184,499	185,005	1,106,997	2,820,841
1106	4410	Class 3 Waste Disposal Cell 2	3,111,085	610,936	231,936	231,936	232,572	231,936	232,572	695,174	5,578,147
		Org Subtotal	3,111,085	610,936	231,936	231,936	232,572	231,936	232,572	695,174	5,578,147
1107	4410	Landfill Cell 11	6,853,956	23,278,049	4,021,952	5,460,000	7,540,000	2,000,000	12,200,000	7,800,000	69,153,957
		Org Subtotal	6,853,956	23,278,049	4,021,952	5,460,000	7,540,000	2,000,000	12,200,000	7,800,000	69,153,957

Capital Improvement Program

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
1109	4410	Closure & LT Care Landfill Cells 9-12	11,067,951	433,734	655,833	6,323,438	5,138,418	339,772	340,703	859,500	25,159,349
		Org Subtotal	11,067,951	433,734	655,833	6,323,438	5,138,418	339,772	340,703	859,500	25,159,349
1112	4410	Central Expansion Area	0	0	0	0	1,703,333	1,703,335	1,708,000	76,685,333	81,800,001
		Org Subtotal	0	0	0	0	1,703,333	1,703,335	1,708,000	76,685,333	81,800,001
		DIVISION SUBTOTAL	55,669,997	29,285,876	6,219,400	12,743,041	15,107,169	4,766,542	14,974,121	87,759,322	226,525,468
Water											
1448	4420	Wtr Dist Mods CW	2,756,213	12,000	0	0	0	0	0	0	2,768,213
		Org Subtotal	2,756,213	12,000	0	0	0	0	0	0	2,768,213
1450	4420	Eastern Water Trans Imp	7,944,213	656,847	2,683,726	2,361,669	1,618,491	71,020	535,120	2,440,805	18,311,891
		Org Subtotal	7,944,213	656,847	2,683,726	2,361,669	1,618,491	71,020	535,120	2,440,805	18,311,891
1474	4420	New Meter Installation	10,889,045	2,399,343	2,399,342	2,399,343	2,405,916	2,399,343	2,405,916	0	25,298,248
		Org Subtotal	10,889,045	2,399,343	2,399,342	2,399,343	2,405,916	2,399,343	2,405,916	0	25,298,248
1482	4420	Transportation Related Water	8,554,563	1,571,541	3,647,229	4,407,479	7,068,388	6,377,019	3,409,848	3,391,908	38,427,975
		Org Subtotal	8,554,563	1,571,541	3,647,229	4,407,479	7,068,388	6,377,019	3,409,848	3,391,908	38,427,975
1498	4420	Southern Reg Wellfield & Wtr PI	10,868,559	253,834	281,130	7,883,676	5,861,116	4,007,396	4,018,375	89,669,438	122,843,524
		Org Subtotal	10,868,559	253,834	281,130	7,883,676	5,861,116	4,007,396	4,018,375	89,669,438	122,843,524
1506	4420	Horizons West Transmission Sys	7,673,613	3,614,977	6,102,295	5,392,397	875,342	0	0	0	23,658,624
		Org Subtotal	7,673,613	3,614,977	6,102,295	5,392,397	875,342	0	0	0	23,658,624
1508	4420	South Water Transmission Imp	17,681,305	6,713,357	1,965,000	0	0	0	0	0	26,359,662
		Org Subtotal	17,681,305	6,713,357	1,965,000	0	0	0	0	0	26,359,662

Capital Improvement Program

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
1532	4420	W Reg Water Treat Fac Ph III	12,413,889	5,098,084	669,962	2,648,706	2,692,599	3,052,834	9,843,448	65,432,476	101,851,998
		Org Subtotal	12,413,889	5,098,084	669,962	2,648,706	2,692,599	3,052,834	9,843,448	65,432,476	101,851,998
1533	4420	Water Renewal & Replacements	4,455,211	205,551	199,850	199,851	200,398	199,851	0	0	5,460,712
		Org Subtotal	4,455,211	205,551	199,850	199,851	200,398	199,851	0	0	5,460,712
1544	4420	Water SCADA & Securiry Imp	291,999	625,335	2,044,115	5,192,694	648,228	59,982	60,146	299,744	9,222,243
	8192	Cypress Lk Wellfield/Oak Meadows AWS D	0	734,786	0	0	0	0	0	0	734,786
		Org Subtotal	291,999	1,360,121	2,044,115	5,192,694	648,228	59,982	60,146	299,744	9,957,029
1550	4420	Alternate Regional Water Supply	1,402,065	6,210,322	6,887,827	8,208,785	8,543,490	22,405,792	22,041,860	136,541,801	212,241,942
		Org Subtotal	1,402,065	6,210,322	6,887,827	8,208,785	8,543,490	22,405,792	22,041,860	136,541,801	212,241,942
1553	4420	Water Distribution Mods 2	4,224,965	177,367	1,595,303	3,400,069	2,004,041	500,000	501,370	3,384,247	15,787,362
	8193	Wekiwa Spgs Septic Tank Retrofit	0	1,075,000	0	0	0	0	0	0	1,075,000
		Org Subtotal	4,224,965	1,252,367	1,595,303	3,400,069	2,004,041	500,000	501,370	3,384,247	16,862,362
1554	4420	Eastern Regional Wsf Phase 3	21,039,905	7,061,153	4,515,156	1,940,257	3,814,775	3,578,208	3,318,783	94,883,335	140,151,572
		Org Subtotal	21,039,905	7,061,153	4,515,156	1,940,257	3,814,775	3,578,208	3,318,783	94,883,335	140,151,572
1557	4420	Southwest Water Supply Facility	27,193,081	1,966,743	0	800,000	2,495,455	2,488,636	2,495,455	18,520,455	55,959,825
		Org Subtotal	27,193,081	1,966,743	0	800,000	2,495,455	2,488,636	2,495,455	18,520,455	55,959,825
1575	4420	Water Main Improvements	7,994	300,000	300,000	300,000	300,822	300,000	300,822	298,356	2,107,994
		Org Subtotal	7,994	300,000	300,000	300,000	300,822	300,000	300,822	298,356	2,107,994
1576	4420	Cross Connection Control Backflow Device	2,803,042	2,040,000	2,040,000	2,040,000	2,045,589	2,040,000	2,036,877	0	15,045,508
		Org Subtotal	2,803,042	2,040,000	2,040,000	2,040,000	2,045,589	2,040,000	2,036,877	0	15,045,508

Capital Improvement Program

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
8630	5896	ARP1-WB Bithlo Rural Area Water	0	3,880,000	0	0	0	0	0	0	3,880,000
		Org Subtotal	0	3,880,000	0	0	0	0	0	0	3,880,000
8633	5896	ARP1-WB Frankel Lk Downey Water Main	0	820,000	0	0	0	0	0	0	820,000
		Org Subtotal	0	820,000	0	0	0	0	0	0	820,000
		DIVISION SUBTOTAL	140,199,662	45,416,240	35,330,935	47,174,926	40,574,650	47,480,081	50,968,020	414,862,565	822,007,079
Water Reclamation											
1411	4420	South Svc Area Effluent Reuse	9,583,488	1,732,755	854,681	1,421,946	1,436,728	711,429	0	0	15,741,027
		Org Subtotal	9,583,488	1,732,755	854,681	1,421,946	1,436,728	711,429	0	0	15,741,027
1416	4420	Pump Station Monitors CW	8,862,905	2,435,596	8,791,991	4,974,448	6,454,857	2,791,514	2,061,483	590,202	36,962,996
		Org Subtotal	8,862,905	2,435,596	8,791,991	4,974,448	6,454,857	2,791,514	2,061,483	590,202	36,962,996
1427	4420	Collect Rehab CW	8,674,185	72,309	936,986	2,250,000	1,313,014	0	0	0	13,246,494
		Org Subtotal	8,674,185	72,309	936,986	2,250,000	1,313,014	0	0	0	13,246,494
1432	4420	Transp Reloc WW CW	1,029,684	760,979	744,254	0	0	0	0	0	2,534,917
		Org Subtotal	1,029,684	760,979	744,254	0	0	0	0	0	2,534,917
1435	4420	NW Subreg PH III	11,632,876	3,314,139	7,417,442	8,579,855	7,807,412	5,487,237	4,779,058	208,921	49,226,940
		Org Subtotal	11,632,876	3,314,139	7,417,442	8,579,855	7,807,412	5,487,237	4,779,058	208,921	49,226,940
1445	4420	SW Orange Effluent Disposal	9,583,286	9,700,564	2,217,129	69,260	69,450	69,260	69,450	24,585,199	46,363,598
		Org Subtotal	9,583,286	9,700,564	2,217,129	69,260	69,450	69,260	69,450	24,585,199	46,363,598
1469	4420	Iron Bridge Interlocal Agreement	158,181	100,000	100,000	100,000	100,274	100,000	100,274	0	758,729
		Org Subtotal	158,181	100,000	100,000	100,000	100,274	100,000	100,274	0	758,729

* Prior Expenditures is calculated using 3 or 5 years.

Capital Improvement Program

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
1483	4420	Eastern Wastewater Reuse	17,078,608	6,670,222	4,216,312	4,338,685	5,498,584	5,339,348	6,640,947	11,021,946	60,804,652
		Org Subtotal	17,078,608	6,670,222	4,216,312	4,338,685	5,498,584	5,339,348	6,640,947	11,021,946	60,804,652
1500	4420	Collections Rehab	19,180,346	11,775,620	7,324,052	9,048,582	8,193,206	7,481,422	9,247,915	87,627,836	159,878,979
		Org Subtotal	19,180,346	11,775,620	7,324,052	9,048,582	8,193,206	7,481,422	9,247,915	87,627,836	159,878,979
1502	4420	Pumping Rehab II	3,729,807	1,118,702	1,864,054	2,587,122	1,075,824	0	0	0	10,375,509
		Org Subtotal	3,729,807	1,118,702	1,864,054	2,587,122	1,075,824	0	0	0	10,375,509
1503	4420	Pumping Rehab III	16,184,025	4,510,419	4,812,298	4,041,337	3,228,600	2,906,941	362,319	0	36,045,939
		Org Subtotal	16,184,025	4,510,419	4,812,298	4,041,337	3,228,600	2,906,941	362,319	0	36,045,939
1504	4420	Trans Related Wastewater	11,107,402	2,052,536	6,408,258	7,247,170	4,897,846	4,525,874	2,626,358	5,046,140	43,911,584
		Org Subtotal	11,107,402	2,052,536	6,408,258	7,247,170	4,897,846	4,525,874	2,626,358	5,046,140	43,911,584
1505	4420	Septic Tank Retrofit	2,799,599	2,777,122	7,214,632	2,516,667	2,523,562	1,751,324	0	0	19,582,906
	8193	Wekiwa Spgs Septic Tank Retrofit	0	1,075,000	0	0	0	0	0	0	1,075,000
		Org Subtotal	2,799,599	3,852,122	7,214,632	2,516,667	2,523,562	1,751,324	0	0	20,657,906
1507	4420	Horizons West Wastewater Sys	58,807,929	59,628,424	25,112,459	3,404,795	0	0	0	0	146,953,607
		Org Subtotal	58,807,929	59,628,424	25,112,459	3,404,795	0	0	0	0	146,953,607
1509	4420	Southern Wastewater Collect	129,054	309,454	520,104	863,484	588,734	1,386,120	1,131,944	0	4,928,894
		Org Subtotal	129,054	309,454	520,104	863,484	588,734	1,386,120	1,131,944	0	4,928,894
1510	4420	Eastern Wastewater Collect	5,071,657	715,837	3,064,428	7,272,822	10,400,387	3,705,249	6,298	115,000	30,351,678
		Org Subtotal	5,071,657	715,837	3,064,428	7,272,822	10,400,387	3,705,249	6,298	115,000	30,351,678

Capital Improvement Program

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Capital Improvement Program

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Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
1536	4420	Capital Reuse Meter Install	3,942,676	900,000	900,000	900,000	902,466	897,534	0	0	8,442,676
		Org Subtotal	3,942,676	900,000	900,000	900,000	902,466	897,534	0	0	8,442,676
1538	4420	Eastern Wtr Reclamation Exp	16,256,798	4,120,710	6,963,880	30,493,810	16,791,548	18,836,021	18,624,710	46,086,637	158,174,114
	5848	Eastern Wtr Reclamation Exp	61,370,435	895,367	0	0	0	0	0	0	62,265,802
		Org Subtotal	77,627,233	5,016,077	6,963,880	30,493,810	16,791,548	18,836,021	18,624,710	46,086,637	220,439,916
1539	4420	Force Main Rehab	17,558,932	10,386,351	15,349,169	11,636,211	7,856,436	7,615,135	7,019,178	6,980,822	84,402,234
	8193	Wekiwa Spgs Septic Tank Retrofit	0	1,075,000	0	0	0	0	0	0	1,075,000
		Org Subtotal	17,558,932	11,461,351	15,349,169	11,636,211	7,856,436	7,615,135	7,019,178	6,980,822	85,477,234
1542	4420	Southwest Svc Area Reuse	2,740,414	4,058,659	2,442,594	9,154,560	9,208,147	730,382	373,880	702,238	29,410,874
		Org Subtotal	2,740,414	4,058,659	2,442,594	9,154,560	9,208,147	730,382	373,880	702,238	29,410,874
1555	4420	South WRF Ph V	103,444,364	22,916,097	13,624,333	23,204,155	20,431,189	21,108,111	22,688,685	37,129,680	264,546,614
		Org Subtotal	103,444,364	22,916,097	13,624,333	23,204,155	20,431,189	21,108,111	22,688,685	37,129,680	264,546,614
1559	4420	Pumping Rehab IV	17,193,059	16,080,388	12,791,096	17,195,054	23,799,735	13,306,019	1,411,722	0	101,777,073
	8193	Wekiwa Spgs Septic Tank Retrofit	0	1,075,000	0	0	0	0	0	0	1,075,000
		Org Subtotal	17,193,059	17,155,388	12,791,096	17,195,054	23,799,735	13,306,019	1,411,722	0	102,852,073
1572	4420	Pump Station Improvements	3,621,201	2,984,006	1,698,995	1,603,103	1,609,157	1,604,760	1,609,157	804,212	15,534,591
		Org Subtotal	3,621,201	2,984,006	1,698,995	1,603,103	1,609,157	1,604,760	1,609,157	804,212	15,534,591
1573	4420	Reclaimed Main Improvements	525,130	300,824	300,824	300,824	301,648	295,879	0	0	2,025,129
		Org Subtotal	525,130	300,824	300,824	300,824	301,648	295,879	0	0	2,025,129
1574	4420	Force Main Improvements	2,277,454	665,457	699,369	625,056	627,316	425,275	425,619	0	5,745,546
		Org Subtotal	2,277,454	665,457	699,369	625,056	627,316	425,275	425,619	0	5,745,546

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2021/22 - FY 2025/26

Orange County

Capital Improvement Program

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 20-21	Adopted Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget Future	Total Project Cost
1578	4420	Hamlin Water Reclamation Facility	0	720,544	1,603,810	2,556,918	2,258,186	10,485,636	10,514,364	40,190,150	68,329,608
		Org Subtotal	0	720,544	1,603,810	2,556,918	2,258,186	10,485,636	10,514,364	40,190,150	68,329,608
7443	8151	Wastewater Treatment Feasibility Analysis	0	500,000	0	0	0	0	0	0	500,000
		Org Subtotal	0	500,000	0	0	0	0	0	0	500,000
7446	8152	Wekiva Springs Septic Tank Retrofit	0	500,000	0	0	0	0	0	0	500,000
		Org Subtotal	0	500,000	0	0	0	0	0	0	500,000
		DIVISION SUBTOTAL	412,543,495	175,928,081	137,973,150	156,385,864	137,374,306	111,560,470	89,693,361	261,088,983	1,482,547,710
		DEPARTMENT SUBTOTAL	629,173,583	260,011,831	200,039,790	240,896,297	204,624,819	167,776,659	157,556,491	767,160,870	2,627,240,340
		GRAND TOTAL	1,162,971,711	853,497,692	635,622,385	603,318,468	516,776,761	449,870,079	349,288,349	1,030,100,272	5,601,445,717

* Prior Expenditures is calculated using 3 or 5 years.

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ORANGE

COUNTY

GOVERNMENT

F L O R I D A

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